

2021 Preliminary Consolidated Capital Budget																					
Year	Department	Project	Priority	Total Budget Cost	Deferred Revenue	Grants	Notes	Recoveries	Gas Tax	Development Charges	Source of Financing					Total Revenue	Approved				
												Reserves & Reserve Funds	Water Rates	Sewer Rates	Drainage Rates	Loans	Taxation				
General Government																					
2021	Information Technology	Workstation and Laptop replacements		15,000													15,000	15,000	-		
2021	Information Technology	Wireless Access Point upgrades Gemini, WMMC, Strathroy Fire,		40,000													40,000	40,000	-		
2021	Information Technology - Police	Server replacement for 2021 - Reserves		150,000	75,000												75,000	150,000	-		
2021	Information Technology	CityWide Works Corporate Project (Help Desk/Asset Management) PublicWorks		15,000													15,000	15,000	-		
2021	Information Technology	Library/Museum/Admin/Archive - 34 Frank St - Door security and security system		35,000													35,000	35,000	-		
2021	Information Technology - Police	Mt Brydges - 2 additional door security locks and data cabling (911 Dispatch Area)		12,500													12,500	12,500	-		
2021	Information Technology	Software upgrade for Stone Orchard Cemetery GIS Module		10,000													10,000	10,000	-		
2020 CF	Information Technology (IT)	Document Management and Imaging - Continued from 2019	IN PROGRESS	43,000	43,000													43,000	-		
2020 CF	Information Technology (IT)	Point to Point Radio replacement - Town Hall, Pikes Road, STR Fire	IN PROGRESS	15,000	15,000													15,000	-		
2020 CF	Information Technology (IT)	Town Hall Keyless Entry Systems/Security		7,500														7,500	-		
2020 CF	Information Technology (IT)	Security systems for Gemini, WMMC, Parks, Roads (Strathroy/Mt Brydges)	IN PROGRESS	68,450	68,450													68,450	-		
2019 CF	Information Technology (IT)	Network Security Smart Card (Two form Authentication)		5,000														5,000	-		
Subtotal General Government				416,450	213,950													202,500	416,450	-	
Protection to Persons & Property																					
2020 CF	Fire	Master Fire Plan		30,000	30,000														30,000	-	
Fire Sub-total				30,000	30,000															30,000	-
2021	Police	IT (Server/Hardware/Software) Upgrades		40,000															40,000	-	
2021	Police	Communications System Upgrade (Radio Tower)		40,000															40,000	-	
2021	Police	Small Equipment Purchase (Office furniture in communications)		50,000															50,000	-	
2021	Police	Vehicles		120,000															120,000	-	
2020 CF	Police	Communications System Upgrade **3 Zetrons consoles**		200,000	200,000														200,000	-	
Police Sub-total				450,000	200,000														250,000	450,000	-
Subtotal Protection to Persons & Property				480,000	230,000														250,000	480,000	-
Engineering and Public Works																					
2021	Eng	Traffic Calming Re-Designs (McKellar & Queen Streets)		40,000															40,000	40,000	\$ -
2021	Eng	Saxton Road - Drainage Redesign		20,000					20,000										20,000	20,000	\$ -
2021	Eng	Head St Paving and Curbs Design DC Funding 20%		200,000		50,000	OCIF			40,000			10,000						100,000	200,000	\$ -
2021	Eng	Stormwater Utility Rate Study		150,000															150,000	150,000	\$ -
2021	Eng	Wright & Adair paving & curbs		750,000										150,000					750,000	750,000	\$ -
2020 CF	Eng	IO Grant - McEvoy Road Paving Phase 1	WIP & Top Up	4,517,479	584,279	3,633,200	Infra Ontario/OCIF		300,000	750,000									4,517,479	\$ -	
2019 CF/2020 CF	Eng	Caradoc Street Reconstruction Downtown Phase 1 - Roads	WIP & Top Up	2,909,876	229,876	200,000	OCIF	780,000									1,700,000		2,909,876	\$ -	
2019 CF/2020 CF	Eng	Caradoc Street Reconstruction Downtown Phase 1 - Water	WIP & Top Up																	\$ -	
2019 CF/2020 CF	Eng	Caradoc Street Reconstruction Downtown Phase 1 - Wastewater	WIP & Top Up																	\$ -	
2019 CF/2020 CF	Eng	Longfield Street Reconstruction (Design WIP)	WIP	120,000	120,000														120,000	\$ -	
2019 CF/2020 CF	Eng	Parkhouse Dr Design - DC Works (more cause of 30 water/sewer recoveries)	WIP & Top Up	4,850,615	2,875,615			1,735,000										240,000	4,850,615	\$ -	
2019 CF/2020 CF	Eng	Mount Brydges Sewer Expansion Program Design - Emerson Design & Policies	WIP	199,817	199,817														199,817	\$ -	
2019 CF/2020 CF	Eng	Mount Brydges Sewer Expansion Program Design - Queen St Design & Construction Share	WIP & Top Up	2,040,000	300,000			1,702,500					37,500						2,040,000	\$ -	
2019 CF	Eng	Lions Park Dr Development Share	WIP & Top Up	77,614	52,614	25,000	OCIF												77,614	\$ -	
2019 CF	Eng	Queen Street Development Share	WIP	89,799	89,799														89,799	\$ -	
2019 CF	Eng	Street Reconstruction Design - Queen & High Streets	WIP	228,822	228,822														228,822	\$ -	
2019 CF	Eng	Drury Lane Reconstruction Design	WIP	153,757	153,757														153,757	\$ -	
2019 CF	Eng	York Street Sanitary Servicing Design	WIP	52,413	52,413														52,413	\$ -	
Engineering Sub-total				16,400,192	4,886,992	3,908,200		4,217,500	320,000	790,000			37,500	10,000	150,000	1,940,000	140,000		16,400,192	\$ -	
2021	ES	Lagoon Sludge Hauling		250,000															250,000	\$ -	
2021	ES	Pump Station Access Safety Equipment		40,000															40,000	\$ -	
2021	ES	Albert St PS - MCC & Station Upgrades Design		40,000															40,000	\$ -	
2021	ES	Pump Station Classification Review and Mitigation Plan		20,000															20,000	\$ -	
2021	ES	Strathroy Water Tower Needs Investigation --- DCs 25%		60,000						15,000			45,000						60,000	\$ -	
2021	ES	MS3 Water Postchlorination Station Upgrades		150,000									150,000						150,000	\$ -	
2021	ES	SCADA Upgrading (Bristol Replacements)		400,000									100,000	300,000					400,000	\$ -	
2020 CF	ES	Mt Brydges WWTP Interim Flow Equalization - Mill Rd PS	WIP	102,268	102,268														102,268	\$ -	
2020 CF	ES	Strathroy WWTP - Process Upgrades	WIP	5,943,787	1,143,787									4,800,000					5,943,787	\$ -	
2019 CF/2020	ES	Park St Sewage PS Rehabilitation	WIP	140,000	140,000														140,000	\$ -	
2019 CF/2020	ES	Automated Water Meter Reading Study	WIP	2,271,561	2,271,561														2,271,561	\$ -	
2019 CF	ES	Albert St Sewage PS New Pumps Installation	WIP	50,000	50,000														50,000	\$ -	
2019 CF	ES	SCADA Virtualization - Eramosa	WIP & Top Up	74,542	74,542														74,542	\$ -	
Environmental Services Sub-total				9,542,158	3,782,158					15,000			295,000	5,450,000					9,542,158	\$ -	
2021	Roads	Tar and Chip		600,000		300,000	OCIF		300,000										600,000	\$ -	
2021	Roads	Sidewalks		120,000	33,752				86,248										120,000	\$ -	
2021	Roads	Asphalt Paving (Birmingham Dain and Wilson Repaving)		150,000				50,000											150,000	\$ -	
2021	Roads	Public Works Yards Upgrading ---- DC Funded 100%		200,000						200,000									200,000	\$ -	
2021	Roads	Century Drive Culvert - C19		350,000					350,000										350,000	\$ -	
2021	Roads	Fuel System Needs Study and Preliminary Design		30,000						15,000									30,000	\$ -	
2019 CF	Roads	Bridge & Culvert Maintenance	WIP	51,837	41,837				10,000										51,837	\$ -	
2019 CF	Roads	Gravel Pit Closure Plan Study	WIP	9,234	9,234														9,234	\$ -	
2019 CF	Roads	Railway Crossing Maintenance	WIP	56,891	46,891														56,891	\$ -	
2019 CF	Roads	Salt/Sand Storage Shed	WIP	230,719	230,719														230,719	\$ -	
2019 CF	Roads	Streetlight Upgrades (WIP Riverview & Helen)	WIP	45,000	10,000														35,000	45,000	\$ -
2019 CF	Roads	South Strathroy SWM Plan Study Finalization	WIP	18,346	18,346														18,346	\$ -	
Roads Sub-total				1,862,027	390,779	300,000		50,000	746,248	215,000									160,000	1,862,027	0
Subtotal Engineering and Public Works				27,804,377	9,059,929	4,208,200		4,267,500	1,066,248	1,020,000			332,500	5,460,000	150,000	1,940,000	300,000		27,804,377	0	

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											Reserves & Reserve Funds	Water Rates	Sewer Rates	Drainage Rates	Loans	Taxation			
Tri-Township Arena																			
2020 CF	Tri-Township Arena	Didn't use any in prior year		20,000	20,000													20,000	\$ -
		Subtotal Tri-Township Arena		20,000	20,000													20,000	-
Cemetery																			
2019 CF	Cemetery	Columbarium Landscaping		10,000	10,000													10,000	\$ -
		Subtotal Cemetery		10,000	10,000													10,000	-
Community Services																			
2019 CF	Aquatics	Funbrella's (2) 95% complete (waiting on winter cover)		5,000	5,000													5,000	\$ -
		Aquatics Sub-total		5,000	5,000													5,000	-
2021	Gemini Arena	Back Roof		110,000														110,000	\$ -
2021	Gemini Arena	Front Wall Leak		80,000														80,000	\$ -
2021	Gemini Arena	Slate Tile Green Pad		200,000														200,000	\$ -
2021	Gemini Arena	Sidewalk		75,000														75,000	\$ -
2020 CF	Gemini Arena	Generator (phased over 2019 and 2020)	carryforward - direction required	150,000	150,000													150,000	\$ -
2019 CF	Gemini Arena	Back roof replacement	Study IN PROGRESS	42,322	42,322													42,322	\$ -
		Gemini Arena Sub-total		657,322	192,322													465,000	-
2021	WMMC	Water Heater		15,000														15,000	\$ -
		WMMC Sub-total		15,000														15,000	-
2021	Park	Top Dresser		45,000														45,000	\$ -
2021	Park	Chipper		32,000														32,000	\$ -
2021	Park	Over Seeder		24,000														24,000	\$ -
2021	Park	Rotary Broom Attachment		7,000														7,000	\$ -
2021	Park	Irrigation of Large Ball Diamond York		15,000														15,000	\$ -
2021	Park	Revitalization of Saulsbury		350,000														350,000	\$ -
2021	Park	Playground Equipment - Southcreek MB		125,000									125,000					125,000	\$ -
2019 CF	Parks Ward 1	Tree carving - Alexandra Park	IN PROGRESS	7,796	7,796													7,796	\$ -
		Parks Sub-total		605,796	7,796								125,000					473,000	-
2021	Property Management	Lower level office renovations		10,000														10,000	\$ -
2018/2019 CF	Property Management	City Hall HVAC Lower Level	to be completed 2021	117,684	117,684													117,684	\$ -
2019 CF	Property Management	Soft Scaping - Horticulture		23,564	23,564													23,564	\$ -
		Property Management Sub-total		151,248	141,248													10,000	-
2020 CF	SASC	Update Parks and Recreation Master Plan with a Trails Master Plan		63,915	63,915													63,915	\$ -
		SASC Sub-total		63,915	63,915													63,915	-
2021	Community Development	Wayfinding Strategy		50,000														50,000	\$ -
		Community Development Sub-total		50,000														50,000	-
2020 CF	Library	Library Renovations		215,000		215,000												215,000	\$ -
		Library Sub-total		215,000		215,000												215,000	-
		Subtotal Community Services		1,763,281	410,281	215,000							125,000					1,013,000	-
Building and Planning																			
2021	Planning	Agnes Drive Industrial Expansion Preliminary Work		50,000														50,000	\$ -
2021	Planning	Relocate DeGroot Municipal Drain		150,000									150,000					150,000	\$ -
2021	Planning	Official Plan Review		586,350	20,350			45,000					521,000					586,350	\$ -
		Subtotal Building and Planning		786,350	20,350			45,000					150,000					50,000	-
		SUBTOTAL 2021 CAPITAL BUDGET WITHOUT FLEET		\$ 31,280,458	\$ 9,964,510	\$ 4,423,200	\$ -	\$ 4,312,500	\$ 1,066,248	\$ 1,541,000	\$ 275,000	\$ 332,500	\$ 5,460,000	\$ 150,000	\$ 1,940,000	\$ 1,815,500	\$ 31,280,458	\$ -	0
		2020 BUDGET WITHOUT FLEET		\$ 29,365,762	\$ 9,939,212	\$ 3,798,200	\$ -	\$ 2,515,000	\$ 600,000	\$ 3,491,800	\$ 17,000	\$ 4,202,000	\$ 975,250	\$ -	\$ 1,940,000	\$ 1,887,300	\$ 29,365,762	\$ -	0
Fleet																			
2021	Parks	Toro Workman (old unit goes to cemetery)		48,000									48,000					48,000	\$ -
2021	Parks	2016 Kubota Mower		35,000									35,000					35,000	\$ -
2021	Parks	2014 Wide Area Mower		100,000									100,000					100,000	\$ -
2021	Gemini	2007 Ice Resurfacers		125,000									125,000					125,000	\$ -
2021	Cemetery	2015 Ferris Mower (Buy two off the same pieces of equipment)		12,000									12,000					12,000	\$ -
2021	Cemetery	2017 Kubota Mower (Buy two off the same pieces of equipment)		12,000									12,000					12,000	\$ -
2021	New Fleet Rec Admin	Supervisor Vehicle	New Fleet	40,000									40,000					40,000	\$ -
2021	Roads	Tandem Truck and Plow		300,000									300,000					300,000	\$ -
2021	Roads	Road Side Mower Attachment Replacement		30,000									30,000					30,000	\$ -
2021	New Fleet ES	New Van / Elec Vehicle	New Fleet	40,000									40,000					40,000	\$ -
2020 CF	Waste Water	Pontoon Barge for Aeration Lagoon		25,000	25,000													25,000	\$ -
2020 CF	Roads	Tandem Truck and Plow		300,000	300,000													300,000	\$ -
2020 CF	Roads	Pickup Truck		40,000	40,000													40,000	\$ -
2020 CF	Waste Water	One Ton Crane Truck		125,000	125,000													125,000	\$ -
2020 CF	Property Management	1 Ton Truck		125,000									125,000					125,000	\$ -
2020 CF	Property Management	Pickup Truck	ORDERED	40,000									40,000					40,000	\$ -
2020 CF	Parks	Pickup Truck	ORDERED	40,000									40,000					40,000	\$ -
2020 CF	TTA	Pickup Truck	ORDERED	40,000	40,000													40,000	\$ -
2020 CF		Fleet Reserve		35,000	35,000													35,000	\$ -
		TOTAL FLEET		\$ 1,512,000	\$ 565,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 867,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 1,512,000	\$ -
		SUBTOTAL 2021 CAPITAL BUDGET WITH FLEET		\$ 32,792,458	\$ 10,529,510	\$ 4,423,200	\$ -	\$ 4,312,500	\$ 1,066,248	\$ 1,581,000	\$ 1,142,000	\$ 332,500	\$ 5,460,000	\$ 150,000	\$ 1,940,000	\$ 1,855,500	\$ 32,792,458	\$ -	0
		2020 BUDGET WITH FLEET		\$ 30,823,762	\$ 10,124,212	\$ 3,798,200	\$ -	\$ 2,515,000	\$ 600,000	\$ 3,629,800	\$ 1,127,000	\$ 4,202,000	\$ 1,000,250	\$ -	\$ 1,940,000	\$ 1,887,300	\$ 30,823,762	\$ -	0