



**STRATHROY-CARADOC**

*URBAN OPPORTUNITY - RURAL HOSPITALITY*



2011

**BUDGET REPORT**

**MUNICIPALITY**

**OF**

**STRATHROY-CARADOC**

MONDAY MAY 30<sup>TH</sup> 2011

**MUNICIPALITY OF STRATHROY-CARADOC**  
**2011 CONSOLIDATED BUDGET PRESENTATION**  
MONDAY MAY 30<sup>TH</sup> 2011

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# BUDGET SUMMARY

2011 TREASURER'S REPORT  
MUNICIPALITY OF STRATHROY-CARADOC





## MUNICIPALITY OF STRATHROY-CARADOC 2011 BUDGET SUMMARY

### TAXABLE ASSESSMENT

Municipalities in Ontario raise their tax dollars based on the assessed values of the properties within its boundaries. The Municipal Property Assessment Corporation (MPAC) is the agency which determines the value of individual properties in Ontario.

In 2006, the provincial government announced changes to the assessment cycle and the 2006 re-assessment was cancelled. Two years ago (2008 for the 2009 taxation year) was the first scheduled re-assessment year since 2005. Under the Assessment Act, any increase in assessed value was to be phased in over 4 years. This is the second year of that phase in. Re-assessments are now scheduled to take place every 4 years; the next being 2012 for the 2013 taxation year.

The roll returned for the 2011 taxation year revealed an **increase in assessment of 5.47%** for the Municipality of Strathroy-Caradoc. This increase is due to real growth in both the residential and commercial sectors in addition to the phased increases of property values.

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### 2011 CONSOLIDATED BUDGET vs. GENERAL TAX RATE

The 2011 Consolidated Budget attached to this report, shows an overall **increase in tax revenue of 5.96%** to meet spending requirements for 2011. The **impact** of this increase, for a **residential property** assessed at \$200,000 in 2009 that increased to \$210,000 for 2011 taxation **would be 4.74%** (approximately \$63.77 per year)

The residential base **tax rate** will **decrease** from .672624% to .670962 (a difference of 2.47%).

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## 2011 SPECIAL AREA RATES

Added to the base tax rate, will be area rated charges of street lighting and local improvements. These charges and resulting changes to the total levy by Special Area are as follows:

	2010	2011
<b>Ward 1 (Strathroy)</b>		
Street Lighting	\$ 135,000	\$ 140,000
<b>Mount Brydges</b>		
Street Lighting	\$ 15,000	\$ 16,000
<b>Melbourne</b>		
Street Lighting	\$ 3,300	\$ 4,350

\*\*\*\*\*

## 2011 OPERATIONS AND MAINTENANCE BUDGETS

Total **tax dollars** required for Operations and Maintenance is **up** by \$131,698 (an **increase** of 1.09%). Operational expenses funded by taxation in 2011 represent 77% of the total budgeted expenses for the Municipality.

The following notes are to assist in explaining any large changes in departmental budgets between 2010 and 2011 plus other information that may be of notable value.

### **TAXATION AND GRANTS**

**Front Ending Agreement** – The municipality has been slowly paying back the Catholic and Thames Valley School Boards money they provided to install infrastructure to service future development when the combined school was built. As development off Second Street has been steady, but slower than anticipated, the Municipality entered into an agreement with the School Boards to repay the remaining money over a ten year period with no interest. The total remaining was \$1,610,486.62 and the yearly payment is \$161,048.85. These funds come from Development Charges raised each year for Engineering (41%), Water (23%) and Sanitary Sewers (36%). This obligation will be satisfied in 2019.

**Ontario Municipal Partnership Fund** – The amount paid to this municipality under this initiative has been supplemented by the Provincial Government for the last several years. Due to their own budgetary constraints, the amount was reduced from \$669,000 to \$535,200 in 2010 but has been raised to \$552,700 in 2011.

**AMO Administrated Gas Tax** – Since 2005 the Municipality of Strathroy-Caradoc has received a total of \$2,166,541 due to a tax agreement between the Federal and Provincial

Governments. Strathroy-Caradoc will continue to receive this funding, at a rate of \$611,782 per year from 2011 to 2013.

## **GENERAL ADMINISTRATION**

**Council** - Finance Committee has also approved a donation budget of \$36,450 to be paid from the Council Budget. A breakdown of the donations approved for budget submission is included in this document package. The overall Council Budget **increase** for 2011 is \$12,822.

**Information Technology** – This is a relatively new department for the Municipality. Several more expenses have been pulled from other budgets and consolidated under this department's responsibilities. Expenses relating to telephones, cell phones, fax machines, copiers and all computer and IT related items will be handled by the IT Manager.

## **PROTECTION OF PERSONS & PROPERTY**

Most Departments experienced slight increases due to the increase in fuel costs and employee salaries and benefits. Drainage decreased due to a shift of wage allocations to Building Inspections.

## **ENVIRONMENTAL SERVICES**

**Water, Waste Water and Lagoon** - The total revenues and expenses of the Water, Waste Water & Lagoon budgets, including Operations & Maintenance, Capital and Debt management are financed through user rates and charges. This results in a zero tax dollar requirement.

**Solid Waste** – The revenues generated by the Ward 1 transfer station exceeded expectations in 2010, bringing in \$58,838 compared to the budget of \$15,000. The revenue from the Ward 2 facility did drop by over 50% from a budget of \$20,000 to \$9,630. Council reviewed the cost of garbage collection compared to the revenues generated by bag tag sales, and decided to increase the price from \$1.50 to \$1.75 effective July 1<sup>st</sup> this year. This is the first increase since the bag tag program began in 2005.

## **RECREATION AND LEISURE SERVICES**

**Recreation & Leisure** - The overall tax impact of the variants in these budgets with a net value of \$885,370 was a slight increase of 2.57% (\$22,203) from 2010. Wages negotiated with a new union contract plus the increases in fuel and utilities make up this increase.

## **PLANNING & DEVELOPMENT**

**Planning Department** – This department experienced a decrease of \$18,602 (19.8%) from 2010. A budget line for “Special Consulting” is no longer needed as the Master Plan for Strathroy has been completed.

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## **2011 CAPITAL BUDGET**

The total Capital Projects included in this Budget amount to \$3,788,600. Of these projects, \$697,126 will be funded through taxation. The balance will be funded from transfers from Reserves and Development Charges in the amount of \$2,650,974 and \$697,126 through borrowing.

## **GENERAL ADMINISTRATION**

**General Government** – A retrofit of the lighting system is planned for 2011. This project will be funded through the use of Gas Tax funding. The new generator that was delayed in 2010 should be installed this year. There is over \$200,000 in Deferred Projects Reserve that will fund the major part of this expense.

**Information Technology** – A new phone system for the Gemini and enhancements to the Municipality’s IT infrastructure is budgeted this year.

**Tri-Township Arena** – This arena, which is owned 85% by Strathroy-Caradoc, 15% by the Chippewa’s of the Thames is in need of two capital improvements. The items approved by the joint board include the following items;

Facility Roof	- \$120,000
Poly Board Replacement	- 5,000

Strathroy-Caradoc’s share will be \$106,250

## **PROTECTION OF PERSONS & PROPERTY**

**Fire Department** – Plans to set up a \$400,000 reserve for future heavy equipment were deferred for a future year due to budget constraints. A budget for several small improvements including an Exhaust Extractor for the Melbourne Station in the amount of \$24,000 add up to a total of \$75,000. This is equal to the amount budgeted in 2010.

**Police Services Board** – Three police vehicles will be replaced at an estimated cost of \$110,000 this year. Also, the police side arms that are at end of service life will be replaced at a price of \$22,000. This purchase will be offset from the sale of the old side arms, at an estimated price of \$13,000.



## **PUBLIC WORKS**

**Fleet** - The following equipment is scheduled to be replaced in 2011:

Works Department – 2005 sidewalk plow and 2001 John Deer Tractor (\$220,000)

Recreation – 2007 John Deer Mower and Ice Resurfacers (\$135,000)

Environmental Services – 2005 GMC half ton truck (\$25,000)

Funds to pay for fleet purchases are transferred yearly to the Fleet Reserves based on a replacement schedule adopted several years ago and are included in each department's Operations & Maintenance budgets. The total estimated value this year is \$380,000.

**Roads** – It will be another busy year with several major projects to be completed in 2011. These projects include asphalt for Bowan Street in Mt. Brydges, Metcalfe/Egerton/Kings St. improvements, storm drains, pave and curb Princess/Keefer and Burns in Strathroy. These are in addition to the annual road and sidewalk upgrades throughout the municipality. Projects total \$1,685,000 but use of Gas Tax funds and Development Charges enable funding for all but \$15,000 that will come from taxation.

**Street Lighting** – Based on Council's direction in 2010 through the Transportation Committee, three streetlights will be installed in Campbellvale at a cost of \$3,800.

**Cemetery** - \$20,000 has been budgeted to do laneway improvements at the Strathroy Cemetery. Ten thousand of that cost will be from the 2010 provision that was put into the Deferred Project Reserve.

## **ENVIRONMENTAL SERVICES**

**Mount Brydges Waste Water System** - The installation of the first phase of the waste water system for Mount Brydges continues this year. This 10 million dollar project will continue through 2011, and will be financed through grant monies of 5.6 million dollars from the Federal and Provincial governments, reserves and reserve funds, connection fees and loans/debentures.

**Mount Brydges Water System** – There is very little capital proposed on this system as major capital costs were incurred in 2009/2010 pertaining to the connection to Lake Huron. Small projects include an overhaul of the reservoir pump, SCADA/Radio System upgrades, and replacement of the Monitoring Station roof. The total to be recovered by the user pay system is \$50,000.

**Strathroy Water System** – Watermains on Metcalfe St. E, Egerton and King St. are being replaced, and an extension of the watermain on Metcalfe St. W. is planned. A new storage building with some police storage is planned, as well as the changeout of 1000 water meters that were installed in 1989 and before. Watermains are also being replaced on Princess St, Oxford Street and Drury Lane. The total capital budget of almost 2.06 million will be funded through user fees Reserves and Development Charges.

**Strathroy Waste Water System** – Over 5.3 million dollars will be invested in the Strathroy Waste Water system this year. The installation of the new Metcalfe Pump

Station at a cost of 2.6 million dollars will alleviate capacity issues at the Albert St. pump station, and allow for growth opportunities in the south end of Strathroy. The installation of the Trout Creek Trunk Sewer from Metcalf to Park/Carroll Street will cost an estimated 1.84 million dollars. Extension of the sewers on Metcalfe and Egerton Streets and improvements to various other components of the waste water system are also planned. These projects will be funded through reserves and user fees.

**Solid Waste** - \$200,000 has been budgeted to invest in the old Mount Brydges Landfill site to conform to MOE requirements.

## **RECREATION AND LEISURE SERVICES**

**Parks** – Fencing is required for both Ward 1 and Ward 2 parks at an estimated cost of \$20,000. This was deferred from 2010. The replacement of the waterline at Alexandra Park will cost an estimated \$10,000. A new floor scrubber will be funded through the Arena Equipment Reserve, as will improvements to the kitchenette at the Gemini, that are required under an order from the Middlesex-London Health Unit.

**Arena** –Major renovations to the West Middlesex Memorial Centre will be completed in 2011 through the Rinc Grant Program. A PA/sound system will be installed at the West Middlesex Memorial Centre for \$75,000 through which \$67,500 will come from reserves. Compressors are also scheduled for repair/replacement at a cost of \$15,000.

**Museum and Library** – Renovations to the washrooms, kitchenette and staff room will enable accessibility requirements, and accommodate services previously provided by the Gain Centre. It is anticipated that a loan at zero percent interest will be obtained from the County of Middlesex to fund this \$440,500 project

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## **DEBT MANAGEMENT**

As of December 31, 2010, the total debt of the Municipality of Strathroy-Caradoc was \$3,828,272. Earlier this year, 3 million dollars was borrowed from Infrastructure Ontario to fund the improvements at the West Middlesex Memorial Centre. From CMHC, \$900,000 was borrowed for the Mount Brydges Water connection to Lake Huron Water, and 2.7 million for the Mount Brydges sewer system. Debt servicing payments for 2011 total \$927,690. The current debt will be paid off in 2026. An additional debt of approximately 697 thousand dollars borrowed over 5 years will be required to fund the capital programs in this year's budget.

The breakdown of the 2011 debt payment is as follows:

<b>Municipality</b>	Roads	137,500
	Library/Museum	54,167
	WMMC Arena	137,475

<b>Recoverable</b>	Water	437,500
	School Boards	161,049

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### **RESERVES AND RESERVE FUNDS**

On December 31, 2010, the Reserves totaled 8.4 million dollars. Reserve Funds consisting of Development Charges and Discretionary Reserves Funds totaled \$6.7 million. In 2010, it is planned that just over 2.65 million dollars will be utilized from Reserves and Reserve Funds to finance the planned Capital improvements and to offset increases in taxation. Just over 5 million will be invested in Strathroy water and sewers.

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### **CLOSING REMARKS OF THE TREASURER**

Due to the innovative planning and fiscal restraint of our Directors and staff, the Finance Committee of the Municipality of Strathroy-Caradoc is once again able to recommend to Council a budget that provides for the costs of maintaining the services provided by our Municipality and the improvements to capital works with minimal impact to taxation.

There are many projects supported by this budget that will bring commercial and industrial tax dollars to our Municipality. Through the efforts of Council and staff over the years, Strathroy-Caradoc has built a solid mix of commercial, industrial and residential assessments. Continued support of our local economy will bring jobs, and jobs bring people to live, shop and play in our municipality.

***“Urban Opportunity - Rural Hospitality”***

Prepared by: Jane McPherson  
Director of Financial Services/Treasurer

Date: May 30, 2010

# ASSESSMENT COMPARISON

2011 TREASURER'S REPORT  
MUNICIPALITY OF STRATHROY-CARADOC



### Tax Shift due to Change in Assessment and Tax increase

2011 Base Rate	ASSESSMENT			TAXATION		
	2010 Assessment	2011 Assessment	Dollar Difference	2010 Taxation	2011 Taxation	Dollar Difference
CH Commercial Taxable: Full, Shared PIL	1,355,000	1,388,000	33,000	10,435	10,662	228
CT Commercial Taxable: Full	119,887,923	123,521,895	3,633,972	923,242	948,876	25,634
CU Commercial Taxable: Excess Land	1,107,506	1,164,565	57,059	5,970	6,262	292
CX Commercial Taxable: Vacant Land	4,156,578	3,960,599	(195,979)	22,417	(1,120)	(237)
FT Farmlands Taxable: Full	224,490,730	226,594,973	2,104,243	377,495	380,092	2,597
IH Industrial Taxable: Full, Shared PIL	2,752,073	2,882,986	110,913	32,304	33,757	1,453
IK Industrial Taxable: Excess Land, Shared PIL	1,321,000	1,396,500	75,500	10,079	10,629	550
IT Industrial Taxable: Full	39,997,759	42,456,308	2,458,549	469,492	497,119	27,627
IU Industrial Taxable: Excess Land	1,054,089	1,041,087	(13,002)	8,042	7,924	(119)
IX Industrial Taxable: Vacant Land	442,558	404,600	(37,958)	3,377	3,079	(297)
LT Large Industrial Taxable: Full	13,021,033	13,429,916	408,883	152,840	157,250	4,410
LU Large Industrial Taxable: Excess Land	197,568	206,384	8,816	1,507	1,571	63
MT Multi-Residential Taxable: Full	31,657,248	32,531,274	874,026	376,830	386,277	9,447
MI Multi-Residential Taxable: Farmland 1	221,750	239,875	18,125	970	1,046	77
PT Pipeline Taxable: Full	44,808,579	46,653,705	1,845,126	318,121	330,402	12,281
RH Residential/Farm Taxable: Full, Shared PIL	300,500	300,750	250	2,021	2,018	(3)
RT Residential/Farm Taxable: Full	1,234,658,236	1,320,347,790	85,689,554	8,304,610	8,869,033	554,423
RI Residential/Farm Taxable: Farmland 1	788,750	660,500	(128,250)	3,448	2,968	(481)
ST Shopping Centre Taxable: Full	14,302,750	14,302,750	0	110,144	109,872	(272)
TT Managed Forest Taxable: Full	433,650	397,275	(36,375)	729	666	(63)
XT Commercial (New Construction): Taxable Full	11,500,603	16,293,102	4,792,499	88,565	125,161	36,596
XU Commercial (New Construction) Excess Land	194,508	198,204	3,696	1,049	1,066	17
<b>TOTAL TAXABLE</b>	<b>1,748,652,391</b>	<b>1,850,393,028</b>	<b>101,740,637</b>	<b>11,223,686</b>	<b>11,897,027</b>	<b>673,341</b>
<b>PAYMENT IN LIEU</b>						
CF Commercial Payment-in-Lieu: Full	902,000	838,750	(63,250)	6,946	6,443	(503)
CG Commercial Payment-in-Lieu: General	792,000	430,250	(361,750)	6,099	3,305	(2,794)
CZ Commercial Payment-in-Lieu: General Vacant Land	52,500	53,250	750	283	286	3
FP Farm PIL: Full, Taxable Tenant of Province	39,500	39,500	0	66	66	(0)
RG Residential/Farm Payment-in-Lieu: General	-	-	0	-	-	-
RP Res/Farm PIL: Full, Taxable Tenant of Province	-	-	0	-	-	-
<b>TOTALS PIL</b>	<b>1,786,000</b>	<b>1,361,750</b>	<b>(424,250)</b>	<b>13,395</b>	<b>10,101</b>	<b>(3,294)</b>
<b>EXEMPT</b>						
E Exempt	98,779,557	98,659,573	(119,984)	-	-	-
<b>TOTAL ASSESSMENT/TAXATION</b>	<b>1,849,217,948</b>	<b>1,950,414,351</b>	<b>101,196,403</b>	<b>11,237,081</b>	<b>11,907,128</b>	<b>670,047</b>

# 2011 BASE TAX CALCULATION

2011 TREASURER'S REPORT  
MUNICIPALITY OF STRATHROY-CARADOC



**MUNICIPALITY OF STRATHROY-CARADOC - LEVY CALCULATED WITH 2011 ASSESSMENT**

CODE 2011 MUNICIPAL TOTAL (Without Special Area Rates)

Base Tax Rate (Caradoc Rate)

TAXABLE	ASSESSMENT	RATIO	V FACTOR	WTD ASSMNT	TAX RATE	TAX CALC PROOF	% OF TAXES	% BY CLASS
CH Commercial Taxable: Full, Shared PIL	1,388,000	1.1449	100%	1,589,121	0.00768185	10,662.40	0.09%	8.30%
CT Commercial Taxable: Full	123,521,895	1.1449	100%	141,420,218	0.00768185	948,876.08	7.98%	
CU Commercial Taxable: Excess Land	1,164,565	1.1449	70%	933,317	0.00537729	6,262.21	0.05%	
CX Commercial Taxable: Vacant Land	3,960,589	1.1449	70%	3,174,135	0.00537729	21,297.24	0.18%	
FT Farmlands Taxable: Full	226,594,973	0.2500	100%	56,648,743	0.00167741	380,091.61	3.19%	3.19%
IH Industrial Taxable: Full, Shared PIL	2,882,986	1.7451	100%	5,031,089	0.01170896	33,756.77	0.28%	5.97%
IK Industrial Taxable: Excess Land, Shared PIL	1,386,500	1.7451	65%	1,584,071	0.00761082	10,628.52	0.09%	
IT Industrial Taxable: Full	42,456,308	1.7451	100%	74,090,503	0.01170896	497,119.21	4.18%	
IU Industrial Taxable: Excess Land	1,041,087	1.7451	65%	1,180,921	0.00761082	7,923.53	0.07%	
IX Industrial Taxable: Vacant Land	404,600	1.7451	65%	458,944	0.00761082	3,079.34	0.03%	
LT Large Industrial Taxable: Full	13,429,916	1.7451	100%	23,438,546	0.01170896	157,250.35	1.32%	
LU Large Industrial Taxable: Excess Land	206,384	1.7451	65%	234,104	0.00761082	1,570.75	0.01%	
MT Multi-Residential Taxable: Full	32,531,274	1.7697	100%	57,570,596	0.01187402	386,276.89	3.25%	3.26%
MI Multi-Residential Taxable: Farmland 1	239,875	1.0000	65%	155,919	0.00436125	1,046.16	0.01%	
PT Pipeline Taxable: Full	46,653,705	1.0555	100%	49,242,986	0.00708201	330,401.78	2.78%	2.78%
RH Residential/Farm Taxable: Full, Shared PIL	300,750	1.0000	100%	300,750	0.00670962	2,017.92	0.02%	74.51%
RT Residential/Farm Taxable: Full	1,320,347,790	1.0000	100%	1,320,347,790	0.00670962	8,859,033.46	74.46%	
RI Residential/Farm Taxable: Farmland 1	680,500	1.0000	65%	442,325	0.00436125	2,967.83	0.02%	
ST Shopping Centre Taxable: Full	14,302,750	1.1449	100%	16,375,218	0.00768185	109,871.51	0.92%	0.92%
TT Managed Forest Taxable: Full	397,275	0.2500	100%	99,319	0.00167741	666.39	0.01%	0.01%
XT Commercial (New Construction): Taxable Full	16,293,102	1.1449	100%	18,659,972	0.00768185	125,161.09	1.05%	1.05%
XU Commercial (New Construction) Excess Land	198,204	1.1449	70%	158,847	0.00537729	1,065.80	0.01%	0.01%
<b>TOTAL TAXABLE ASSESSMENT</b>	<b>1,850,393,028</b>			<b>1,773,129,444</b>		<b>11,897,027</b>		<b>99.99%</b>
<b>PAYMENT IN LIEU</b>								
CF Commercial Payment-in-Lieu: Full	838,750	1.1449	100%	960,285	0.00768185	6,443.15		
CG Commercial Payment-in-Lieu: General	430,250	1.1449	100%	492,593	0.00768185	3,305.11		
CZ Commercial Payment-in-Lieu: General Vacant Land	53,250	1.1449	70%	42,676	0.00537729	286.34		
FP Farm PIL Full, Taxable Tenant of Province	39,500	0.2500	100%	9,875	0.00167741	66.26		
RG Residential/Farm Payment-in-Lieu: General		1.0000	100%	0	0.00670962	-		
RP Res/Farm PIL: Full, Taxable Tenant of Province		1.0000	100%	0	0.00670962	-		
<b>TOTAL PIL ASSESSMENT</b>	<b>1,361,750</b>			<b>1,506,429</b>		<b>10,101</b>		
EXEMPT								
E Exempt	98,659,573	0.0000						
<b>TOTAL ASSESSMENT</b>	<b>1,950,414,351</b>			<b>1,774,634,873</b>		<b>11,907,128</b>		
	1950414351							

2010 Tax Total

2011 Increase of 5.96%

2011 Levy

Base Tax Rate

Capped

Non Capped

Commercial	\$	1,123,359.42
Industrial	\$	711,328.46
Farm	\$	380,157.86
Pipeline	\$	330,401.78
Residential	\$	8,864,019.21
Multi Residential	\$	387,323.04
Shopping Centres	\$	109,871.51
Managed Forest	\$	666.39
<b>Total Tax</b>	<b>\$</b>	<b>11,907,127.69</b>

# CONSOLIDATED BUDGET SUMMARY

2011 TREASURER'S REPORT  
MUNICIPALITY OF STRATHROY-CARADOC





MUNICIPALITY OF STRATHROY-CARADOC - 2011 FINAL CONSOLIDATED BUDGET

DEPARTMENTS

	EXPENSE SUMMARY		REVENUE SUMMARY		NET CHANGE		
	2010 BUDGET	2010-2011 \$ CHANGE	2010 BUDGET	2011 BUDGET	2009 NET EXP	2010 NET EXP	2010-2011 NET \$ CHG
<b>OPERATIONS &amp; MAINTENANCE</b>							
Council	301,620	-32,878	45,500	0	256,120	268,842	12,822
Information Technology	421,784	451,120	155,000	6,000	266,784	445,120	178,336
Client/Treasury/CEM Expenses	1,162,898	1,185,887	436,320	478,791	716,578	706,096	-10,482
<b>TOTAL GENERAL GOV'T.</b>	<b>1,876,312</b>	<b>1,905,949</b>	<b>636,820</b>	<b>485,791</b>	<b>1,239,492</b>	<b>1,420,158</b>	<b>180,666</b>
Fire Department	1,115,303	1,165,119	61,928	61,224	1,053,375	1,103,895	50,520
Police Services	4,844,557	5,022,975	285,900	285,937	4,558,557	4,737,938	178,681
Crossing Guards	101,662	87,079	3,850	0	98,012	97,079	-933
Building Insp. Dept.	180,002	181,851	301,000	256,100	-120,998	-74,249	46,749
Property Standards	31,006	33,919	10,000	10,000	21,006	25,619	4,613
Animal Control	88,139	88,008	0	600	88,139	87,408	-731
<b>TOTAL PROT. TO P. &amp; P.</b>	<b>6,361,869</b>	<b>6,590,651</b>	<b>662,078</b>	<b>612,961</b>	<b>5,699,791</b>	<b>5,977,690</b>	<b>277,899</b>
Roads/Public Works	2,787,420	2,823,931	5,250	0	2,782,170	2,829,931	47,761
Street Lighting	175,020	183,597	175,020	181,797	0	3,800	3,800
Waste Water Systems	1,001,720	2,360,107	2,172,269	2,232,990	90,721	127,117	1,287,666
Drinking Water Systems	1,792,787	1,891,970	3,183,081	3,375,352	192,291	-1,483,382	-93,108
Cemetery	201,147	205,143	114,000	117,000	3,000	88,143	956
Refuse (Garbage) Coll. & Disp.	970,855	1,029,717	578,000	727,104	149,104	302,613	90,242
<b>TOTAL PUBLIC WORKS</b>	<b>6,928,949</b>	<b>8,502,465</b>	<b>6,227,600</b>	<b>6,534,243</b>	<b>406,643</b>	<b>1,368,222</b>	<b>1,166,873</b>
Library	91,021	91,764	88,019	93,284	3,002	-1,520	-4,522
Museum	129,107	133,896	20,000	18,253	109,107	117,643	8,536
General Recreation	159,395	164,167	13,500	13,500	145,895	150,667	4,771
Arenas	1,001,253	1,031,662	841,200	868,300	27,100	163,362	3,309
Parks	413,648	419,742	19,600	16,600	384,048	403,142	9,094
Pool	65,413	67,631	26,700	27,000	1,100	39,831	1,118
Caradoc Community Centre	64,486	64,395	25,000	25,500	500	39,468	-671
Concessions	95,082	98,150	124,000	124,250	250	-28,918	818
Scout Hut	5,000	4,650	3,200	3,200	1,800	1,450	-350
<b>TOTAL RECREATION, LEISURE</b>	<b>2,024,336</b>	<b>2,076,057</b>	<b>1,161,219</b>	<b>1,190,687</b>	<b>29,468</b>	<b>863,167</b>	<b>22,203</b>
Planning-General	176,688	155,814	82,700	80,450	93,988	75,364	-18,624
Drainage/Urban Storm	89,338	70,236	38,199	26,183	51,159	44,053	-7,106
Community Development	92,435	94,608	0	0	92,435	94,608	2,171
Economic Development	155,700	170,257	5,500	5,500	150,200	164,757	9,057
<b>TOTAL OTHER</b>	<b>514,159</b>	<b>490,913</b>	<b>120,899</b>	<b>112,133</b>	<b>-8,766</b>	<b>378,780</b>	<b>-14,480</b>
<b>TOTAL OPERATING</b>	<b>17,705,675</b>	<b>19,566,035</b>	<b>8,808,616</b>	<b>9,035,815</b>	<b>8,897,069</b>	<b>10,530,220</b>	<b>1,633,161</b>

DEPARTMENTS

	EXPENSE SUMMARY		REVENUE SUMMARY		NET CHANGE		
	2010 BUDGET	2010-2011 \$ CHANGE	2010 BUDGET	2011 BUDGET	2009 NET EXP	2010 NET EXP	2010-2011 NET \$ CHG
<b>CAPITAL</b>							
Contr. To SMG Hosp. Foundation	135,450	(135,450)	0	0	135,450	0	-135,450
Information Technology	130,000	25,100	15,000	0	115,000	25,100	-89,900
Gen. Admin/CEM/ITA Expenses	367,500	322,750	245,984	207,620	121,616	116,130	-6,386
Fire Capital	495,000	75,000	340,000	0	95,000	75,000	-20,000
Police Capital	145,000	132,000	71,378	18,400	73,622	113,600	39,978
Fleet Capital	360,000	20,000	360,000	20,000	0	0	0
Public Works Capital	2,873,000	(1,188,000)	2,873,000	1,670,000	-1,203,000	0	15,000
Solid Waste	-	200,000	0	0	0	0	200,000
Waste Water Systems	14,750,000	12,505,379	13,579,451	12,632,456	1,170,549	-127,117	-1,297,666
Drinking Water Systems	2,120,760	2,244,621	1,167,896	1,085,518	962,744	1,045,982	83,108
Cemetery	13,204	20,640	7,800	10,000	5,404	10,000	4,596
Arenas/Culture & Recreation	5,345,400	367,300	5,330,400	299,941	15,000	67,359	52,359
Parks	104,891	(74,891)	74,891	0	30,000	10,000	-20,000
Library/Museum	10,500	450,000	440,500	440,500	10,500	20,000	9,500
Caradoc Community Center	6,500	6,500	6,500	0	0	0	0
Economic & Community Development	2,500	61,400	0	0	2,500	13,737	11,237
Storm Water Management	-	37,000	0	0	0	37,000	37,000
<b>TOTAL CAPITAL</b>	<b>26,799,705</b>	<b>18,439,329</b>	<b>24,072,390</b>	<b>16,818,638</b>	<b>2,727,915</b>	<b>1,620,691</b>	<b>-1,106,624</b>

	EXPENSE SUMMARY		2010-2011 \$ CHANGE		REVENUE SUMMARY		2010-2011 \$ CHANGE		NET CHANGE		
	2010 BUDGET	2011 BUDGET			2010 BUDGET	2011 BUDGET			2009 NET EXP	2010 NET EXP	2010-2011 NET \$ CHG
<b>DEBT MANAGEMENT</b>											
Cemetery	3,780	-	(3,780)						3,780	0	-3,780
General Government	161,050	161,050	-		161,050	161,050			0	0	0
Roads	588,800	137,500	(431,300)						588,800	137,500	-431,300
Drinking Water Systems	437,500	437,500	-						437,500	437,500	0
West Middlesex Memorial Centre	-	137,475	137,475						0	137,475	137,475
Library/Museum	54,167	54,167	-						54,167	54,167	0
<b>TOTAL DEBT MANAGEMENT</b>	<b>1,225,297</b>	<b>927,692</b>	<b>(297,605)</b>		<b>161,050</b>	<b>161,050</b>			<b>1,064,247</b>	<b>766,642</b>	<b>-297,605</b>
<b>TAXATION AND ADJUSTMENTS</b>											
Regular Taxes					11,237,081	11,931,987		694,916	-11,237,081	-11,931,987	-694,916
Conservation Authority	101,660	103,250	1,590						101,660	103,250	1,590
MPDC	12,000	12,000	0						12,000	12,000	0
PII kept by Twp/ROW		0	0		240,000	168,106		-71,894	-240,000	-168,106	71,894
Supplementary Taxes	150,000	140,000	(10,000)		925,000	240,000		-685,000	-175,000	-100,000	-75,000
Business Improvement Area Levy	48,700	48,700	-		48,700	48,700			0	0	0
General Support Payments - OMPF					535,200	552,700		17,500	-535,200	-552,700	-17,500
POA distribution					85,000	80,000		-5,000	-85,000	-80,000	5,000
AMO Gas Tax Revenue	613,774	611,782	(1,992)		613,774	611,782		-1,992	0	0	0
Transfer To/From Reserves					530,000	200,000		-330,000	-530,000	-200,000	-330,000
<b>TOTAL TAXATION &amp; ADJUSTMENTS</b>	<b>926,134</b>	<b>915,732</b>	<b>(10,402)</b>		<b>13,614,755</b>	<b>13,833,285</b>		<b>218,530</b>	<b>-12,688,621</b>	<b>-12,917,553</b>	<b>-228,932</b>
<b>TOTALS</b>	<b>46,656,811</b>	<b>39,848,788</b>	<b>(6,808,023)</b>	<b>#</b>	<b>46,656,811</b>	<b>39,848,788</b>	<b>#</b>	<b>(6,808,023)</b>	<b>-</b>	<b>-</b>	<b>-</b>

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# TAX FUNDED DEPARTMENT BUDGETS

2011 TREASURER'S REPORT  
MUNICIPALITY OF STRATHROY-CARADOC



**The Municipality of Strathroy-Caradoc  
2011 Budget Document**

Year to Date Financial Information

		2010		2011
		BUDGET	ACTUAL	BUDGET
<b>TAXATION AND GRANTS</b>				
<b>OPERATING REVENUES</b>				
11-000-00000-40760	TF FROM RESERVES - DEVELOPMENT CHARGES	(\$161,050)	(\$161,049)	(\$161,050)
11-000-00000-40770	TAX RATE STABILIZATION - TRANSFER FROM RES	(530,000)	0	(200,000)
11-000-00010-40220	GRANTS-ONT MUNICIPAL PARTNERSHIP FUND	(535,200)	(535,200)	(552,700)
11-000-00020-40220	GRANTS-AMO GAS TAX REV	(613,774)	(613,774)	(611,782)
11-000-01400-40110	MUNICIPAL TAXES-RESIDENTIAL REGULAR	(11,237,081)	(11,168,863)	(11,931,997)
11-000-01400-40120	MUNICIPAL TAXES-RESIDENTIAL SUPPLEMENT	(325,000)	(308,338)	(240,000)
11-000-01400-40150	MUNICIPAL TAXES-PAYMENT-IN-LIEU	(200,000)	(192,016)	(128,106)
11-000-01400-40170	MUNICIPAL TAXES - RIGHT OF WAY	(40,000)	(40,640)	(40,000)
11-100-01000-40230	GRANT-POA COUNTY REBATE	(85,000)	(83,812)	(80,000)
11-790-01400-40160	LOCAL CHARGES-STRATHROY B.I.A.	(48,700)	(48,700)	(48,700)
11-810-01400-40660	LOCAL CHARGES-DRAIN DEBENTURES	0	(237)	0
	<b>OPERATING REVENUE</b>	<b>(13,775,805)</b>	<b>(13,152,629)</b>	<b>(13,994,335)</b>
<b>OPERATING EXPENSES</b>				
12-000-00000-60530	DEBT SERVICING PAYMENTS - SCHOOL BOARDS	161,050	161,050	161,050
12-000-00000-60750	CONSERVATION AUTHORITIES	101,660	103,925	103,250
12-000-00000-62280	GENERAL GOVERNMENT-TAXES WRITTEN OFF	150,000	139,843	140,000
12-100-00000-61200	MPDC HOLDING COMPANY - EXPENSES	12,000	13,807	12,000
12-100-00020-60770	TRANSFER TO RESERVES - AMO GAS TAX REV	613,774	0	611,782
12-790-07900-40740	STRATHROY B.I.A.	48,700	48,700	48,700
	<b>OPERATING EXPENSES</b>	<b>1,087,184</b>	<b>467,325</b>	<b>1,076,782</b>
	<b>SURPLUS/DEFICIT</b>	<b>(12,688,621)</b>	<b>(12,685,304)</b>	<b>(12,917,553)</b>

**The Municipality of Strathroy-Caradoc  
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		2010		2011
		BUDGET	ACTUAL	BUDGET
<b>COUNCIL</b>				
OPERATING REVENUE				
11-100-01100-40770	COUNCIL-TRANSFER FROM RESERVES	(\$45,500)	(\$36,092)	\$0
	OPERATING REVENUE	(45,500)	(36,092)	0
OPERATING EXPENSES				
12-100-01100-51120	COUNCIL REMUNERATION	169,150	155,184	172,365
12-100-01100-51200	COUNCIL-PAYROLL BENEFITS	12,000	9,012	12,600
12-100-01100-51330	COUNCIL-BUSINESS MEALS	250	92	250
12-100-01100-51360	COUNCIL-MEMBERSHIPS, DUES	300	0	300
12-100-01100-51410	COUNCIL-CONFERENCES, CONVENTIONS	9,000	3,636	10,000
12-100-01100-51420	COUNCIL-SEMINARS, TRAINING, MEETINGS	500	0	2,000
12-100-01100-51430	COUNCIL-TRAVEL EXPENSES	8,000	4,708	6,000
12-100-01100-60610	MUNICIPAL DONATIONS	36,450	34,330	36,450
12-100-01100-60760	COUNCIL-TRANSFER TO RESERVES & RESERVE F	0	0	18,000
12-100-01100-62010	COUNCIL-BOOKS PERIODICALS	150	112	1,000
12-100-01100-62150	COUNCIL-RECEPTIONS, TRIBUTES	2,500	2,757	2,500
12-100-01100-62313	COUNCIL-LIABILITY INSURANCE	5,720	5,720	5,477
12-100-01100-62990	COUNCIL-OTHER COSTS	2,000	1,486	500
12-100-01101-51120	CHC - REMUNERATION	1,000	300	900
12-100-01102-51120	MEDICAL BD - REMUNERATION	600	600	600
12-100-01110-62210	ELECTION - GENERAL SUPPLIES	54,000	1,938	0
12-100-01110-62990	ELECTION-OTHER EXPENSES	0	51,796	0
	OPERATING EXPENSES	301,620	271,671	268,942
CAPITAL REVENUES				
CAPITAL EXPENSES				
22-520-05200-63300	SMGH FOUNDATION - CAPITAL CONTRIBUTION	135,450	135,450	0
	CAPITAL EXPENSES	135,450	135,450	0
	SURPLUS/DEFICIT	391,570	371,029	268,942

# MUNICIPALITY OF STRATHROY-CARADOC

## 2011 MUNICIPAL DONATIONS BUDGET

DESCRIPTION	2009	2010	2011
GL# 12-100-01100-60610	BUDGET	BUDGET	REQUEST
<b>REQUESTS:</b>			
Strathroy Agricultural Society	-		
Melbourne Agricultural Society-fair	5,000	5000	5000
Melbourne Community Centre	5,000	25000	25000
Strathroy Horticultural Society	3,000	3000	3000
Poppy Fund/Wreaths-Stry Legion	60	60	60
Strathroy Lions Santa Parade	500	500	500
Ward 2 Xmas Candy (Fire Dept.)	400	400	400
Del-Ko Bridge Canada Day	500	500	500
Strathroy Canada Day	1,500	1500	1500
Municipality School Grad Gifts	140	140	140
Longwoods Heritage Weekend	250	100	35
Middlesex Plowmens GG	250	250	250
Miscellaneous			65
<b>TOTAL</b>	<b>16,600</b>	<b>36,450</b>	<b>36,450</b>

**The Municipality of Strathroy-Caradoc  
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Year to Date Financial Information

	2010		2011	
	BUDGET	ACTUAL	BUDGET	
<b>GENERAL GOVERNMENT</b>				
<b>OPERATING REVENUES</b>				
11-000-00020-40500	INTEREST INCOME-TAX & PENALTY INTEREST	(\$250,000)	(\$247,641)	(\$297,169)
11-000-00020-40510	INTEREST INCOME-INVESTMENT INTEREST	(80,000)	(39,580)	(24,000)
11-000-01130-40530	INTEREST INCOME-OTHER	(2,500)	(3,930)	(3,000)
11-100-00000-40390	FEES-RENTAL REAR 22501 ADELAIDE ROAD-FORM	(120)	(120)	(120)
11-100-04600-40390	FEES - 251 FRANCES ST - RENTAL	(40,000)	(47,640)	(62,532)
11-100-01000-40340	SALE OF SERVICES-GENERAL OFFICE CHARGES	(15,000)	(15,430)	(13,000)
11-100-01000-40410	FEES-SALE OF ASSETS-OFFICE SUPPLIES	(500)	(92)	(100)
11-100-01000-40690	MISCELLANEOUS	(10,000)	(3,568)	(53,300)
11-100-01000-40770	GENERAL ADMIN - TF FROM RESERVE	(11,700)	(9,184)	0
11-100-01120-40371	FEES-MARRIAGE LICENCES	(13,500)	(13,400)	(13,500)
11-100-01120-40372	FEES-LOTTERY LICENCES	(12,000)	(14,718)	(12,000)
11-100-01000-40374	GENERAL ADMIN - TAXI LICENCE	(1,000)	(1,990)	(1,070)
	<b>OPERATING REVENUE</b>	<b>(436,320)</b>	<b>(397,293)</b>	<b>(479,791)</b>
<b>OPERATING EXPENSES</b>				
12-100-01000-51130	GENERAL ADMIN - CLOSED MTG INVESTIGATOR	2,000	2,000	2,000
12-100-01000-64320	GENERAL ADMIN - COLLECTION EXP	2,000	2,514	2,000
12-100-01120-51010	GENERAL GOVERNMENT-WAGES-F/T	700,000	714,333	721,360
12-100-01120-51050	GENERAL GOVERNMENT-WAGES-P/T	5,000	6,018	0
12-100-01120-51130	GENERAL GOVERNMENT - CONTRACTED WORK	22,500	23,182	22,500
12-100-01000-51131	GENERAL ADMIN-DEVELOPMENT CHARGES STUDY	13,000	10,204	0
12-100-01000-51132	GENERAL ADMIN - PAY EQUITY UPDATE	15,000	0	20,000
12-100-01120-51200	GENERAL GOVERNMENT-PAYROLL BENEFITS	170,000	173,157	188,210
12-100-01120-51210	GENERAL ADMIN- WSIB	11,500	12,096	14,185
12-100-01120-51330	GENERAL GOVERNMENT-BUSINESS MEALS	350	246	350
12-100-01120-51360	GENERAL GOVERNMENT-MEMBERSHIPS, DUES	6,500	6,336	6,500
12-100-01120-51410	GENERAL GOVERNMENT-CONFERENCES, CONVEN	7,000	5,029	7,000
12-100-01120-51420	GENERAL GOVERNMENT-SEMINARS, TRAINING, M	8,000	1,708	8,000
12-100-01120-51430	GENERAL GOVERNMENT-TRAVEL EXPENSES	4,000	2,454	4,000
12-100-01120-60500	GENERAL GOVERNMENT-BANK INTEREST & CHARG	1,500	1,994	1,500
12-100-01120-60760	GENERAL GOVERNMENT - TRANS TO RESERVE	0	0	10,000
12-100-01120-62010	GENERAL GOVERNMENT-OFFICE SUPPLIES	20,000	13,670	15,000
12-100-01000-63010	GENERAL ADMIN-OFFICE EQUIPMENT MAINTENAN	13,000	11,032	13,000
12-100-01120-63010	GENERAL ADMIN-OFFICE EQUIPMENT	0	1,508	0
12-100-01120-62020	GENERAL GOVERNMENT - BOOKS & PERIODICALS	2,000	1,452	1,500
12-100-01120-62040	GENERAL GOVERNMENT-LICENCES, PERMIT COST	7,000	6,734	7,000
12-100-01120-62060	GENERAL GOVERNMENT-GENERAL ADVERTISING	1,500	2,170	3,500
12-100-01120-62070	GENERAL GOVERNMENT-POSTAGE, COURIER	20,000	28,350	25,000
12-100-01120-62120	GENERAL GOVERNMENT-PROMOTION, PUBLIC REL	150	770	1,500
12-100-01120-62130	GENERAL GOVERNMENT-HALL PROPERTY INSURA	7,561	7,561	7,072
12-100-01120-62150	GENERAL GOVERNMENT-RECEPTIONS	2,500	2,259	2,500
12-100-01120-62220	GENERAL GOVERNMENT-HEALTH TRAINING, SUPP	10,000	9,414	5,000
12-100-01120-62250	GENERAL GOVERNMENT - ODA PROJECT EXP	2,500	0	2,500
12-100-01120-62281	GG-SMALL TAX UNCOLLECTABLES	500	86	500
12-100-01120-62282	GEN GOVT-CASH OVER/UNDER	250	(50)	250
12-100-01120-62290	GENERAL GOVERNMENT-OTHER COSTS	2,500	2,318	4,000
12-100-01120-62310	GENERAL GOVERNMENT-AUDIT FEES	30,000	36,691	30,000
12-100-01120-62313	GENERAL GOVERNMENT-LIABILITY INSURANCE	43,987	43,986	41,360
12-100-01120-62320	GENERAL GOVERNMENT-LEGAL AND ENGINEERIN	15,000	18,458	9,500
12-100-01120-63220	GENERAL GOVERNMENT-EQUIPMENT LEASING	1,100	635	1,100
12-100-04600-63040	251 FRANCES ST-BUILDING EXPENSES	0	1,529	3,000
12-100-06430-51050	TRI TWP ARENA - WAGES-P/T	0	63,218	0
12-100-06430-51120	TRI-TWP ARENA-REMUNERATION	0	1,000	0

**The Municipality of Strathroy-Caradoc  
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Year to Date Financial Information

		2010		2011
		BUDGET	ACTUAL	BUDGET
12-100-06430-51200	TRI TWP ARENA --PAYROLL BENEFITS	\$0	\$21,759	\$0
12-100-06430-63000	TRI-TWP ARENA-REIMBURSEMENT	0	(150,383)	0
	<b>OPERATING EXPENSES</b>	<b>1,147,898</b>	<b>1,085,438</b>	<b>1,180,887</b>
	<b>CAPITAL REVENUES</b>			
	<b>CAPITAL EXPENSES</b>			
22-100-01000-63042	GENERAL ADMIN -- BUILDING RENOVATION	305,000	92,627	0
22-100-06430-63340	TRI TWP ARENA - CAPITAL IMPROVEMENTS	57,500	47,361	106,250
	<b>CAPITAL EXPENSES</b>	<b>362,500</b>	<b>139,988</b>	<b>106,250</b>
	<b>DEBT REPAYMENT</b>			
	<b>SURPLUS/DEFICIT</b>	<b>1,074,078</b>	<b>828,133</b>	<b>807,346</b>
	<b>COMMUNITY EMERGENCY MANAGMENT</b>			
21-200-02000-40220	COMMUNITY EMERGENCY MANAGEMENT--GRANTS	0	0	(207,620)
22-200-02000-60330	COMMUNITY EMERGENCY MGMT-GENERATOR	0	0	216,500
12-200-02000-62250	COMMUNITY EMERGENCY MGMT. EXP	5,000	815	5,000
	<b>COMMUNITY EMERGENCY MANAGMENT</b>	<b>5,000</b>	<b>815</b>	<b>13,880</b>



**The Municipality of Strathroy-Caradoc  
Income Statement - Actual vs. Budget**

**As of December 31, 2010**

Generated March 23, 2011

		2010		2011
		BUDGET	ACTUAL	BUDGET
<b>INFORMATION TECHNOLOGY</b>				
<b>OPERATING REVENUES</b>				
11-100-01000-40750	GENERAL ADMIN-INTER DEPT TRANSFER	(\$5,000)	(\$5,000)	(\$6,000)
11-100-01130-40800	GENERAL ADMIN-IT-LOANS/DEBENTURES	(150,000)	0	0
<b>OPERATING REVENUE</b>		<b>(155,000)</b>	<b>(5,000)</b>	<b>(6,000)</b>
<b>IT OPERATING EXPENSES</b>				
12-100-01130-51010	IT-WAGES-F/T	83,074	80,068	87,270
12-100-01130-51200	IT-PAYROLL BENEFITS	22,000	18,542	23,200
12-100-01130-51210	IT-WSIB	1,500	1,387	1,900
12-100-01130-51130	IT-CONTRACTED	5,000	5,670	10,000
12-100-01130-51360	IT-MEMBERSHIPS,DUES	1,300	480	1,200
12-100-01130-51410	IT-CONFERENCES, CONVENTIONS	4,000	2,480	4,000
12-100-01130-51420	IT-SEMINARS,TRAINING,MEETINGS	1,000	1,378	1,000
12-100-01130-51430	IT-TRAVEL EXPENSES	3,000	1,933	3,000
12-100-01130-62020	IT-BOOKS & PERIODICALS	500	0	500
12-100-01130-62080	IT-TELEPHONE	2,000	1,944	2,000
		<b>123,374</b>	<b>113,882</b>	<b>134,070</b>
<b>INTERNET SERVICE</b>				
12-100-01100-62075	GENERAL ADMIN-COUNCIL-INTERNET SERVICES	0	373	2,500
12-100-01000-62075	OFFICE INTERCONNECTIVITY	0	0	25,000
12-100-01120-62075	GENERAL ADMIN-INTERNET SERVICE	0	2,917	0
12-100-01130-62075	GENERAL ADMIN-IT-INTERNET SERVICES	0	0	18,000
12-310-03100-62075	ROADS-ADMIN-INTERNET SERVICES	0	279	400
12-560-05600-62075	CEMETERY-INTERNET SERVICES	0	781	800
12-640-06400-62075	WMMA --INTERNET SERVICES	0	0	1,100
12-610-06100-62075	RECREATION PROGRAMS-INTERNET SERVICES	0	1,041	1,100
		<b>0</b>	<b>5,391</b>	<b>48,900</b>
<b>SMALL EQUIPMENT PURCHASES</b>				
12-100-01130-63020	IT-EQUIPMENT MAINTENANCE	5,000	9,900	15,000
12-100-01100-63020	COUNCIL- COMPUTER UPGRADES/REPLACEMENTS	30,000	12,654	5,000
12-100-01130-63220	COMPUTER SERVICES - IT LEASING	7,500	6,595	12,000
12-100-01120-63020	GENERAL GOVERNMENT-SMALL EQUIP PURCHAS	64,900	44,672	50,000
12-220-02200-63030	FIRE - VEHICLE MAINTENANCE GPS REPLACEMENT	4,000	7,319	8,000
12-100-01000-63220	-GEN ADMIN-ADMIN-EQUIPMENT LEASING	0	0	3,000
12-100-01120-63220	TREASURY-EQUIPMENT LEASING	1,100	635	2,000
12-100-01130-63030	IT - WEBSITE MTCE & SECURITY	2,000	2,072	10,000
12-710-07100-63220	PLANNING & ZONING- -EQUIPMENT LEASING	11,000	10,933	11,000
12-310-03100-63230	P/W ADMIN/OVERHEAD- GPS LEASE	10,000	12,196	0
12-650-06500-63220	MUSEUM- -EQUIPMENT LEASING	1,900	379	2,000
12-220-02200-63220	FIRE-OPERATIONS-EQUIPMENT LEASING	1,900	819	2,400
		<b>139,300</b>	<b>108,174</b>	<b>120,400</b>
<b>COMPUTER MAINTENANCE</b>				
12-560-05600-62030	CEMETERY-- IT SUPPLIES	0	144	250
12-100-01120-62030	GENERAL ADMIN - IT SUPPLIES	15,000	6,186	10,000
12-100-01120-63025	GENERAL ADMIN-SOFTWARE & LICENCING	20,000	24,288	50,000
12-100-01100-62030	COUNCIL - IT SUPPLIES	500	603	750

**The Municipality of Strathroy-Caradoc  
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**As of December 31, 2010**

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	2010		2011	
	BUDGET	ACTUAL	BUDGET	
12-100-01000-62030	GENERAL ADMIN - IT SUPPLIES & EXPENSES	\$35,000	\$2,965	\$7,500
12-100-01120-62350	GENERAL GOVERNMENT-COMPUTER CONSULTING	10,000	20,929	15,000
12-220-02200-62350	FIRE-COMPUTER FEES	6,000	1,297	2,500
12-310-03100-63250	P/W ADMIN/OVERHEAD-RADIO EXPENSES	2,500	3,557	2,500
12-610-06100-62350	CULTURE, RECREATION-COMPUTER CONSULTING	7,500	2,754	7,500
12-650-06500-62350	MUSEUM-COMPUTER FEES	2,000	3,233	2,500
12-710-07100-63030	PLANNING & ZONING- -GIS MAINTENANCE	4,500	1,954	2,500
		<u>103,000</u>	<u>67,910</u>	<u>101,000</u>
<b>TELEPHONE/FAX MAINTENANCE</b>				
12-100-01000-62080	GEN TWP - PHONE UPGRADES	8,000	1,824	2,500
12-100-01100-62080	COUNCIL-TELEPHONE	3,000	1,744	2,500
12-100-01120-62080	GENERAL GOVERNMENT-TELEPHONE, FAX	13,800	13,167	13,800
12-220-02200-62080	FIRE-TELEPHONE,FAX,CELL	10,500	10,750	10,500
12-240-02400-62080	BUILDING INSPECTION-TELEPHONE	1,100	807	1,000
12-250-02500-62080	BY-LAW ENFORCEMENT- TELEPHONE	320	289	750
12-310-03100-62080	P/W ADMIN.OVERHEAD-TELEPHONE,FAX	4,600	5,014	4,600
12-560-05600-62080	CEMETERY-TELEPHONE,FAX	1,300	885	750
12-610-06100-62080	REC ADMIN-TELEPHONE	2,500	9,299	4,500
12-620-06200-62080	PARKS-TELEPHONE	2,000	553	500
12-630-06300-62080	POOL-TELEPHONE	600	666	600
12-640-06410-62080	WMMC ARENA-TELEPHONE	2,500	1,854	2,500
12-640-06420-62080	GEM ARENA-TELEPHONE	5,000	4,727	4,000
12-650-06500-62080	MUSEUM - TELEPHONE	1,500	1,472	1,500
12-671-06710-62080	SCOUT HUT-PHONE	500	521	500
12-680-06800-62080	CC CENTRE-TELEPHONE	1,000	1,252	1,000
12-710-07100-62080	PLANNING & ZONING -TELEPHONE	1,000	623	750
12-800-08000-62080	DRAIN SUPT-TELEPHONE	500	358	500
		<u>59,720</u>	<u>55,805</u>	<u>52,750</u>
<b>CAPITAL BUDGET</b>				
21-100-01000-40750	GENERAL ADMIN- CAPITAL INTER DEPT T/F	(15,000)	(15,000)	0
22-100-01000-63321	GEN GOVT-COMPUTER UPGRADES	0	10,442	0
22-640-06400-62010	REC DEPT - OFFICE EQUIPMENT	0	0	5,100
22-100-01000-63084	GENERAL ADMIN - TWP IT INFRASTRUCTURE	130,000	60,261	20,000
		<u>115,000</u>	<u>55,703</u>	<u>25,100</u>
<b>TOTAL BUDGET</b>		<b>385,394</b>	<b>401,865</b>	<b>476,220</b>

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		2010		2011
		BUDGET	ACTUAL	BUDGET
<b>FIRE DEPARTMENT</b>				
<b>OPERATING REVENUES</b>				
11-220-02200-40340	SALE OF SERVICES-FIRE PROTECTION SERVICE	(\$10,000)	(\$6,106)	(\$10,000)
11-220-02200-40341	FIRE RECOVERY-MIDDLESEX SOUTH	(45,928)	(48,778)	(48,224)
11-220-02200-40770	FIRE DEPT - T/F FR RESERVES-BAL 2005 FIRE GRA	(6,000)	0	(3,000)
	<b>OPERATING REVENUE</b>	<b>(61,928)</b>	<b>(54,884)</b>	<b>(61,224)</b>
<b>OPERATING EXPENSES</b>				
12-220-02200-51010	FIRE-WAGES-F/T	110,000	108,879	127,114
12-220-02200-51120	FIRE-BOARD RENUMERATION	1,100	1,050	2,000
12-220-02200-51200	FIRE-PAYROLL BENEFITS	20,000	25,143	32,182
12-220-02200-51210	FIRE-OPERATIONS-WSIB	1,852	1,829	2,733
12-220-02200-51130	FIRE - CONTRACTED WORK	19,000	16,150	0
12-220-02200-51360	FIRE-MEMBERSHIPS, DUES	3,500	2,826	3,000
12-220-02200-51410	FIRE-CONFERENCES, CONVENTIONS	10,000	7,557	10,000
12-220-02200-51420	FIRE-SEMINARS, TRAINING, MEETINGS	1,000	226	1,000
12-220-02200-60760	FIRE - VEHICLE RESERVE ALLOCATION	9,300	9,300	6,000
12-220-02200-60800	FIRE-FIRE SERVICES GRANT EXPENSES	4,000	3,717	2,000
12-220-02200-62010	FIRE-OFFICE SUPPLIES	1,500	2,186	1,500
12-220-02200-62015	FIRE-TRAINING DIV EXP/SUPPLIES	0	0	3,000
12-220-02200-62070	FIRE-POSTAGE, COURIER	100	316	200
12-220-02200-62090	FIRE-9-1-1 BELL	4,500	4,512	4,500
12-220-02200-62120	FIRE-PROMOTION,PUBLIC RELATIONS	500	279	500
12-220-02200-62130	FIRE-HALL PROPERTY INSURANCE	17,088	17,008	17,708
12-220-02200-62290	FIRE-OTHER COSTS	300	(95)	20,500
12-220-02200-62313	FIRE-LIABILITY INSURANCE	4,371	4,371	4,371
12-220-02200-63010	FIRE-TELECOM. MAINT/LICENCING	12,000	14,094	13,000
12-220-02200-63040	FIRE- ADMIN OFFICE MAINTENANCE	3,000	2,669	3,000
	<b>FIRE - ADMIN SUBTOTAL</b>	<b>223,111</b>	<b>222,017</b>	<b>254,308</b>
12-220-02210-51050	FIRE STR-P/T	225,622	204,161	227,887
12-220-02210-51200	FIRE STR-PAYROLL BENEFITS	12,500	10,244	10,022
12-220-02210-51210	FIRE-STRATH DEPT-WSIB	3,600	3,770	4,450
12-220-02210-51300	FIRE STR-PROTECTIVE CLOTHING REPLACEMENT	14,000	14,532	11,000
12-220-02210-51305	FIRE STR-PROTECTIVE CLOTHING MAINT	0	0	3,000
12-220-02210-51310	FIRE STR-UNIFORMS	2,000	2,562	2,000
12-220-02210-51420	FIRE STR-SEMINARS, TRAINING	3,500	983	3,500
12-220-02210-51430	FIRE STR-TRAVEL EXPENSES	500	285	500
12-220-02210-60760	FIRE STR - VEHICLE RESERVE ALLOCATION	3,000	3,000	6,300
12-220-02210-62020	FIRE STR-TRAINING PUBLICATIONS	250	688	300
12-220-02210-62075	FIRE-STRATH DEPT-INTERNET SERVICES	0	140	0
12-220-02210-62090	FIRE STR-DISPATCH SERVICE	52,500	52,500	52,500
12-220-02210-62210	FIRE STR-GENERAL SUPPLIES	1,000	1,076	1,000
12-220-02210-62220	FIRE STR-HEALTH & SAFETY	1,500	963	1,800
12-220-02210-62230	FIRE-STR-HEALTH & SAFETY RECERT.	0	0	1,000
12-220-02210-62290	FIRE STR-OTHER COSTS	3,000	1,044	1,500
12-220-02210-63020	FIRE STR-EQUIPMENT MAINT	3,000	3,039	3,000
12-220-02210-63030	FIRE STR-VEHICLE MAINTENANCE	35,000	34,701	25,000
12-220-02210-63035	FIRE-STR-VEHICLE ANNUAL CERTIFICATION	0	0	10,000
12-220-02210-63040	FIRE STR-HALL MAINTENANCE	20,000	12,680	20,000
12-220-02210-63110	FIRE STR-FUEL	6,500	6,347	6,000
12-220-02210-63150	FIRE STR-HALL UTILITIES - ELECTRIC	10,500	6,402	7,500
12-220-02210-63160	FIRE STR-HALL UTILITIES - NATURAL GAS	0	2,368	3,000
12-220-02210-63250	FIRE STR-COMMUNICATIONS MAINT.	6,000	3,883	4,000
12-220-02210-63255	FIRE-STR-COMMUNICATIONS UPGRADES	0	0	2,000

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	2010		2011	
	BUDGET	ACTUAL	BUDGET	
12-220-02210-63320	FIRE STR-SMALL EQUIP PURCHASE	\$8,000	\$7,248	\$7,000
12-220-02210-64210	FIRE STR-FIRE PREVENTION/PUBLIC EDUCATION	5,000	3,682	4,000
12-220-02210-64230	FIRE STR-CHEMICAL FOAM	1,000	0	1,000
12-220-02210-64240	FIRE STR-AIR MANAGEMENT MAINTENANCE	3,000	3,315	500
12-220-02210-64245	FIRE STR-AIR MANAGEMENT CERTIFICATION	0	0	4,000
	<b>FIRE - STRATHROY SUBTOTAL</b>	<b>420,972</b>	<b>379,613</b>	<b>423,759</b>
12-220-02220-51050	FIRE MTB-P/T	166,885	167,534	170,292
12-220-02220-51200	FIRE MTB-PAYROLL BENEFITS	10,750	7,640	9,512
12-220-02220-51210	-FIRE-MT BRYDGES DEPT-WSIB	3,600	3,373	4,450
12-220-02220-51300	FIRE MTB-PROTECTIVE CLOTHING REPLACEMENT	9,000	9,244	8,500
12-220-02220-51305	FIRE MTB-PROTECTIVE CLOTHING MAINTENANCE	0	0	500
12-220-02220-51310	FIRE MTB-UNIFORMS PURCHASE & MAINTENANCE	1,000	1,585	1,000
12-220-02220-51420	FIRE MTB-SEMINARS, TRAINING, MEETINGS	2,000	553	2,000
12-220-02220-51430	FIRE MTB-TRAVEL EXPENSES	200	400	300
12-220-02220-60760	FIRE MTB-VEHICLE RESERVE	3,000	3,000	3,000
12-220-02220-62010	FIRE MTB-OFFICE SUPPLIES	300	148	200
12-220-02220-62075	MT BRYDGES DEPT-INTERNET SERVICES	500	56	0
12-220-02220-62020	FIRE MTB-TRAINING PUBLICATIONS	300	80	200
12-220-02220-62090	FIRE MTB-DISPATCH SERVICE	26,250	26,250	26,250
12-220-02220-62210	FIRE MTB-GENERAL SUPPLIES	0	507	500
12-220-02220-62220	FIRE MTB-HEALTH & SAFETY	750	340	1,300
12-220-02220-62230	FIRE MTB-HEALTH & SAFETY RECERTIFICATION	0	0	800
12-220-02220-62290	FIRE MTB-OTHER COSTS	500	320	500
12-220-02220-63020	FIRE MTB-EQUIPMENT MAINTENANCE	1,500	3,051	1,500
12-220-02220-63030	FIRE MTB-VEHICLE MAINTENANCE	9,000	9,637	12,000
12-220-02220-63035	FIRE MTB-VEHICLE ANNUAL CERTIFICATION	0	0	1,000
12-220-02220-63040	FIRE MTB-HALL MAINTENANCE	7,000	9,851	7,000
12-220-02220-63110	FIRE MTB-FUEL	1,500	4,700	3,000
12-220-02220-63150	FIRE MTB-HALL UTILITIES - HYDRO	4,500	2,902	3,500
12-220-02220-63160	FIRE MTB-HALL UTILITIES - NATURAL GAS	0	769	1,500
12-220-02220-63250	FIRE MTB-COMMUNICATIONS MAINTENANCE	3,500	3,427	3,000
12-220-02220-63255	FIRE MTB-COMMUNICATION UPGRADES	0	0	1,000
12-220-02220-63320	FIRE MTB-SMALL EQUIP PURCHASE	5,000	3,877	5,000
12-220-02220-64210	FIRE MTB-PREVENTION CHARGES	1,500	1,486	1,000
12-220-02220-64230	FIRE MTB-CHEMICAL FOAM	1,000	677	1,000
12-220-02220-64240	FIRE MTB-AIR MANAGEMENT MAINT	2,000	783	500
12-220-02220-64245	FIRE MTB-AIR MANAGEMENT CERTIFICATION	0	0	1,500
	<b>FIRE - MT BRYDGES SUBTOTAL</b>	<b>261,535</b>	<b>262,190</b>	<b>271,804</b>
12-220-02230-51050	FIRE MELB-P/T	123,385	121,710	126,692
12-220-02230-51200	FIRE MELB-PAYROLL BENEFITS	8,900	7,367	9,470
12-220-02230-51210	FIRE-MELB DEPT-WSIB	3,600	3,513	3,936
12-220-02230-51300	FIRE MELB-PROTECTIVE CLOTHING REPLACEMENT	9,000	8,772	7,000
12-220-02230-51305	FIRE MELB-PROTECTIVE CLOTHING MAINTENANCE	0	0	500
12-220-02230-51310	FIRE MELB-UNIFORMS PURCHASE AND MAINTENANCE	1,000	927	800
12-220-02230-51420	FIRE MELB-SEMINARS, TRAINING, MEETING	2,000	2,913	2,000
12-220-02230-51430	FIRE MELB-TRAVEL EXPENSES	300	196	200
12-220-02230-60760	FIRE MELB - VEHICLE RESERVE ALLOWANCE	3,000	3,000	3,000
12-220-02230-62010	FIRE MELB-OFFICE SUPPLIES	100	91	100
12-220-02230-62020	FIRE MELB-BOOK, PERIODICAL, FILM, RECORD	200	50	200
12-220-02230-62090	FIRE MELB-ANSWERING SERVICE	26,250	26,250	26,250
12-220-02230-62210	FIRE MELB-GENERAL SUPPLIES	100	451	300
12-220-02230-62220	FIRE MELB-HEALTH & SAFETY	750	626	1,200
12-220-02230-62230	FIRE MELB HEALTH & SAFETY RECERTIFICATION	0	0	3,000
12-220-02230-62290	FIRE MELB-OTHER COSTS	1,000	544	500
12-220-02230-63010	FIRE MELB-OFFICE EQUIPMENT MAIN	100	0	100
12-220-02230-63020	FIRE MELB-EQUIPMENT MAINTENANCE	500	382	500

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	2010		2011	
	BUDGET	ACTUAL	BUDGET	
12-220-02230-63030	FIRE MELB-VEHICLE MAINTENACE	\$10,000	\$5,266	\$4,000
12-220-02230-63035	FIRE MELB-VEHICLE ANNUAL CERTIFICATION	0	0	4,000
12-220-02230-63040	FIRE MELB-HALL MAINTENANCE	4,000	5,387	4,000
12-220-02230-63110	FIRE MELB-FUEL	2,000	2,356	2,500
12-220-02230-63150	FIRE MELB-HALL UTILITIES - HYDRO	4,500	2,311	3,500
12-220-02230-63160	FIRE MELB-HALL UTILITIES - NATURAL GAS	0	909	1,500
12-220-02230-63250	FIRE MELB-COMMUNICATIONS MAINTENANCE	2,000	2,333	2,500
12-220-02230-63255	FIRE MELB-COMMUNICATIONS UPGRADES	0	0	1,000
12-220-02230-63320	FIRE MELB-SMALL EQUIPMENT PURCHASE	3,000	2,189	3,000
12-220-02230-64210	FIRE MELB-FIRE PREVENTION/PUBLIC EDUCATION	1,500	1,441	1,000
12-220-02230-64230	FIRE MELB-CHEMICAL FOAM	1,000	0	1,000
12-220-02230-64240	FIRE MELB-AIR MANAGEMENT MAINTENANCE	1,500	549	500
12-220-02230-64245	FIRE MEL-AIR MANAGEMENT CERTIFICATION	0	0	1,000
	<b>FIRE - MELBOURNE SUBTOTAL</b>	<b>209,685</b>	<b>199,533</b>	<b>215,248</b>
	<b>TOTAL OPERATING EXPENSES</b>	<b>1,115,303</b>	<b>1,063,353</b>	<b>1,165,119</b>
	<b>CAPITAL REVENUES</b>			
21-220-02200-40771	FIRE - TF DEF PROJECT RESERVE	(340,000)	(348,000)	0
21-220-02200-60610	FIRE-EQUIPMENT FUNDING (JAWS OF LIFE)	0	(8,403)	0
	<b>CAPITAL REVENUES</b>	<b>(340,000)</b>	<b>(356,403)</b>	<b>0</b>
	<b>CAPITAL EXPENSES</b>			
22-220-02210-63021	FIRE - STRATHROY DONATED EQUIPMENT	0	8,031	0
22-220-02200-63300	FIRE CAPITAL	2,000	1,826	5,000
22-220-02210-63300	FIRE - STRATHROY CAPITAL	2,000	0	16,000
22-220-02220-63300	FIRE - MTB CAPITAL	429,000	427,743	19,000
22-220-02230-63300	FIRE - MEL CAPITAL	2,000	3,184	35,000
	<b>CAPITAL EXPENSES</b>	<b>435,000</b>	<b>440,784</b>	<b>75,000</b>
	<b>DEBT REPAYMENT</b>			
	<b>SURPLUS/DEFICIT</b>	<b>1,148,375</b>	<b>1,092,850</b>	<b>1,178,895</b>

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**As of December 31, 2010**

Generated March 23, 2011

		2010		2011
		BUDGET	ACTUAL	BUDGET
<b>STRATHROY - CARADOC POLICE DEPARTMENT</b>				
<b>OPERATING REVENUES</b>				
11-230-02300-40210	GRANTS-POLICE	(\$233,800)	(\$229,865)	(\$233,800)
11-230-02300-40301	FEES-REPORT DISTRIBUTION	(7,000)	(6,810)	(7,000)
11-230-02300-40302	FEES-POLICE COMMUNITY ASSISTANCE	(6,000)	(26,004)	(6,000)
11-230-02300-40303	FEES-FINGERPRINTING	(500)	(1,004)	(1,100)
11-230-02300-40304	FEES-BACKGROUND CHECK	(22,000)	(39,852)	(33,000)
112300230040690...	FEES-POLICE-OTHER	(1,000)	(1,033)	(1,000)
11-230-02300-40770	POLICE TRAINING GRANT FROM RESERVES	(15,000)	(15,000)	(3,137)
	<b>OPERATING REVENUE</b>	<b>(285,300)</b>	<b>(319,568)</b>	<b>(285,037)</b>
<b>OPERATING EXPENSES</b>				
12-230-02300-51010	CIVILIAN FT WAGES	479,630	456,701	490,000
12-230-02300-51200	CIVILIAN FT BENEFITS	156,965	147,070	160,000
12-230-02300-51210	CIVILIAN - WSIB	0	11,646	12,000
12-230-02300-51050	CIVILIAN P/T WAGES	100,000	110,158	100,000
12-230-02300-51060	CIVILIAN O/T WAGES	22,000	62,779	50,000
12-230-02330-51070	CIVILIAN FT STAT PAY	18,394	7,282	20,000
12-230-02330-51415	TRAINING	19,000	13,566	32,000
12-230-02330-51360	MEMBERSHIPS,DUES	700	646	750
12-230-02330-51410	CONFERENCES,CONVENTIONS	2,000	1,804	2,500
12-230-02330-51420	SEMINARS,MEETINGS	3,000	4,120	3,000
12-230-02330-51430	TRAVEL EXPENSES	5,500	3,929	5,500
12-230-02300-60750	TRANSFER FROM FIRE DEPARTMENT	(105,000)	(105,000)	(105,000)
122300233062010...	OFFICE SUPPLIES	6,300	4,543	6,300
12-230-02320-62020	BOOKS,PERIODICALS,FILMS,REC	2,000	1,120	2,000
12-230-02320-62070	POSTAGE,COURIER	3,000	3,615	3,600
12-230-02320-62080	TELEPHONE,FAX	21,500	23,663	24,000
12-230-02300-62130	PROPERTY INSURANCE	5,500	5,717	5,617
12-230-02300-62210	OTHER SUPPLIES	2,000	1,714	2,200
12-230-02300-62220	PROTECTIVE SUPPLIES	1,000	304	1,000
12-230-02300-62290	OTHER COSTS	1,000	1,018	1,500
12-230-02300-62311	VEHICLE INSURANCE	15,000	12,416	11,496
12-230-02300-62313	LIABILITY INSURANCE	9,500	0	8,742
12-230-02300-62350	CONTRACTED WORK	21,000	15,514	21,000
12-230-02300-63010	COPIER COSTS	4,400	3,451	4,400
12-230-02300-63020	EQUIPMENT MAINTENANCE	2,000	929	2,000
12-230-02300-63030	VEHICLE MAINTENANCE	32,000	27,829	32,000
12-230-02300-63040	BUILDING MAINTENANCE	47,000	49,232	50,000
12-230-02300-63041	MT BRYDGES OFFICE MAINTENANCE	3,400	3,427	3,400
12-230-02300-63110	FUEL	60,000	55,957	63,000
12-230-02300-63150	BUILDING UTILITIES	29,000	27,868	31,000
12-230-02300-63250	COMMUNICATIONS MAINTENANCE	20,000	16,395	20,000
12-230-02300-63260	IT EXPENSES	22,000	7,070	23,000
12-230-02300-63320	SMALL EQUIPMENT PURCHASE	22,000	13,551	17,000
12-230-02300-64310	FIREARMS/AMMUNITION	15,300	13,541	16,000
12-230-02300-64320	CREDIT BUREAU COSTS	100	84	150
12-230-02300-64330	CRIME SCENE SUPPLIES	2,500	793	2,000
12-230-02300-64340	DRUG INTELLIGENCE	2,500	150	2,000
12-230-02300-64350	O.P.T.I.C.	45,320	43,152	47,000
12-230-02300-64360	COMMUNITY SERVICES	2,000	2,784	6,000
12-230-02300-64370	CARE OF PRISONERS	750	399	500
12-230-02300-64380	PARKING	1,000	924	1,100
12-230-02300-64390	EMERGENCY RESPONSE UNIT EXP	6,100	4,247	6,100

**The Municipality of Strathroy-Caradoc  
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	2010		2011
	BUDGET	ACTUAL	BUDGET
<b>POLICE GENERAL COSTS</b>	<b>\$1,107,359</b>	<b>\$1,056,108</b>	<b>\$1,184,855</b>
12-230-02310-51050 POLICE BOARD - WAGES-P/T	27,000	26,116	28,000
12-230-02310-51030 POLICE BOARD - STAT PAY	1,300	1,351	1,400
12-230-02310-51120 POLICE BOARD-REMUNERATION	18,000	15,592	17,650
12-230-02310-51200 POLICE BOARD PAYROLL BENEFITS	4,500	4,652	4,500
12-230-02310-51210 POLICE-POLICE BOARD-WSIB	0	504	620
12-230-02310-51360 POLICE BOARD-MEMBERSHIPS, DUES	1,200	1,140	1,200
12-230-02310-51410 POLICE BOARD-CONFERENCES,CONVENT	2,000	440	2,000
12-230-02310-51420 POLICE-COURSE/EDUCATION FEE REIMBURSEME	4,500	2,432	4,500
12-230-02310-51430 POLICE BOARD-TRAVEL EXPENSES	400	214	1,000
12-230-02310-62010 POLICE BOARD-OFFICE SUPPLIES	500	2,000	500
12-230-02310-62020 POLICE BOARD-BOOKS,PERIODICALS	150	137	150
12-230-02310-62070 POLICE BOARD-POSTAGE, COURIER	100	0	100
12-230-02310-62120 POLICE BOARD-PROMOTION, PUBLIC RELATIONS	1,000	217	500
12-230-02310-62290 POLICE BOARD-OTHER COSTS	500	297	500
12-230-02310-62300 POLICE BOARD-OTHER PROFESSIONAL COSTS	2,500	1,024	2,000
12-230-02310-62320 POLICE BOARD-LEGAL COSTS	4,000	1,594	4,000
<b>POLICE BOARD COSTS</b>	<b>67,650</b>	<b>57,710</b>	<b>68,620</b>
12-230-02320-51010 ADMIN WAGES-F/T	239,000	236,701	247,000
12-230-02320-51200 ADMIN PAYROLL BENEFITS	38,920	63,924	58,000
12-230-02320-51210 ADMINISTRATION-WSIB	0	3,511	3,450
12-230-02320-51360 ADMIN-MEMBERSHIPS, DUES	3,100	2,311	3,100
12-230-02320-51410 ADMIN-CONFERENCE,CONVENTIONS	4,200	3,064	4,200
12-230-02320-51420 ADMIN-SEMINARS, TRAINING,MEETINGS	1,500	1,723	1,500
12-230-02320-51430 ADMIN-TRAVEL EXP	1,500	1,479	1,500
12-230-02320-62120 ADMIN-PROMOTION,PUBLIC RELATIONS	1,000	1,296	1,000
122300232062290... ADMIN-OTHER COSTS	1,000	937	1,000
12-230-02320-62300 PROFESSIONAL FEES	1,200	1,223	1,200
<b>POLICE ADMIN COSTS</b>	<b>291,420</b>	<b>316,169</b>	<b>321,950</b>
12-230-02330-51010 OFFICER WAGES-F/T	2,473,864	2,423,974	2,505,000
12-230-02330-51020 OFFICER WAGES OVERTIME	125,000	156,056	130,000
12-230-02330-51030 OFFICER WAGES- STAT. PAY	100,000	63,727	75,000
12-230-02330-51040 OFFICER WAGES-ACTING RANK	8,500	5,788	8,500
12-230-02330-51090 OFFICER WAGES-RIDE PROGRAM	13,800	11,413	13,800
12-230-02330-51140 OFFICER WAGES-COMMUNITY ASSISTANCE	6,000	0	6,000
12-230-02330-51200 OFFICER-PAYROLL BENEFITS	619,414	592,813	630,000
12-230-02330-51210 OFFICER-WSIB	0	41,906	49,700
12-230-02330-51300 OFFICER BENEFITS-PLAIN CLOTHES	3,750	2,507	3,500
12-230-02330-51310 OFFICER BENEFITS-DRY CLEANING	1,300	1,884	1,300
122300233051320... OFFICER BENEFITS-UNIFORMS	24,000	35,855	22,000
12-230-02330-51330 OFFICER BENEFITS-MEAL ALLOWANCE	2,500	3,577	2,750
<b>POLICE - UNIFORM COSTS</b>	<b>3,378,128</b>	<b>3,339,500</b>	<b>3,447,550</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>4,844,557</b>	<b>4,769,487</b>	<b>5,022,975</b>
<b>CAPITAL REVENUES</b>			
21-230-02300-40420 POLICE-SALE OF VEHICLES	(12,000)	(420)	(18,400)
21-230-02300-40771 POLICE-TF DEF PROJECT RESERVE	(59,378)	(59,378)	0
<b>CAPITAL REVENUES</b>	<b>(71,378)</b>	<b>(59,798)</b>	<b>(18,400)</b>
<b>CAPITAL EXPENSES</b>			

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		2010		2011
		BUDGET	ACTUAL	BUDGET
22-230-02300-63320	POLICE - SMALL EQUIPMENT PURCHASE	\$0	\$0	\$22,000
22-230-02300-63330	POLICE-VEHICLES	120,000	110,452	110,000
22-230-02300-61130	POLICE - FACILITY STUDY	25,000	20,352	0
	<b>CAPITAL EXPENSES</b>	<b>145,000</b>	<b>130,804</b>	<b>132,000</b>
	<b>SURPLUS/DEFICIT</b>	<b>4,632,879</b>	<b>4,520,925</b>	<b>4,851,538</b>



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		2010		2011
		BUDGET	ACTUAL	BUDGET
<b>BUILDING INSPECTION</b>				
<b>OPERATING REVENUES</b>				
11-240-02400-40345	FEES-SEPTIC SEARCH	(\$1,000)	(\$1,425)	(\$1,000)
11-240-02400-40346	FEES-COMPLIANCE INSPECTIONS	0	(300)	(100)
11-240-02400-40381	FEES-BUILDING PERMITS	(300,000)	(195,384)	(250,000)
11-240-02400-40382	FEES-SEPTIC PERMITS	0	(6,000)	(5,000)
	<b>OPERATING REVENUE</b>	<b>(301,000)</b>	<b>(203,109)</b>	<b>(256,100)</b>
<b>OPERATING EXPENSES</b>				
12-240-02400-51010	BUILDING INSPECTION-WAGES-F/T	124,129	135,764	124,543
12-240-02400-51200	BUILDING INSPECTION-PAYROLL BENEFITS	30,000	34,626	30,207
12-240-02400-51210	BUILDING INSPECTION- -WSIB	0	2,382	2,678
12-240-02400-51300	BUILDING INSPECTION-BOOT ALLOWANCE	500	249	500
12-240-02400-51360	BUILDING INSPECTION-MEMBERSHIPS DUES	450	450	450
12-240-02400-51410	BUILDING INSPECTION-CONFERENCES, CONVENT	2,000	2,010	2,000
12-240-02400-51420	BUILDING INSPECTION-SEMINARS, TRAINING, ME	1,500	2,011	3,000
12-240-02400-60760	BUILDING INSPECTION-TRUCK RESERVE ALLOCAT	7,425	7,425	5,475
12-240-02400-62010	BUILDING INSPECTION-OFFICE SUPPLIES	5,500	995	1,000
12-240-02400-62020	BUILDING INSPECTION-BOOKS, PERIODICALS	500	0	500
12-240-02400-62040	BUILDING INSPECTION-LICENCES	50	41	50
12-240-02400-62060	BUILDING INSPECTION - ADVERTISING	150	0	150
12-240-02400-62130	BUILDING INSPECTION-PROP INSURANCE	798	798	798
12-240-02400-62290	BUILDING INSPECTION-OTHER COSTS	1,000	444	1,000
12-240-02400-62320	BUILDING INSPECTION-LEGAL COSTS	1,000	21,427	5,000
12-240-02400-63030	BUILDING INSPECTION-VEHICLE COSTS	2,000	1,194	1,500
12-240-02400-63110	BUILDING INSPECTION-FUEL	3,000	3,261	3,000
	<b>OPERATING EXPENSES</b>	<b>180,002</b>	<b>213,077</b>	<b>181,851</b>
	<b>SURPLUS/DEFICIT</b>	<b>(120,998)</b>	<b>9,968</b>	<b>(74,249)</b>

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		2010		2011
		BUDGET	ACTUAL	BUDGET
<b>PROPERTY STANDARDS</b>				
<b>OPERATING REVENUES</b>				
11-250-02500-40350	FINES - BYLAW ENFORCEMENT	(\$10,000)	(\$5,231)	(\$10,000)
	<b>OPERATING REVENUE</b>	<b>(10,000)</b>	<b>(5,231)</b>	<b>(10,000)</b>
<b>OPERATING EXPENSES</b>				
12-250-02500-51010	BYLAW ENFORCEMENT-WAGES F/T	0	126	0
12-250-02500-51050	BY-LAW ENFORCEMENT--WAGES-P/T	17,006	21,033	21,560
12-250-02500-51200	BYLAW ENFORCEMENT-BENEFITS	3,500	3,145	3,396
12-250-02500-51210	BY-LAW ENFORCEMENT- -WSIB	0	394	463
12-250-02500-51360	BY-LAW ENFORCEMENT- -MEMBERSHIPS,DUES	200	165	200
12-250-02500-51420	BY-LAW ENFORCEMENT- -SEMINARS,TRAINING,ME	1,000	1,044	1,200
12-250-02500-51430	BY-LAW ENFORCEMENT- TRAVEL EXPENSES	3,000	2,793	3,000
12-250-02500-62210	BYLAW ENFORCEMENT SUPPLIES	2,000	292	1,500
12-250-02500-62320	BYLAW ENFORCE.-LEGAL FEES	4,000	3,187	4,000
12-270-02700-51120	FENCE VIEWERS	300	278	300
	<b>OPERATING EXPENSES</b>	<b>31,006</b>	<b>32,457</b>	<b>35,619</b>
	<b>SURPLUS/DEFICIT</b>	<b>21,006</b>	<b>27,226</b>	<b>25,619</b>

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		BUDGET	ACTUAL	BUDGET
<b>ANIMAL CONTROL</b>				
<b>OPERATING REVENUES</b>				
11-260-02600-40370	FEES-KENNEL LICENCES/REPL TAGS, ETC	\$0	(\$685)	(\$600)
	<b>OPERATING REVENUE</b>	<b>0</b>	<b>(685)</b>	<b>(600)</b>
<b>OPERATING EXPENSES</b>				
12-260-02600-51130	ANIMAL CONTROL-SERVICE CONTRACT	86,454	86,454	87,208
12-260-02600-62210	ANIMAL CONTROL-DOG TAGS	1,785	1,792	0
12-260-02600-62280	ANIMAL CONTROL - MISCL EXP & WRITE OFFS	100	0	0
12-290-02900-51120	LIVESTOCK VALUATOR	300	0	300
12-290-02900-62290	LIVESTOCK CLAIMS	500	0	500
	<b>OPERATING EXPENSES</b>	<b>89,139</b>	<b>88,246</b>	<b>88,008</b>
	<b>SURPLUS/DEFICIT</b>	<b>89,139</b>	<b>87,561</b>	<b>87,408</b>

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		2010		2011
		BUDGET	ACTUAL	BUDGET
<b>CROSSING GUARDS</b>				
<b>OPERATING REVENUES</b>				
11-280-02800-40341	CROSSING GUARD-MIDDLE SOUTH REC	(\$3,850)	(\$2,494)	\$0
	<b>OPERATING REVENUE</b>	<b>(3,850)</b>	<b>(2,494)</b>	<b>0</b>
<b>OPERATING EXPENSES</b>				
12-280-02800-51050	CROSSING GUARDS-WAGES P/T	93,862	92,577	88,203
12-280-02800-51200	CROSSING GUARDS-PAYROLL BENEFITS	7,000	5,291	5,980
12-280-02800-51210	CROSSING GUARD- -WSIB	0	1,722	1,896
12-280-02800-62290	CROSSING GUARDS-OTHER COSTS	1,000	932	1,000
	<b>OPERATING EXPENSES</b>	<b>101,862</b>	<b>100,522</b>	<b>97,079</b>
	<b>SURPLUS/DEFICIT</b>	<b>98,012</b>	<b>98,028</b>	<b>97,079</b>

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		2010		2011
		BUDGET	ACTUAL	BUDGET
<b>ROADS DEPARTMENT</b>				
<b>OPERATING REVENUES</b>				
11-310-03100-40380	ENTRANCE PERMITS	(\$250)	(\$120)	\$0
11-310-03100-40660	FEES-PUBLIC WORKS RECOVERIES	(5,000)	(40,639)	0
<b>OPERATING REVENUE</b>		<b>(5,250)</b>	<b>(40,759)</b>	<b>0</b>
<b>OPERATING EXPENSES</b>				
12-310-03100-51010	P/W ADMIN/OVERHEAD-WAGES-F/T	229,372	91,147	131,840
12-310-03100-51200	P/W ADMIN/OVERHEAD-PAYROLL BENEFITS	228,016	191,326	216,555
12-310-03100-51210	ROADS- -WSIB	0	1,737	0
12-310-03100-51300	P/W ADMIN/OVERHEAD-BENEFITS-CLOTHING ALL	7,500	6,949	7,500
12-310-03100-51360	P/W ADMIN/OVERHEAD-MEMBERSHIPS, DUES	1,100	1,151	1,100
12-310-03100-51410	P/W ADMIN/OVERHEAD-CONFERENCES, CONVENTI	700	0	700
12-310-03100-51420	P/W ADMIN/OVERHEAD-SEMINARS, TRAINING,MTG	7,000	4,841	7,000
12-310-03100-51430	P/W ADMIN/OVERHEAD-TRAVEL EXPENSES	1,000	85	1,000
12-310-03100-60760	ROADS - TRANS TO VEHICLE RESERVE	288,839	264,239	302,678
12-310-03100-62010	P/W ADMIN/OVERHEAD-OFFICE SUPPLIES	2,500	1,136	2,500
12-310-03100-62040	P/W ADMIN/OVERHEAD-LICENCES & PERMITS	11,000	10,001	11,000
12-310-03100-62130	P/W ADMIN/OVERHEAD-PROPERTY INSURANCE	15,543	16,377	17,472
12-310-03100-62290	P/W-OTHER EXPENSES	17,000	27,505	17,000
12-310-03100-62300	P/W ADMIN.OVERHEAD-PROFESSIONAL	60,000	5,180	60,000
12-310-03100-62313	P/W ADMIN/OVERHEAD-LIABILITY INSURANCE	68,853	68,853	68,386
12-310-03100-63010	P/W ADMIN/OVERHEAD-MAIN.-OFFICE EQUIPMEN	500	424	500
12-310-03100-63020	P/W ADMIN/OVERHEAD-MAIN.-EQUIPMENT	50,000	35,597	50,000
12-310-03100-63030	P/W ADMIN/OVERHEAD-MAIN.-VEHICLES	50,000	65,035	50,000
12-310-03100-63040	P/W ADMIN/OVERHEAD-MAIN.-BUILDINGS	10,000	15,057	30,000
12-310-03100-63050	P/W ADMIN/OVERHEAD-MAIN.-PROPERTY	2,000	1,490	2,000
12-310-03100-63110	P/W ADMIN/OVERHEAD-FUEL	161,000	123,317	161,000
12-310-03100-63150	P/W ADMIN/OVERHEAD-UTILITIES - HYDRO	18,000	7,419	18,000
12-310-03100-63160	P/W ADMIN/OVERHEAD-UTILITIES - NATURAL GAS	0	7,078	0
12-310-03100-63220	P/W ADMIN/OVERHEAD-EQUIPMENT LEASE	0	617	0
12-310-03100-63320	P/W ADMIN/OVERHEAD-SMALL EQUIPMENT PURCH	8,000	6,972	12,000
12-310-03200-51010	ROADSIDE MAINTENANCE-WAGES F/T	296,351	350,794	350,000
12-310-03200-51050	ROADSIDE MAINTENANCE-WAGES-P/T	7,019	2,012	9,120
12-310-03200-51210	ROADSIDE MTCE-WSIB	0	6,051	0
12-310-03200-64501	ROADSIDE MAINTENANCE-DITCH EXPENDITURES	44,000	5,789	44,000
12-310-03200-64502	ROADSIDE MAINTENANCE-MUNICIPAL DRAIN EXP	50,000	110,444	50,000
12-310-03200-64503	ROADSIDE MAINTENANCE-WEED CONTROL EXPEN	13,000	9,089	13,000
12-310-03200-64504	ROADSIDE MAINTENANCE-TREE MAINTENANCE	40,000	64,972	40,000
12-310-03200-64505	ROADSIDE MAINTENANCE-DEBRIS PICKUP EXPEN	500	88	500
12-310-03300-51010	HARDTOP MAINTENANCE-WAGES-F/T	32,938	58,905	55,000
12-310-03300-51050	HARDTOP MAINTENANCE-WAGES-P/T	1,017	0	3,017
12-310-03300-51210	HARDTOP MTCE-WSIB	0	1,280	0
12-310-03300-62990	HARDTOP MAINTENANCE-EXPENSES	275,000	162,369	275,000
12-310-03400-51010	LOOSETOP MAINTENANCE-WAGES-F/T	41,817	33,350	38,500
12-310-03400-51050	LOOSETOP MAINTENANCE-WAGES-P/T	4,752	0	6,802
12-310-03400-51210	ROADS-UNPAVED-WSIB	0	533	0
12-310-03400-62990	LOOSETOP MAINTENANCE-EXPENSES	240,000	126,038	240,000
12-310-03500-51010	WINTER CONTROL-WAGES-F/T	120,115	177,741	150,000
12-310-03500-51050	WINTER CONTROL-WAGES-P/T	4,061	8,492	6,061
12-310-03500-51130	WINTER CONTROL-SERVICE CONTRACTS	150,000	154,505	150,000
12-310-03500-51210	WINTER-WSIB	0	3,717	0
12-310-03500-62100	WINTER CONTROL-SNOW REMOVAL HIRE TRUCKS	12,000	10,098	12,000
12-310-03500-63020	WINTER CONTROL-MAIN.-EQUIPMENT	10,000	42,453	10,000
12-310-03600-51010	SAFETY DEVICES-WAGES	6,000	7,253	7,500

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	BUDGET	ACTUAL	BUDGET
12-310-03600-51130	\$75,000	\$77,698	\$75,000
12-310-03600-51210	0	147	0
12-310-03600-62990	25,000	20,872	25,000
12-310-03600-63150	10,000	7,124	10,000
12-310-03700-51010	17,696	8,626	18,200
12-310-03700-51130	6,000	38,451	6,000
12-310-03700-62320	10,000	2,616	10,000
12-310-03700-62990	33,000	9,689	33,000
12-310-03700-63020	6,000	10,496	6,000
12-310-03710-51010	12,731	15,081	14,000
12-310-03710-51210	0	170	0
12-390-03900-62290	3,000	3,990	4,000
<b>OPERATING EXPENSES</b>	<b>2,784,920</b>	<b>2,484,466</b>	<b>2,829,931</b>
<b>CAPITAL REVENUES</b>			
21-310-03100-40760	(1,209,000)	0	(1,483,517)
21-310-03100-40770	0	0	(186,483)
21-310-03100-40800	(1,664,000)	(1,100,000)	0
<b>CAPITAL REVENUES</b>	<b>(2,873,000)</b>	<b>(1,100,000)</b>	<b>(1,670,000)</b>
<b>CAPITAL EXPENSES</b>			
22-310-03100-63081	0	311	0
22-310-03100-63083	225,000	38,157	225,000
22-310-03100-63090	375,000	373,094	375,000
22-310-03700-63080	0	151	70,000
22-310-03100-63088	0	7,055	0
22-310-03100-63101	373,000	520,323	60,000
22-310-03100-63102	700,000	29,476	600,000
22-310-03100-63103	1,200,000	1,110,272	0
22-310-03100-63105	0	0	15,000
22-310-03100-63106	0	0	300,000
22-310-03100-63104	0	8,620	40,000
<b>CAPITAL EXPENSES</b>	<b>2,873,000</b>	<b>2,087,459</b>	<b>1,685,000</b>
<b>DEBT REPAYMENT</b>			
12-310-03100-60510	13,000	6,948	0
12-310-03100-60520	555,800	555,800	137,500
<b>DEBT REPAYMENT</b>	<b>568,800</b>	<b>562,748</b>	<b>137,500</b>
<b>SURPLUS/DEFICIT</b>	<b>3,348,470</b>	<b>3,993,914</b>	<b>2,982,431</b>

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		2010		2011
		BUDGET	ACTUAL	BUDGET
<b>FLEET BUDGET</b>				
<b>CAPITAL REVENUES</b>				
21-310-03100-40420	P/W-SALE OF EQUIPMENT	(\$4,000)	(\$2,261)	\$0
11-300-03000-40660	FLEET- TRI TWP ARENA VEHICLE LEASE PAYMENT	0	(960)	0
21-300-03000-40770	FLEET - TRANSFER FROM FLEET RESERVE	(356,000)	(416,547)	(380,000)
<b>CAPITAL REVENUES</b>		<b>(360,000)</b>	<b>(419,768)</b>	<b>(380,000)</b>
<b>CAPITAL EXPENSES</b>				
22-300-03000-63330	FLEET- WORKS DEPARTMENT	0	192,086	0
22-300-03100-63330	FLEET- ROADS DEPARTMENT	310,000	192,898	220,000
22-300-04100-63330	FLEET- ENVIRONMENTAL	0	82	25,000
22-300-06100-63330	FLEET- RECREATION	0	0	135,000
22-300-06200-63320	FLEET- REPLACEMENT- PARKS	50,000	31,481	0
<b>CAPITAL EXPENSES</b>		<b>360,000</b>	<b>416,547</b>	<b>380,000</b>
<b>SURPLUS/DEFICIT</b>		<b>0</b>	<b>(3,221)</b>	<b>0</b>

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		BUDGET	ACTUAL	BUDGET
<b>STREETLIGHT BUDGET</b>				
<b>OPERATING REVENUES</b>				
11-380-01400-40160	MUNICIPAL TAXES-WARD 1 STREET LIGHTS	(\$135,000)	(\$135,000)	(\$140,000)
11-380-03800-40780	STREETLIGHTS - STRATHROY T/F FROM SURPLUS	(18,027)	0	(19,144)
11-381-01400-40160	MUNICIPAL TAXES-MT BRYDGES S.A.R.	(15,000)	(15,000)	(16,000)
11-381-03820-40780	STREETLIGHTS - MT BRYDGES T/F FROM SURPLUS	(3,343)	0	(2,893)
11-383-01400-40160	MUNICIPAL TAXES-MELBOURNE S.A.R.	(3,000)	(3,000)	(4,350)
11-383-03830-40780	STREETLIGHTS - MELBOURNE T/F FROM SURPLUS	(650)	0	590
	<b>OPERATING REVENUE</b>	<b>(175,020)</b>	<b>(153,000)</b>	<b>(181,797)</b>
<b>OPERATING EXPENSES</b>				
12-380-03800-62210	STREETLIGHTS-STRATHROY SUPPLIES & MAINT	45,185	32,921	46,540
12-380-03800-63150	STREETLIGHTS-STRATHROY-HYDRO CHARGES	107,842	101,580	111,077
12-380-03810-63150	STREETLIGHTS - STRATHROY (SAXONVILLE) - HY	0	1,483	1,527
12-382-03820-62210	STREETLIGHTS-MTB-SUPPLIES & MAIN	4,730	7,539	4,872
12-382-03820-63150	STREETLIGHTS-MTB-HYDRO CHARGES	13,241	11,990	13,638
12-382-03821-63150	STREET LIGHTS - PARKHOUSE DR HYDRO CHARG	372	357	383
12-383-03830-62210	STREETLIGHTS-MEL-SUPPLIES & MAIN	920	2,056	948
12-383-03830-63150	STREETLIGHTS-MEL-HYDRO CHARGES	2,730	3,182	2,812
12-384-03840-62210	STREETLIGHTS - CAMPBELLVALE	0	0	3,800
	<b>OPERATING EXPENSES</b>	<b>175,020</b>	<b>161,108</b>	<b>185,597</b>
	<b>SURPLUS/DEFICIT</b>	<b>0</b>	<b>8,108</b>	<b>3,800</b>



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		BUDGET	ACTUAL	BUDGET
<b>SOLID WASTE PICKUP AND DISPOSAL</b>				
<b>OPERATING REVENUES</b>				
11-450-04500-40307	REFUSE - MULTI RESIDENTIAL BIN FEES	(\$25,000)	(\$24,873)	(\$25,000)
11-450-04500-40400	REFUSE - BAG TAG SALES	(465,000)	(454,445)	(487,500)
11-450-04511-40308	WARD1 WASTE TIPPING FEES	(15,000)	(58,838)	(55,000)
11-450-04511-40245	W1 TF STATION - ONT TIRE STEWARDS	0	(2,489)	(3,000)
11-450-04512-40308	WARD 2 WASTE TIPPING FEES	(20,000)	(9,630)	(9,000)
11-450-04512-40245	W2 TF STATION - ONT TIRE STEWARDS	0	(3,633)	(3,500)
11-450-04520-40240	RECYCLING - WDO FUNDING	(50,000)	(62,042)	(142,604)
11-450-04520-40400	RECYCLING - BLUE BOX/COMPOSTER SALES	(3,000)	(1,974)	(1,500)
	<b>OPERATING REVENUE</b>	<b>(578,000)</b>	<b>(617,924)</b>	<b>(727,104)</b>
<b>OPERATING EXPENSES</b>				
12-450-04500-51010	REFUSE-ADMIN WAGES	16,339	11,467	12,697
12-450-04500-51200	REFUSE-ADMIN BENEFITS	0	3,194	7,915
12-450-04500-51210	SOLID WASTE--WSIB	0	159	739
12-450-04500-62100	REFUSE COLLECT/DISPOSAL	25,000	7,479	10,000
12-450-04500-62210	LANDFILL - WARD 1 TRANSFER STATION EXPENSE	0	25	0
12-450-04500-62290	REFUSE - OTHER EXP	2,000	4,671	5,000
12-450-04510-62210	BLUE BOX/TAG EXP	6,000	6,790	6,000
12-450-04510-62300	BRA COLLECTION & RECYCLING CONTRACT	836,516	864,194	892,366
12-450-04511-62210	LANDFILL - WARD 2 TRANSFER STATION EXPENSE	45,000	63,021	50,000
12-450-04512-62210	LANDFILL - WARD 1 TRANSFER STATION EXPENSE	40,000	180,942	45,000
	<b>OPERATING EXPENSES</b>	<b>970,855</b>	<b>1,141,942</b>	<b>1,029,717</b>
	<b>SURPLUS/DEFICIT</b>	<b>392,855</b>	<b>524,018</b>	<b>302,613</b>
<b>CAPITAL EXPENSES</b>				
22-450-04511-62210	SOLID WASTE--WARD 2 LANDFILL CLOSURE	0	0	200,000

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<b>STORM WATER MANAGEMENT</b>				
<b>OPERATING EXPENSES</b>				
12-480-04800-63050	STORM WATER MANAGEMENT - POND MAINTENAN	\$5,000	\$5,000	\$5,000
	<b>OPERATING EXPENSES</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>CAPITAL ACTIVITY</b>				
21-480-04810-40770	URBAN STORM SEWERS -TRANSFER FROM RESE	(5,000)	809	0
22-480-04810-63050	PARKVIEW ESTATES PROJECT	<u>0</u>	<u>78,257</u>	<u>37,000</u>
	<b>CAPITAL EXPENSES</b>	<b>(5,000)</b>	<b>79,066</b>	<b>37,000</b>
	<b>SURPLUS/DEFICIT</b>	<u>0</u>	<u>84,066</u>	<u>42,000</u>

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		BUDGET	ACTUAL	BUDGET
<b>CEMETERY OPERATIONS</b>				
<b>OPERATING REVENUES</b>				
11-560-05600-40340	FEES-CEMETERY BURIALS	(\$45,000)	(\$42,527)	(\$45,000)
11-560-05600-40400	FEES-SALE OF CEMETERY PLOTS	(25,000)	(44,625)	(28,000)
11-560-05600-40410	FEES-CEMETERY VAULT INSTALLATION	(10,000)	(12,150)	(10,000)
11-560-05600-40430	FEES-CEMETERY LANDSCAPING	(4,000)	(5,121)	(4,000)
11-560-05600-40500	INTEREST INCOME-CEMETERY TRUST FUND INTE	(15,000)	(8,084)	(15,000)
11-560-05600-40660	FEES - ALL SAINTS CEMETEREY CONTRACT FEES	(15,000)	(19,350)	(15,000)
	<b>OPERATING REVENUE</b>	<b>(114,000)</b>	<b>(131,857)</b>	<b>(117,000)</b>
<b>OPERATING EXPENSES</b>				
12-560-05600-51010	CEMETERY-WAGES-F/T	94,572	94,657	96,290
12-560-05600-51050	CEMETERY-WAGES-P/T	18,000	20,160	20,000
12-560-05600-51120	CEMETERY-BOARD REMUNERATION	300	0	0
12-560-05600-51200	CEMETERY-PAYROLL BENEFITS	27,250	27,584	29,307
12-560-05600-51210	CEMETERY-WSIB	0	2,136	2,500
12-560-05600-51300	CEMETERY-CLOTHING ALLOWANCE	1,050	909	1,050
12-560-05600-51360	CEMETERY-MEMBERSHIP, DUES	250	199	250
12-560-05600-51410	CEMETERY-CONFERENCES, CONVENTIONS	500	0	0
12-560-05600-51420	CEMETERY-SEMINARS, TRAINING, MEETINGS	250	0	250
12-560-05600-51430	CEMETERY-TRAVEL (VEHICLE ALLOW)	3,650	3,406	3,750
12-560-05600-60760	CEMETERY-EQUIP RESERVE ALLOCATION	10,560	10,560	10,560
12-560-05600-62010	CEMETERY-OFFICE SUPPLIES	500	405	500
12-560-05600-62040	CEMETERY-PROVINCIAL BURIAL PERMIT FEE	800	545	600
12-560-05600-62130	CEMETERY-PROPERTY INSURANCE	1,765	1,765	1,861
12-560-05600-62250	CEMETERY-MONUMENT ENGRAVING	1,500	2,450	1,500
12-560-05600-63020	CEMETERY-EQUIPMENT MAINTENANCE	9,000	7,764	8,000
12-560-05600-63040	CEMETERY-BUILDING MAINTENANCE	1,800	629	1,800
12-560-05600-63050	CEMETERY-GROUND SUPPLIES, MAINTENANCE	9,000	13,164	8,000
12-560-05600-63110	CEMETERY - FUEL	5,800	6,234	6,300
12-560-05600-63150	CEMETERY-UTILITIES - HYDRO	5,500	4,717	5,500
12-560-05600-63320	CEMETERY-SMALL EQUIP PURCHASE	1,500	650	1,000
12-560-05610-63050	CAMPBELL CEM (AMIENS)-GROUNDS MAINTENANC	1,400	1,400	1,400
12-560-05620-63050	CAMPBELL CEM (CENTURY)-GROUNDS MAINTENA	6,000	3,475	4,525
12-560-05630-63050	HESS CEMETERY -GROUNDS MAINTENANCE	100	108	100
12-560-05640-63050	McLEAN CEMETERY -GROUNDS MAINTENANCE	100	0	100
12-000-00000-60740	TRANSFERS TO TRUSTS	0	(21,260)	0
	<b>OPERATING EXPENSES</b>	<b>201,147</b>	<b>181,657</b>	<b>205,143</b>
<b>CAPITAL REVENUES</b>				
21-560-05600-40770	CEMETERY - TF FROM RESERVES	(7,800)	0	(10,000)
	<b>CAPITAL REVENUES</b>	<b>(7,800)</b>	<b>0</b>	<b>(10,000)</b>
<b>CAPITAL EXPENSES</b>				
22-560-05600-63300	CEMETERY - CAPITAL EXPENSES	13,204	3,590	20,000
	<b>CAPITAL EXPENSES</b>	<b>13,204</b>	<b>3,590</b>	<b>20,000</b>
<b>DEBT REPAYMENT</b>				
12-560-05600-60510	CEMETERY - DEB PMT - INTEREST	180	180	0
12-560-05600-60520	CEMETERY - DEB PMT - PRINCIPAL	3,600	3,600	0
	<b>DEBT REPAYMENT</b>	<b>3,780</b>	<b>3,780</b>	<b>0</b>

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	SURPLUS/DEFICIT	\$96,331	\$57,170	\$98,143
<b>13-000-00000-00411</b>	<b>DUE(TO)/FROM TRUSTS (CARE &amp; MTCE)</b>	<b>0</b>	<b>(3,950)</b>	<b>0</b>

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<b>CULTURE &amp; RECREATION</b>				
<b>OPERATING REVENUES</b>				
11-600-06000-40690	REC ADMIN-MISCELLANEOUS REVENUE	(\$500)	\$0	(\$500)
11-610-06100-40360	SALE OF SERVICES-GENERAL PROGRAMS	(500)	0	(500)
11-610-06110-40230	GRANTS-CAN I PLAY TOO	(6,000)	(6,800)	(6,000)
11-610-06120-40360	SALE OF SERVICES-BADMINTON PROGRAM	(1,000)	(752)	(1,000)
11-610-06130-40360	SALE OF SERVICES-VOLLEYBALL PROGRAM	(4,500)	(3,229)	(4,500)
11-610-06140-40360	SALE OF SERVICES-BASKETBALL PROGRAM	(1,000)	(840)	(1,000)
	<b>OPERATING REVENUE</b>	<b>(13,500)</b>	<b>(11,621)</b>	<b>(13,500)</b>
<b>OPERATING EXPENSES</b>				
12-610-06100-51010	CULTURE, RECREATION-WAGES-F/T	111,146	106,671	114,334
12-610-06100-51050	CULTURE, RECREATION-WAGES-P/T	0	5,158	0
12-610-06100-51120	CULTURE, RECREATION-REMUNERATION	3,000	3,000	3,000
12-610-06100-51200	CULTURE, RECREATION-PAYROLL BENEFITS	27,000	25,378	28,583
12-610-06100-51210	RECREATION PROGRAMS- -WSIB	0	1,776	0
12-610-06100-51360	CULTURE, RECREATION-MEMBERSHIPS,DUES	1,000	1,048	1,000
12-610-06100-51420	CULTURE, RECREATION-SEMINARS,TRAINING,MEE	1,800	2,239	1,800
12-610-06100-51430	CULTURE, RECREATION TRAVEL EXPENSES	1,500	2,226	1,500
12-610-06100-62010	CULTURE, RECREATION-OFFICE SUPPLIES	700	743	700
12-610-06100-62250	CULTURE, RECREATION-GENERAL PROGRAM EXP	5,250	1,763	5,250
12-610-06100-62290	REC ADMIN-MISCELLANEOUS EXPENSE	2,000	9,221	2,000
12-610-06110-60630	CULTURE, RECREATION-SUBSIDY-CAN I PLAY TOO	6,000	4,391	6,000
	<b>OPERATING EXPENSES</b>	<b>159,396</b>	<b>163,614</b>	<b>164,167</b>
<b>DEBT REPAYMENT</b>				
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<b>SURPLUS/DEFICIT</b>		<b>145,896</b>	<b>151,993</b>	<b>150,667</b>

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<b>PARK OPERATIONS</b>				
<b>OPERATING REVENUES</b>				
11-620-06200-40390	FEES-PARK RENTAL	(\$1,600)	(\$952)	(\$1,600)
11-620-06200-40690	PARKS 1-MISCELLANEOUS REVENUE	(18,000)	(15,611)	(15,000)
<b>OPERATING REVENUE</b>		<b>(19,600)</b>	<b>(16,563)</b>	<b>(16,600)</b>
<b>OPERATING EXPENSES</b>				
12-620-06200-51010	PARKS-WAGES-F/T	127,407	119,236	132,839
12-620-06200-51050	PARKS-WAGES-P/T	61,947	66,808	52,098
12-620-06200-51200	PARKS-PAYROLL BENEFITS	41,250	44,043	39,462
12-620-06200-51210	PARKS -- WSIB	0	3,683	0
12-620-06200-51420	PARKS - TRAINING	200	428	200
12-620-06200-51430	PARKS - WARD 1-TRAVEL EXPENSES	0	1,434	0
12-620-06200-62040	PARKS-LICENCES & PERMITS	400	350	400
12-620-06200-62100	PARKS-WASTE DISPOSAL	1,500	1,464	1,500
12-620-06200-62110	PARKS 1-JANITORIAL SUPPLIES	1,500	1,540	1,500
12-620-06200-62112	PARKS 1-JOINT USE COSTS	7,000	3,835	7,000
12-620-06200-62130	PARKS-PROPERTY INSURANCE	8,392	8,392	10,337
12-620-06200-62290	PARKS-OTHER EXPENSES	1,800	12,984	1,800
12-620-06200-62313	PARKS-LIABILITY INSURANCE	4,452	4,452	4,452
12-620-06200-63020	PARKS-EQUIPMENT MTCE	6,000	8,315	6,000
12-620-06200-63030	PARKS-VEHICLE MAINTENANCE	5,000	4,617	5,000
12-620-06200-63040	PARKS-PROPERTY MAINTENANCE	9,000	10,195	9,000
12-620-06200-63050	PARKS-GROUNDS MAINTENANCE	8,500	11,987	8,500
12-620-06200-63051	PARKS - WARD 1- -LIGHTS MTCE	2,500	5,632	2,500
12-620-06200-63052	PARKS - WARD 1- -RAILROAD MTCE	2,500	3,480	3,500
12-620-06200-63110	PARKS 1-FUEL	15,500	14,858	15,500
12-620-06200-63150	PARKS-UTILITIES	14,000	15,599	16,500
12-620-06200-63320	PARKS-VEHICLE/EQUIP LEASE	52,300	53,475	52,654
12-620-06205-62290	PARKS - STRATHROY RAILROAD/ALEXANDRA PARK	0	372	0
12-620-06210-51050	PARKS - WARD 2 - CARETAKER	2,500	2,500	2,500
12-620-06210-62990	PARKS - WARD 2- OTHER COSTS	1,000	1,939	1,500
12-620-06210-63020	PARKS 2-DIAMOND MAIN/REPAIR	1,500	0	1,500
12-620-06210-63040	PARKS 2-	0	5,000	0
12-620-06210-63050	PARKS 2-PROPERTY MAINTENANCE	8,000	2,720	8,000
12-620-06210-63150	PARKS 2-HYDRO	2,500	1,354	2,500
12-620-06210-64503	PARKS 2-GRASS CUTTING	22,000	26,609	26,000
12-620-06220-62290	PARKS - COMMUNITY CARES PROJECT	5,000	3,429	7,000
<b>OPERATING EXPENSES</b>		<b>413,648</b>	<b>440,730</b>	<b>419,742</b>
<b>CAPITAL REVENUES</b>				
21-620-06200-40770	TRANSFER FROM RESERVES	(74,891)	0	(20,000)
<b>CAPITAL REVENUES</b>		<b>(74,891)</b>	<b>0</b>	<b>(20,000)</b>
<b>CAPITAL EXPENSES</b>				
22-620-06200-60771	PARKS - WARD 1- T/F DEF PROJECT RESERVE	74,891	40,641	0
22-620-06200-63350	PARKS1 - TRAIL DEVELOPMENT	10,000	10,000	0
22-620-06200-63320	PARKS - WARD 1 & 2 FENCING	20,000	0	20,000
22-620-06201-63320	PARKS - YORKVIEW PARK CAPITAL	0	23,702	0
22-620-06204-63320	PARKS - WARD 1 - ALEXANDRA PARK IMPROVEME	0	7,334	10,000
22-620-06205-63320	SAULSBURY PARK/TENNIS COURTS	0	1,004	0
<b>CAPITAL EXPENSES</b>		<b>104,891</b>	<b>82,681</b>	<b>30,000</b>

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SURPLUS/DEFICIT	<u>\$424,048</u>	<u>\$506,848</u>	<u>\$413,142</u>

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<b>POOLS</b>				
<b>OPERATING REVENUES</b>				
11-630-06300-40310	FEES-POOL ADMISSION	(\$4,000)	(\$4,158)	(\$4,400)
11-630-06300-40360	SALE OF SERVICES-SWIMMING LESSONS	(15,500)	(14,430)	(15,500)
11-630-06300-40690	POOL-MISC REVENUE	(1,500)	(1,600)	(1,500)
11-631-06310-40330	POOL-STRATHROY AQUATIC CLUB-REGISTRATION	(5,700)	(6,160)	(6,400)
	<b>OPERATING REVENUE</b>	<b>(26,700)</b>	<b>(26,348)</b>	<b>(27,800)</b>
<b>OPERATING EXPENSES</b>				
12-630-06300-51010	POOL-WAGES-F/T	5,163	199	5,273
12-630-06300-51050	POOL-WAGES-P/T	35,000	35,065	35,228
12-630-06300-51200	POOL-PAYROLL BENEFITS	3,000	2,890	3,700
12-630-06300-51210	POOL- -WSIB	0	656	0
12-630-06300-51420	POOL-STAFF TRAINING	500	0	500
12-630-06300-62010	POOL-OFFICE SUPPLIES	250	0	250
12-630-06300-62250	POOL-PROGRAM EXPENSES	2,500	2,098	2,500
12-630-06300-62290	POOL-OTHER EXPENSES	1,000	2,783	1,000
12-630-06300-63020	POOL-EQUIPMENT MAINTENANCE	3,500	4,294	3,500
12-630-06300-63150	POOL-UTILITIES - HYDRO	2,800	2,950	3,000
12-630-06300-63170	POOL-WATER	3,500	3,742	3,800
12-630-06300-64230	POOL-CHEMICALS	2,500	3,195	2,500
12-631-06310-60760	POOL - STRATHROY AQUATIC CLUB TF TO RESER	4,200	0	3,380
12-631-06310-62250	POOL-STRATHROY AQUATIC CLUB-PROGRAM EXP	1,500	1,072	1,500
12-631-06310-62290	AQUATIC CLUB- -OTHER COST (POOL RENTAL)	0	1,520	1,500
	<b>OPERATING EXPENSES</b>	<b>65,413</b>	<b>60,464</b>	<b>67,631</b>
<b>COMMUNITY AQUATIC CENTRE</b>				
<b>CAPITAL REVENUES</b>				
21-632-06320-40760	AQUATIC CLUB - TRANSFER FROM RESERVES	0	0	(8,500)
	<b>CAPITAL REVENUES</b>	<b>0</b>	<b>0</b>	<b>(8,500)</b>
<b>CAPITAL EXPENSES</b>				
22-632-06320-63300	AQUATIC FACILITY EQUIPMENT REPLACEMENT	0	0	8,500
	<b>CAPITAL EXPENSES</b>	<b>0</b>	<b>0</b>	<b>8,500</b>
	<b>SURPLUS/DEFICIT</b>	<b>38,713</b>	<b>34,116</b>	<b>39,831</b>



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<b>ARENA OPERATIONS</b>				
<b>OPERATING REVENUES</b>				
11-640-06400-40420	ARENA - SURCHARGE FOR FUTURE CAPITAL	(\$20,000)	(\$12,837)	(\$20,000)
11-640-06410-40300	WMMC - SOCAN REVENUE	(100)	0	(100)
11-640-06410-40320	WMMC-SALE OF SERVICES-SIGN ADVERTISING	(8,500)	(7,389)	(8,500)
11-640-06410-40390	WMMC-AUDITORIUM RENTAL	(3,000)	(56)	(16,100)
11-640-06410-40391	WMMC-FEES-ARENA ICE RENTAL	(197,000)	(124,452)	(205,000)
11-640-06410-40690	WMMC - MISCELLANEOUS REVENUE	(2,000)	0	(2,000)
11-640-06420-40300	GEMINI - SOCAN REVENUE	(100)	0	(100)
11-640-06420-40320	GEM-ADVERTISING	(18,000)	(16,555)	(18,000)
11-640-06420-40390	GEM-AUDITORIUM RENTALS	(6,500)	(2,820)	(6,500)
11-640-06420-40391	GEM-ICE RENTALS	(586,000)	(554,211)	(592,000)
11-640-06420-40690	GEMINI - MISCELLANEOUS REVENUE	0	(475)	0
	<b>OPERATING REVENUE</b>	<b>(841,200)</b>	<b>(718,795)</b>	<b>(868,300)</b>
<b>OPERATING EXPENSES</b>				
12-640-06400-51010	ARENA-WAGES F/T	0	147	0
12-640-06400-51200	ARENA-PAYROLL BENEFITS	0	(838)	0
12-640-06400-60760	ARENA - TRANSFERS TO ARENA CAPITAL RESERVE	20,000	12,837	20,000
12-640-06400-62010	ARENA-OFFICE SUPPLIES	0	317	0
12-640-06400-62282	ARENA-CASH OVER/UNDER	0	(14)	0
12-640-06410-51010	WMMC ARENA-WAGES-F/T	137,033	61,071	143,965
12-640-06410-51050	WMMC ARENA-WAGES-P/T	8,580	4,838	13,860
12-640-06410-51200	WMMC ARENA-PAYROLL BENEFITS	41,800	17,750	41,541
12-640-06410-51210	WMMC ARENA - WSIB	0	1,393	0
12-640-06410-51300	WMMC ARENA-CLOTHING	2,500	2,310	2,500
12-640-06410-51360	WMMC-MEMBERSHIPS,DUES	200	125	200
12-640-06410-51420	WMMC-TRAINING	2,000	809	2,000
12-640-06410-62010	WMMC-OFFICE SUPPLIES	500	756	500
12-640-06410-62040	WMMC-LICENCES & PERMITS	1,000	693	1,000
12-640-06410-62100	WMMC ARENA-WASTE DISPOSAL	2,300	512	2,300
12-640-06410-62110	WMMC-JANITORIAL SUPPLIES	5,500	9,238	5,500
12-640-06410-62120	WMMC ARENA-PROMOTION	1,000	1,118	2,000
12-640-06410-62130	WMMC ARENA-PROPERTY INSURANCE	9,942	9,942	18,816
12-640-06410-62250	WMMC-PROGRAM EXPENSES	100	772	100
12-640-06410-62251	WMMC-SOCAN	200	0	200
12-640-06410-62290	WMMC ARENA-OTHER COSTS	1,000	1,745	1,000
12-640-06410-62313	WMMC ARENA-LIABILITY INSURANCE	29,624	29,624	29,157
12-640-06410-63010	WMMC - OFFICE EQUIPMENT MAIN	0	35	0
12-640-06410-63020	WMID ARENA-EQUIPMENT MAINTENANCE	4,500	0	4,500
12-640-06410-63030	WMMC-ICE MACHINE	4,500	7,603	4,500
12-640-06410-63040	WMMC ARENA-BUILDING MAINTENANCE	18,000	17,801	18,000
12-640-06410-63150	WMMC ARENA-UTILITIES-HYDRO	40,000	52,114	42,000
12-640-06410-63160	WMMC-UTILITIES-GAS	25,000	8,184	25,000
12-640-06410-63170	WMMC-UTILITIES-WATER	12,000	9,499	12,000
12-640-06410-63320	WMMC-REFRIGERATION PLANT	5,000	8,207	5,000
12-640-06410-60520	WMMC - LOAN PAYMENT	0	0	137,475
12-640-06420-51010	GEM ARENA-WAGES F/T	205,549	344,981	215,948
12-640-06420-51050	GEM ARENA-WAGES P/T	34,524	66,726	32,340
12-640-06420-51200	GEM ARENA-PAYROLL BENEFITS	65,800	90,942	60,609
12-640-06420-51210	GEMINI ARENA - WSIB	0	7,391	0
12-640-06420-51300	GEM ARENA-CLOTHING	3,200	3,178	3,200
12-640-06420-51360	GEM ARENA-MEMBERSHIPS,DUES	200	400	400
12-640-06420-51420	GEMINI-TRAINING	4,500	3,244	4,500
12-640-06420-51430	ARENAS- -TRAVEL EXPENSES	0	683	0

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12-640-06420-60500	\$3,000	\$0	\$3,000
12-640-06420-62010	2,500	1,952	2,500
12-640-06420-62040	1,500	6,655	1,500
12-640-06420-62100	4,700	4,346	4,700
12-640-06420-62110	6,500	10,408	6,500
12-640-06420-62120	2,000	651	2,000
12-640-06420-62130	13,969	13,969	20,294
12-640-06420-62250	3,000	2,876	3,000
12-640-06420-62290	2,500	17,455	2,500
12-640-06420-62313	20,032	20,032	20,032
12-640-06420-63010	500	187	500
12-640-06420-63020	7,000	9,220	7,000
12-640-06420-63030	2,500	6,706	2,500
12-640-06420-63040	20,000	41,086	20,000
12-640-06420-63050	8,000	16,940	12,000
12-640-06420-63150	145,000	134,416	145,000
12-640-06420-63160	50,000	39,286	42,000
12-640-06420-63170	17,000	20,050	18,500
12-640-06420-63320	5,500	11,931	5,500
<b>OPERATING EXPENSES</b>	<b>1,001,253</b>	<b>1,134,299</b>	<b>1,169,137</b>
<b>CAPITAL REVENUES</b>			
21-640-06400-40760	0	0	(86,300)
21-640-06410-40250	(1,729,600)	(335,250)	0
21-640-06410-40260	(1,824,000)	(228,000)	0
21-640-06410-40800	(1,776,800)	0	(205,141)
<b>CAPITAL REVENUES</b>	<b>(5,330,400)</b>	<b>(563,250)</b>	<b>(291,441)</b>
<b>CAPITAL EXPENSES</b>			
22-640-06410-63320	0	0	12,800
22-640-06410-63340	0	0	75,000
22-640-06410-63341	2,594,400	5,051,292	250,000
22-640-06410-63342	2,736,000	0	0
22-640-06420-63340	15,000	44,009	21,000
<b>CAPITAL EXPENSES</b>	<b>5,345,400</b>	<b>5,095,301</b>	<b>358,800</b>
<b>SURPLUS/DEFICIT</b>	<b>175,053</b>	<b>4,947,555</b>	<b>368,196</b>

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<b>RECREATION CONCESSIONS</b>				
<b>OPERATING REVENUES</b>				
11-640-06411-40400	WMMC-CONCESSION SALES	(\$2,000)	(\$6,670)	(\$2,000)
11-640-06412-40410	WMMC-VENDING SALES	(4,000)	(6,694)	(4,250)
11-691-06910-40400	GEM-CONCESSION SALES	(110,000)	(88,130)	(110,000)
11-691-06910-40410	GEM-VENDING SALES	(8,000)	(2,755)	(8,000)
	<b>OPERATING REVENUE</b>	<b>(124,000)</b>	<b>(104,249)</b>	<b>(124,250)</b>
<b>OPERATING EXPENSES</b>				
12-691-06910-51050	GEM-CONC WAGES P/T	39,432	31,533	39,500
12-691-06910-51200	GEM-CONC PAYROLL BENEFITS	2,900	1,607	2,900
12-691-06910-51210	CONCESSIONS - GEMINI- -WSIB	0	587	0
12-691-06910-62210	GEM-CONC SUPPLIES	51,000	54,151	52,000
12-691-06910-63320	GEM-CONC SMALL EQUIPMENT	1,750	2,017	1,750
	<b>OPERATING EXPENSES</b>	<b>95,082</b>	<b>89,895</b>	<b>96,150</b>
	<b>SURPLUS/DEFICIT</b>	<b>(28,918)</b>	<b>(14,354)</b>	<b>(28,100)</b>

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<b>MUSEUM OPERATIONS</b>				
<b>OPERATING REVENUES</b>				
11-650-06500-40220	GRANTS-MUSEUM-OPERATING GRANTS-PROV	(\$14,200)	(\$14,238)	(\$14,953)
11-650-06500-40330	FEES-MUSEUM MEMBERSHIPS	(300)	(280)	(300)
11-650-06500-40610	OTHER REVENUE-MUSEUM DONATIONS	(3,500)	(593)	(2,500)
11-650-06500-40690	MUSEUM- MISCELLANEOUS REVENUE	(2,000)	0	(500)
	<b>OPERATING REVENUE</b>	<b>(20,000)</b>	<b>(15,111)</b>	<b>(18,253)</b>
<b>OPERATING EXPENSES</b>				
12-650-06500-51010	MUSEUM-WAGES-F/T	75,547	81,423	83,965
12-650-06500-51050	MUSEUM-WAGES-P/T	0	5,172	0
12-650-06500-51120	MUSEUM BOARD-REMUNERATION	3,875	2,667	2,800
12-650-06500-51200	MUSEUM-PAYROLL BENEFITS	19,047	18,476	19,625
12-650-06500-51210	MUSEUM- -WSIB	1,405	275	297
12-650-06500-51360	MUSEUM-MEMBERSHIP,DUES	500	412	500
12-650-06500-51410	MUSEUM-CONFERENCES,CONVENTIONS	1,500	1,103	800
12-650-06500-51420	MUSEUM-SEMINARS,TRAINING,MEETINGS	1,000	465	1,000
12-650-06500-51430	MUSEUM-TRAVEL EXPENSES	1,000	694	1,000
12-650-06500-62010	MUSEUM-OFFICE SUPPLIES	500	489	500
12-650-06500-62020	MUSEUM-BOOKS,PERIODICALS	75	56	75
12-650-06500-62060	MUSEUM-PRINTING, COPYING	500	392	500
12-650-06500-62070	MUSEUM-POSTAGE/COURIER	100	71	100
12-650-06500-62120	MUSEUM-PROMOTION,PUBLIC RELATIONS	6,000	5,754	5,000
12-650-06500-62130	MUSEUM-PROPERTY INSURANCE	2,058	2,058	3,734
12-650-06500-62150	MUSEUM-HERITAGE/SPECIAL EVENTS	2,000	870	2,000
12-650-06500-62250	MUSEUM-EXHIBIT EXPENSES	5,000	3,512	5,000
12-650-06500-62320	MUSEUM-LEGAL FEES	500	0	500
12-650-06500-62990	MUSEUM-OTHER EXPENSES	500	210	500
12-650-06500-63020	MUSEUM-EQUIPMENT MAINTENANCE	1,500	3,052	2,500
12-650-06500-63040	MUSEUM-PROPERTY MAINTENANCE	6,500	5,061	5,500
	<b>OPERATING EXPENSES</b>	<b>129,107</b>	<b>132,212</b>	<b>135,896</b>
<b>CAPITAL REVENUES</b>				
<b>CAPITAL EXPENSES</b>				
22-650-06500-63320	MUSEUM- CAPITAL EQUIP PURCHASE	8,000	6,263	20,000
	<b>CAPITAL EXPENSES</b>	<b>8,000</b>	<b>6,263</b>	<b>20,000</b>
	<b>SURPLUS/DEFICIT</b>	<b>117,107</b>	<b>123,364</b>	<b>137,643</b>

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<b>LIBRARY OPERATIONS</b>				
<b>OPERATING REVENUES</b>				
11-660-06600-40390	LIBRARY BUILDING RENTAL FEES	(\$53,085)	(\$56,156)	(\$57,500)
11-660-06610-40390	LIBRARY - COUNTY OFFICE - RENTAL	(21,025)	(21,614)	(22,154)
11-660-06620-40390	MTB LIBRARY - BUILDING RENT	(13,909)	(13,298)	(13,630)
	<b>OPERATING REVENUE</b>	<b>(88,019)</b>	<b>(91,068)</b>	<b>(93,284)</b>
<b>OPERATING EXPENSES</b>				
12-660-06600-62130	LIBRARY-PROPERTY INSURANCE	5,737	5,737	3,500
12-660-06600-62210	LIBRARY-SUPPLIES	500	0	500
12-660-06600-63040	LIBRARY-MAINTENANCE	29,000	27,917	29,500
12-660-06600-63150	LIBRARY-UTILITIES - HYDRO	14,000	9,943	11,000
12-660-06600-63160	LIBRARY-UTILITIES - NATURAL GAS	0	1,779	3,000
12-660-06600-63042	LIBRARY - STRATHROY - BUILDING RENOVATION	8,500	6,473	8,500
12-660-06610-63040	CYT LIBRARY/MUSEUM - MAINTENANCE	12,000	12,471	14,500
12-660-06610-63150	CTY LIBRARY/MUSEUM - UTILITIES - HYDRO	5,500	5,211	5,500
12-660-06620-62130	MTB LIBRARY-PROPERTY INSURANCE	784	784	964
12-660-06620-63040	MTB LIBRARY-MAINTENANCE	9,000	8,297	9,000
12-660-06620-63150	MTB LIBRARY-UTILITIES	2,100	2,774	2,100
12-660-06620-63160	MT BRYDGES LIBRARY - NATURAL GAS	1,300	0	1,300
12-660-06620-63170	MT BRYDGES LIBRARY - WATER/SEWER	400	0	400
12-660-06630-63040	MELB LIBRARY-MAINTENANCE	1,500	1,387	1,500
12-661-06610-62210	LIBRARY - COUNTY- GENERAL SUPPLIES	700	0	500
	<b>OPERATING EXPENSES</b>	<b>91,021</b>	<b>82,773</b>	<b>91,764</b>
<b>CAPITAL REVENUES</b>				
21-650-06500-40800	MUSEUM- -LOANS/DEBENTURES	0	0	(440,500)
	<b>CAPITAL REVENUES</b>	<b>0</b>	<b>0</b>	<b>(440,500)</b>
<b>CAPITAL EXPENSES</b>				
22-660-06600-63350	LIBRARY - CAPITAL EXPENSES	2,500	1,298	440,500
	<b>CAPITAL EXPENSES</b>	<b>2,500</b>	<b>1,298</b>	<b>440,500</b>
<b>LOAN REPAYMENT</b>				
12-660-06600-60520	LIBRARY/MUSEUM - COUNTY LOAN PAYMENT	54,167	54,167	54,167
	<b>LOAN REPAYMENT</b>	<b>54,167</b>	<b>54,167</b>	<b>54,167</b>
	<b>SURPLUS/DEFICIT</b>	<b>59,669</b>	<b>47,170</b>	<b>52,647</b>

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<b>SCOUT HUT OPERATIONS</b>				
<b>OPERATING REVENUES</b>				
11-671-06710-40390	SCOUT HUT-RENTAL	(\$3,200)	(\$3,048)	(\$3,200)
	<b>OPERATING REVENUE</b>	<b>(3,200)</b>	<b>(3,048)</b>	<b>(3,200)</b>
<b>OPERATING EXPENSES</b>				
12-671-06710-63040	SCOUT HUT-BLDG MAINT	1,000	1,094	1,000
12-671-06710-63150	SCOUT HUT-UTILITIES -HYDRO	1,500	1,640	1,650
12-671-06710-63160	SCOUT HUT-UTILITIES-GAS	2,500	1,024	2,000
	<b>OPERATING EXPENSES</b>	<b>5,000</b>	<b>3,758</b>	<b>4,650</b>
	<b>SURPLUS/DEFICIT</b>	<b>1,800</b>	<b>710</b>	<b>1,450</b>

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<b>CARADOC COMMUNITY CENTRE</b>				
<b>OPERATING REVENUES</b>				
11-680-06800-40300	CC CENTRE-SOCAN FEE	\$0	(\$60)	\$0
11-680-06800-40390	CC CENTRE-RENTAL FEES	(25,000)	(26,032)	(25,500)
<b>OPERATING REVENUE</b>		<b>(25,000)</b>	<b>(26,092)</b>	<b>(25,500)</b>
<b>OPERATING EXPENSES</b>				
12-680-06800-51130	CC CENTRE-CONTRACTS	34,500	34,890	34,500
12-680-06800-62060	CC CENTRE-ADVERTISING	1,000	235	1,000
12-680-06800-62100	CC CENTRE-WASTE PICKUP	1,650	1,884	1,650
12-680-06800-62120	CC CENTRE-CLEANING CHG/DAMAGES	500	0	500
12-680-06800-62130	CC CENTRE-INSURANCE	3,216	3,216	3,645
12-680-06800-62210	CC CENTRE-SUPPLIES	2,500	1,453	2,500
12-680-06800-62290	CC CENTRE-MISCELLANEOUS EXPENSE	100	319	100
12-680-06800-63040	CC CENTRE-BLDG MAINTENANCE	9,000	17,149	10,000
12-680-06800-63050	CC CENTRE-SNOWPLOWING	400	0	400
12-680-06800-63150	CC CENTRE-UTILITIES	5,500	5,619	5,500
12-680-06800-63160	CC CENTRE-UTILITIES-GAS	5,500	3,451	4,000
12-680-06800-63170	CC CENTRE-UTILITIES-WATER	600	489	600
<b>OPERATING EXPENSES</b>		<b>64,466</b>	<b>68,705</b>	<b>64,395</b>
<b>CAPITAL REVENUE</b>				
21-680-06800-40770	CARADOC COMMUNITY CTR- TRANSFER FROM RE	(6,500)	0	(6,500)
<b>CAPITAL REVENUE</b>		<b>(6,500)</b>	<b>0</b>	<b>(6,500)</b>
<b>CAPITAL EXPENSES</b>				
22-680-06800-63320	CC CENTRE-EQUIPMENT	6,500	0	6,500
<b>CAPITAL EXPENSES</b>		<b>6,500</b>	<b>0</b>	<b>6,500</b>
<b>SURPLUS/DEFICIT</b>		<b>39,466</b>	<b>42,613</b>	<b>38,895</b>

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<b>PLANNING DEPARTMENT</b>				
<b>OPERATING REVENUES</b>				
11-710-07100-40291	FEES-PLANNING INFORMATION	(\$4,500)	(\$4,955)	(\$5,000)
11-710-07100-40292	FEES-OFFICIAL PLAN APPLICATIONS	(2,700)	0	(2,700)
11-710-07100-40293	FEES-REZONING APPLICATIONS	(12,800)	(22,650)	(22,000)
11-710-07100-40294	FEES-SITE PLAN/SITE PLAN AGREEMENT	(3,000)	(1,250)	(1,250)
11-710-07100-40295	FEES-PLAN OF SUBDIVISION	(3,700)	(14,800)	(14,000)
11-710-07100-40296	FEES-SEVERANCES	(27,300)	(21,600)	(21,000)
11-710-07100-40297	FEES-MINOR VARIANCES	(28,200)	(14,700)	(14,000)
11-710-07100-40690	PLANNING & ZONING- MISCELLANEOUS REVENUE	(500)	0	(500)
	<b>OPERATING REVENUE</b>	<b>(82,700)</b>	<b>(79,955)</b>	<b>(80,450)</b>
<b>OPERATING EXPENSES</b>				
12-710-07100-51010	PLANNING-WAGES F/T	109,495	111,108	114,402
12-710-07100-51120	PLANNING & ZONING- REMUNERATION	1,300	1,500	3,000
12-710-07100-51200	PLANNING-PAYROLL BENEFITS	25,184	25,658	26,843
12-710-07100-51210	PLANNING & ZONING- -WSIB	2,037	2,034	2,419
12-710-07100-51360	PLANNING - MEMBERSHIP DUES	650	110	650
12-710-07100-51420	PLANNING - TRAINING,SEMINARS,WORKSHOPS	1,500	2,191	1,500
12-710-07100-51430	PLANNING - TRAVEL	1,000	888	1,000
12-710-07100-62010	PLANNING - OFFICE SUPPLIES	1,500	1,316	1,500
12-710-07100-62060	PLANNING-ADVERTISING	500	696	500
12-710-07100-62290	PLANNING-GENERAL-OTHER	500	1,355	1,000
12-710-07100-62300	PLANNING-SPECIAL CONSULTING	30,000	23,679	0
12-710-07100-62320	PLANNING-LEGAL COSTS	3,000	2,866	3,000
12-710-07100-62330	PLANNING-ENGINEERING	0	6,242	0
	<b>OPERATING EXPENSES</b>	<b>176,666</b>	<b>179,643</b>	<b>155,814</b>
	<b>SURPLUS/DEFICIT</b>	<b>93,966</b>	<b>99,688</b>	<b>75,364</b>



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<b>ECONOMIC DEVELOPMENT</b>				
<b>OPERATING REVENUES</b>				
11-750-07500-40223	ECONOMIC DEVELOPMENT - CFDC GRANT	\$0	(\$2,708)	\$0
11-750-07500-40610	ECONOMIC DEVELOPMENT- -DONATIONS	0	(2,681)	0
11-750-07500-40620	ECONOMIC DEVELOPMENT- -RBC DONATION	0	(5,000)	0
11-750-07500-40770	ECONOMIC DEVELOPMENT- -TRANSFER FROM RE	0	0	(5,500)
	<b>OPERATING REVENUE</b>	<b>0</b>	<b>(10,389)</b>	<b>(5,500)</b>
<b>OPERATING EXPENSES</b>				
12-750-07500-51010	ECONOMIC DEVELOPMENT- WAGES	36,700	43,485	39,969
12-750-07500-51200	ECONOMIC DEVELOPMENT- -PAYROLL BENEFITS	11,000	0	9,588
12-750-07500-51360	ECONOMIC DEVELOPMENT-MEMBERSHIPS,DUES	150	185	200
12-750-07500-51420	ECON DEV-SEMINARS, TRAINING, WORKSHOPS	100	60	100
12-750-07500-51430	ECONOMIC DEVELOPMENT-TRAVEL	100	105	100
12-750-07500-60630	ECON DEV - CULTURAL INVESTMENT	30,000	40,099	35,500
12-750-07500-61420	ECONOMIC DEVELOPMENT- TOURISM PROMOTION	6,000	1,168	3,500
12-750-07500-62150	ECONOMIC DEVELOPMENT- TURKEY FESTIVAL	15,000	15,006	15,000
12-750-07500-62120	ECONOMIC DEVELOPMENT-PROMOTION	15,000	8,036	13,000
12-750-07500-62290	ECONOMIC DEVELOPMENT-OTHER EXPENSES	1,500	9,709	1,500
12-750-07500-62300	ECONOMIC DEVELOPMENT- STUDIES (CAR & Cham	0	0	7,000
12-750-07500-62320	ECONOMIC DEVELOPMENT-LEGAL	1,000	0	2,500
12-750-07500-62350	ECONOMIC DEV-COMPUTER FEES	550	0	0
12-750-07500-63042	ECONOMIC DEVELOPMENT- FACADE IMPROVEMEN	30,000	49,235	35,000
12-750-07500-63043	ECONOMIC DEVELOPMENT - BUSINESS DEVELOP	5,000	0	2,500
12-750-07500-63041	ECONOMIC DEVELOPMENT- 401 SIGN MTCE	0	0	2,500
12-750-07500-63310	MIDDLESEX HERITAGE TRAIL SIGNS	2,800	2,808	1,800
12-750-07500-63150	ECONOMIC DEVELOPMENT - MOLNAR SIGN-UTILITI	800	1,145	500
	<b>OPERATING EXPENSES</b>	<b>155,700</b>	<b>171,041</b>	<b>170,257</b>
<b>CAPITAL REVENUE</b>				
21-750-07500-40610	ECONOMIC DEVELOPMENT - CAPITAL DONATION	0	0	(15,000)
	<b>CAPITAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>(15,000)</b>
<b>CAPITAL EXPENSES</b>				
22-100-01000-63350	REAL ESTATE EXPENSES	0	78,670	0
22-750-07500-63050	ECONOMIC DEVELOPMENT- INDUSTRIAL PARK	2,500	17,082	0
22-750-07500-63051	ECO DEV-SPECIAL PROJ. - SIGNS	0	0	20,000
	<b>CAPITAL EXPENSES</b>	<b>2,500</b>	<b>95,752</b>	<b>20,000</b>
	<b>SURPLUS/DEFICIT</b>	<b>158,200</b>	<b>256,404</b>	<b>169,757</b>

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<b>COMMUNITY DEVELOPMENT</b>				
<b>REVENUES</b>				
21-100-01000-40770	GEN GOVT-TRANSFERS FROM RESERVES	(\$241,221)	(\$33,601)	(\$20,000)
21-670-06700-40770	SENIOR'S CENTRE- TRANSFER FROM RESERVES	(4,763)	(4,763)	(2,663)
<b>REVENUES</b>		<b>(245,984)</b>	<b>(38,364)</b>	<b>(22,663)</b>
<b>OPERATING EXPENSES</b>				
12-752-07520-51010	COMMUNITY DEVELOPMENT -WAGES-F/T	25,900	15,162	28,446
12-752-07520-51200	COMMUNITY DEVELOPMENT- -PAYROLL BENEFITS	7,770	4,238	7,359
12-752-07520-51210	COMMUNITY DEVELOPMENT- WSIB	482	60	100
12-750-07500-63040	ECONOMIC DEVELOPMENT - TOWN HALL IMPROV	7,500	0	7,500
12-100-01120-63040	GENERAL GOVERNMENT- BUILDING MTCE	15,000	10,931	15,000
12-100-01120-63042	GEN GOV - TOWN HALL- -BUILDING REPAIRS	5,000	4,824	5,000
12-100-01120-63150	GENERAL GOVERNMENT-HALL UTILITIES - HYDRO	18,500	18,128	18,500
12-100-01120-63160	GENERAL GOVERNMENT-HALL UTILITIES - NATURA	4,000	1,710	2,000
12-100-01120-63170	GENERAL GOVERNMENT-HALL UTILITIES - WATER	1,500	2,874	3,500
12-670-06700-62130	SENIORS CENTRE-INSURANCE	3,783	3,783	4,201
12-670-06700-62310	SENIOR'S CENTRE- -AUDIT FEES	1,000	0	1,000
12-670-06700-63040	SENIOR'S CENTRE--BUILDING REPAIR & MAINTEN	2,000	1,930	2,000
<b>OPERATING EXPENSES</b>		<b>92,435</b>	<b>63,640</b>	<b>94,606</b>
<b>CAPITAL EXPENSES</b>				
22-100-01000-63042	GENERAL ADMIN -- BUILDING RENOVATION	<del>305,000</del> 70	92,627	0
22-100-00020-63080	ENERGY IMPROVEMENTS - GAS TAX	0	0	20,000
22-670-06700-63350	SENIOR'S CENTRE- CAPITAL PROJECTS	5,000	4,602	11,400
<b>CAPITAL EXPENSES</b>		<b>310,000</b>	<b>97,229</b>	<b>31,400</b>
<b>SURPLUS/DEFICIT</b>		<b>156,451</b>	<b>122,505</b>	<b>103,343</b>

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		BUDGET	ACTUAL	BUDGET
<b>DRAINAGE DEPARTMENT</b>				
<b>REVENUES</b>				
11-800-08000-40220	DRAIN SUPT-GRANT	(\$28,199)	\$0	(\$26,183)
21-800-08000-40220	DRAINAGE DEPT- GRANTS - PROVINCIAL	(5,000)	0	0
	<b>OPERATING REVENUE</b>	<b>(33,199)</b>	<b>0</b>	<b>(26,183)</b>
<b>OPERATING EXPENSES</b>				
12-800-08000-51010	DRAIN SUPT-WAGES F/T	44,987	43,910	33,861
12-800-08000-51050	DRAIN SUPT WAGES P/T	0	349	0
12-800-08000-51200	DRAIN SUPT-BENEFITS	17,500	13,152	7,876
12-800-08000-51210	DRAINAGE DEPT- -WSIB	0	987	728
12-800-08000-51360	DRAIN SUPT-MEMBERSHIPS,DUES	150	583	500
12-800-08000-51410	DRAIN SUPT-CONFERENCES	700	453	500
12-800-08000-60760	DRAIN SUPT-TRUCK RESERVE ALLOCATION	1,650	0	1,650
12-800-08000-62040	DRAIN SUPT-LICENCES	41	41	41
12-800-08000-62130	DRAIN SUPT-PROPERTY INSURANCE	580	580	580
12-800-08000-62210	DRAIN SUPT-MATERIAL PURCHASES	1,000	8,431	5,000
12-800-08000-62280	DRAIN SUPT-W/O	7,000	7,428	7,000
12-800-08000-63020	DRAIN SUPT-VEHICLE MAIN	750	501	500
12-800-08000-63110	DRAIN SUPT-FUEL	1,500	1,331	1,500
12-800-08000-63320	DRAIN-SMALL EQUIP PURCHASE	3,500	631	500
22-800-08000-60750	DRAINAGE DEPT- -INTERDEPT CAP TRANSFER	5,000	5,000	5,000
	<b>OPERATING EXPENSES</b>	<b>84,358</b>	<b>83,377</b>	<b>65,236</b>
	<b>SURPLUS/DEFICIT</b>	<b>51,159</b>	<b>83,377</b>	<b>39,053</b>

# USER PAY DEPARTMENT BUDGETS

2011 TREASURER'S REPORT  
MUNICIPALITY OF STRATHROY-CARADOC



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		BUDGET	ACTUAL	BUDGET
<b>STRATHROY &amp; AREA WATER SYSTEM</b>				
<b>OPERATING REVENUES</b>				
11-460-04600-40390	SW PROPERTY RENTAL	(\$45,000)	(\$1,287)	\$0
11-460-04600-40400	SW WATER BILLING REVENUE	(2,656,042)	(2,685,323)	(2,870,769)
11-460-04600-40660	SW REBILLING REVENUE	(20,000)	(8,441)	(10,000)
11-460-04600-40690	SW MISCELLANEOUS REVENUE	(10,000)	(15,598)	(10,000)
11-460-04610-40400	SW - ADELAIDE/METCALFE SERVICING REVENUE	(41,000)	(50,051)	(50,000)
	<b>OPERATING REVENUE</b>	<b>(2,772,042)</b>	<b>(2,760,700)</b>	<b>(2,940,769)</b>
<b>OPERATING EXPENSES</b>				
12-460-04600-51010	STRATHROY WATER - FULL TIME WAGES	110,000	133,635	130,000
12-460-04600-51050	SW PART TIME WAGES	10,000	33,542	35,000
12-460-04600-51150	SW WATER PAYROLL - SICK/STATS/ETC	16,500	0	0
12-460-04600-51200	SW WATER PAYROLL BENEFITS	64,000	53,816	64,000
12-460-04600-51210	STRATHROY- WATER - WSIB	0	1,533	1,500
12-460-04600-51300	SW CLOTHING ALLOWANCE	1,750	2,121	1,750
12-460-04600-51360	SW MEMBERSHIPS	2,000	595	2,000
12-460-04600-62010	SW OFFICE SUPPLIES	2,000	5,256	2,500
12-460-04600-62040	SW RADIO LICENCE	1,500	991	1,500
12-460-04600-62060	SW ADVERTISING	2,200	366	1,812
12-460-04600-62070	SW POSTAGE	200	0	0
12-460-04600-62080	SW TELEPHONE BILLS	6,000	6,514	6,500
12-460-04600-62110	SW RENTAL HOUSE MTCE - SUPPLIES	500	0	0
12-460-04600-62120	SW PUBLIC RELATIONS	100	0	100
12-460-04600-62130	SW INSURANCE EXPENSE	35,000	30,916	30,772
12-460-04600-62210	SW MUNICIPAL TAXES	21,000	7,550	0
12-460-04600-62250	SW - WATER PURCHASES (LAKE HURON)	625,000	570,052	625,000
12-460-04600-62290	SW MISC OFFICE EXPENSES	0	649	500
12-460-04600-62300	SW RENTAL HOUSE MTCE - CONTRACT	550	2,206	0
12-460-04600-62320	SW LEGAL FEES	1,000	21,943	1,000
12-460-04600-63020	SW MISCELLANEOUS EQUIPMENT	5,000	23,670	8,000
12-460-04600-63030	SW TRUCKS MAINTENANCE	20,000	23,869	20,000
12-460-04600-63230	SW - VEHICLE RENTAL	25,293	25,293	32,003
12-460-04601-51010	SW OFFICE BUILDING MTCE-LABOUR	5,100	0	2,000
12-460-04601-62210	SW --BUILDING MTCE-GENERAL SUPPLIES	10,000	9,642	10,000
12-460-04601-62300	STRATHROY WATER-BUILDING MTCE-CONTRACT	15,000	15,100	15,000
12-460-04602-51010	SW WELLS MTCE - LABOUR	0	2,226	0
12-460-04602-51210	STRATHROY- WELLS MTCE -WSIB	0	26	0
12-460-04602-62210	SW WELLS MTCE - SUPPLIES	0	5,380	0
12-460-04610-51010	SW OFFICE BUILDING MTCE - LABOUR	2,000	2,619	2,000
12-460-04610-51210	SW OFFICE BLDG-WSIB	0	32	50
12-460-04610-62210	SW ??????? - SUPPLIES	8,000	1,412	3,000
12-460-04611-51010	SW **REBILLING** - LABOUR	5,000	(2,903)	5,000
12-460-04611-51050	SW - REBILLING - PT WAGES	1,000	0	1,000
12-460-04611-51200	SW **REBILLING** - BENEFITS	3,000	4,727	3,000
12-460-04611-51210	SW ** REBILLING** - WSIB	0	173	200
12-460-04611-62210	SW **REBILLING for CKE** - SUPPLIES	2,500	(747)	2,500
12-460-04611-62290	SW **REBILLING MISCL** - SUPPLIES	500	0	500
12-460-04611-62300	SW **REBILLING** - CONTRACT	2,500	(3,234)	2,500
12-460-04624-51010	STRATHROY-DRINKING WATER LICENCE - LABOUR	15,300	250	7,500
12-460-04625-51010	STRATHROY WATER-LEAK DETECTION-LABOUR	0	0	2,500
12-460-04625-62300	STRATHROY-LEAK DETECTION-CONTRACT	5,000	0	0
12-460-04630-62210	SW P&P GEN MTCE - SUPPLIES	0	4,218	7,000
12-460-04631-51010	SW P&P DAILY SAMPLE - LABOUR	15,000	7,053	15,000
12-460-04631-51210	STRATHROY- WATER - P & P S-WSIB	0	81	100

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12-460-04631-62210	SW P&P DAILY SAMPLE - SUPPLIES	\$15,000	\$9,125	\$15,000
12-460-04640-62210	SW GEN TREATMENT - SUPPLIES	7,000	10,238	11,000
12-460-04650-51010	SW RESV & TOWER GEN MTCE - LABOUR	15,000	10,306	10,000
12-460-04650-51210	STRATHROY- WATER - RESIVOIR-WSIB	0	108	100
12-460-04650-62210	SW RESV & TOWER GEN MTCE - SUPPLIES	58,000	50,039	58,000
12-460-04650-62300	SW RESV & TOWER GEN MTCE - CONTRACT	5,000	473	2,500
12-460-04660-51010	SW MAINS GEN MTCE - LABOUR	10,000	7,315	10,000
12-460-04660-51210	STRATHROY WATER GEN--WSIB	0	83	100
12-460-04660-62210	SW MAINS GEN MTCE - SUPPLIES	5,000	19,157	15,000
12-460-04660-62300	SW MAINS GEN MTCE - CONTRACT	2,000	17,830	15,000
12-460-04661-51010	SW MAINS LOCATES - LABOUR	10,000	9,547	10,000
12-460-04661-62210	SW MAINS LOCATES - SUPPLIES	4,000	1,371	4,000
12-460-04662-51010	SW VALVE MTCE & REPAIR - LABOUR	10,000	514	5,000
12-460-04662-51210	STRATHROY WATER-VALVES-WSIB	0	6	0
12-460-04662-62110	SW VALVE MTCE & REPAIR	15,000	0	7,500
12-460-04667-51010	SW STAFF MTGS & TRAINING - LABOUR	8,000	6,729	8,000
12-460-04667-51210	STRATHROY-WATER - TRAININGr-WSIB	0	74	100
12-460-04667-62210	SW STAFF MTGS & TRAINING - SUPPLIES	5,000	7,913	7,000
12-460-04668-51010	SW MAINS FLUSHING - LABOUR	26,000	22,528	18,000
12-460-04668-51050	SW MAINS FLUSHING -WAGES-P/T	5,000	0	5,000
12-460-04668-51210	STRATHROY-WATER MAINSI-WSIB	0	100	100
12-460-04668-62210	SW MAINS FLUSHING - SUPPLIES	1,000	0	1,000
12-460-04670-51010	SW SERVICES GENERAL MTCE - LABOUR	20,000	9,881	15,000
12-460-04670-51210	SW SERVICES - GEN MTCE-WSIB	0	112	100
12-460-04670-62210	SW SERVICES GENERAL MTCE - SUPPLIES	25,000	66,137	49,000
12-460-04670-62300	SW SERVICES GENERAL MTCE - CONTRACT	2,000	1,228	2,000
12-460-04675-51010	SW SERVICE DUTY WATCH - LABOUR	10,000	0	0
12-460-04680-51010	SW METERS MTCE - LABOUR	1,000	73	1,000
12-460-04680-62210	SW METERS MTCE - SUPPLIES	20,000	22,453	25,000
12-460-04680-62300	SW METERS MTCE - CONTRACT	190,000	174,111	190,000
12-460-04690-51010	SW HYDRANTS GEN MTCE - LABOUR	15,000	5,186	7,500
12-460-04690-51210	SW HYDRANTS GEN MTCE - WSIB	0	60	100
12-460-04690-62210	SW HYDRANTS GEN MTCE - SUPPLIES	10,000	8,238	5,000
12-460-04690-62300	SW HYDRANTS GEN MTCE - CONTRACT	500	0	500
	<b>OPERATING EXPENSES</b>	<b>1,533,993</b>	<b>1,451,507</b>	<b>1,540,387</b>
	<b>CAPITAL REVENUES</b>			
21-460-04600-40430	STRATHROY WATER - SALE OF LAND	0	(488,571)	0
21-460-04600-40760	SW- TRANSFER FROM RESERVE FUNDS	(284,116)	0	0
21-460-04600-40770	SW - TRANSFER FROM RESERVES	(766,095)	0	(1,095,518)
	<b>CAPITAL REVENUES</b>	<b>(1,050,211)</b>	<b>(488,571)</b>	<b>(1,095,518)</b>
	<b>CAPITAL EXPENSES</b>			
22-460-04600-62300	STATHROY WATER - ENGINEERING	70,000	28,752	45,000
22-460-04600-63300	LAKE HURON WATER LINE CONNECTION	0	2,017	0
22-460-04600-63320	SW GENERAL EQUIPMENT	123,000	7,781	8,000
22-460-04650-62210	SW RESERVOIR CAPITAL - SUPPLIES	5,000	2,037	0
22-460-04650-62300	SW RESERVOIR - CONSULT	5,000	0	30,000
22-460-04660-62210	SW MAINS GEN CAP - SUPPLIES	5,000	3,907	0
22-460-04660-62300	SW MAINS GEN CAP - CONTRACT	494,000	418,044	916,000
22-460-04660-63340	SW - ASSET REHABILITATION - WATERMAINS	1,148,760	275,126	1,059,400
22-460-04680-62210	SW METER GEN CAPITAL - SUPPLIES	0	1,288	0
	<b>CAPITAL EXPENSES</b>	<b>1,850,760</b>	<b>738,952</b>	<b>2,058,400</b>
	<b>DEBT REPAYMENT</b>			

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12-460-04600-60520	SW - DEBT PAYMENTS - PRINCIPAL	\$437,500	\$437,500	\$437,500
	DEBT REPAYMENT	437,500	437,500	437,500
	SURPLUS/DEFICIT	0	(621,312)	0

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<b>STRATHROY AND AREA WASTE WATER</b>				
<b>OPERATING REVENUES</b>				
11-410-04100-40400	OTHER REVENUE-SEWER TREATMENT SURCHAR	(\$2,128,269)	(\$2,079,409)	(\$2,143,590)
11-410-04100-40660	OTHER REVENUE-ENVIRONMENTAL RECOVERIES	(30,000)	(72,655)	(30,000)
11-410-04100-40690	MISCL REVENUE - STRATHROY WW	0	(13,466)	(15,000)
11-411-04132-40690	OTHER REV - ADEL/METC SEWAGE TREATMENT	(7,000)	(8,915)	(7,000)
11-410-04110-40690	OTHER REV - ADEL/ METC SEWAGE COLLECTION	(7,000)	0	(7,000)
	<b>OPERATING REVENUE</b>	<b>(2,172,269)</b>	<b>(2,174,445)</b>	<b>(2,202,590)</b>
<b>OPERATING EXPENSES</b>				
12-410-04100-51010	SANITARY OVERHEAD-WAGES-F/T	75,000	82,576	93,777
12-410-04100-51200	SANITARY OVERHEAD-PAYROLL BENEFITS	60,000	52,124	60,000
12-410-04100-51300	SANITARY OVERHEAD-BENEFITS-CLOTHING	2,200	1,599	2,200
12-410-04100-51360	SANITARY OVERHEAD-MEMBERSHIPS,DUES	500	0	500
12-410-04100-51410	SANITARY OVERHEAD-CONFERENCES	1,500	564	1,500
12-410-04100-51420	SANITARY OVERHEAD-SEMINARS, TRAINING	2,000	4,353	2,500
12-410-04100-51430	SANITARY OVERHEAD-TRAVEL	500	0	500
12-410-04100-62010	SANITARY OVERHEAD-OFFICE EXPENSES	2,000	685	2,000
12-410-04100-62040	SANITARY OVERHEAD-LICENSES,PERMITS	1,500	2,100	1,500
12-410-04100-62080	SANITARY OVERHEAD-TELEPHONE	4,000	3,623	4,000
12-410-04100-62130	SANITARY OVERHEAD-PROP INSURANCE	12,000	10,669	10,792
12-410-04100-62250	SANITARY SEWER - COLLECTION CONTRACT	30,000	31,768	33,000
12-410-04100-62290	SANITARY OVERHEAD-OTHER EXPENSES	2,000	0	2,000
12-410-04100-62313	SANITARY OVERHEAD-LIABILITY INSURANCE	23,000	20,774	20,306
12-410-04100-63020	SANITARY OVERHEAD-MAIN-EQUIPMENT	2,000	0	2,000
12-410-04100-63030	SANITARY OVERHEAD-VEHICLE MAINTENANCE	5,000	2,328	5,000
12-410-04100-63040	SANITARY OVERHEAD-MAIN-BUILDINGS	1,000	1,156	2,000
12-410-04100-63110	SANITARY OVERHEAD-FUEL	5,500	4,286	5,500
12-410-04100-63150	SANITARY OVERHEAD-UTILITIES - HYDRO	2,600	617	2,600
12-410-04100-63160	SANITARY OVERHEAD-UTILITIES - NATURAL GAS	0	711	1,000
12-410-04100-63230	SANITARY OVERHEAD-VEHICLE LEASE	19,910	19,910	17,223
12-410-04100-63320	SANITARY OVERHEAD-SMALL EQUIP PURCH	0	12,100	5,000
12-410-04101-51010	SANITARY FACILITIES-WEED CONTROL-WAGES F/T	5,000	2,723	3,000
12-410-04101-62210	SANITARY FACILITIES-WEED CONTROL EXP	500	15	250
12-410-04120-51010	SANITARY SEWER PUMP-WAGES-F/T	30,000	35,002	35,000
12-410-04120-62210	SANITARY SEWER PUMP-SUPPLIES	20,000	7,589	15,000
12-410-04120-62300	SANITARY SEWER PUMP-CONSULTING, CONTRACT	5,000	7,800	7,500
12-410-04121-51010	SANITARY SEWER MAINS- WAGES -F/T	8,500	9,110	9,000
12-410-04121-51210	SANITARY SEWERS - STRATHROY--WSIB	0	92	0
12-410-04121-62210	SANITARY SEWER MAINS-SUPPLIES	10,000	3,065	5,000
12-410-04121-62300	SANITARY SEWER MAINS-CONSULTING,CONTRACT	25,000	35,256	25,000
12-410-04130-51010	P.D.C. MAINTENANCE, INSTAL-WAGES-F/T	8,000	4,270	8,000
12-410-04130-62210	P.D.C. MAINTENANCE, INSTAL-SUPPLIES	5,000	2,073	5,000
12-410-04130-62300	P.D.C. MAINTENANCE, INSTAL-CONSULTING, CO	5,000	2,422	5,000
12-410-04131-51010	SANITARY SEWER PUMP (ALBERT ST PUMP STN) W	13,000	21,650	20,000
12-410-04131-62210	SANITARY SEWER-(ALBERT ST PUMP STN)-SUPPLI	60,000	30,959	54,863
12-410-04131-62300	SANITARY SEWER PUMP(ALBERT ST PUMT STN) C	15,000	5,769	10,000
12-410-04132-51010	SANITARY SEWER MAINS-ADEL/MET WAGES F/T	2,000	0	2,000
12-410-04132-62300	SANITARY SEWER MAINS-ADEL/MET - CONSULTIN	510	300	510
12-410-04132-62210	SANITARY SEWER MAINS-ADEL/MET - SUPPLIES	1,000	0	1,000
12-410-04140-51010	LAGOON MAINTENANCE-WAGES-F/T	61,000	71,168	70,000
12-410-04140-51150	SANITARY SEWERS - STRATH-S-VAC,SICK, STATS	45,000	0	0
12-410-04140-62210	LAGOON MAINTENANCE-EXPENSES	430,000	399,379	430,000
12-410-04140-62300	LAGOON MAINTENANCE-CONSULTING	0	2,633	1,000
	<b>OPERATING EXPENSES</b>	<b>1,001,720</b>	<b>893,218</b>	<b>982,021</b>



**The Municipality of Strathroy-Caradoc  
2011 Budget Document**

Year to Date Financial Information

		2010		2011
		<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>
<b>CAPITAL REVENUES</b>				
21-410-04100-40300	SANITARY SEWER - CAPITAL REVENUE	\$0	(\$75,000)	\$0
21-410-04100-40690	SEWAGE TREATMENT CAPACITY PYMT - A/M	(150,000)	(75,000)	(150,000)
21-410-04100-40770	ENVIRON-TRANSFER FROM RESERVES	<u>(3,301,451)</u>	<u>0</u>	<u>(4,271,431)</u>
	<b>CAPITAL REVENUES</b>	<b>(3,451,451)</b>	<b>(150,000)</b>	<b>(4,421,431)</b>
<b>CAPITAL EXPENSES</b>				
22-410-04100-63300	ENVIRON - SEWER CAPITAL PROJECTS	<u>4,622,000</u>	<u>1,731,630</u>	<u>5,642,000</u>
	<b>CAPITAL EXPENSES</b>	<b>4,622,000</b>	<b>1,731,630</b>	<b>5,642,000</b>
<b>DEBT REPAYMENT</b>				
		<u>                    </u>	<u>                    </u>	<u>                    </u>
	<b>SURPLUS/DEFICIT</b>	<u>                    </u> <u>0</u>	<u>                    </u> <u>300,403</u>	<u>                    </u> <u>0</u>

**The Municipality of Strathroy-Caradoc  
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Year to Date Financial Information

	2010		2011
	BUDGET	ACTUAL	BUDGET
<b>MOUNT BRYDGES WATER SYSTEM</b>			
<b>OPERATING REVENUES</b>			
11-470-04700-40400	(\$408,519)	(\$415,242)	(\$432,583)
11-470-04700-40690	(2,500)	(165)	(2,000)
<b>OPERATING REVENUE</b>	<b>(411,019)</b>	<b>(415,407)</b>	<b>(434,583)</b>
<b>OPERATING EXPENSES</b>			
12-470-04700-51010	12,300	8,277	10,000
12-470-04700-51200	3,000	2,076	2,200
12-470-04700-51210	0	79	100
12-470-04700-60770	0	0	96,583
12-470-04700-62010	500	90	500
12-470-04700-62060	500	34	250
12-470-04700-62080	3,000	2,776	3,000
12-470-04700-62120	500	864	500
12-470-04700-62130	6,800	5,237	5,525
12-470-04700-62210	6,500	0	0
12-470-04700-62320	1,000	0	0
12-470-04700-63230	5,200	5,200	4,000
12-470-04702-51010	3,500	6,786	0
12-470-04702-51210	0	78	0
12-470-04702-62210	1,500	5,127	0
12-470-04702-62300	1,000	244	0
12-470-04700-62250	62,794	0	91,125
12-470-04724-51010	8,160	250	8,000
12-470-04724-62300	2,040	0	2,000
12-470-04730-51010	2,000	0	2,000
12-470-04730-62210	2,500	8,066	5,000
12-470-04730-62300	500	0	500
12-470-04731-51010	7,000	7,271	7,000
12-470-04731-51210	0	84	100
12-470-04731-62210	10,000	9,248	10,000
12-470-04740-51010	3,500	961	1,500
12-470-04740-51210	0	11	0
12-470-04740-62210	7,500	1,954	1,500
12-470-04750-51010	5,000	8,336	7,500
12-470-04750-62210	31,000	31,866	31,000
12-470-04750-62300	5,000	100	2,000
12-470-04760-51010	3,000	6,813	5,000
12-470-04760-51210	0	74	100
12-470-04760-62210	1,000	0	1,000
12-470-04760-62300	1,000	0	1,000
12-470-04761-51010	2,000	4,413	2,000
12-470-04761-51210	0	50	0
12-470-04761-62210	500	0	500
12-470-04762-51010	3,000	73	2,000
12-470-04762-51210	0	1	0
12-470-04768-51010	3,000	24	3,000
12-470-04770-51010	3,000	3,989	3,000
12-470-04770-51210	0	44	0
12-470-04770-62210	0	7,242	4,000
12-470-04780-51010	0	73	100
12-470-04780-51210	0	1	0
12-470-04780-62300	38,000	40,478	35,000
12-470-04790-51010	2,500	1,052	2,000

**The Municipality of Strathroy-Caradoc  
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		2010		2011
		BUDGET	ACTUAL	BUDGET
12-470-04790-51210	MB HYDRANT GEN MTCE - WSIB	\$0	\$11	\$0
12-470-04790-62210	MB HYDRANT GEN MTCE - SUPPLIES	1,500	45	1,000
12-470-47020-51200	MB WELL MTCE - PAYROLL BENEFITS	8,000	10,850	0
	<b>OPERATING EXPENSES</b>	<b>258,794</b>	<b>180,248</b>	<b>351,583</b>
<b>CAPITAL REVENUES</b>				
21-470-04700-40221	MB WATER - OSTAR GRANT	0	(948,878)	0
21-470-04700-40760	MB WATER - TRANSFER FROM RES FUNDS	(117,775)	(67,080)	0
	<b>CAPITAL REVENUES</b>	<b>(117,775)</b>	<b>(1,015,958)</b>	<b>0</b>
<b>CAPITAL EXPENSES</b>				
22-470-04700-62210	MB FACILITY - GEN CAPITAL - SUPPLIES	0	1,216	0
22-470-04700-62300	MB FACILITY - GEN CAPITAL - CONSULT/CONTRACT	270,000	669,691	83,000
	<b>CAPITAL EXPENSES</b>	<b>270,000</b>	<b>670,907</b>	<b>83,000</b>
	<b>SURPLUS/DEFICIT</b>	<b>0</b>	<b>(580,210)</b>	<b>0</b>

**The Municipality of Strathroy-Caradoc  
2011 Budget Document**

Year to Date Financial Information

		2010		2011
		BUDGET	ACTUAL	BUDGET
<b>MOUNT BRYDGES SEWERS</b>				
<b>OPERATING REVENUES</b>				
11-400-04000-40400	SANITARY SEWERS - MT BRYDGES-TREATMENT	\$0	\$0	(\$30,400)
	<b>OPERATING REVENUE</b>	<b>0</b>	<b>0</b>	<b>(30,400)</b>
<b>OPERATING EXPENSES</b>				
12-400-04000-51010	MT BRYDGES SEWER - ADMIN LABOUR	0	305	2,500
12-400-04000-51210	MT BRYDGES SEW-WSIB	0	3	200
12-400-04000-60760	MT BRYDGES SEWER - TF TO RESERVE	0	0	1,347,186
12-400-04000-62260	MT BRYDGES SEWER - GROUNDWATER SAMPLING	0	0	500
12-400-04000-62010	SANITARY SEWERS Y-MT BRYDGES -OFFICE SUPP	0	0	500
12-400-04000-62080	SANITARY SEWERS-MT BRYDGES -TELEPHONE	0	0	500
12-400-04000-62130	SANITARY SEWERS-MT BRYDGES -PROPERTY IN	0	0	3,000
12-400-04000-62250	MT BRYDGES SEWER -COLLECTION CONTRACT	0	0	500
12-400-04000-62313	SANITARY SEWERS -MT BRYDGES -LIABILITY INS	0	0	2,000
12-400-04000-63110	SANITARY SEWERS-MT BRYDGES-FUEL	0	0	500
12-400-04000-63230	SANITARY SEWERS-MT BRYDGES -VEHICLE LEASE	0	0	2,000
12-400-04100-51200	SANITARY SEWERS -MT BRYDGES PAYROLL BENE	0	0	3,000
12-400-04120-51010	SANITARY SEWERS - MT BRYDGES-PUMP WAGES F	0	0	2,000
12-400-04120-62210	SANITARY SEWERS - MT BRYDGES-PUMP SUPPLIE	0	0	500
12-400-04120-62300	SANITARY SEWERS - MT BRYDGES PUMP CONSUL	0	0	1,000
12-400-04121-51010	SANITARY SEWERS - MT BRYDGES MAINS WAGES	0	0	2,000
12-400-04121-62210	SANITARY SEWERS - MT BRYDGES-MAINS SUPPLI	0	0	500
12-400-04121-62300	SANITARY SEWERS - MT BRYDGES MAINS-CONSUL	0	0	1,000
12-400-04130-51010	SANITARY SEWERS - MT BRYDGES PDC MTCE-WA	0	0	500
12-400-04130-62210	SANITARY SEWERS - MT BRYDGES PDC-SUPPLIES	0	0	500
12-400-04130-62300	SANITARY SEWERS - MT BRYDGES PDC CONSULT	0	0	500
12-400-04132-51010	SANITARY SEWERS - MT BRYDGES STP WAGES F/T	0	0	2,200
12-400-04132-62210	SANITARY SEWERS - MT BRYDGES STP EXPENSES	0	0	4,500
12-400-04132-62300	SANITARY SEWERS - MT BRYDGES STP CONSULTI	0	0	500
		<b>0</b>	<b>308</b>	<b>1,378,086</b>
<b>CAPITAL REVENUES</b>				
21-400-04000-40300	MT BRYDGES SEWER -CAPITAL REV	0	(435,000)	(425,000)
21-400-04000-40210	MT BRYDGES SAN SEWER -GRANTS - FEDERAL	(2,800,000)	(1,287,348)	(1,512,652)
21-400-04000-40220	MT BRYDGES SAN SEWER - GRANT - PROVINCIAL	(2,800,000)	(1,326,587)	(1,473,413)
21-400-04000-40760	MT BRYDGES SEWERS-T/F FROM RESERVE FUNDS	(428,900)	0	0
21-400-04000-40770	MT BRYDGES SAN SEWER - TF FROM RESERVES	(800,000)	0	0
21-400-04000-40800	MT BRYDGES SEWERS - DEBENTURE/LOAN	(3,299,100)	0	(4,800,000)
		<b>(10,128,000)</b>	<b>(3,048,935)</b>	<b>(8,211,065)</b>
<b>CAPITAL EXPENSES</b>				
22-400-04000-62300	MT BRYDGES SEWER - CONSULTANT STUDIES	0	656,101	366,827
22-400-04000-63300	MT BRYDGES SANITARY SEWERS - CAPITAL	10,128,000	4,873,660	6,496,552
	<b>CAPITAL EXPENSES</b>	<b>10,128,000</b>	<b>5,529,761</b>	<b>6,863,379</b>
<b>SURPLUS/DEFICIT</b>				
		<b>0</b>	<b>2,481,134</b>	<b>0</b>

# RESERVES AND RESERVE FUNDS

2011 TREASURER'S REPORT  
MUNICIPALITY OF STRATHROY-CARADOC



**TRIAL BALANCE SUMMARY FOR 2010**

The Corporation of the Municipality of Strathroy-Caradoc  
 General Ledger

Ranges: From: 01/01/2010  
 Date: 01/01/2010  
 Account: - - -70300

To: 31/12/2010  
 Sorted By: Fund  
 Include: Posting

Inactive Account	Description	Beginning Balance	Debit	Credit	Net Change	Ending Balance
14-000-00000-70300	RESERVE FOR FUTURE GROWTH NEEDS	-245,079.73	0.00	0.00	0.00	-245,079.73
34-000-00000-70300	RESERVE-DEFERRED PROJECTS FROM PREVIOUS YEAR	-756,215.08	448,405.00	2,663.00	445,742.00	-310,473.08
34-100-01000-70300	RESERVE FOR SELF-INSURANCE	-10,000.00	0.00	0.00	0.00	-10,000.00
34-100-01110-70300	RESERVE FOR ELECTIONS	-45,500.00	36,092.00	0.00	36,092.00	-9,408.00
34-100-01120-70300	RESERVE - ADMIN - COMPUTER/PHONE ETC	-2,500.00	0.00	0.00	0.00	-2,500.00
34-220-02200-70300	RESERVE-FIRE EMERGENCY EQUIPMENT	-25,668.81	0.00	0.00	0.00	-25,668.81
34-230-02300-70300	RESERVE-POLICE TRAINING	-18,137.44	0.00	0.00	0.00	-18,137.44
34-230-02300-70310	RESERVE-POLICE EQUIPMENT	-10,500.00	0.00	0.00	0.00	-10,500.00
34-300-03000-70300	RESERVE-FLEET EQUIPMENT	-73,134.55	416,547.00	403,145.00	13,402.00	-59,732.55
34-382-03820-70300	MT BRYDGES STREET LIGHT RESERVE	-14,129.33	10,222.00	0.00	10,222.00	-3,907.33
34-383-03830-70300	MELBOURNE STREET LIGHT RESERVE	-90.88	0.00	0.00	0.00	-90.88
34-410-04100-70300	WARD 1 SEWER RESERVE	-2,204,109.05	0.00	0.00	0.00	-2,204,109.05
34-460-04600-70300	RESERVE - STRATHROY WATER	-4,348,681.06	0.00	0.00	0.00	-4,348,681.06
34-470-04700-70300	RESERVE - MB WATER	-986,329.03	0.00	0.00	0.00	-986,329.03
34-480-04800-70300	URBAN STORM SEWERS- RESERVE FOR FUTURE GROWTH	-77,498.00	0.00	0.00	0.00	-77,498.00
34-560-05600-70300	RESERVE-CEMETERY MEMORIAL	-1,521.94	0.00	1,150.00	-1,150.00	-2,671.94
34-560-05600-70310	CEMETERY-RESERVE- EQUIPMENT	-7,821.00	10,609.00	10,609.00	0.00	-7,821.00
34-620-06200-70300	RESERVE - MACKINLAY-PAUL PARK	-1,703.01	0.00	0.00	0.00	-1,703.01
34-620-06210-70300	RESERVE - FUTURE DOG PARK	0.00	5,054.36	6,193.82	-1,139.46	-1,139.46
34-640-06400-70300	RESERVE-ARENA CAPITAL REPLACEMENT	-15,834.15	17,276.56	34,122.02	-16,845.46	-32,679.61
34-650-06500-70300	MUSEUM- RESERVE	-2,643.82	0.00	0.00	0.00	-2,643.82
34-660-06600-70300	RESERVE-LIBRARY	-20,852.27	0.00	0.00	0.00	-20,852.27
34-750-07500-70300	RESERVE-INDUSTRIAL LAND NEEDS	-29,460.18	0.00	0.00	0.00	-29,460.18

Accounts	Beginning Balance	Debit	Credit	Net Change	Ending Balance
23	-8,907,409.33	959,205.92	457,882.84	501,323.08	-8,406,086.25
<b>Grand Totals:</b>					

# TRIAL BALANCE SUMMARY FOR 2010

The Corporation of the Municipality of Strathroy-Caradoc  
 General Ledger

Ranges: From: 01/01/2010  
 Date: 31/12/2010  
 Account: 34 - -70500

Sorted By: Department  
 Include: Posting

Inactive Account	Description	Beginning Balance	Debit	Credit	Net Change	Ending Balance
34-000-70120-71180	DEVELOPMENT CHARGES-BENEFIT AREA	-13,148.04	13,148.04	0.00	13,148.04	0.00
34-000-70140-71251	AMO GAS TAX REVENUE RESERVE FUND	-228,096.14	0.00	0.00	0.00	-228,096.14
34-000-70500-71300	RESERVE FUND-THOUSAND HANDS PROJECT	-951.26	0.00	0.90	-0.90	-952.16
34-100-70100-71101	DEVELOPMENT CHARGES-CIVIC ADMIN BALANCE	-133,864.02	133,864.02	2,526.00	131,338.02	-2,526.00
34-100-70110-71190	DEVELOP CHARGES-BACKGROUND REP BAL	-13,780.50	9,183.60	96.00	9,087.60	-4,692.90
34-100-70120-71171	DEVELOPMENT CHARGES-CIVIC ADMIN.	-1,163.07	1,163.07	0.00	1,163.07	0.00
34-100-70120-71176	DEVELOPMENT CHARGES-SPECIAL STUDY	-6,037.85	0.00	189.30	-189.30	-6,227.15
34-100-70130-71185	DEV CHG - GENERAL GOVERNMENT BL#07-05	-42,321.42	150.00	5,105.00	-4,955.00	-47,276.42
34-100-70200-71206	R/F-INSURANCE	-22,825.22	0.00	0.00	0.00	-22,825.22
34-220-70100-71102	DEVELOPMENT CHARGES-FIRE BALANCE	-9,316.14	0.00	2,526.00	-2,526.00	-11,842.14
34-220-70110-71159	DEVELOP CHARGES-FIRE BAL	-11,592.53	0.00	576.00	-576.00	-12,168.53
34-220-70120-71172	DEVELOPMENT CHARGES-FIRE TRANSACTIONS	-11,613.78	0.00	1,325.10	-1,325.10	-12,938.88
34-220-70130-71181	DEV CHG-FIRE SERVICES BL#07-05	-8,333.60	105.00	3,885.00	-3,760.00	-12,113.60
34-230-70100-71103	DEVELOPMENT CHARGES-POLICE BALANCE	-5,851.29	0.00	2,526.00	-2,526.00	-8,377.29
34-230-70130-71182	DEV CHG - POLICE SERVICES BL#07-05	-52,539.60	189.00	7,008.00	-6,819.00	-59,358.60
34-240-70200-71189	R/F-IMPOST FEES	-51,432.50	0.00	0.00	0.00	-51,432.50
34-300-70120-71174	DEVELOPMENT CHARGES-PUBLIC WORKS TRANS.	-282,282.68	66,029.95	4,543.20	61,486.75	-220,795.93
34-300-70200-71210	R/F-GRAVEL PIT	-4,797.86	0.00	0.00	0.00	-4,797.86
34-300-70200-71211	R/F-SAND PIT	-7,049.30	0.00	0.00	0.00	-7,049.30
34-300-70200-71212	R/F-TROOPS RD & BIRMINGHAM	-5,908.78	0.00	0.00	0.00	-5,908.78
34-300-70200-71213	R/F-ALLEN RD	-1,560.84	0.00	0.00	0.00	-1,560.84
34-300-70200-71214	R/F-WALKER DR RD	-3,114.20	0.00	0.00	0.00	-3,114.20
34-300-70200-71215	RESERVE FUND - EMERSON ST IMPROVEMENTS	0.00	0.00	50,000.00	-50,000.00	-50,000.00
34-310-70100-71104	DEVELOPMENT CHARGES-PUBLIC WORKS BALANCE	-373,691.45	0.00	25,260.00	-25,260.00	-398,951.45
34-310-70110-71151	DEVELOP CHARGES-ROAD WORKS BAL	-338,514.48	0.00	17,868.00	-17,868.00	-356,382.48
34-310-70130-71184	DEV CHG - PUBLIC WORKS BL#07-05	-150,826.08	417.00	14,844.00	-14,427.00	-165,253.08
34-380-70200-71203	R/F-STREET LIGHTS BALANCE	-21,031.48	0.00	0.00	0.00	-21,031.48
34-400-70200-71226	R/F - MT BRYDGES AREA FUTURE SEWAGE SYSTEM	-20,572.09	0.00	13,148.04	-13,148.04	-33,720.13
34-410-70110-71152	DEVELOP CHARGES-SANITARY SEWER BAL	-293,539.18	57,977.51	5,532.00	52,445.51	-241,093.67
34-410-70110-71153	DEVELOP CHARGES-WASTEWATER TREAT BAL	-80,461.51	0.00	2,652.00	-2,652.00	-83,113.51
34-410-70130-71188	DEV CHG - SANITARY SEWER SERVICES BL#07-05	-424,468.18	1,560.00	43,680.00	-42,120.00	-466,588.18
34-410-70200-71215	R/F-LAGOON FUNDING	-1,077,531.71	0.00	0.00	0.00	-1,077,531.71
34-411-70200-71208	R/F - ADELAMET WW- FLOW MONITOR \$\$	-32,989.23	0.00	0.00	0.00	-32,989.23
34-460-70100-71106	DEVELOPMENT CHARGES-WATER	-15,152.35	0.00	2,040.00	-2,040.00	-17,192.35
34-460-70110-71155	DEVELOP CHARGES-WATER SERVICE BAL	-75,853.83	37,041.19	11,208.00	25,893.19	-50,020.64
34-460-70130-71187	DEV CHG - WATER SERVICES BL#07-05	-229,150.37	1,115.00	31,220.00	-30,105.00	-259,255.37
34-470-70120-71178	DEVELOPMENT CHARGES-WATER AREA	0.00	0.00	3,999.00	-3,999.00	-3,999.00
34-480-70110-71154	DEVELOP CHARGES-STORM DRAINAGE BAL	-188,566.56	0.00	7,236.00	-7,236.00	-205,802.56
34-480-70200-71216	R/F-SCHACHT STORMWATER	-7,178.49	2,178.49	0.00	2,178.49	-5,000.00
34-560-05600-70500	CEMETERY TRUST-FUND BALANCE	-476,293.74	0.00	0.00	0.00	-476,293.74
34-560-05600-70501	CEMETERY - PUBLIC TRUSTEE PRE NEED FUND	-29,953.39	0.00	0.00	0.00	-29,953.39
34-560-05610-70500	CAMPBELL CEMETERY TRUST-FUND BAL	-7,100.00	0.00	0.00	0.00	-7,100.00
34-560-05620-70500	BURWELL CEMETERY TRUST-FUND BALANCE	-551.59	0.00	0.00	0.00	-551.59
34-600-70100-71105	DEVELOPMENT CHARGES-REC BALANCE	-338,623.57	0.00	17,682.00	-17,682.00	-356,305.57
34-600-70110-71157	DEVELOP CHARGES-RECREATION BAL	-305,588.32	0.00	11,136.00	-11,136.00	-316,724.32
34-600-70120-71175	DEVELOPMENT CHARGES-RECREATION TRANS	-87,864.21	0.00	3,407.40	-3,407.40	-91,271.61
34-600-70130-71183	DEV CHG - RECREATION & PARKS BL#07-05	-69,331.44	924.00	42,328.00	-110,735.44	-110,735.44
34-620-70110-71158	DEVELOP CHARGES-PARKS DEVELOP BAL	-10,674.17	0.00	135,975.09	-135,975.09	-146,649.26
34-620-70200-71201	R/F-PARKLAND CASH-IN-LIEU BALANCE	-5,098.53	0.00	2,400.00	-2,400.00	-7,498.53
34-620-70200-71206	R/F-CARADOC PARKLAND	-101,920.79	0.00	500.00	-500.00	-102,420.79
34-621-70200-71204	PARKS - WARD 2 - MB SKATEBOARD PARK	-3,037.43	0.00	0.00	0.00	-3,037.43
34-631-70200-71207	R/F STRATHROY AQUATIC CLUB RESERVE FUND	-25,597.03	0.00	0.00	0.00	-25,597.03
34-650-06500-70500	GALLERY TRUST-FUND BALANCE	-1,178.29	0.00	60.00	-60.00	-1,238.29
34-672-70200-71202	R/F-PUBLIC DONATIONS FOR BASKETBALL	-44,644.85	0.00	0.00	0.00	-44,644.85

**TRIAL BALANCE SUMMARY FOR 2010**  
 The Corporation of the Municipality of Strathroy-Caradoc

Inactive Account	Description	Beginning Balance	Debit	Credit	Net Change	Ending Balance
34-710-70130-71186	DEV CHG - TWP WIDE ENGINEERING Bl.#07-05	-807,885.70	2,298.00	82,901.00	-80,603.00	-886,488.70

Accounts	Beginning Balance	Debit	Credit	Net Change	Ending Balance
55	-6,570,450.66	327,343.87	555,383.03	-228,039.16	-6,798,489.82

**Grand Totals:**