



2016 Proposed Municipal Budget

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2016 BUDGET OVERVIEW
For Council approval Monday, March 7th, 2016

FINANCE COMMITTEE REVIEW

Finance Committee at its meeting Feb 29th, 2016 recommended the following:

Moved by Councillors Cowan and Baker

THAT: the proposed 2016 Operating and Capital Budgets as amended, reflecting an overall increase of 2.4% be approved for presentation to the public on March 7th 2016. **Carried.**

BUDGET

All information contained in this budget is based on unaudited financial information for 2015 and may be subject to change based on the results of the audit.

The 2016 Budget provided for Council's consideration includes all departmental costs, including water and sewer systems, and is broken down as follows:

Year	Taxation	Non-Tax-Funding	Total
2016	\$14,945,302	\$13,396,728	\$28,342,030

TAX LEVY

Finance Committee, at its meeting February 29th, 2016 reviewed a budget package that outlined the tax dollars required to meet expenditures is \$14,945,302, an increase of \$347,149, or 2.40%, over 2015. This budget package reflects the budget presented on February 29th, 2016.

A breakdown of the tax increase is as follows:

Component	2015 Tax Increase	% Increase of 2015 taxes	2016 Tax Increase	% Increase of 2016 taxes
Operations	\$96,685	0.80%	\$16,503	0.02%
General Revenue/Expenses -Grants	\$343,500	2.40%	\$133,197	0.98%
Capital-Fleet	\$0	0%	\$197,449	1.4%
TOTALS	\$440,185	3.20%	\$347,149	2.4%

Asset Management Plan: In the 2015 Municipal Budget council approved that the taxation achieved through growth and phased-in assessment be set aside to support the asset management gap as identified in the Asset Management Plan. In 2015 budget this resulted in additional 1.60% increase which raised the overall tax increase in 2015 to 4.80%. Council has approved the same treatment of the taxation achieved through growth and phased-in growth assessment for the 2016 budget that it be applied to the Asset Management Plan.

Detailed 2016 budgets available upon request

AREA RATINGS

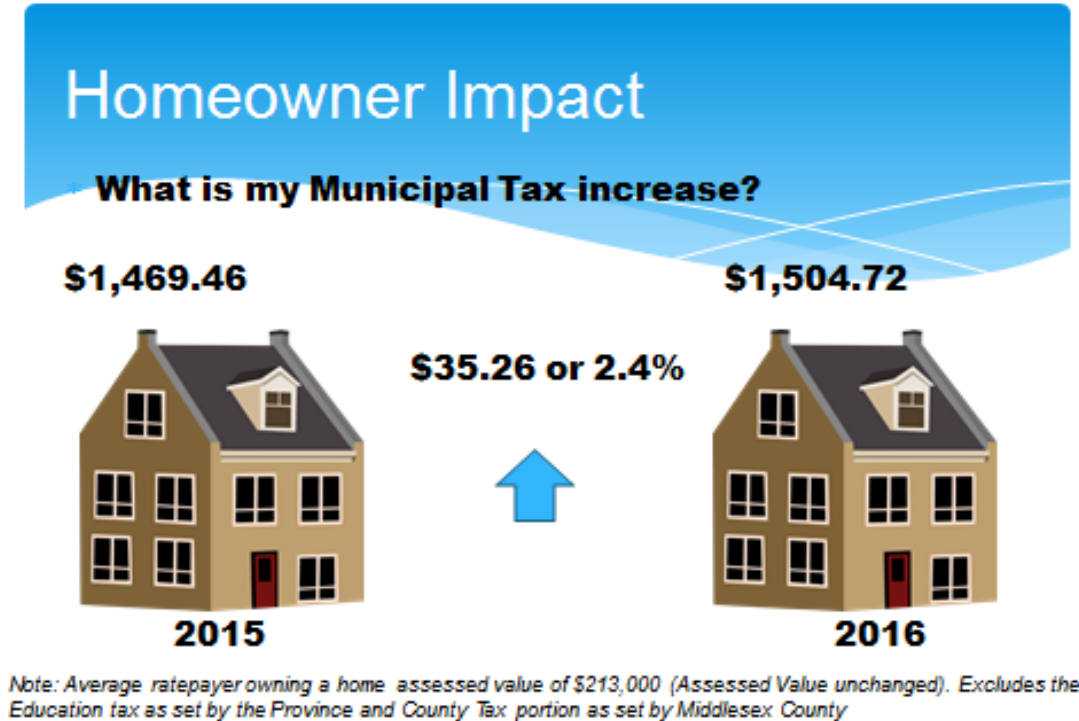
In addition, the area ratings for Street Lighting are estimated as follows:

Service Area	2015	2016
Ward 1 – Strathroy	\$174,000	\$194,650
Mount Brydges	\$25,000	\$27,480
Melbourne	\$6,500	\$6,870

These levies are in addition to the amount levied in the base tax levy.

There will also be levies on benefiting property owners for municipal drain works, etc.

HOMEOWNER TAX IMPACT



DEBT

It is estimated that the municipal debt at year-end 2016 will be approximately \$8.53 million. Please see attached 2016 Debt Repayment Schedule. The annual debt payments for 2016 will be approximately \$1.7 million.

CAPITAL BUDGET-FLEET PURCHASES

The 2016 Capital Budget includes capital work totaling \$4.8 million which will be accomplished using just over \$1 million tax dollars. Please see attached 2016 Capital project listing. The 2016 Fleet purchases total \$437,000 and will be purchased thru the fleet budget which has annual contribution of \$437,000 which is part of the operating budget.

MOSC 2016 Proposed Operation Budget Summary - February 2016

	2015 ACTUAL BUDGET	2016 PROPOSED BUDGET	Difference	2015 TAXATION REQUIRED	2016 PROPOSED TAXATION REQUIRED	Difference	%diff	2015 REVENUES	2016 PROPOSED REVENUES	Difference
Corporate Services										
Animal Control	\$ 88,400	\$ 89,200	\$ 800	\$ 87,900	\$88,700	\$ 800	1%	\$ 500	\$ 500	\$ -
Council	\$ 279,092	\$ 285,470	\$ 6,378	\$ 279,092	\$285,470	\$ 6,378	2%	\$ -	\$ -	\$ -
Crossing Guards	\$ 77,458	\$ 70,200	\$ (7,258)	\$ 77,458	\$70,200	\$ (7,258)	-9%	\$ -	\$ -	\$ -
General Government	\$ 1,451,621	\$ 1,522,100	\$ 70,479	\$ 1,043,321	\$ 1,123,130	\$ 79,809	8%	\$ 408,300	\$ 398,970	\$ (9,330)
Information Technology	\$ 424,095	\$ 425,650	\$ 1,555	\$ 178,595	\$180,150	\$ 1,555	1%	\$ 245,500	\$ 245,500	\$ -
Property Management	\$ 233,659	\$ 252,400	\$ 18,741	\$ 228,659	\$247,400	\$ 18,741	8%	\$ 5,000	\$ 5,000	\$ -
Municipal Debt	\$ 1,417,416	\$ 1,572,587	\$ 155,171	\$ 511,373	\$741,557	\$ 230,184	45%	\$ 906,043	\$ 831,030	\$ (75,013)
Taxations & Grants	\$ 1,403,809	\$ 1,436,281	\$ 32,472			\$ -		\$ 1,403,809	\$ 1,436,281	\$ 32,472
Protection of Persons & Property										
Building Inspection	\$ 275,800	\$ 275,800	\$ -					\$ 275,800	\$ 275,800	\$ -
Drainage	\$ 101,975	\$ 117,271	\$ 15,296	\$ 73,949	\$89,551	\$ 15,602	21%	\$ 28,026	\$ 27,720	\$ (306)
Fire Service	\$ 1,127,554	\$ 1,156,774	\$ 29,220	\$ 1,038,554	\$1,067,774	\$ 29,220	3%	\$ 89,000		\$ (89,000)
Police Service	\$ 5,798,257	\$ 5,741,920	\$ (56,337)	\$ 5,324,061	\$5,221,082	\$ (102,979)	-2%	\$ 496,479	\$ 520,838	\$ 24,359
Property Standards	\$ 25,000	\$ 33,425	\$ 8,425					\$ 25,000	\$ 33,425	\$ 8,425
Solid Waste	\$ 1,239,032	\$ 1,253,150	\$ 14,118	\$ 415,415	\$271,450	\$ (143,965)	-35%	\$ 823,617	\$ 981,700	\$ 158,083
Public Works & Cemetery										
Cemetery	\$ 167,560	\$ 168,075	\$ 515	\$ 76,060	\$59,350	\$ (16,710)	-22%	\$ 91,500	\$ 108,725	\$ 17,225
Mount Brydges Sewers	\$ 112,060	\$ 117,750	\$ 5,690	\$ -				\$ 112,060	\$ 117,750	\$ 5,690
Mount Brydges Water System	\$ 326,846	\$ 327,496	\$ 650	\$ -				\$ 457,624	\$ 496,902	\$ 39,278
Roads	\$ 2,859,353	\$ 2,792,131	\$ (67,222)	\$ 2,847,402	\$ 2,780,131	\$ (67,271)	-2%	\$ 12,000	\$ 12,000	\$ -
Strathroy Sewers	\$ 1,023,110	\$ 997,050	\$ (26,060)	\$ -				\$ 2,535,930	\$ 2,598,444	\$ 62,514
Strathroy Water System	\$ 1,775,868	\$ 1,842,000	\$ 66,132	\$ -				\$ 3,176,304	\$ 3,218,794	\$ 42,490
Streetlights	\$ 205,500	\$ 229,000	\$ 23,500	\$ -				\$ 205,500	\$ 229,000	\$ 23,500
Recreation & Leisure										
Aquatics	\$ 313,450	\$ 267,510	\$ (45,940)	\$ 166,024	\$176,510	\$ 10,486	6%	\$ 147,426	\$ 91,000	\$ (56,426)
Arena	\$ 1,087,665	\$ 1,108,100	\$ 20,435	\$ 368,605	\$389,040	\$ 20,435	6%	\$ 717,980	\$ 719,060	\$ 1,080
Caradoc Community Centre	\$ 70,250	\$ 70,250	\$ -	\$ 45,250	\$45,250	\$ -	0%	\$ 25,000	\$ 25,000	\$ -
Recreation	\$ 222,284	\$ 271,687	\$ 49,403	\$ 203,784	\$253,187	\$ 49,403	24%	\$ 18,500	\$ 18,500	\$ -
Library Operations	\$ 158,313	\$ 98,980	\$ (59,333)					\$ 158,313	\$ 98,980	\$ (59,333)
Museum Operations	\$ 168,855	\$ 166,525	\$ (2,330)	\$ 142,917	\$149,137	\$ 6,220	4%	\$ 25,938	\$ 17,388	\$ (8,550)
Parks Operations	\$ 514,215	\$ 488,850	\$ (25,365)	\$ 487,715	\$454,500	\$ (33,215)	-7%	\$ 26,500	\$ 34,350	\$ 7,850
Scout Hut	\$ 5,750	\$ 5,500	\$ (250)	\$ 2,000	\$1,650	\$ (350)	-18%	\$ 3,750	\$ 3,850	\$ 100
Planning & Development										
Economic Development	\$ 137,181	\$ 149,650	\$ 12,469	\$ 137,181	\$149,650	\$ 12,469	9%	\$ -		\$ -
Planning Operations	\$ 213,908	\$ 131,910	\$ (81,998)	\$ 145,058	\$59,260	\$ (85,798)	-59%	\$ 68,850	\$ 72,650	\$ 3,800
Total	\$ 23,305,336	\$ 23,464,692	\$ 159,356	\$ 13,880,373	\$ 13,904,129	\$ 23,756	0.2%	\$ 12,490,249	\$ 12,619,157	\$ 128,908

Detailed Budgets Available Upon Request

Bolded Values in Roads and General Government Lines were reduced to accommodate Council request on Feb. 17th 2016 Finance to reduce operation budget by 0.71% (or \$99,400)

Prepared By: Bill Dakin
Dated: March-02-16

2016 Proposed Capital Budget

Year	Department	Business Unit	Project	Total Budgeted Cost	Grants & Recoveries	Loans	Gas Tax	Development charges	Water Rates	Sewer Rates	Tax
2016	Arenas	Gemini	Gym Floor Repairs	\$ 10,000.00							\$ 10,000.00
2016	Arenas	Gemini	Flat Roof Replacement (Phased over 2016-2017)	\$ 165,000.00							\$ 165,000.00
2016	Arenas	Gemini	Painting (Phase 2 of 3)	\$ 50,000.00							\$ 50,000.00
2016	Arenas	Gemini	Floor Scrubber	\$ 10,000.00							\$ 10,000.00
2016	Arenas	WMMC	Roofing Repairs	\$ 60,000.00							\$ 60,000.00
2016	CCC		Water Heater Replacement (Critical)	\$ 10,000.00							\$ 10,000.00
2016	CCC		Push Button Openers on Entrance and washroom doors	\$ 12,000.00							\$ 12,000.00
2016	Parks	Ward 1	Rotary Trail Enhancement	\$ 20,000.00							\$ 20,000.00
2016	Parks	Ward 1	Pavilion Rehabilitations - Concrete, painting	\$ 10,000.00							\$ 10,000.00
2016	Parks	Ward 1	MAR for Mayor - Rotary Trail Enhancement - (NEW)	\$ 15,000.00	\$ 15,000.00						\$ -
2016	Parks	Ward 2	Ball Diamond Infield Upgrades	\$ 30,000.00							\$ 30,000.00
Added	Parks	Ward 2	Lion's Park Playground (50% OTF and 50% Lion's Club)	\$ 50,000.00	\$ 50,000.00						\$ -
2016	IT		Website Public Access	\$ 15,000.00							\$ 15,000.00
2016	IT		Equipment updates	\$ 15,000.00							\$ 15,000.00
2016	IT		Fire Water Tower Communication Upgrade	\$ 67,500.00							\$ 67,500.00
2016	S-C Fire Service		Portable Radio Upgrades	\$ 29,200.00							\$ 29,200.00
2016	Police Services		Roof Replacement	\$ 184,000.00							\$ 184,000.00
2016	Police Services		New Vehicles- Ford Explorers	\$ 41,600.00							\$ 41,600.00
2016	Police Services		IT Server Update & Hardware	\$ 15,000.00							\$ 15,000.00
2016	Property Mgmt.		SASC - Accessible Parking Repair	\$ 7,500.00							\$ 7,500.00
2016	Property Mgmt.		Library - Installation of Accessible Door Opening Devices (x2) on Washrooms	\$ 7,500.00							\$ 7,500.00
2016	Property Mgmt.		Town Hall - Replacement of Fire Alarm Panel	\$ 6,200.00							\$ 6,200.00
2016	Property Mgmt.		Town Hall Office Renovations - Phase II	\$ 10,000.00							\$ 10,000.00
2016	Property Mgmt.		Town Hall Bell Tower Engineer's study	\$ 100,000.00							\$ 100,000.00
2016	Property Mgmt.		Vimy Ridge Tree Project - Gemini	\$ 25,000.00	\$ 16,500.00						\$ 8,500.00
2016	Library		Library/Museum - Wright Family Research Room	\$ 25,000.00	\$ 25,000.00						\$ -
2016	Museum		Museum Storage Facility Enhancements - Modular Shelving	\$ 5,000.00	\$ 5,000.00						\$ -
2016	Roads		Tar and Chip Ward 2	\$ 425,000.00			\$ 425,000.00				\$ -
2016	Roads		Asphalt Ward 1 and 2	\$ 225,000.00	\$ 211,105.00		\$ 13,895.00				\$ -
2016	Roads		Sidewalks Ward 1 and 2	\$ 70,000.00			\$ 70,000.00				\$ -
2016	Engineering	Road/Water/Sewer	McKellar Street Reconstruction (Metcalfe to Campbell)	\$ 90,000.00			\$ 35,829.00	\$ 18,771.00	\$ 17,700.00	\$ 17,700.00	\$ -
2016	Strathroy Water		Caradoc Street North Water main Replacement (Hull to Bridge to Metcalfe St.)	\$ 145,242.00	\$ 56,461.00			\$ 37,589.00	\$ 25,596.00	\$ 25,596.00	\$ -
2016	Strathroy Water		Water Meter Change out Program (300 meters installed in 1989 or before)	\$ 30,000.00					\$ 30,000.00		\$ -
2016	Strathroy Water		Fire Hydrant Reflective Markers	\$ 10,000.00					\$ 10,000.00		\$ -
2016	Strathroy Water		Reservoir/Water Tower Inspection	\$ 5,000.00					\$ 5,000.00		\$ -
2016	Strathroy Water		CAT Backhoe Hammer/Breaker	\$ 37,000.00					\$ 37,000.00		\$ -
2016	Strathroy W/S/R		Ellor Street Storm Sewer Separation/Watermain Replacement - (Clarence to Maple Lynn 280 m) - Design Only	\$ 25,000.00					\$ 6,250.00	\$ 6,250.00	\$ 12,500.00
Added	Strathroy Sewer		Princess Street Storm Sewer Separation	\$ 2,146,426.00	\$ 1,931,783.40				\$ 71,547.53	\$ 71,547.53	\$ 71,547.54
2016	Strathroy Sewer		Sewer Flushing/Jetting Trailer	\$ 77,000.00						\$ 77,000.00	\$ -
2016	Strathroy Sewer		Aeration Membranes	\$ 20,000.00						\$ 20,000.00	\$ -
2016	Strathroy Sewer		Sanitary Sewer Lining Program	\$ 325,000.00						\$ 325,000.00	\$ -
2016	Strathroy Sewer		Park Street Pump Station Rehabilitation - Design Only	\$ 20,000.00						\$ 20,000.00	\$ -
2016	MB Water		Allen Rd Water main Loop (Design)	\$ 25,000.00					\$ 25,000.00		\$ -
2016	MB Water		Reservoir/Water Tower Inspection	\$ 5,000.00					\$ 5,000.00		\$ -
2016	MB Water		Wood's Edge Phase II Water Oversize	\$ 15,000.00				\$ 15,000.00		\$ -	\$ -
2016	MB Water		Mount Brydges Reservoir Roof Replacement	\$ 100,000.00					\$ 100,000.00		\$ -
2016	MB Sewage		Sewerage pump Generator Upgrade	\$ 26,170.00					\$ 26,170.00		\$ -
MOSC Subtotal				\$ 4,817,338.00	\$ 2,310,849.40	\$ -	\$ 544,724.00	\$ 71,360.00	\$ 359,263.53	\$ 563,093.53	\$ 968,047.54
2016	Tri-Township Arena		Building Condition Assessment	\$ 30,000.00	\$ 4,500.00						\$ 25,500.00
2016	Tri-Township Arena		Sewer Connection	\$ 15,000.00	\$ 2,250.00						\$ 12,750.00
2016	Tri-Township Arena		Arena PA System	\$ 15,000.00	\$ 2,250.00						\$ 12,750.00
TTA Subtotal				\$ 60,000.00	\$ 9,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51,000.00
				\$ 4,877,338.00	\$ 2,319,849.40	\$ -	\$ 544,724.00	\$ 71,360.00	\$ 359,263.53	\$ 563,093.53	\$ 1,019,047.54

2016 Proposed Fleet Purchases

Item #	Department	Business Unit	Project	Total Budgeted Cost	**Recoveries	Loans	Gas Tax	Development charges	User Fees	Tax
1	Parks and Recreation	Arena	Ice Resurfacer	\$100,000	\$100,000					
2	Roads		Single Axle Plow and Wing Truck	\$225,000	\$225,000					
3	Roads		One Tonne with chipper box and flat bed	\$75,000	\$75,000					
4	Roads		Road's Manager 4x4 truck	\$40,000	\$40,000					
				\$440,000	\$440,000	\$0	\$0	\$0	\$0	\$0

**Collected from Departments (In operations Budget)

All amounts are unaudited,unadjusted and for comparison purposes only

TAXATION AND GRANTS
The Municipality of Strathroy-Caradoc
Income Statement - Actual vs. Budget
31-Dec-15

02/03/2016 17:16

		2014		2015		2016 Budget	\$ Diff	% Diff
		BUDGET	YTD	BUDGET	YTD			
OPERATING REVENUES								
11-000-00010-40220	GRANTS-ONT MUNICIPAL PARTNERSHIP FUND	\$ 567,900	\$ 567,900	\$ 454,400	\$ 454,400	\$ 386,300	(\$68,100)	-14.99%
11-000-00020-40220	GRANTS-AM0 GAS TAX REV	\$ 611,782	\$ 623,771	\$ 611,782	\$ 607,427	\$ 611,782	\$0	0.00%
11-000-01400-40110	MUNICIPAL TAXES-RESIDENTIAL REGULAR	\$ 13,922,392	\$ 13,861,767	\$ 14,598,153	\$ 14,529,201	\$ 14,945,302	\$347,149	2.38%
11-000-01400-40120	MUNICIPAL TAXES-RESIDENTIAL SUPPLEMENT	\$ 150,000	\$ 190,107	\$ 100,000	\$ 186,047	\$ 100,000	\$0	0.00%
11-000-01400-40150	MUNICIPAL TAXES-PAYMENT-IN-LIEU	\$ 175,000	\$ 150,932	\$ 175,000	\$ 150,901	\$ 175,000	\$0	0.00%
11-000-01400-40170	MUNICIPAL TAXES - RIGHT OF WAY	\$ 40,000	\$ 40,831	\$ 40,000	\$ 40,844	\$ 40,000	\$0	0.00%
11-000-01000-40230	GRANT-POA COUNTY REBATE	\$ 80,000	\$ 75,427	\$ 80,000	\$ 85,397	\$ 46,575	(\$33,425)	-41.78%
11-790-01400-40160	LOCAL CHARGES - STRATHROY BIA	\$ 53,700	\$ 53,700	\$ 53,700	\$ 53,700	\$ 54,500	\$800	1.49%
OPERATING REVENUE		\$ 15,600,774	\$ 15,564,435	\$ 16,113,035	\$ 16,107,917	\$ 16,359,459	\$246,424	1.53%
OPERATING EXPENSES								
12-000-00000-60750	CONSERVATION AUTHORITIES	\$ 120,000	\$ 122,633	\$ 120,000	\$ 123,650	\$ 150,000	\$30,000	25.00%
12-000-00000-62280	GENERAL GOVERNMENT-TAXES WRITTEN OFF	\$ 200,000	\$ 231,406	\$ 250,000	\$ 185,438	\$ 300,000	\$50,000	20.00%
12-100-00000-61200	MPDC HOLDING COMPANY - EXPENSES	\$ 10,000	\$ 9,787	\$ 10,000	\$ 8,679	\$ 10,000	\$0	0.00%
12-100-00020-60770	TRANSFER TO RESERVES - AMO GAS TAX REV	\$ 611,782	\$ 611,782	\$ 611,782	\$ 607,427	\$ 611,782	\$0	0.00%
12-000-00000-60000	TAXATION TRANSFER TO OPERATIONS	\$ 13,783,693	\$ 13,783,657	\$ 13,887,626	\$ 13,880,378	\$ 13,904,129	\$16,503	0.12%
	CONTINGENCY			\$ 130,000	\$ 130,000	\$ 80,000	(\$50,000)	-38.46%
	TRANSFER TO ASSET MGMT PLAN RESERVE FUND			\$ 228,328	\$ 228,328	\$ 230,000	\$1,672	0.73%
12-000-00000-60001	TAXATION TRANSFER TO CAPITAL	\$ 821,599	\$ 821,599	\$ 821,599	\$ 821,599	\$ 1,019,048	\$197,449	24.03%
12-790-07900-40740	STRATHROY-BIA	\$ 53,700	\$ 53,700	\$ 53,700	\$ 53,700	\$ 54,500	\$800	1.49%
OPERATING EXPENSES		\$ 15,600,774	\$ 15,634,564	\$ 16,113,035	\$ 16,039,198	\$ 16,359,459	\$246,424	1.53%
SURPLUS/(DEFICIT)		\$ -	(\$70,129)	\$ -	\$ 68,719	\$ -	\$ -	

2016 DEBT REPAYMENT SCHEDULE

Date: January 14, 2016

Prepared By: Bill Dakin

	Bylaw No.				Estimated				Estimated		
			Interest		Principal O/S	2016	2016	Total	Principal O/S	Original	Cost
Project		Due Date	Rate	Expires	31-Dec-15	Principal	Interest	Payment	31-Dec-16	Loan Amount	Recovery
Library/Museum Renovations (MC)	44-11	Jun/Dec	0%	2019	391,052	111,729	-	111,729	279,323	893,833	taxation
Mount Brydges Wastewater Project (MC)	9-12	Apr/Oct	0%	2020	1,050,000	262,500	-	262,500	787,500	2,100,000	sewer rates
Joint School Board Servicing (DC)	55-09	Jan	0%	2019	644,187	161,050	-	161,050	483,137	1,610,487	Dev. Charges
Molnar Industrial Park-servicing (MOSC)		Dec	0%	2018	412,500	137,500	-	137,500	275,000	1,100,000	taxation
Mount Brydges roadwork (MOSC)	45-12	Dec	0%	2019	80,000	20,000		20,000	60,000	160,000	taxation
Strathroy Station Pumper Replacement (OPIC)	75-13	Jun/Dec	3.11%	2023	279,259	34,907	10,826	45,733	244,352	349,073	taxation
Melbourne Station Tanker Replacement (OPIC)	75-13	Jun/Dec	3.11%	2023	102,608	12,826	3,978	16,804	89,782	128,260	taxation
Roof-top Solar Project (OPIC)	75-13	Jun/Dec	3.11%	2023	353,355	44,169	13,699	57,868	309,186	441,693	solar income
Mount Brydges & Area Water System (CMHC)	14-11	Mar	3.54%	2021	236,235	31,987	11,760	43,746	204,249	363,088	water rates
Mount Brydges Sewer Project (CMHC)	14-11	Mar	3.54%	2021	349,330	47,300	17,390	64,689	302,030	536,912	sewer rates
Mount Brydges Sanitary Sewer (CMHC)	15-11	Mar	3.92%	2026	2,141,470	140,962	100,523	241,485	2,000,508	2,700,000	sewer rates
West Middlesex Memorial Centre (OPIC)	25-11	May/Nov	4.38%	2026	2,305,155	158,257	116,692	274,949	2,146,898	3,000,000	taxation
LED Streetlight Project		Mar/Sept	1.50%	2020	753,589	150,718	10,765	161,483	602,871	753,589	SAR Taxation
Aerial Fire Apparatus		Mar/Sept	2.30%	2026	832,619	83,262	18,720	101,982	749,357	832,619	Taxation
TOTALS					\$ 9,931,359	\$ 1,397,166	\$ 304,352	\$ 1,701,518	\$ 8,534,193	\$ 14,969,554	