

CORPORATION OF THE MUNICIPALITY OF STRATHROY-CARADOC

BYLAW NUMBER 23 -13

**BEING A BYLAW TO ADOPT A BUDGET FOR THE YEAR 2013 FOR THE
MUNICIPALITY OF STRATHROY-CARADOC**

WHEREAS Section 290.(1) of the *Municipal Act, S.O. 2001, Chapter 25*, as amended, provides that the Council of a local municipality shall in each year prepare and adopt a budget including estimates of all sums required during the year for the purposes of the local municipality;

AND WHEREAS Committee of the Whole at its meeting March 4, 2013 recommended a municipal budget for Council consideration.

THEREFORE the Council of the Corporation of the Municipality of Strathroy-Caradoc enacts as follows:

1. **THAT:** the 2013 municipal budget as presented at this meeting be adopted; and
2. **THAT:** the 2013 salaries, wages and remuneration for non-union staff and the Mayor and Members of Council be approved as per the 2013 Budget.

**READ A FIRST, SECOND and THIRD TIME AND FINALLY PASSED in
Open Council this 18th day of March, 2013.**

Original signed by Joanne Vanderheyden

Joanne Vanderheyden, Mayor

Original signed by Angela Toth

Angela Toth, Clerk



2013 Consolidated Budget

For Presentation to

Council

Monday, March 18, 2013



2013 Consolidated Budget

Index

TOPIC	PAGE #
2013 CONSOLIDATED Budget Overview	3 - 5
2013 CONSOLIDATED Budget Summary	6
2013 Departmental Operating Budgets	7-18
2013 Municipal Donations	19
2013 Capital Budget	20
<u>Other Financial Information</u>	
2013 Debt Repayment Schedule	21
2012 Unaudited Operations- Capital Surplus	22
2012-2013 Unaudited Reserve and Reserve Fund Activity Summary	23

2013 BUDGET OVERVIEW

For Council consideration Monday, March 18th, 2013

FINANCE COMMITTEE REVIEW

Finance Committee at its meeting March 4th, 2013 recommended the following:

That the Proposed 2013 Consolidated Municipal Budget with a total operating budget of \$25,823,584, less a global cut to the Police Services Budget of \$40,000 requiring taxation of \$12,932,321 and a capital budget of \$10,944,204, plus adding back in the capital provision for sidewalks of \$70,000, requiring taxation of \$744,263, for a total taxation of \$13,676,084; and further that any surplus from 2012 be placed in reserves for future needs to be used at the direction of Council; and further that notice be given to the public of Council's intention to consider adopting the Proposed 2013 Consolidated Municipal Budget at its meeting March 18th, 2013.

BUDGET

All information contained in this budget is based on unaudited financial information for 2012 and may be subject to change based on the results of the audit.

The 2013 Budget provided for Council's consideration includes all departmental costs, including water and sewer systems, and is broken down as follows:

Component	Taxation	Non-Tax Funding	Total
Operation/Maintenance	\$12,251,576	\$11,123,379	\$23,374,955
Debt	\$680,745	\$884,121	\$1,564,866
Capital	\$744,263	\$10,269,941	\$11,014,204
Total Municipal Budget	13,676,584	\$22,277,441	\$35,954,025

TAX LEVY

Finance Committee, at its meeting March 4th, reviewed a budget package that outlined the tax dollars required to meet expenditures are \$13,676,584, an increase of \$816,411, or 6.35%, over 2012. This budget package reflects the changes to the budget presented on March 4th.

A breakdown of the tax increase is as follows:

Component	2012 Tax Increase	% Increase of 2012 taxes	2013 Tax Increase	% Increase of 2013 taxes
OPERATIONS/MAINTENANCE	\$886,896	7.43%	\$3,914	0.03%
CAPITAL	\$(424,090)	(3.55%)	\$744,263	5.78%
DEBT	\$465,370	3.90%	\$68,234	0.53%
TOTALS	\$928,176	7.78%	\$816,411	6.35%

The 2013 Consolidated Budget and departmental budgets are provided in this budget package.

AREA RATINGS

In addition, the area ratings for Street Lighting are estimated as follows:

Service Area	2012	2013
Ward 1 – Strathroy	\$155,000	\$159,450
Mount Brydges	\$21,000	\$26,200
Melbourne	\$4,400	\$5,500
Campbellvale	\$500	\$1,500

These levies are in addition to the amount levied in the base tax levy.

There will also be levies on benefiting property owners for municipal drain works, etc.

TAX IMPACT

The tax levy increase is \$816,411 or 6.35%. The residential tax rate will increase by 3.22%.

	% Increase
Proposed budget tax levy increase	6.35%
Less Total Assessment Growth (From new homes, new businesses, etc.)	1.80%
Tax levy increase after reduction from above new growth	4.55%
Average increase in assessed value of ratepayer's property	1.33%
Average increase realized by Strathroy-Caradoc ratepayer from budgeted levy increase	3.22%

Based on the above table a house assessed at \$200,000 (taxes \$1,410.80) in 2012 will be assessed at \$202,660 in 2013 (taxes as per this budget will be \$1,474.99) with a tax increase of \$64.19 or 4.55% (\$18.76 or 1.33% from assessed value increase and \$45.43 or 3.22% from budgeted tax increase) for the municipal portion only, exclusive of area ratings, school boards and county levies.

DEBT

It is estimated that the municipal debt at year-end 2013 will be approximately \$11.2 million. Please see attached Proposed 2013 Debt Repayment Schedule. The annual debt payments for 2013 will be approximately \$1.5 million.

New debt in 2013 will be \$1,593,0000 as follows:

1. Strathroy Fire Station new Pumper Truck -\$450,000 payments to be made from general taxation;
2. Melbourne Fire Station new Tanker Truck -\$143,000 payments to be made from general taxation (Total cost of truck \$250,000, the \$143,000 this is Municipality of Strathroy-Caradoc portion the other \$107,000 to be funded by funds received Municipality of Southwest Middlesex)
3. Carroll Street Road/Sewer work - \$1 million payments to be made from water and sewer rates.

RESERVES AND RESERVE FUNDS

The unaudited Reserves and Reserve Fund Activity Summary report provided is an estimation of Reserves and Reserve Funds. An audited schedule will be provided upon completion of our 2012 year end audit. A report summarizing transfers to and from the Reserve and Reserve Funds for year ending 2012 will accompany the Reserve and Reserve Fund schedule.

CAPITAL BUDGET

The 2013 Capital Budget includes the following works:

1. IT -Work to improve interconnectivity between municipal sites - \$25,000;
2. Community Development - Senior Centre Upgrades including completion of the roof works - \$188,900;
3. Fire – Melbourne Station Tanker Truck, Strathroy Station Pumper Truck, and Air Pack upgrades and replacements - \$713,000;
4. Police - Vehicle replacement, Dispatch system upgrade - \$131,313;
5. Fleet – Works Dept.-1 tandem plow truck, 1 loader and a backhoe; Environmental Services-1-ton chassis, ½ ton pickup; Recreation-3/4 ton pickup; Parks-1 mower; and Cemetery-1 mower - \$440,000;
6. Roads - Ward 2 roads surfacing, County road assumption, Sidewalk upgrades Ward 1, completion of the Storm Water Mgmt. Plan - \$545,000;
7. Pools- Construction of new outdoor community pool -\$4,000,000;
8. West Middlesex Memorial Aud. –Mycom compressor replacement - \$30,000;
9. Gemini – Floor scrubber - \$8,000
10. Gemini – – Three compressor rebuilds - \$15,000
11. Parks – Ward #1 playground equipment review - \$5,000;
12. Parkview Area – Storm Water management phase II work - \$50,000;
13. Strathroy Sewers – Truck modifications, McNab Street pump replacement, Environ Sewer capital project, Amber Meadows Sewer Extension - \$280,000;
14. Strathroy Water – Construction holdbacks from 2011-2012 projects, SCADA Upgrades - \$364,437;
15. Mount Brydges Water –SCADA upgrades, Allen Road water main loop, - \$ 150,554
16. Water – SCADA system upgrades - \$125,000.
17. Metcalfe St. W - water and sewer project, - \$1,913,500
18. Carroll St. – water and sewer project - \$2,664,500

5-YEAR CAPITAL PLAN

In 2013 the 5-year capital plan will be reviewed and revised based on the fact that for both 2012 and 2013 only capital projects deemed necessary were moved forward. This Plan will be reviewed with the management team and prioritized and then presented to the Finance Committee. The 2013 Capital Plan is included in the 2013 Consolidated Budget.

Proposed 2013 Consolidated Budget Summary - March 5- 2013

	2013 PROPOSED BUDGET	PROPOSED TAXATION REQUIRED	PROPOSEDSED REVENUES
Corporate Services			
Animal Control	\$ 87,608	\$ 87,108	\$ 500
Council	\$ 254,005	\$ 254,005	
Crossing Guards	\$ 100,522	\$ 100,522	
Emergency Management	\$ 5,000	\$ 5,000	
General Government	\$ 1,387,527	\$ 973,085	\$ 409,442
Information Technology	\$ 413,277	\$ 158,427	\$ 254,850
Taxations & Grants	\$ 1,274,365	\$ (14,341,851)	\$ 15,616,216
Protection of Persons & Property			
Building Inspection	\$ 192,520	\$ (36,980)	\$ 229,500
Drainage	\$ 56,551	\$ 35,118	\$ 26,433
Fire Service	\$ 1,268,182	\$ 1,177,002	\$ 91,180
Police Service	\$ 5,558,961	\$ 5,227,961	\$ 331,000
Property Standards	\$ 23,720	\$ (1,280)	\$ 25,000
Solid Waste	\$ 1,243,047	\$ 494,307	\$ 748,740
Storm Water	\$ 5,000	\$ -	\$ 5,000
Public Works & Cemetery			
Cemetery	\$ 212,321	\$ 94,321	\$ 118,000
Mount Brydges Sewers	\$ 634,122	\$ -	\$ 634,122
Mount Brydges Water System	\$ 473,700	\$ -	\$ 473,700
Roads	\$ 2,978,045	\$ 2,972,885	\$ 5,160
Strathroy Sewers	\$ 2,348,250	\$ -	\$ 2,348,250
Strathroy Water System	\$ 2,977,225	\$ -	\$ 2,977,225
Streetlights	\$ 192,650	\$ -	\$ 192,650
Recreation & Leisure			
Arena	\$ 1,489,944	\$ 728,944	\$ 761,000
Caradoc Community Centre	\$ 66,831	\$ 46,831	\$ 20,000
General Recreation	\$ 175,645	\$ 162,145	\$ 13,500
Library Operations	\$ 207,327	\$ 51,376	\$ 155,951
Museum Operations	\$ 158,268	\$ 138,528	\$ 19,740
Parks Operations	\$ 426,063	\$ 419,463	\$ 6,600
Pools	\$ 77,294	\$ 45,794	\$ 31,500
Recreations Concessions	\$ 73,144	\$ (16,556)	\$ 89,700
Scout Hut	\$ 4,700	\$ 1,500	\$ 3,200
Planning & Development			
Community Development	\$ 203,054	\$ 198,054	\$ 5,000
Economic Development	\$ 188,175	\$ 179,425	\$ 8,750
Planning Operations	\$ 182,778	\$ 100,603	\$ 82,175
Total Operating Budget	\$ 24,939,821		\$ 25,684,084

Capital Budget			
Capital Projects	\$ 11,014,204	\$ 744,263	\$ 10,269,941
Total Budget	\$ 35,954,025	\$ (0)	\$ 35,954,025

2012 BUDGET	2012 BUDGET TAXATION	2012 BUDGET REVENUES
\$ 87,608	\$ 87,008	\$ 600
\$ 258,171	\$ 258,171	
\$ 98,974	\$ 98,974	
\$ 5,000	\$ 5,000	
\$ 1,198,842	\$ 790,440	\$ 408,402
\$ 523,978	\$ 455,978	\$ 68,000
\$ 1,314,673	\$ (13,370,882)	\$ 14,685,555
\$ 182,541	\$ (71,459)	\$ 254,000
\$ 65,881	\$ 40,571	\$ 25,310
\$ 1,183,161	\$ 1,103,844	\$ 79,317
\$ 5,219,878	\$ 4,938,078	\$ 281,800
\$ 23,000	\$ 18,000	\$ 5,000
\$ 1,126,553	\$ 451,553	\$ 675,000
\$ 5,000	\$ 5,000	\$ -
\$ 209,541	\$ 93,541	\$ 116,000
\$ 1,365,183	\$ -	\$ 1,365,183
\$ 405,148	\$ -	\$ 405,148
\$ 2,975,458	\$ 2,970,308	\$ 5,150
\$ 944,241	\$ -	\$ 944,241
\$ 2,602,508	\$ -	\$ 2,602,508
\$ 190,750	\$ -	\$ 190,750
\$ 1,458,789	\$ 675,789	\$ 783,000
\$ 68,339	\$ 50,339	\$ 18,000
\$ 156,216	\$ 143,216	\$ 13,000
\$ 208,092	\$ 107,955	\$ 100,137
\$ 198,142	\$ 132,148	\$ 65,994
\$ 381,760	\$ 370,160	\$ 11,600
\$ 74,325	\$ 43,625	\$ 30,700
\$ 76,000	\$ (22,500)	\$ 98,500
\$ 4,650	\$ 1,450	\$ 3,200
\$ 134,105	\$ 126,605	\$ 7,500
\$ 165,069	\$ 160,069	\$ 5,000
\$ 159,658	\$ 65,183	\$ 94,475
\$ 23,071,234		\$ 23,343,070

\$ 6,350,589	\$ 271,836	\$ 6,078,753
\$ 29,421,823	\$ -	\$ 29,421,823

\$ DIFF BUDGET	\$ DIFF BUDGET TAXATION	\$ DIFF BUDGET REVENUES
\$ -	\$ 100	\$ (100)
\$ (4,166)	\$ (4,166)	\$ -
\$ 1,548	\$ 1,548	\$ -
\$ -	\$ -	\$ -
\$ 188,685	\$ 182,645	\$ 1,040
\$ (110,701)	\$ (297,551)	\$ 186,850
\$ (40,308)	\$ (970,969)	\$ 930,661
\$ 9,979	\$ 34,479	\$ (24,500)
\$ (9,330)	\$ (5,453)	\$ 1,123
\$ 85,021	\$ 73,158	\$ 11,863
\$ 339,083	\$ 289,883	\$ 49,200
\$ 720	\$ (19,280)	\$ 20,000
\$ 116,494	\$ 42,754	\$ 73,740
\$ -	\$ (5,000)	\$ 5,000
\$ 2,780	\$ 780	\$ 2,000
\$ (731,061)	\$ -	\$ (731,061)
\$ 68,552	\$ -	\$ 68,552
\$ 2,587	\$ 2,577	\$ 10
\$ 1,404,009	\$ -	\$ 1,404,009
\$ 374,717	\$ -	\$ 374,717
\$ 1,900	\$ -	\$ 1,900
\$ 31,155	\$ 53,155	\$ (22,000)
\$ (1,508)	\$ (3,508)	\$ 2,000
\$ 19,429	\$ 18,929	\$ 500
\$ (765)	\$ (56,579)	\$ 55,814
\$ (39,874)	\$ 6,380	\$ (46,254)
\$ 44,303	\$ 49,303	\$ (5,000)
\$ 2,969	\$ 2,169	\$ 800
\$ (2,856)	\$ 5,944	\$ (8,800)
\$ 50	\$ 50	\$ -
\$ 68,949	\$ 71,449	\$ (2,500)
\$ 23,106	\$ 19,356	\$ 3,750
\$ 23,120	\$ 35,420	\$ (12,300)
\$ 1,868,587		\$ 2,341,014

\$ 4,663,615	\$ 472,427	\$ 4,191,188
\$ 6,532,202	\$ (0)	\$ 6,532,202

% DIFF BUDGET	% DIFF BUDGET TAXATION	\$\$ DIFF BUDGET REVENUES
0.00%	0.11%	-16.67%
-1.61%	-1.61%	0.00%
1.56%	1.56%	0.00%
0.00%	0.00%	0.00%
15.74%	23.11%	0.25%
-21.13%	-65.26%	274.78%
-3.07%	7.26%	6.34%
5.47%	0.00%	-9.65%
-14.16%	-13.44%	4.44%
7.19%	6.63%	14.96%
6.50%	5.87%	17.46%
3.13%	0.00%	400.00%
10.34%	9.47%	10.92%
0.00%	-100.00%	0.00%
1.33%	0.83%	1.72%
-53.55%		-53.55%
16.92%	0.00%	16.92%
0.09%	0.09%	0.19%
148.69%	0.00%	148.69%
14.40%	0.00%	14.40%
1.00%	0.00%	1.00%
2.14%	7.87%	-2.81%
-2.21%	-6.97%	11.11%
12.44%	13.22%	3.85%
-0.37%		55.74%
-20.12%	4.83%	-70.09%
11.60%	13.32%	-43.10%
3.99%	4.97%	2.61%
-3.76%	0.00%	-8.93%
1.08%	3.45%	0.00%
51.41%	56.43%	-33.33%
14.00%	12.09%	75.00%
14.48%	54.34%	-13.02%

Prepared By: William Dakin		2012	2012	2013				
March 5 -2013	Proposed 2013 Operating Budget	UNAUDITED	APPROVED	PROPOSED	\$	%		
		ACTUAL	BUDGET	BUDGET	DIFF	DIFF		
Corporate Services								
ANIMAL CONTROL								
11-260-02600-40370	FEES-KENNEL LICENCES/REPL TAGS, ETC	\$580	\$600	\$500	(100)	-16.67%		
	OPERATING REVENUE	580	600	500	(100)	-16.67%		
12-260-02600-51130	ANIMAL CONTROL-SERVICE CONTRACT	87,208	87,208	87,208	0	0.00%		
12-290-02900-51120	LIVESTOCK VALUATOR		150	150	0	0.00%		
12-290-02900-62290	LIVESTOCK CLAIMS		250	250	0	0.00%		
	OPERATING EXPENSES	87,208	87,608	87,608	0	0.00%		
	Animal Control Surplus/(Deficit)	(86,628)	(87,008)	(87,108)				
COUNCIL								
11-100-01100-40770	COUNCIL-TRANSFER FROM RESERVES	\$0	\$0	\$0	0	0.00%		
	OPERATING REVENUE	0	0	0	0	0.00%		
12-100-01100-51120	COUNCIL REMUNERATION	168,315	175,620	177,813	2,193	1.25%		
12-100-01100-51200	COUNCIL-PAYROLL BENEFITS	15,144	16,005	15,952	(53)	-0.33%		
12-100-01100-51330	COUNCIL-BUSINESS MEALS	0	250	250	0	0.00%		
12-100-01100-51360	COUNCIL-MEMBERSHIPS, DUES	60	300	300	0	0.00%		
12-100-01100-51410	COUNCIL-CONFERENCES, CONVENTIONS	1,448	4,500	4,500	0	0.00%		
12-100-01100-51420	COUNCIL-SEMINARS, TRAINING, MEETINGS	0	1,500	1,500	0	0.00%		
12-100-01100-51430	COUNCIL-TRAVEL EXPENSES	2,270	4,000	2,500	(1,500)	-37.50%		
12-100-01100-60610	MUNICIPAL DONATIONS	26,926	27,950	13,950	(14,000)	-50.09%		
12-100-01100-60760	COUNCIL-TRANSFER TO RESERVES & RESERVE FUNDS	18,000	18,000	18,000	0	0.00%		
12-100-01100-62010	COUNCIL-BOOKS PERIODICALS	0	250	250	0	0.00%		
12-100-01100-62150	COUNCIL-RECEPTIONS, TRIBUTES	784	2,000	2,000	0	0.00%		
12-100-01100-62313	COUNCIL-LIABILITY INSURANCE	5,751	5,751	6,050	299	5.20%		
	TRANSFER TO IT DEPT			8,400	8,400	100.00%		
12-100-01100-62990	COUNCIL-OTHER COSTS	677	500	1,000	500	100.00%		
12-100-01101-51120	CHC - REMUNERATION	650	900	900	0	0.00%		
12-100-01101-51200	CHC - PAYROLL BENEFITS	19		20	20	100.00%		
12-100-01102-51120	MEDICAL BD - REMUNERATION	630	600	600	0	0.00%		
12-100-01102-51200	MEDICAL BD - PAYROLL BENEFITS	17		20	20	100.00%		
12-100-01110-62210	ELECTION - GENERAL SUPPLIES	0	0	0	0			
	OPERATING EXPENSES	240,691	258,126	254,005	(4,121)	-1.60%		
	Council Surplus/(Deficit)	(240,691)	(258,126)	(254,005)				
CROSSING GUARDS								
	OPERATING REVENUES	0	0	0	0	0.00%		
12-280-02800-51050	CROSSING GUARDS-WAGES P/T	\$88,721	\$89,860	\$90,947	1,087	1.21%		
12-280-02800-51200	CROSSING GUARDS-PAYROLL BENEFITS	5,466	6,246	\$6,538	292	4.67%		
12-280-02800-51210	CROSSING GUARD - WSIB	1,943	1,968	\$2,037	69	3.51%		
12-280-02800-62290	CROSSING GUARDS-OTHER COSTS	739	900	1,000	100	11.11%		
	OPERATING EXPENSES	96,869	98,974	100,522	1,548	1.56%		
	Crossing Guard Surplus/(Deficit)	(96,869)	(98,974)	(100,522)				
TAXATION AND GRANTS								
11-000-00000-40760	TF FROM RESERVES - DEVELOPMENT CHARGES	\$161,050	\$161,050	\$161,050	0	0.00%		
11-000-00010-40220	GRANTS-ONT MUNICIPAL PARTNERSHIP FUND	719,900	719,900	668,100	(51,800)	-7.20%		
11-000-00020-40220	GRANTS-AMO GAS TAX REV	611,782	611,782	611,782	0	0.00%		
11-000-01400-40110	TAXATION OPERATING	12,787,873	12,860,173	13,676,584	816,411	6.35%		
11-000-01400-40120	MUNICIPAL TAXES-RESIDENTIAL SUPPLEMENT	248,596	150,000	150,000	0	0.00%		
11-000-01400-40150	MUNICIPAL TAXES-PAYMENT-IN-LIEU	179,727	175,000	175,000	0	0.00%		
11-000-01400-40170	MUNICIPAL TAXES - RIGHT OF WAY	41,065	40,000	40,000	0	0.00%		
11-100-01000-40230	GRANT-POA COUNTY REBATE	74,387	80,000	80,000	0	0.00%		
11-790-01400-40160	LOCAL CHARGES-STRATHROY B.I.A.	48,700	48,700	53,700	5,000	10.27%		
	OPERATING REVENUE	14,873,080	14,846,605	15,616,216	769,611	5.18%		
12-000-00000-60530	DEBT SERVICING PAYMENTS - SCHOOL BOARDS	161,050	161,050	161,050	0	0.00%		
12-000-00000-60750	CONSERVATION AUTHORITIES	107,259	109,358	120,000	10,642	9.73%		
12-000-00000-62280	GENERAL GOVERNMENT-TAXES WRITTEN OFF	206,140	150,000	225,000	75,000	50.00%		
12-100-00000-61200	MPDC HOLDING COMPANY - EXPENSES	13,011	14,500	14,500	0	0.00%		
12-100-00020-60770	TRANSFER TO RESERVES - AMO GAS TAX REV	611,782	611,782	611,782	0	0.00%		
12-000-00000-60520	DEBT SERVICING - 2012 DEFICIT	68,333	68,333	68,333	0	0.00%		
12-000-00000-60511	DEBT SERVICING - MB ROADS SERVICING	20,000	20,000	20,000	0	0.00%		
12-790-07900-40740	STRATHROY B.I.A.	48,942	48,700	53,700	5,000	10.27%		
	OPERATING EXPENSES	1,236,517	1,183,723	1,274,365	90,642	7.66%		
	Taxation and Grants Surplus/(Deficit)	13,636,563	13,662,882	14,341,851	678,969	4.97%		
INFORMATION TECHNOLOGY								
11-100-01000-40750	GENERAL ADMIN-INTER DEPT TRANSFER	\$37,362	\$68,000	\$35,000	(33,000)	-48.53%		
	TRANSFER FROM INTERNAL DEPARTMENTS			\$219,850				
11-100-01130-40410	GENERAL ADMIN-IT-SALE OF ASSETS	860	0	0	0	0.00%		
	OPERATING REVENUE	38,222	68,000	254,850	(33,000)	-48.53%		
	GIS WAGES IT DEPT SHARE			7,703	7,703	100.00%		
12-100-01130-51010	IT-WAGES-F/T	89,658	154,178	92,824	(61,354)	-39.79%		
12-100-01130-51130	IT-CONTRACTED	2,500	5,000	4,000	(1,000)	-20.00%		
12-100-01130-51200	IT-PAYROLL BENEFITS	22,769	42,000	14,186	(27,814)	-66.22%		
12-100-01130-51210	IT-WSIB	1,747	1,800	1,864	64	3.54%		
12-100-01130-51360	IT-MEMBERSHIPS, DUES	1,278	750	1,500	750	100.00%		
12-100-01130-51410	IT-CONFERENCES, CONVENTIONS	0	4,000	2,000	(2,000)	-50.00%		
12-100-01130-51420	IT-SEMINARS, TRAINING, MEETINGS	74	1,000	750	(250)	-25.00%		
12-100-01130-51430	IT-TRAVEL EXPENSES	2,315	3,000	2,500	(500)	-16.67%		
12-100-01130-62020	IT-BOOKS & PERIODICALS	0	500	500	0	0.00%		
12-100-01130-62075	OFFICE INTERCONNECTIVITY	9,323	9,000	10,000	1,000	11.11%		
12-100-01130-62075	GENERAL ADMIN-IT-INTERNET SERVICES	545	0	600	600	100.00%		
12-100-01130-62080	IT-TELEPHONE	1,311	3,000	2,000	(1,000)	-33.33%		
12-100-01130-63020	IT-EQUIPMENT MAINTENANCE	28,097	15,000	15,000	0	0.00%		
12-100-01130-63030	IT - WEBSITE MTCE & SECURITY	30,289	40,000	30,000	(10,000)	-25.00%		
12-100-01130-63220	COMPUTER SERVICES - IT LEASING	7,882	18,000	8,000	(10,000)	-55.56%		
	IT OPERATING EXPENSES	197,788	297,228	193,427	(103,801)	-34.92%		
12-100-01100-62075	GENERAL ADMIN-COUNCIL-INTERNET SERVICES	2,625	2,750	2,500	(250)	-9.09%		
12-100-01120-62075	GENERAL ADMIN-INTERNET SERVICE	16,186	22,500	17,000	(5,500)	-24.44%		
12-220-02200-62075	FIRE-MTB-INTERNET	1,768	0	2,000	2,000	200.00%		
12-310-03100-62075	ROADS-ADMIN-INTERNET SERVICES	715	600	650	50	8.33%		
12-560-05600-62075	CEMETERY-INTERNET SERVICES	719	800	700	(100)	-12.50%		
12-640-06400-62075	WMMA -INTERNET SERVICES	959	1,100	1,000	(100)	-9.09%		
12-610-06100-62075	RECREATION PROGRAMS-INTERNET SERVICES	959	1,100	1,000	(100)	-9.09%		
	INTERNET SERVICE	23,931	28,850	24,850	(4,000)	-13.86%		

Prepared By: William Dakin		2012	2012	2013				
March 5 -2013	Proposed 2013 Operating Budget	UNAUDITED	APPROVED	PROPOSED	\$	%		
		ACTUAL	BUDGET	BUDGET	DIFF	DIFF		
12-100-01100-63020	COUNCIL- COMPUTER UPGRADES/REPLACEMENTS	0	5,000	5,000	0	0.00%		
12-100-01120-63020	GENERAL GOVERNMENT-SMALL EQUIP PURCHASES	22,117	25,000	25,000	0	0.00%		
12-220-02200-63030	FIRE - VEHICLE MAINTENANCE GPS REPLACEMENT	3,130	2,000	4,000	2,000	100.00%		
12-100-01000-63220	-GEN ADMIN-ADMIN-EQUIPMENT LEASING	4,476	2,400	4,500	2,100	87.50%		
12-100-01120-63221	TREASURY-COPIER LEASING	326	2,400	2,000	(400)	-16.67%		
12-710-07100-63220	PLANNING & ZONING -EQUIPMENT LEASING	9,802	11,000	11,000	0	0.00%		
12-650-06500-63220	MUSEUM- -EQUIPMENT LEASING	1,262	2,000	1,500	(500)	-25.00%		
12-220-02200-63220	FIRE-OPERATIONS-EQUIPMENT LEASING	2,746	2,500	2,500	0	0.00%		
	SMALL EQUIPMENT PURCHASES	43,859	52,300	55,500	3,200	145.83%		
12-240-02400-62030	BUILDING INSPECTION- -IT SUPPLIES	210	250	300	50	20.00%		
12-560-05600-62030	CEMETERY-- IT SUPPLIES	5,265	250	1,000	750	300.00%		
12-100-01120-62030	GENERAL ADMIN - IT SUPPLIES	258	5,000	1,000	(4,000)	-80.00%		
12-100-01120-63025	GENERAL ADMIN-SOFTWARE & LICENCING	64,627	60,000	65,000	5,000	8.33%		
12-100-01000-62030	GENERAL ADMIN -IT SUPPLIES & EXPENSES	4,309	4,000	4,000	0	0.00%		
12-100-01120-62350	GENERAL GOVERNMENT-COMPUTER CONSULTING	2,126	5,000	5,000	0	0.00%		
12-220-02200-62350	FIRE-COMPUTER FEES	2,014	2,500	2,500	0	0.00%		
12-310-03100-63250	P/W ADMIN/OVERHEAD-RADIO EXPENSES	3,774	3,000	3,000	0	0.00%		
12-610-06100-62350	RECREATION-COMPUTER CONSULTING	7,200	5,000	5,000	0	0.00%		
12-650-06500-62350	MUSEUM-COMPUTER FEES	534	2,500	1,000	(1,500)	-60.00%		
12-710-07100-63030	PLANNING & ZONING -GIS MAINTENANCE	916	2,500	1,500	(1,000)	-40.00%		
	COMPUTER MAINTENANCE	91,233	90,000	89,300	(700)	-0.78%		
12-100-01000-62080	GEN TWP - PHONE UPGRADES	2,038	3,000	2,500	(500)	-16.67%		
12-100-01100-62080	COUNCIL-TELEPHONE	670	900	900	0	0.00%		
12-100-01120-62080	GENERAL GOVERNMENT-TELEPHONE, FAX	13,594	14,000	12,000	(2,000)	-14.29%		
12-220-02200-62080	FIRE-TELEPHONE,FAX,CELL	11,133	11,500	10,000	(1,500)	-13.04%		
12-240-02400-62080	BUILDING INSPECTION-TELEPHONE	1,495	1,200	1,300	100	8.33%		
12-250-02500-62080	BY-LAW ENFORCEMENT- TELEPHONE	410	750	500	(250)	-33.33%		
12-310-03100-62080	P/W ADMIN.OVERHEAD-TELEPHONE,FAX	3,940	3,000	4,000	1,000	33.33%		
12-560-05600-62080	CEMETERY-TELEPHONE, FAX	963	900	900	0	0.00%		
12-610-06100-62080	REC ADMIN-TELEPHONE	6,549	9,000	7,000	(2,000)	-22.22%		
12-620-06200-62080	PARKS-TELEPHONE	627	500	600	100	20.00%		
12-630-06300-62080	POOL-TELEPHONE	737	600	750	150	25.00%		
12-640-06410-62080	WMMC ARENA-TELEPHONE	1,832	1,500	2,000	500	33.33%		
12-640-06420-62080	GEM ARENA-TELEPHONE	4,379	4,000	4,000	0	0.00%		
12-650-06500-62080	MUSEUM - TELEPHONE	839	1,500	1,000	(500)	-33.33%		
12-671-06710-62080	SCOUT HUT-PHONE	558	500	500	0	0.00%		
12-680-06800-62080	CC CENTRE-TELEPHONE	912	1,000	1,000	0	0.00%		
12-710-07100-62080	PLANNING & ZONING -TELEPHONE	767	750	750	0	0.00%		
12-800-08000-62080	DRAIN SUPT-TELEPHONE	498	500	500	0	0.00%		
	TELEPHONE/FAX MAINTENANCE	51,941	55,100	50,200	(4,900)	-8.89%		
	TOTAL IT OPERATING EXPENSES	408,752	523,478	413,277	(110,201)	-21.05%		
	IT Surplus/(Deficit)	(370,530)	(455,478)	(158,427)				
	GENERAL GOVERNMENT							
11-000-00020-40500	INTEREST INCOME-TAX & PENALTY INTEREST	\$274,197	\$245,000	\$245,000	0	0.00%		
11-000-00020-40510	INTEREST INCOME-INVESTMENT INTEREST	36,964	38,000	38,000	0	0.00%		
11-000-00020-40520	INTEREST-DRAINAGE	892		1,000	1,000	0.00%		
11-000-01130-40530	INTEREST INCOME-OTHER	12,028	13,000	13,000	0	0.00%		
11-100-00000-40390	FEES-RENTAL REAR 22501 ADELAIDE ROAD-FORMER MBHS	106	120	110	(10)	-8.33%		
11-100-04600-40390	FEES - 251 FRANCES ST - RENTAL	62,535	62,532	62,532	0	0.00%		
11-100-01000-40340	SALE OF SERVICES-GENERAL OFFICE CHARGES	14,547	11,500	11,500	0	0.00%		
11-100-01000-40410	FEES-SALE OF ASSETS-OFFICE SUPPLIES	66	100	100	0	0.00%		
11-100-01000-40690	MISCELLANEOUS	48,735	10,000	10,000	0	0.00%		
11-100-01000-40770	GENERAL ADMIN - TF FROM RESERVE	0		0	0	0.00%		
11-100-01120-40371	FEES-MARRIAGE LICENCES	14,600	15,000	15,000	0	0.00%		
11-100-01120-40372	FEES-LOTTERY LICENCES	12,089	13,000	13,000	0	0.00%		
11-100-01000-40374	GENERAL ADMIN - TAXI LICENCE	1,090	150	200	50	33.33%		
	OPERATING REVENUE	477,849	408,402	409,442	1,040	0.25%		
12-100-01000-51130	GENERAL ADMIN - CLOSED MTG INVESTIGATOR	2,000	2,000	2,000	0	0.00%		
12-100-01000-64320	GENERAL ADMIN - COLLECTION EXP	2,794	2,000	2,000	0	0.00%		
12-100-01120-51010	GENERAL GOVERNMENT-WAGES-F/T	713,832	738,000	753,152	15,152	2.05%		
12-100-01120-51130	GENERAL GOVERNMENT - CONTRACTED WORK	51,018	22,500	22,500	0	0.00%		
12-100-01000-51132	GENERAL ADMIN - PAY EQUITY UPDATE	0	15,000	15,000	0	0.00%		
12-100-01120-51200	GENERAL GOVERNMENT-PAYROLL BENEFITS	225,446	204,000	208,285	4,285	2.10%		
12-100-01120-51210	GENERAL ADMIN- WSIB	14,555	15,000	16,435	1,435	9.57%		
12-100-01120-51330	GENERAL GOVERNMENT-BUSINESS MEALS	106	350	350	0	0.00%		
12-100-01120-51360	GENERAL GOVERNMENT-MEMBERSHIPS, DUES	6,758	7,500	7,300	(200)	-2.67%		
12-100-01120-51410	GENERAL GOVERNMENT-CONFERENCES, CONVENTI	2,603	4,500	4,500	0	0.00%		
12-100-01120-51420	GENERAL GOVERNMENT-SEMINARS, TRAINING, M	2,577	4,500	4,500	0	0.00%		
12-100-01120-51430	GENERAL GOVERNMENT-TRAVEL EXPENSES	1,556	3,000	3,000	0	0.00%		
12-100-01120-60500	GENERAL GOVERNMENT-BANK INTEREST & CHARG	1,490	1,500	1,500	0	0.00%		
12-100-01120-60760	GENERAL GOVERNMENT - TRANS TO RESERVE	0	5,000	10,000	5,000	100.00%		
12-100-01120-62010	GENERAL GOVERNMENT-OFFICE SUPPLIES	16,785	16,000	16,000	0	0.00%	Self Insurance Res	
12-100-01000-63010	GENERAL ADMIN-OFFICE EQUIPMENT MAINTENANCE	1,395	3,500	2,500	(1,000)	-28.57%		
12-100-01120-63010	GENERAL ADMIN-OFFICE EQUIPMENT	138	1,000	750	(250)	-25.00%		
12-100-01120-62020	GENERAL GOVERNMENT - BOOKS & PERIODICALS	0	2,000	2,000	0	0.00%		
12-100-01120-62040	GENERAL GOVERNMENT-LICENCES, PERMIT COST	7,200	8,000	8,000	0	0.00%		
12-100-01120-62060	GENERAL GOVERNMENT-GENERAL ADVERTISING	4,304	3,500	3,500	0	0.00%		
12-100-01120-62070	GENERAL GOVERNMENT-POSTAGE, COURIER	25,729	20,000	20,000	0	0.00%		
12-100-01120-62120	GENERAL GOVERNMENT-PROMOTION, PUBLIC REL	1,409	1,000	1,000	0	0.00%		
12-100-01120-62130	GENERAL GOVERNMENT-HALL PROPERTY INSURAN	9,052	9,052	9,505	453	5.00%		
12-100-01120-62150	GENERAL GOVERNMENT-RECEPTIONS	2,454	2,500	2,500	0	0.00%	5% inc	
12-100-01120-62220	GENERAL GOVERNMENT-HEALTH TRAINING, SUPPLIES	611	5,000	5,000	0	0.00%		
12-100-01120-62250	GENERAL GOVERNMENT - ODA PROJECT EXP	0	0	5,000	5,000	100.00%		
12-100-01120-62281	GG-SMALL TAX UNCOLLECTABLES	124	500	250	(250)	-50.00%		
12-100-01120-62290	GENERAL GOVERNMENT-OTHER COSTS	1,827	2,000	1,000	(1,000)	-50.00%		
12-100-01120-62310	GENERAL GOVERNMENT-AUDIT FEES	34,000	35,000	45,000	10,000	28.57%		
	TRANSFER TO IT DEPT			138,000	138,000	100.00%		
12-100-01120-62313	GENERAL GOVERNMENT-LIABILITY INSURANCE	40,791	40,790	43,000	2,210	5.42%	5% inc	
12-100-01120-62320	GENERAL GOVERNMENT-LEGAL AND ENGINEERING FEES	40,431	20,000	25,000	5,000	25.00%		
12-100-01120-63220	GENERAL GOVERNMENT-EQUIPMENT LEASING	3,954	1,100	2,000	900	81.82%		
12-100-04600-63040	251 FRANCES ST-BUILDING EXPENSES	3,160	3,000	2,000	(1,000)	-33.33%		
12-200-02000-62250	COMMUNITY EMERGENCY MGMT. EXP	56	5,000	5,000	0	0.00%		
	OPERATING EXPENSES	1,218,155	1,203,792	1,387,527	183,735	15.26%		
	General Government Surplus/(deficit)	(740,306)	(795,390)	(978,085)	(182,695)	22.97%		
	Corporate Services Surplus/(Deficit)	12,101,539	11,967,906	12,763,704	496,274	4.15%		
	Cultural and Community Services							
	LIBRARY OPERATIONS							
11-660-06600-40390	Library BUILDING RENTAL FEES	\$65,018	\$63,834	\$109,746	45,912	71.92%		
11-660-06610-40390	LIBRARY - COUNTY OFFICE - RENTAL	22,661	22,553	26,017	3,464	15.36%		
11-660-06620-40390	MTB LIBRARY - BUILDING RENT	13,942	13,750	20,188	6,438	46.82%		
	OPERATING REVENUE	101,621	100,137	155,951	55,814	55.74%		

Prepared By: William Dakin		2012	2012	2013				
March 5 -2013	Proposed 2013 Operating Budget	UNAUDITED	APPROVED	PROPOSED	\$	%		
		ACTUAL	BUDGET	BUDGET	DIFF	DIFF		
12-660-06600-62130	LIBRARY-PROPERTY INSURANCE	3,583	3,583	3,762	179	5.00%		
12-660-06600-62210	LIBRARY-SUPPLIES	417	500	500	0	0.00%		
12-660-06600-63040	LIBRARY-MAINTENANCE	29,463	32,450	32,450	0	0.00%		
12-660-06600-63150	LIBRARY-UTILITIES - HYDRO	12,641	12,100	13,300	1,200	9.92%		
12-660-06600-63160	LIBRARY-UTILITIES - NATURAL GAS	1,200	3,300	4,400	1,100	33.33%		
12-660-06600-63042	LIBRARY - STRATHROY - BUILDING REPAIRS	9,612	8,500	2,000	(6,500)	-76.47%		
12-660-06610-63040	CYT LIBRARY/MUSEUM - MAINTENANCE	14,690	14,500	14,500	0	0.00%		
12-660-06610-63150	CYT LIBRARY/MUSEUM - UTILITIES - HYDRO-NATURAL GAS	7,037	5,500	7,800	2,300	41.82%		
12-660-06620-62130	MTB LIBRARY-PROPERTY INSURANCE	1,129	1,126	1,185	59	5.24%		
12-660-06620-63040	MTB LIBRARY-MAINTENANCE	9,861	9,000	9,000	0	0.00%		
12-660-06620-63150	MTB LIBRARY-UTILITIES	3,251	2,100	2,100	0	0.00%		
12-660-06620-63160	MT BRYDGES LIBRARY - NATURAL GAS	0	1,300	1,300	0	0.00%		
12-660-06620-63170	MT BRYDGES LIBRARY - WATER/SEWER	938	400	1,250	850	212.50%		
12-660-06630-63040	MELB LIBRARY-MAINTENANCE	1,579	1,550	1,550	0	0.00%		
12-661-06610-62210	LIBRARY - COUNTY- GENERAL SUPPLIES	0	500	500	0	0.00%		
12-660-06600-60520	LIBRARY/MUSEUM - COUNTY LOAN PAYMENT	111,730	111,730	111,730	0	0.00%		
	OPERATING EXPENSES	207,131	208,139	207,327	(812)	-0.39%		
	Library Operations Surplus/(Deficit)	(105,510)	(108,002)	(51,376)	56,626	-52.43%		
	MUSEUM OPERATIONS							
	OPERATING REVENUES							
11-650-06500-40220	GRANTS-MUSEUM-OPERATING GRANTS-PROV	\$14,238	\$14,238	\$14,238	0	0.00%		
11-650-06500-40330	FEES-MUSEUM MEMBERSHIPS	250	300	300	0	0.00%		
11-650-06500-40610	MUSEUM - ADMISSION & EDUCATION PROGRAMS	285	2,500	1,000	(1,500)	-60.00%		
11-650-06500-40611	MUSEUM- CURRIE EXHIBIT DONATION	24,850	24,849	3,702	(21,147)	-85.10%		
11-650-06500-40612	MUSEUM-SPECIAL PROJECT - DONATION	24,355	15,000		(15,000)	-100.00%		
11-650-06500-40690	MUSEUM- MISCELLANEOUS REVENUE	277	500	500	0	0.00%		
	OPERATING REVENUE	64,255	57,387	19,740	(37,647)	-65.60%		
12-650-06500-51010	MUSEUM-WAGES-F/T	97,996	89,337	90,454	1,117	1.25%		
12-650-06500-51120	MUSEUM ADVISORY COMMITTEE REMUNERATION	1,100	2,800	2,800	0	0.00%		
12-650-06500-51200	MUSEUM-PAYROLL BENEFITS	23,719	26,802	27,137	335	1.25%		
12-650-06500-51210	MUSEUM-WSIB	318	297	300	3	1.01%		
12-650-06500-51360	MUSEUM-PROFESSIONAL FEES MEMBERSHIP DUES	526	600	600	0	0.00%		
12-650-06500-51410	MUSEUM-CONFERENCES, CONVENTIONS	686	800	800	0	0.00%		
12-650-06500-51420	MUSEUM-SEMINARS, TRAINING, MEETINGS	426	1,000	1,000	0	0.00%		
12-650-06500-51430	MUSEUM-TRAVEL EXPENSES	779	1,000	1,000	0	0.00%		
12-650-06500-62010	MUSEUM-OFFICE SUPPLIES	325	500	400	(100)	-20.00%		
12-650-06500-62020	MUSEUM-RESEARCH FEES BOOKS, PERIODICALS	30	75	100	25	33.33%		
12-650-06500-62060	MUSEUM-PRINTING, COPYING	644	500	500	0	0.00%		
12-650-06500-62070	MUSEUM-POSTAGE/COURIER	11	100	100	0	0.00%		
12-650-06500-62120	MUSEUM-MARKETING & PUBLIC RELATIONS	4,189	5,000	5,000	0	0.00%		
12-650-06500-62130	MUSEUM-PROPERTY INSURANCE	3,875	3,875	3,875	0	0.00%		
12-650-06500-62150	MUSEUM-INTERPRETATION & EDUCATION	1,293	2,000	2,000	0	0.00%		
12-650-06500-62250	MUSEUM-EXHIBIT EXPENSES	2,879	5,000	5,000	0	0.00%		
	TRANSFER TO IT DEPT			3,500	3,500	100.00%		
12-650-06500-62320	MUSEUM-ARTIFACT ACQUISITION	0	500	500	0	0.00%		
12-650-06500-62990	MUSEUM-CONSERVATION EXPENSE	130	500	500	0	0.00%		
12-650-06500-63020	MUSEUM-EQUIPMENT MAINTENANCE	3,589	3,500	3,500	0	0.00%		
12-650-06500-63040	MUSEUM-PROPERTY MAINTENANCE	5,008	5,500	5,500	0	0.00%		
12-650-06500-65011	MUSEUM- MUSEUM ASSISTANCE PROGRAM	0	33,456	3,702	(29,754)	-88.93%		
12-650-06500-65012	MUSEUM- MUSEUM FOUNDATION	11,333	15,000		(15,000)	-100.00%		
	OPERATING EXPENSES	158,856	198,142	158,268	(39,874)	-20.12%		
	Museum Operations Surplus/(Deficit)	(94,601)	(140,755)	(138,528)	2,227	-1.58%		
	Cultural and Community Services Surplus/(Deficit)	(200,111)	(248,757)	(189,904)	58,853	-23.66%		
	Planning & Development Services							
	PLANNING DEPARTMENT							
11-710-07100-40291	FEES-PLANNING INFORMATION	\$4,380	\$4,700	\$4,700	0	0.00%		
11-710-07100-40293	FEES-REZONING APPLICATIONS	33,550	35,700	30,425	(5,275)	-14.78%		
11-710-07100-40294	FEES-SITE PLAN/SITE PLAN AGREEMENT	2,850	1,350	1,350	0	0.00%		
11-710-07100-40295	FEES-PLAN OF SUBDIVISION	7,400	4,725	4,700	(25)	-0.53%		
11-710-07100-40296	FEES-SEVERANCES	32,950	32,100	28,150	(3,950)	-12.31%		
11-710-07100-40297	FEES-MINOR VARIANCES	10,700	15,400	12,350	(3,050)	-19.81%		
11-710-07100-40690	PLANNING & ZONING- MISCELLANEOUS REVENUE	0	500	500	0	0.00%		
	OPERATING REVENUE	91,830	94,475	82,175	(12,300)	-13.02%		
	GIS WAGES IT DEPT SHARE			7,703	7,703	100.00%		
12-710-07100-51010	PLANNING-WAGES F/T	117,834	116,576	118,033	1,457	1.25%		
12-710-07100-51120	PLANNING & ZONING- REMUNERATION	1,850	3,000	3,000	0	0.00%		
12-710-07100-51200	PLANNING-PAYROLL BENEFITS	30,374	29,727	30,099	372	1.25%		
12-710-07100-51210	PLANNING & ZONING- WSIB	2,536	2,640	2,673	33	1.25%		
12-710-07100-51360	PLANNING - MEMBERSHIP DUES	669	665	670	5	0.75%		
12-710-07100-51420	PLANNING - TRAINING, SEMINARS, WORKSHOPS	193	1,500	1,500	0	0.00%		
12-710-07100-51430	PLANNING - TRAVEL	823	800	1,000	200	25.00%		
12-710-07100-62010	PLANNING - OFFICE SUPPLIES	314	750	750	0	0.00%		
12-710-07100-62060	PLANNING-ADVERTISING	585	500	500	0	0.00%		
	TRANSFER TO IT DEPT			13,250	13,250	100.00%		
12-710-07100-62290	PLANNING-GENERAL-OTHER	651	500	600	100	20.00%		
12-710-07100-62320	PLANNING-LEGAL COSTS	2,578	3,000	3,000	0	0.00%		
	OPERATING EXPENSES	158,407	159,658	182,778	23,120	14.48%		
	Planning Surplus/(Deficit)	(66,577)	(65,183)	(100,603)	(35,420)	54.34%		
	COMMUNITY DEVELOPMENT							
11-752-07520-40610	COMM DEVELOPMENT-DONATIONS	6,961	5,000	5,000	0	0.00%		
	REVENUES	6,961	5,000	5,000	0	0.00%		
12-752-07520-51010	COMMUNITY DEVELOPMENT -WAGES-F/T	24,508	29,976	76,442	46,466	155.01%		
12-752-07520-51050	COMMUNITY DEVELOPMENT- -WAGES-P/T	24,235	20,640	29,452	8,812	100.00%		
12-752-07520-51200	COMMUNITY DEVELOPMENT- -PAYROLL BENEFITS	10,201	14,664	29,430	14,766	100.70%		
12-752-07520-51210	COMMUNITY DEVELOPMENT- WSIB	699	100	780	880	680.00%		
12-752-07520-62290	COMMUNITY DEVELOPMENT - HORT. PROGRAM	4,899	8,300	8,300	0	0.00%		
12-750-07500-63040	ECONOMIC DEVELOPMENT - TOWN HALL IMPROVEMENTS	3,073	7,000	5,000	(2,000)	-28.57%		
12-100-01120-63040	GENERAL GOVERNMENT- BUILDING MTCE	15,129	17,000	15,000	(2,000)	-11.76%		
12-100-01120-63042	GEN GOV - TOWN HALL- -BUILDING REPAIRS	5,690	6,000	8,000	2,000	33.33%		
12-100-01120-63150	GENERAL GOVERNMENT-HALL UTILITIES - HYDRO	19,949	18,000	20,000	2,000	11.11%		
12-100-01120-63160	GENERAL GOVERNMENT-HALL UTILITIES - NATURAL GAS	1,823	2,500	2,000	(500)	-20.00%		
12-100-01120-63170	GENERAL GOVERNMENT-HALL UTILITIES - WATER/SEWER	1,813	3,500	2,000	(1,500)	-42.86%		
12-670-06700-62130	SENIORS CENTRE-INSURANCE	4,425	4,425	4,650	225	5.08%		
12-670-06700-63040	SENIOR'S CENTRE-BUILDING REPAIR & MAINTENANCE	1,295	2,000	2,000	0	0.00%		
	OPERATING EXPENSES	117,739	134,105	203,054	68,949	51.41%		
	Community Development Surplus/(Deficit)	(110,778)	(129,105)	(198,054)	(68,949)	53.41%		

Prepared By: William Dakin		2012	2012	2013				
March 5 -2013	Proposed 2013 Operating Budget	UNAUDITED	APPROVED	PROPOSED	\$	%		
		ACTUAL	BUDGET	BUDGET	DIFF	DIFF		
	ECONOMIC DEVELOPMENT							
11-750-07500-40610	ECONOMIC DEVELOPMENT- -DONATIONS	\$12,150	\$0	\$8,750	8,750	100.00%		
11-750-07500-40620	ECONOMIC DEVELOPMENT- -RBC DONATION	5,000	5,000	(5,000)	(5,000)	-100.00%		
	OPERATING REVENUE	17,150	5,000	8,750	3,750	75.00%		
12-750-07500-51010	ECONOMIC DEVELOPMENT- WAGES	34,419	41,961	55,135	13,174	31.40%		
12-750-07500-51200	ECONOMIC DEVELOPMENT- -PAYROLL BENEFITS	10,307	12,588	16,390	3,802	30.20%		
12-750-07500-51210	ECONOMIC DEVELOPMENT- -WSIB	429	320	450	130	40.63%		
12-750-07500-51360	ECONOMIC DEVELOPMENT-MEMBERSHIPS,DUES	185	200	200	0	0.00%		
12-750-07500-51420	ECON DEV-SEMINARS, TRAINING, WORKSHOPS	0	100	100	0	0.00%		
12-750-07500-51430	ECONOMIC DEVELOPMENT-TRAVEL	3	100	100	0	0.00%		
12-750-07500-80630	ECON DEV - PARTNERS THRU PROGRESS	44,754	35,500	35,500	0	0.00%		
12-750-07500-80640	RBC BLUEWATER PROGRAM EXPENSES	5,190						
12-750-07500-61420	ECONOMIC DEVELOPMENT- TOURISM PROMOTION	126	3,500	3,500	0	0.00%		
12-750-07500-62150	ECONOMIC DEVELOPMENT- TURKEY FESTIVAL	10,000	10,000	15,000	5,000	50.00%		
12-750-07500-62120	ECONOMIC DEVELOPMENT-PROMOTION	2,612	13,000	6,500	(6,500)	-50.00%		
12-750-07500-62290	ECONOMIC DEVELOPMENT-OTHER EXPENSES	2,346	1,500	1,500	0	0.00%		
12-750-07500-62300	ECONOMIC DEVELOPMENT- STUDIES (CAR & Chamber)	0	0	6,500	6,500	100.00%		
12-750-07500-62320	ECONOMIC DEVELOPMENT-LEGAL	3,332	4,000	4,000	0	0.00%		
12-750-07500-63042	ECONOMIC DEVELOPMENT- FACADE IMPROVEMENT	10,608	35,000	35,000	0	0.00%		
12-750-07500-63043	ECONOMIC DEVELOPMENT- BUSINESS DEVELOPMENT	1,394	2,500	2,500	0	0.00%		
12-750-07500-63041	ECONOMIC DEVELOPMENT- 401 SIGN MTCE	3,323	2,500	3,000	500	20.00%		
12-750-07500-63310	MIDDLESEX HERITAGE TRAIL SIGNS	2,141	1,800	1,800	0	0.00%		
12-750-07500-63150	ECONOMIC DEVELOPMENT - MOLNAR SIGN-UTILITIES	987	500	1,000	500	100.00%		
	OPERATING EXPENSES	132,156	165,069	188,175	23,106	14.00%		
	Economic Development Surplus/(Deficit)	(115,006)	(160,069)	(179,425)	(19,356)	12.09%		
	Planning Services Surplus/(Deficit)	(292,361)	(354,357)	(478,082)	(123,725)	34.92%		
	CEMETERY OPERATIONS							
11-560-05600-40340	FEES-CEMETERY BURIALS	\$49,400	\$45,000	\$45,000	0	0.00%		
11-560-05600-40400	FEES-SALE OF CEMETERY PLOTS	40,100	28,000	30,000	2,000	7.14%		
11-560-05600-40410	FEES-CEMETERY VAULT INSTALLATION	10,250	10,000	10,000	0	0.00%		
11-560-05600-40430	FEES-CEMETERY LANDSCAPING	3,335	3,000	3,000	0	0.00%		
11-560-05600-40500	INTEREST INCOME-CEMETERY TRUST FUND INTEREST	1,453	15,000	15,000	0	0.00%		
11-560-05600-40660	FEES - ALL SAINTS CEMETERY CONTRACT FEES	12,500	15,000	15,000	0	0.00%		
	OPERATING REVENUE	117,038	116,000	118,000	2,000	1.72%		
12-560-05600-51010	CEMETERY-WAGES-F/T	92,566	98,200	99,428	1,228	1.25%		
12-560-05600-51050	CEMETERY-WAGES-P/T	31,345	26,000	26,325	325	1.25%		
12-560-05600-51200	CEMETERY-PAYROLL BENEFITS	30,101	30,000	30,375	375	1.25%		
12-560-05600-51210	CEMETERY-WSIB	2,753	2,600	2,633	33	1.25%		
12-560-05600-51300	CEMETERY-CLOTHING ALLOWANCE	667	1,150	1,150	0	0.00%		
12-560-05600-51360	CEMETERY-MEMBERSHIP DUES	162	200	200	0	0.00%		
12-560-05600-51420	CEMETERY-SEMINARS, TRAINING, MEETINGS	0	250	250	0	0.00%		
12-560-05600-51430	CEMETERY-TRAVEL (VEHICLE ALLOW)	3,663	3,825	3,900	75	1.96%		
12-560-05600-60760	CEMETERY-EQUIP RESERVE ALLOCATION	10,560	10,560	10,560	0	0.00%		
12-560-05600-62010	CEMETERY-OFFICE SUPPLIES	0	500	300	(200)	-40.00%		
12-560-05600-62040	CEMETERY-PROVINCIAL BURIAL PERMIT FEE	405	500	500	0	0.00%		
12-560-05600-62130	CEMETERY-PROPERTY INSURANCE	1,906	1,906	2,001	95	5.00%		
	TRANSFER TO IT DEPT			2,600	2,600	100.00%		
12-560-05600-62250	CEMETERY-MONUMENT ENGRAVING	700	1,000	1,000	0	0.00%		
12-560-05600-63020	CEMETERY-EQUIPMENT MAINTENANCE	4,250	8,000	6,000	(2,000)	-25.00%		
12-560-05600-63040	CEMETERY-BUILDING MAINTENANCE	1,622	750	1,000	250	33.33%		
12-560-05600-63050	CEMETERY-GROUND SUPPLIES, MAINTENANCE	6,761	8,000	8,000	0	0.00%		
12-560-05600-63110	CEMETERY - FUEL	8,258	6,500	7,000	500	7.69%		
12-560-05600-63150	CEMETERY-UTILITIES - HYDRO	4,597	5,000	5,000	0	0.00%		
12-560-05600-63320	CEMETERY-SMALL EQUIP PURCHASE	650	1,000	1,000	0	0.00%		
12-560-05610-63050	CAMPBELL CEM (AMIENS)-GROUNDS MAINTENANCE	1,400	1,400	1,400	0	0.00%		
12-560-05620-63050	CAMPBELL CEM (CENTURY)-GROUNDS MAINTENANCE	0	2,000	1,500	(500)	-25.00%		
12-560-05630-63050	HESS CEMETERY -GROUNDS MAINTENANCE	0	100	100	0	0.00%		
12-560-05640-63050	McLEAN CEMETERY -GROUNDS MAINTENANCE	0	100	100	0	0.00%		
12-000-00000-60740	TRANSFERS TO TRUSTS				0	0.00%		
	OPERATING EXPENSES	202,366	209,541	212,321	2,780	1.33%		
	Cemetery Operations Surplus/(Deficit)	(85,328)	(93,541)	(94,321)	(780)	0.83%		
	Cemetery Operations Surplus/(Deficit)	(85,328)	(93,541)	(94,321)	(780)	0.83%		
	Building, Drainage, Waste Management							
	BUILDING INSPECTION							
11-240-02400-40345	FEES-SEPTIC SEARCH	\$1,750	\$500	\$1,000	500	100.00%		
11-240-02400-40346	FEES-COMPLIANCE INSPECTIONS	200	0		0	0.00%		
11-240-02400-40381	FEES-BUILDING PERMITS	250,302	250,000	225,000	(25,000)	-10.00%		
11-240-02400-40382	FEES-SEPTIC PERMITS	4,250	3,500	3,500	0	0.00%		
	OPERATING REVENUE	256,502	254,000	229,500	(24,500)	-9.65%		
12-240-02400-51010	BUILDING INSPECTION-WAGES-F/T	132,518	126,844	128,430	1,586	1.25%		
12-240-02400-51200	BUILDING INSPECTION-PAYROLL BENEFITS	35,944	32,600	33,008	408	1.25%		
12-240-02400-51210	BUILDING INSPECTION- -WSIB	2,644	2,538	2,570	32	1.25%		
12-240-02400-51300	BUILDING INSPECTION-BOOT ALLOWANCE	152	300	300	0	0.00%		
12-240-02400-51360	BUILDING INSPECTION-MEMBERSHIPS DUES	612	500	615	115	23.00%		
12-240-02400-51410	BUILDING INSPECTION-CONFERENCES, CONVENT	1,155	1,000	1,200	200	20.00%		
12-240-02400-51420	BUILDING INSPECTION-SEMINARS, TRAINING, ME	845	1,000	2,500	1,500	150.00%		
12-240-02400-60760	BUILDING INSPECTION-TRUCK RESERVE ALLOCATION	5,475	5,475	5,475	0	0.00%		
12-240-02400-62010	BUILDING INSPECTION-OFFICE SUPPLIES	998	1,000	1,200	200	20.00%		
12-240-02400-62020	BUILDING INSPECTION-BOOKS, PERIODICALS	0	100	100	0	0.00%		
12-240-02400-62040	BUILDING INSPECTION-LICENCES	0	50	50	0	0.00%		
	TRANSFER TO IT DEPT			1,600	1,600	100.00%		
12-240-02400-62060	BUILDING INSPECTION - ADVERTISING	68	150	150	0	0.00%		
12-240-02400-62130	BUILDING INSPECTION-PROP INSURANCE	784	784	823	39	4.97%		
12-240-02400-62290	BUILDING INSPECTION-OTHER COSTS	1,186	500	3,500	3,000	600.00%		
12-240-02400-62320	BUILDING INSPECTION-LEGAL COSTS	97	5,000	5,500	500	10.00%		
12-240-02400-63030	BUILDING INSPECTION-VEHICLE COSTS	3,224	1,500	2,000	500	33.33%		
12-240-02400-63110	BUILDING INSPECTION-FUEL	4,082	3,200	3,500	300	9.38%		
	OPERATING EXPENSES	189,784	182,541	192,520	9,979	5.47%		
	Building Inspection Surplus/(Deficit)	66,718	71,459	36,980	(34,479)	-48.25%		
	DRAINAGE DEPARTMENT							
11-800-08000-40220	DRAIN SUPT-GRANT	\$24,943	\$25,310	\$26,433	1,123	4.44%		
	OPERATING REVENUE	24,943	25,310	26,433	1,123	4.44%		
12-800-08000-51010	DRAIN SUPT-WAGES F/T	30,644	35,572	31,000	(4,572)	-12.85%		

Prepared By: William Dakin		2012	2012	2013				
March 5 - 2013	Proposed 2013 Operating Budget	UNAUDITED	APPROVED	PROPOSED	\$	%		
		ACTUAL	BUDGET	BUDGET	DIFF	DIFF		
12-800-08000-51200	DRAIN SUPT-BENEFITS	9,955	10,671	10,000	(671)	-6.29%		
12-800-08000-51210	DRAINAGE DEPT - WSIB	785	1,067	1,080	13	1.25%		
12-800-08000-51360	DRAIN SUPT-MEMBERSHIPS,DUES	307	500	500	0	0.00%		
12-800-08000-51410	DRAIN SUPT-CONFERENCES	488	500	500	0	0.00%		
12-800-08000-60760	DRAIN SUPT-TRUCK RESERVE ALLOCATION	1,650	1,650	1,650	0	0.00%		
12-800-08000-62040	DRAIN SUPT-LICENCES	41	41	41	0	0.00%		
12-800-08000-62130	DRAIN SUPT-PROPERTY INSURANCE	580	580	580	0	0.00%		
	TRANSFER TO IT DEPT			500	500	100.00%		
	AREA RATED DRAIN RECONSTRUCTION	7,287						
12-800-08000-62280	DRAIN SUPT-W/O	817	8,000	8,000	0	0.00%		
12-800-08000-63020	DRAIN SUPT-VEHICLE MAINT.	445	300	500	200	66.67%		
12-800-08000-63110	DRAIN SUPT-FUEL	2,019	1,500	1,700	200	13.33%		
12-800-08000-63320	DRAIN-SMALL EQUIP PURCHASE	0	500	500	0	0.00%		
22-800-08000-60750	DRAINAGE DEPT - INTERDEPT CAP TRANSFER	5,000	5,000	5,000	0	0.00%		
	OPERATING EXPENSES	60,018	65,881	61,551	(4,330)	-6.57%		
	Drainage Department Surplus/(Deficit)	(35,075)	(40,571)	(35,118)	5,453	-13.44%		
	PROPERTY STANDARDS							
11-250-02500-40350	FINES - BYLAW ENFORCEMENT	\$2,127	\$5,000	\$25,000	20,000	400.00%		
	OPERATING REVENUE	2,127	5,000	25,000	20,000	400.00%		
12-250-02500-51050	BY-LAW ENFORCEMENT-WAGES-P/T	2,760	14,769	14,954	185	1.25%		
12-250-02500-51200	BYLAW ENFORCEMENT-BENEFITS	461	2,363	2,393	30	1.25%		
12-250-02500-51210	BY-LAW ENFORCEMENT - WSIB	60	443	449	6	1.25%		
12-250-02500-51360	BY-LAW ENFORCEMENT - MEMBERSHIPS,DUES	0	225	225	0	0.00%		
12-250-02500-51430	BY-LAW ENFORCEMENT- TRAVEL EXPENSES	271	2,500	2,500	0	0.00%		
12-250-02500-62210	BYLAW ENFORCEMENT SUPPLIES	119	500	500	0	0.00%		
	TRANSFER TO IT DEPT			500	500	100.00%		
12-250-02500-62320	BYLAW ENFORCE-LEGAL FEES	786	2,000	2,000	0	0.00%		
12-270-02700-51120	FENCE VIEWERS	50	200	200	0	0.00%		
	OPERATING EXPENSES	4,507	23,000	23,720	720	3.13%		
	Property Standards Surplus/(Deficit)	(2,380)	(18,000)	1,280	19,280	-107.11%		
	SOLID WASTE PICKUP AND DISPOSAL							
11-450-04500-40307	REFUSE - MULTI RESIDENTIAL BIN FEES	\$26,464	\$26,000	\$27,000	1,000	3.85%		
11-450-04500-40400	REFUSE - WHEELIE BIN INCOME	435,988	470,000	619,740	149,740	31.86%		
11-450-04511-40308	WARD1 WASTE TIPPING FEES	85,445	82,000	80,000	(2,000)	-2.44%		
11-450-04511-40245	W1 TF STATION - ONT TIRE STEWARDS	1,364	2,500	1,500	(1,000)	-40.00%		
11-450-04511-40246	SOLID WASTE-ELECTRONICS REVENUE	4,483	3,000	4,000	1,000	33.33%		
11-450-04512-40308	WARD 2 WASTE TIPPING FEES	16,294	12,000	15,000	3,000	25.00%		
	WDO FUNDING		75,000					
11-450-04512-40245	W2 TF STATION - ONT TIRE STEWARDS	683	3,000	500	(2,500)	-83.33%		
11-450-04520-40400	RECYCLING - COMPOSTER SALES	1,186	1,500	1,000	(500)	-33.33%		
	OPERATING REVENUE	571,907	675,000	748,740	148,740	22.04%		
12-450-04500-51010	REFUSE-ADMIN WAGES	39,161	33,416	33,834	418	1.25%		
12-450-04500-51200	REFUSE-ADMIN BENEFITS	11,472	10,025	10,150	125	1.25%		
12-450-04500-51210	SOLID WASTE-WSIB	844	754	763	9	1.25%		
12-450-04500-62100	REFUSE COLLECT/ DISPOSAL	4,175	8,000	7,000	(1,000)	-12.50%		
12-450-04500-62290	REFUSE - OTHER EXP	2,442	5,000	5,000	0	0.00%		
12-450-04510-62210	BLUE BOX/TAG REFUNDS	3,946	3,000	2,500	(500)	-16.67%		
12-450-04510-62300	BRA COLLECTION & RECYCLING CONTRACT	947,444	896,358	928,800	32,442	3.62%		
12-450-04511-62210	LANDFILL - WARD 2 TRANSFER STATION EXPENSE	46,708	50,000	50,000	0	0.00%		
	WARD 2 LANDFILL CLOSURE EXPENSES	6,702						
12-450-04512-62210	LANDFILL - WARD 1 TRANSFER STATION EXPENSE	193,397	120,000	205,000	85,000	70.83%		
	OPERATING EXPENSES	1,256,291	1,126,553	1,243,047	116,494	10.34%		
	Solid Waste Surplus/(Deficit)	(684,384)	(451,553)	(494,307)	32,246	-7.14%		
	STORM WATER MANAGEMENT							
	TRANSFER FROM DRAINAGE DEPT	5,000	5,000	5,000	0	0.00%		
	OPERATING REVENUE	5,000	5,000	5,000	0	0.00%		
12-480-04800-63050	STORM WATER MANAGEMENT - POND MAINTENANCE	\$5,000	\$5,000	\$5,000	0	0.00%		
	OPERATING EXPENSES	5,000	5,000	5,000	0	0.00%		
	Storm Water Mgt Surplus/(Deficit)	0	0	0	0	0.00%		
	Building, Drainage, Waste Management Surplus/(Deficit)	(655,121)	(438,665)	(491,165)	(52,500)	11.97%		
	Environmental Services							
	MOUNT BRYDGES SEWERS							
11-400-04000-40400	SANITARY SEWERS - MT BRYDGES-TREATMENT	\$17,316	\$30,900	\$48,000	17,100	55.34%		
11-400-04000-40660	SANITARY SEWERS - MT BRYDGES- UPFRONT PAYMENTS	92,659	74,159		(74,159)	-100.00%		
11-400-04000-40161	SANITARY SEWERS - MY BRYDGES - DEBT PAYMENT	188,338	197,754	188,338	(9,416)	-4.76%		
	SANITARY SEWERS - MY BRYDGES - TRANSFER FROM RESERVES	0		296,024				
	SANITARY SEWERS - MY BRYDGES - DC PAYMENT	0	0	101,760	101,760	100.00%		
	OPERATING REVENUE	298,313	302,813	634,122	331,309	109.41%		
12-400-04000-51010	MT BRYDGES SEWER - ADMIN LABOUR	508	2,500	1,000	(1,500)	-60.00%		
12-400-04000-51210	MT BRYDGES SEW-WSIB	5	200	100	(100)	-50.00%		
12-400-04000-62130	SANITARY SEWERS -MT BRYDGES -PROPERTY IN	7,868	3,000	8,000	5,000	166.67%		
12-400-04000-62250	MT BRYDGES SEWER -COLLECTION CONTRACT	656	500	500	0	0.00%		
12-400-04000-62313	SANITARY SEWERS -MT BRYDGES -LIABILITY INS	0	2,000	2,000	0	0.00%		
12-400-04000-63110	SANITARY SEWERS-MT BRYDGES-FUEL	0	500	500	0	0.00%		
12-400-04000-63230	SANITARY SEWERS-MT BRYDGES -VEHICLE LEASE	0	2,000	2,000	0	0.00%		
12-400-04100-51200	SANITARY SEWERS -MT BRYDGES PAYROLL BENEFITS	0	3,000	500	(2,500)	-83.33%		
12-400-04120-51010	SANITARY SEWERS - MT BRYDGES-MAINS WAGES F/T	12,614	2,000	10,000	8,000	400.00%		
12-400-04120-51210	SANITARY SEWERS - MT BRYDGES-MAINS-WSIB	83	0	100	100	100.00%		
12-400-04120-62210	SANITARY SEWERS - MT BRYDGES-PUMP SUPPLIES	6,393	500	3,500	3,000	600.00%		
12-400-04120-62300	SANITARY SEWERS - MT BRYDGES PUMP CONSULTING	0	1,000	500	(500)	-50.00%		
12-400-04121-51010	SANITARY SEWERS - MT BRYDGES MAINS WAGES F/T	0	2,000	1,000	(1,000)	-50.00%		
12-400-04121-62210	SANITARY SEWERS - MT BRYDGES-MAINS SUPPLIES	65	500	500	0	0.00%		
12-400-04121-62300	SANITARY SEWERS - MT BRYDGES MAINS-CONSULTING	2,237	1,000	3,000	2,000	200.00%		
12-400-04130-51010	SANITARY SEWERS - MT BRYDGES PDC MTCE-WAGES F/T	0	500	500	0	0.00%		
12-400-04130-62210	SANITARY SEWERS - MT BRYDGES PDC-SUPPLIES	0	500	500	0	0.00%		
12-400-04130-62300	SANITARY SEWERS - MT BRYDGES PDC CONSULTING	0	500	500	0	0.00%		
12-400-04132-51010	SANITARY SEWERS - MT BRYDGES STP WAGES F/T	29,800	2,200	15,000	12,800	581.82%		
12-400-04132-62210	SANITARY SEWERS - MT BRYDGES STP EXPENSES	15,755	4,500	15,000	10,500	233.33%		
12-400-04132-62300	SANITARY SEWERS - MT BRYDGES STP CONSULTING	597	500	750	250	50.00%		
12-400-04000-60530	DEBT REPAYMENT	437,424	437,422	568,672	131,250	30.01%		
	OPERATING EXPENSES	514,005	466,822	634,122	167,300	35.84%		
	Mount Brydges Sewers Surplus/(Deficit)	(215,692)	(164,009)	0	164,009			
	MOUNT BRYDGES WATER SYSTEM							

Prepared By: William Dakin		2012	2012	2013				
March 5 -2013	Proposed 2013 Operating Budget	UNAUDITED	APPROVED	PROPOSED	\$	%		
		ACTUAL	BUDGET	BUDGET	DIFF	DIFF		
11-470-04700-40400	MB WATER BILLING REVENUE	\$406,431	\$441,148	\$471,200	30,052	6.81%		
11-470-04700-40690	MB MISCELLANEOUS REVENUE	4,900	14,000	2,500	(11,500)	-82.14%		
	OPERATING REVENUE	411,331	455,148	473,700	18,552	4.08%		
12-470-04700-51010	MB - ADMINISTRATIVE WAGES	8,565	8,000	8,000	0	0.00%		
12-470-04700-51200	MT BRYDGES WATER - PAYROLL BENEFITS	2,447	2,200	2,200	0	0.00%		
12-470-04700-51210	MT BRYDGES WATER - WSIB	85	100	100	0	0.00%		
12-470-04700-62010	MB MISC OFFICE EXPENSES	15	500	500	0	0.00%		
12-470-04700-62060	MB ADVERTISING	79	250	250	0	0.00%		
12-470-04700-62080	MB FAX/TELEPHONE MAINTENANCE	2,151	3,000	2,500	(500)	-16.67%		
12-470-04700-62120	MB PUBLIC RELATIONS	54	500	500	0	0.00%		
12-470-04700-62130	MB INSURANCE EXPENSE	5,452	13,320	6,000	(7,320)	-54.95%		
12-470-04700-62210	MBW - MUNICIPAL TAXES	5,457	9,000	9,000	0	0.00%		
12-470-04700-63230	MB WATER - VEHICLE RENTAL	6,000	6,000	6,000	0	0.00%		
12-470-04702-51010	MB WELLS MTCE - LABOUR	315	0	500	500	100.00%		
12-470-04702-51210	MT BRYDGES- WELLS MTCE - LABOUR-WSIB	4	0	50	50	100.00%		
12-470-04702-62210	MB WELLS MTCE - SUPPLIES	0	0	500	500	100.00%		
12-470-04702-62300	MB WELLS MTCE - CONTRACT	88	0	50	50	100.00%		
12-470-04700-62250	MB WATER PURCHASE LAKE HURON	84,580	91,125	95,000	3,875	4.25%		
12-470-04724-51010	MT BRYDGES-DRINKING WATER LICENCE-WAGES	0	2,000	2,500	500	25.00%		
12-470-04724-62300	MT BRYDGES-DRINKING WATER LICENCE-CONTRACT	0	2,000	2,500	500	25.00%		
12-470-04730-51010	MB PUMP/PLANT GENERAL MAIN - LABOUR	414	0	1,000	1,000	100.00%		
12-470-04730-62210	MB PUMP/PLANT GENERAL MTCE - SUPPLIES	2,448	10,000	5,000	(5,000)	-50.00%		
12-470-04730-62300	MB PUMP/PLANT GENERAL MTCE - CONTRACT	0	500	500	0	0.00%		
12-470-04731-51010	MB DAILY INSPECT/TESTING - LABOUR	3,234	7,000	4,000	(3,000)	-42.86%		
12-470-04731-51210	MT BRYDGES-DAILY INSPECTION/TESTING --WSIB	41	100	100	0	0.00%		
12-470-04731-62210	MB DAILY INSPECTION/TESTING - SUPPLIES	5,973	8,000	8,000	0	0.00%		
12-470-04731-62300	MB DAILY INSPEC/TESTING-CONSULT/CONTRACT	0	0	500	500	100.00%		
12-470-04740-51010	MB WATER TREATMENT/DISINFECTION LABOUR	2,232	1,500	3,000	1,500	100.00%		
12-470-04740-51210	MT BRYDGES-WATER TREATMENT/DISINFECTI-WSIB	196	50	300	250	500.00%		
12-470-04740-62210	MB WATER TREATMENT/DISINFECTION SUPPLIES	2,758	1,500	2,500	1,000	66.67%		
12-470-04750-51010	MB RES. - GEN MTCE-LABOUR	5,910	9,000	9,000	0	0.00%		
12-470-04750-62210	MB R&T GEN MTCE - SUPPLIES	20,308	30,000	25,000	(5,000)	-16.67%		
12-470-04750-62300	MB RES. - GEN MTCE - CONSULT/CONTRACT	425	2,000	2,000	0	0.00%		
12-470-04760-51010	MB MAINS MTCE - LABOUR	1,805	5,000	2,500	(2,500)	-50.00%		
12-470-04760-51210	MB MAINS MTCE - LABOUR- WSIB	21	1,000	500	(500)	-50.00%		
12-470-04760-62210	MBW - MAINS MTCE - SUPPLIES	86	1,000	1,000	0	0.00%		
12-470-04760-62300	MB MAINS MTCE - CONSULT/CONTRACT	922	2,000	2,000	0	0.00%		
12-470-04761-51010	MB LOCATES (MAINS/SERVICES) - LABOUR	2,596	4,000	3,000	(1,000)	-25.00%		
12-470-04761-51210	MB LOCATES (MAINS/SERV- WSIB	31	100	100	0	0.00%		
12-470-04761-62210	MB LOCATES (MAINS/SERVICES) - SUPPLIES	0	500	500	0	0.00%		
12-470-04762-51010	MB VALVE MTCE/REPAIR - LABOUR	203	500	500	0	0.00%		
12-470-04762-51210	MB VALVE MTCE/REPAIR - WSIB	2	25	25	0	0.00%		
12-470-04768-51010	MB MAINS/HYDRANT FLUSHING - LABOUR	76	1,500	1,000	(500)	-33.33%		
12-470-04768-51210	MT BRYDGES-MB MAINS/HYDRANT FLUSHING -WSIB	1	25	25	0	0.00%		
12-470-04770-51010	MB SERVICES GEN MTCE - LABOUR	3,148	3,500	3,500	0	0.00%		
12-470-04770-51210	MB SERVICES GEN MTCE -- WSIB	39	50	50	0	0.00%		
12-470-04770-62210	MB SERVICES GEN MTCE - SUPPLIES	8,344	5,000	5,000	0	0.00%		
12-470-04780-51010	MB WATER - METER MTCE - LABOUR	51	100	100	0	0.00%		
12-470-04780-51210	MB METERS MTCE - WSIB	1	25	25	0	0.00%		
12-470-04780-62300	MB METERS MTCE - CONSULT/CONTRACT	47,338	37,500	45,000	7,500	20.00%		
12-470-04790-51010	MB HYDRANT GEN MTCE - LABOUR	1,117	1,000	1,500	500	50.00%		
12-470-04790-51210	MB HYDRANT GEN MTCE - WSIB	14	25	25	0	0.00%		
12-470-04790-62210	MB HYDRANT GEN MTCE - SUPPLIES	0	1,000	1,000	0	0.00%		
12-470-04702-51200	MB WELL MTCE - PAYROLL BENEFITS	12,602	10,000	15,000	5,000	50.00%		
12-470-04700-60520	MB WATER DEBT - PRINCIPAL	43,746	43,746	43,746	0	0.00%		
	MB WATER TRANSFER TO CURRENT YEAR CAPITAL			150,554	150,554	100.00%		
	OPERATING EXPENSES	281,374	325,241	473,700	148,459	45.65%		
	Mount Brydges Water System Surplus/(Deficit)	129,957	129,907	0	(129,907)			
	STRATHROY AND AREA WASTE WATER							
11-410-04100-40400	OTHER REVENUE-SEWER TREATMENT SURCHARGES	\$2,037,082	\$2,231,211	\$2,308,250	77,039	3.45%		
11-410-04100-40660	OTHER REVENUE-ENVIRONMENTAL RECOVERIES	1,365	30,000	15,000	(15,000)	-50.00%		
11-410-04100-40690	MISCL REVENUE - STRATHROY WW	15,771	15,000	15,000	0	0.00%		
11-411-04132-40690	OTHER REV - ADEL/METC SEWAGE TREATMENT	7,834	10,000	10,000	0	0.00%		
11-410-04110-40690	OTHER REV - ADEL/ METC SEWAGE COLLECTION	0	0	0	0	0.00%		
	OPERATING REVENUE	2,062,052	2,286,211	2,348,250	62,039	2.71%		
12-410-04100-51010	SANITARY OVERHEAD-WAGES-F/T	85,200	85,000	85,000	0	0.00%		
12-410-04100-51200	SANITARY OVERHEAD-PAYROLL BENEFITS	49,902	60,000	60,000	0	0.00%		
12-410-04100-51300	SANITARY OVERHEAD-BENEFITS-CLOTHING	1,856	2,000	2,000	0	0.00%		
12-410-04100-51360	SANITARY OVERHEAD-MEMBERSHIPS/DUES	75	500	500	0	0.00%		
12-410-04100-51410	SANITARY OVERHEAD-CONFERENCES	0	1,000	1,000	0	0.00%		
12-410-04100-51420	SANITARY OVERHEAD-SEMINARS, TRAINING	1,699	2,500	2,500	0	0.00%		
12-410-04100-62010	SANITARY OVERHEAD-OFFICE EXPENSES	726	2,000	2,000	0	0.00%		
12-410-04100-62040	SANITARY OVERHEAD-LICENSES,PERMITS	378	1,500	1,500	0	0.00%		
12-410-04100-62080	SANITARY OVERHEAD-TELEPHONE	4,063	4,000	4,000	0	0.00%		
12-410-04100-62130	SANITARY OVERHEAD-PROP INSURANCE	11,376	11,376	12,000	624	5.49%		
12-410-04100-62250	SANITARY SEWER - COLLECTION CONTRACT	36,009	33,000	36,000	3,000	9.09%		
12-410-04100-62290	SANITARY OVERHEAD-OTHER EXPENSES	779	2,000	2,000	0	0.00%		
12-410-04100-62313	SANITARY OVERHEAD-LIABILITY INSURANCE	20,309	20,309	21,000	691	3.40%		
12-410-04100-63020	SANITARY OVERHEAD-MAIN-EQUIPMENT	2,631	2,000	2,000	0	0.00%		
12-410-04100-63030	SANITARY OVERHEAD-VEHICLE MAINTENANCE	3,191	6,000	6,000	0	0.00%		
12-410-04100-63040	SANITARY OVERHEAD-MAIN-BUILDINGS	61	2,000	2,000	0	0.00%		
12-410-04100-63110	SANITARY OVERHEAD-FUEL	9,045	6,000	10,000	4,000	66.67%		
12-410-04100-63150	SANITARY OVERHEAD-UTILITIES - HYDRO	395	2,000	2,000	0	0.00%		
12-410-04100-63160	SANITARY OVERHEAD-UTILITIES - NATURAL GAS	517	1,000	1,000	0	0.00%		
12-410-04100-63230	SANITARY OVERHEAD-VEHICLE LEASE	0	14,906	14,906	0	0.00%		
12-410-04100-63320	SANITARY OVERHEAD-SMALL EQUIP PURCH	257	2,000	2,000	0	100.00%		
12-410-04101-51010	SANITARY FACILITIES-WEED CONTROL-WAGES F/T	885	1,500	1,500	0	0.00%		
12-410-04101-62210	SANITARY FACILITIES-WEED CONTROL EXP	14	50	50	0	0.00%		
12-410-04120-51010	SANITARY SEWER PUMP-WAGES-F/T	33,443	35,000	30,000	(5,000)	-14.29%		
12-410-04120-62210	SANITARY SEWER PUMP-SUPPLIES	18,472	10,000	20,000	10,000	100.00%		
12-410-04120-62300	SANITARY SEWER PUMP-CONSULTING, CONTRACT	608	7,500	7,500	0	0.00%		
12-410-04121-51010	SANITARY SEWER MAINS- WAGES -F/T	8,610	10,000	12,000	2,000	20.00%		
12-410-04121-51210	SANITARY SEWERS - STRATHROY--WSIB	93	100	100	0	0.00%		
12-410-04121-62210	SANITARY SEWER MAINS-SUPPLIES	12,671	5,000	7,000	2,000	40.00%		
12-410-04121-62300	SANITARY SEWER MAINS-CONSULTING CONTRACT	4,334	25,000	25,000	0	0.00%		
12-410-04130-51010	P.D.C. MAINTENANCE, INSTAL-WAGES-F/T	2,666	5,000	5,000	0	0.00%		
12-410-04130-62210	P.D.C. MAINTENANCE, INSTAL-SUPPLIES	195	2,000	1,000	(1,000)	-50.00%		
12-410-04130-62300	P.D.C. MAINTENANCE, INSTAL-CONSULTING, CO	0	2,000	1,000	(1,000)	-50.00%		
12-410-04131-51010	SANITARY SEWER PUMP (ALBERT ST PUMP STN) WAGES F/T	15,414	25,000	20,000	(5,000)	-20.00%		
12-410-04131-62210	SANITARY SEWER-(ALBERT ST PUMP STN)-SUPPLIES	38,013	40,000	40,000	0	0.00%		
12-410-04131-62300	SANITARY SEWER PUMP(ALBERT ST PUMT STN) CONSULTING	41	5,000	4,000	(1,000)	-20.00%		
12-410-04132-51010	SANITARY SEWER MAINS-ADEL/MET WAGES F/T	0	2,000	2,000	0	0.00%		
12-410-04132-62300	SANITARY SEWER MAINS-ADEL/MET - CONSULTING/CONTRAC	313	500	500	0	0.00%		
12-410-04132-62210	SANITARY SEWER MAINS-ADEL/MET - SUPPLIES	2,633	1,000	1,000	0	0.00%		
12-410-04140-51010	LAGOON MAINTENANCE-WAGES-F/T	63,996	75,000	70,000	(5,000)	-6.67%		
12-410-04140-62210	LAGOON MAINTENANCE-EXPENSES	450,822	430,000	430,000	0	0.00%		
12-410-04140-62300	LAGOON MAINTENANCE-CONSULTING	0	1,000	1,000	0	0.00%		

Prepared By: William Dakin		2012	2012	2013			
March 5 -2013	Proposed 2013 Operating Budget	UNAUDITED	APPROVED	PROPOSED	\$	%	
		ACTUAL	BUDGET	BUDGET	DIFF	DIFF	
	TRANSFER TO CURRENT YEAR CAPITAL	0	0	1,400,194	1,400,194	100.00%	
	OPERATING EXPENSES	881,692	943,741	2,348,250	1,404,509	148.82%	
	Strathroy Waste Water Surplus/(Deficit)	1,180,360	1,342,470	0	(1,342,470)		
	STRATHROY & AREA WATER SYSTEM						
11-460-04600-40400	SW WATER BILLING REVENUE	\$2,553,406	\$2,842,281	\$2,902,225	59,944	2.11%	
11-460-04600-40690	SW MISCELLANEOUS REVENUE	27,882	25,000	25,000	0	0.00%	
11-460-04610-40400	SW - ADELAIDE/METCALFE SERVICING REVENUE	55,701	51,765	50,000	(1,765)	-3.41%	
	OPERATING REVENUE	2,636,989	2,919,046	2,977,225	58,179	1.99%	
12-460-04600-40770	STRATHROY WATER TRANSFER TO RESERVE	0	228,520	455,622	227,102	99.38%	
12-460-04600-51010	STRATHROY WATER - FULL TIME WAGES	121,625	140,000	190,000	50,000	35.71%	
12-460-04600-51050	SW PART TIME WAGES	43,432	30,000	20,000	(10,000)	-33.33%	
12-460-04600-51200	SW WATER PAYROLL BENEFITS	65,321	67,000	80,000	13,000	19.40%	
12-460-04600-51210	STRATHROY- WATER - WSIB	1,506	1,800	1,900	100	5.56%	
12-460-04600-51300	SW CLOTHING ALLOWANCE	1,832	1,750	2,000	250	14.29%	
12-460-04600-51360	SW MEMBERSHIPS	702	2,000	2,000	0	0.00%	
12-460-04600-62010	SW OFFICE SUPPLIES	722	2,500	2,500	0	0.00%	
12-460-04600-62040	SW RADIO LICENCE	820	1,500	1,500	0	0.00%	
12-460-04600-62060	SW ADVERTISING	175	500	500	0	0.00%	
12-460-04600-62080	SW TELEPHONE BILLS	4,163	6,000	6,000	0	0.00%	
12-460-04600-62130	SW INSURANCE EXPENSE	31,600	34,390	34,000	(390)	-1.13%	
12-460-04600-62210	SW MUNICIPAL TAXES	4,275	0	6,500	6,500	100.00%	
12-460-04600-62250	SW - WATER PURCHASES (LAKE HURON)	643,788	625,000	625,000	0	0.00%	
12-460-04600-62290	SW MISC OFFICE EXPENSES	608	500	750	250	50.00%	
12-460-04600-62320	SW LEGAL FEES	1,838	1,000	1,000	0	0.00%	
12-460-04600-63020	SW MISCELLANEOUS EQUIPMENT	10,083	5,000	5,000	0	0.00%	
12-460-04600-63030	SW TRUCKS MAINTENANCE	21,951	30,000	30,000	0	0.00%	
12-460-04600-63230	SW - VEHICLE RENTAL	31,553	31,553	32,003	450	1.43%	
12-460-04601-51010	SW OFFICE BUILDING MTCE-LABOUR	0	1,000	1,000	0	0.00%	
12-460-04601-62210	SW -BUILDING MTCE-GENERAL SUPPLIES	15,777	10,000	10,000	0	0.00%	
12-460-04601-62300	STRATHROY WATER-BUILDING MTCE-CONTRACT	14,156	15,000	15,000	0	0.00%	
12-460-04610-51010	SW OFFICE BUILDING MTCE - LABOUR	1,113	2,000	2,000	0	0.00%	
12-460-04610-51210	SW OFFICE BLDG-WSIB	13	50	50	0	0.00%	
12-460-04610-62210	SW - SUPPLIES	1,594	3,000	3,000	0	0.00%	
12-460-04611-51010	SW **REBILLING** - LABOUR	2,343	5,000	2,000	(3,000)	-60.00%	
12-460-04611-51050	SW - REBILLING - PT WAGES	0	1,000	500	(500)	-50.00%	
12-460-04611-51200	SW **REBILLING** - BENEFITS	459	1,000	500	(500)	-50.00%	
12-460-04611-51210	SW ** REBILLING** - WSIB	23	200	100	(100)	-50.00%	
12-460-04611-62210	SW **REBILLING for CKE** - SUPPLIES	820	2,500	2,500	0	0.00%	
12-460-04611-62290	SW **REBILLING MISCL** - SUPPLIES	0	500	500	0	0.00%	
12-460-04611-62300	SW **REBILLING** - CONTRACT	0	2,500	2,000	(500)	-20.00%	
12-460-04624-51010	STRATHROY-DRINKING WATER LICENCE - LABOUR	0	5,000	5,000	0	0.00%	
12-460-04624-62300	STRATHROY-DRINKING WATER LICENCE-CONTRACT	0	1,000	1,000	0	0.00%	
12-460-04625-51010	STRATHROY WATER-LEAK DETECTION-LABOUR	0	1,500	1,500	0	0.00%	
12-460-04625-62300	STRATHROY-LEAK DETECTION-CONTRACT	0	1,500	500	(1,000)	-66.67%	
12-460-04630-62210	SW P&P GEN MTCE - SUPPLIES	6,279	7,000	7,000	0	0.00%	
12-460-04631-51010	SW P&P DAILY SAMPLE - LABOUR	4,741	7,500	7,500	0	0.00%	
12-460-04631-51210	STRATHROY- WATER - P & P S-WSIB	59	100	100	0	0.00%	
12-460-04631-62210	SW P&P DAILY SAMPLE - SUPPLIES	11,221	10,000	10,000	0	0.00%	
12-460-04640-62210	SW GEN TREATMENT - SUPPLIES	1,603	7,000	3,000	(4,000)	-57.14%	
12-460-04650-51010	SW RESV & TOWER GEN MTCE - LABOUR	9,212	10,000	10,000	0	0.00%	
12-460-04650-51210	STRATHROY- WATER - RESIVOIR-WSIB	109	100	200	100	100.00%	
12-460-04650-62210	SW RESV & TOWER GEN MTCE - SUPPLIES	62,141	60,000	65,000	5,000	8.33%	
12-460-04650-62300	SW RESV & TOWER GEN MTCE - CONTRACT	1,895	1,000	1,500	500	50.00%	
12-460-04660-51010	SW MAINS GEN MTCE - LABOUR	10,791	10,000	13,000	3,000	30.00%	
12-460-04660-51210	STRATHROY WATER GEN-WSIB	132	100	200	100	100.00%	
12-460-04660-62210	SW MAINS GEN MTCE - SUPPLIES	9,403	15,000	15,000	0	0.00%	
12-460-04660-62300	SW MAINS GEN MTCE - CONTRACT	3,635	5,000	500	(4,500)	-90.00%	
12-460-04661-51010	SW MAINS LOCATES - LABOUR	13,842	10,000	12,000	2,000	20.00%	
12-460-04661-62210	SW MAINS LOCATES - SUPPLIES	135	4,000	1,000	(3,000)	-75.00%	
12-460-04662-51010	SW VALVE MTCE & REPAIR - LABOUR	10,105	5,000	5,000	0	0.00%	
12-460-04662-51210	STRATHROY WATER-VALVES-WSIB	131	50	100	50	100.00%	
12-460-04662-62110	SW VALVE MTCE & REPAIR	0	5,000	2,500	(2,500)	-50.00%	
12-460-04662-62210	SW VALVE MTCE & REPAIR - SUPPLIES	2,043	0	1,000	1,000	100.00%	
12-460-04667-51010	SW STAFF MTGS & TRAINING - LABOUR	3,719	7,000	5,000	(2,000)	-28.57%	
12-460-04667-51210	STRATHROY-WATER - Training-WSIB	678	1,000	500	(500)	-50.00%	
12-460-04667-62210	SW STAFF MTGS & TRAINING - SUPPLIES	972	7,000	5,000	(2,000)	-28.57%	
12-460-04668-51010	SW MAINS FLUSHING - LABOUR	26,162	23,000	23,000	0	0.00%	
12-460-04668-51210	STRATHROY-WATER Mains-WSIB	112	100	100	0	0.00%	
12-460-04668-62210	SW MAINS FLUSHING - SUPPLIES	146	1,000	300	(700)	-70.00%	
12-460-04670-51010	SW SERVICES GENERAL MTCE - LABOUR	25,069	15,000	18,000	3,000	20.00%	
12-460-04670-51210	SW SERVICES - GEN MTCE-WSIB	301	150	200	50	33.33%	
12-460-04670-62210	SW SERVICES GENERAL MTCE - SUPPLIES	47,924	45,000	47,000	2,000	4.44%	
12-460-04670-62300	SW SERVICES GENERAL MTCE - CONTRACT	0	2,000	2,000	0	0.00%	
12-460-04680-51010	SW METERS MTCE - LABOUR	76	1,000	1,000	0	0.00%	
12-460-04680-62210	SW METERS MTCE - SUPPLIES	10,924	5,000	10,000	5,000	100.00%	
12-460-04680-62300	SW METERS MTCE - CONTRACT	245,954	190,000	210,000	20,000	10.53%	
12-460-04690-51010	SW HYDRANTS GEN MTCE - LABOUR	3,783	5,000	5,000	0	0.00%	
12-460-04690-51210	SW HYDRANTS GEN MTCE - WSIB	47	100	100	0	0.00%	
12-460-04690-62210	SW HYDRANTS GEN MTCE - SUPPLIES	6,220	6,000	6,500	500	8.33%	
12-460-04690-62300	SW HYDRANTS GEN MTCE - CONTRACT	0	500	500	0	0.00%	
	DEBT PAYMENT	875,000					
	TRANSFER TO CURRENT YEAR CAPITAL			945,000	945,000		
	OPERATING EXPENSES	2,416,856	1,727,463	2,977,225	1,249,762	72.35%	
	Strathroy Water System Surplus/(Deficit)	220,133	1,191,583	0	(1,191,583)		
	Environmental Services Surplus/(Deficit)	1,314,758	2,499,951	0	(2,499,951)		
	Emergency Services						
	FIRE DEPARTMENT						
11-220-02200-40340	SALE OF SERVICES-FIRE PROTECTION SERVICE	\$17,950	\$16,000	\$15,000	(1,000)	-6.25%	
11-220-02200-40341	FIRE RECOVERY-SOUTHWEST MIDDLESEX	62,317	62,317	76,180	13,863	22.25%	
	OPERATING REVENUE	80,267	78,317	91,180	12,863	16.42%	
12-220-02200-51010	FIRE-WAGES-F/T	128,488	133,607	129,167	(4,440)	-3.32%	
12-220-02200-51200	FIRE-PAYROLL BENEFITS	36,392	36,000	36,450	450	1.25%	
12-220-02200-51210	FIRE-OPERATIONS-WSIB	2,596	3,000	3,038	38	1.25%	
12-220-02200-51360	FIRE-MEMBERSHIPS, DUES	3,131	3,000	3,000	0	0.00%	
12-220-02200-51410	FIRE-CONFERENCES, CONVENTIONS	7,284	8,000	8,000	0	0.00%	
12-220-02200-51420	FIRE-SEMINARS, TRAINING, MEETINGS	839	1,000	1,000	0	0.00%	
12-220-02200-60760	FIRE - VEHICLE RESERVE ALLOCATION	6,000	6,000	6,000	0	0.00%	
12-220-02200-62010	FIRE-OFFICE SUPPLIES	1,137	1,000	1,000	0	0.00%	
12-220-02200-62015	FIRE-TRAINING DIV EXP/SUPPLIES	2,761	3,000	3,000	0	0.00%	
12-220-02200-62070	FIRE-POSTAGE, COURIER	63	200	200	0	0.00%	
12-220-02200-62090	FIRE-9-1-1 BELL	1,408	6,000	6,000	0	0.00%	
	TRANSFER TO IT DEPT			21,000	21,000	100.00%	
12-220-02200-62120	FIRE-PROMOTION PUBLIC RELATIONS	194	500	500	0	0.00%	

Prepared By: William Dakin		2012	2012	2013				
March 5 - 2013	Proposed 2013 Operating Budget	UNAUDITED	APPROVED	PROPOSED	\$	%		
		ACTUAL	BUDGET	BUDGET	DIFF	DIFF		
12-220-02200-62130	FIRE-HALL PROPERTY INSURANCE	19,229	19,229	20,250	1,021	5.31%		
12-220-02200-62290	FIRE-OTHER COSTS	1,383	1,000	1,000	0	0.00%		
12-220-02200-62313	FIRE-LIABILITY INSURANCE	4,335	4,335	5,000	665	15.34%		
12-220-02200-63010	FIRE-TELECOM. MAINT/LICENCING	11,155	11,000	11,000	0	0.00%		
12-220-02200-63040	FIRE- ADMIN OFFICE MAINTENANCE	1,834	3,000	2,500	(500)	-16.67%		
	FIRE - ADMIN SUBTOTAL	228,229	239,871	258,105	18,234	7.60%		
12-220-02210-51050	FIRE STR-P/T	220,071	232,624	245,748	13,124	5.64%		
12-220-02210-51200	FIRE STR-PAYROLL BENEFITS	10,386	14,000	13,000	(1,000)	-7.14%		
12-220-02210-51210	FIRE-STRATH DEPT-WSIB	4,648	4,400	4,455	55	1.25%		
12-220-02210-51300	FIRE STR-PROTECTIVE CLOTHING REPLACEMENT	11,062	11,000	11,000	0	0.00%		
12-220-02210-51305	FIRE STR-PROTECTIVE CLOTHING MAINT	1,101	2,500	1,500	(1,000)	-40.00%		
12-220-02210-51310	FIRE STR-UNIFORMS	2,197	2,000	2,000	0	0.00%		
12-220-02210-51420	FIRE STR-SEMINARS, TRAINING	3,284	3,500	4,500	1,000	28.57%		
12-220-02210-51430	FIRE STR-TRAVEL EXPENSES	0	250	250	0	0.00%		
12-220-02210-60760	FIRE STR - VEHICLE RESERVE ALLOCATION	6,300	6,300	6,300	0	0.00%		
12-220-02210-62020	FIRE STR-TRAINING PUBLICATIONS	282	400	300	(100)	-25.00%		
12-220-02210-62090	FIRE STR-DISPATCH SERVICE	63,000	63,000	63,000	0	0.00%		
12-220-02210-62210	FIRE STR-GENERAL SUPPLIES	972	1,000	1,000	0	0.00%		
12-220-02210-62220	FIRE STR-HEALTH & SAFETY	1,540	1,500	1,000	(500)	-33.33%		
12-220-02210-62230	FIRE-STR-HEALTH & SAFETY RECERT.	626	1,000	500	(500)	-50.00%		
12-220-02210-62290	FIRE STR-OTHER COSTS	978	1,000	1,000	0	0.00%		
12-220-02210-63020	FIRE STR-EQUIPMENT MAINT	3,021	2,000	2,000	0	0.00%		
12-220-02210-63030	FIRE STR-VEHICLE MAINTENANCE	22,262	38,000	33,000	(5,000)	-13.16%		
12-220-02210-63035	FIRE-STR-VEHICLE ANNUAL CERTIFICATION	3,437	3,600	3,600	0	0.00%		
	FIRE STR-DEBT PAYMENT FOR PUMPER			51,055	51,055	100.00%		
12-220-02210-63040	FIRE STR-HALL MAINTENANCE	17,432	20,000	20,000	0	0.00%		
12-220-02210-63110	FIRE STR-FUEL	5,456	7,500	7,000	(500)	-6.67%		
12-220-02210-63150	FIRE STR-HALL UTILITIES - ELECTRIC	6,181	7,000	7,000	0	0.00%		
12-220-02210-63160	FIRE STR-HALL UTILITIES - NATURAL GAS	1,971	3,500	3,500	0	0.00%		
12-220-02210-63250	FIRE STR-COMMUNICATIONS MAINT.	678	2,500	2,000	(500)	-20.00%		
12-220-02210-63255	FIRE-STR-COMMUNICATIONS UPGRADES	0	2,500	2,000	(500)	-20.00%		
12-220-02210-63320	FIRE STR-SMALL EQUIP PURCHASE	5,525	7,000	6,500	(500)	-7.14%		
12-220-02210-64210	FIRE STR-FIRE PREVENTION/PUBLIC EDUCATION	4,020	4,000	4,000	0	0.00%		
12-220-02210-64230	FIRE STR-CHEMICAL FOAM	0	500	500	0	0.00%		
12-220-02210-64240	FIRE STR-AIR MANAGEMENT MAINTENANCE	1,895	500	1,000	500	100.00%		
12-220-02210-64245	FIRE STR-AIR MANAGEMENT CERTIFICATION	2,783	4,500	4,500	0	0.00%		
	FIRE - STRATHROY SUBTOTAL	401,108	447,574	503,208	55,634	12.43%		
12-220-02220-51050	FIRE MTB-P/T	147,000	173,208	176,396	3,188	1.84%		
12-220-02220-51200	FIRE MTB-PAYROLL BENEFITS	8,799	14,000	13,048	(952)	-6.80%		
12-220-02220-51210	FIRE-MT BRYDGES DEPT-WSIB	4,648	5,000	4,500	(500)	-10.00%		
12-220-02220-51300	FIRE MTB-PROTECTIVE CLOTHING REPLACEMENT	8,188	8,000	8,000	0	0.00%		
12-220-02220-51305	FIRE MTB-PROTECTIVE CLOTHING MAINTENANCE	3,608	2,000	1,000	(1,000)	-50.00%		
12-220-02220-51310	FIRE MTB-UNIFORMS PURCHASE & MAINTENANCE	1,032	1,000	1,000	0	0.00%		
12-220-02220-51420	FIRE MTB-SEMINARS, TRAINING, MEETINGS	1,737	2,000	2,500	500	25.00%		
12-220-02220-51430	FIRE MTB-TRAVEL EXPENSES	0	200	200	0	0.00%		
12-220-02220-60760	FIRE MTB-VEHICLE RESERVE	3,000	3,000	3,000	0	0.00%		
12-220-02220-62010	FIRE MTB-OFFICE SUPPLIES	69	200	200	0	0.00%		
12-220-02220-62020	FIRE MTB-TRAINING PUBLICATIONS	0	200	200	0	0.00%		
12-220-02220-62090	FIRE MTB-DISPATCH SERVICE	26,250	26,250	26,250	0	0.00%		
12-220-02220-62210	FIRE MTB-GENERAL SUPPLIES	345	600	600	0	0.00%		
12-220-02220-62220	FIRE MTB-HEALTH & SAFETY	1,207	800	500	(300)	-37.50%		
12-220-02220-62230	FIRE MTB-HEALTH & SAFETY RECERTIFICATION	591	800	500	(300)	-37.50%		
12-220-02220-62290	FIRE MTB-OTHER COSTS	333	500	500	0	0.00%		
12-220-02220-63020	FIRE MTB-EQUIPMENT MAINTENANCE	997	1,000	1,000	0	0.00%		
12-220-02220-63030	FIRE MTB-VEHICLE MAINTENANCE	13,108	14,000	14,000	0	0.00%		
12-220-02220-63035	FIRE MTB-VEHICLE ANNUAL CERTIFICATION	1,682	2,500	600	(1,900)	-76.00%		
12-220-02220-63040	FIRE MTB-HALL MAINTENANCE	7,498	7,000	7,000	0	0.00%		
	FIRE MTB-HALL SEWER HOOK UP (2012 -2019)			1,000	1,000	100.00%		
12-220-02220-63110	FIRE MTB-FUEL	2,785	3,500	3,500	0	0.00%		
12-220-02220-63150	FIRE MTB-HALL UTILITIES - HYDRO	2,818	3,500	3,500	0	0.00%		
12-220-02220-63160	FIRE MTB-HALL UTILITIES - NATURAL GAS	859	1,500	1,200	(300)	-20.00%		
12-220-02220-63250	FIRE MTB-COMMUNICATIONS MAINTENANCE	950	2,000	1,000	(1,000)	-50.00%		
12-220-02220-63255	FIRE MTB-COMMUNICATION UPGRADES	0	1,500	1,500	0	0.00%		
12-220-02220-63320	FIRE MTB-SMALL EQUIP PURCHASE	2,433	3,000	2,500	(500)	-16.67%		
12-220-02220-64210	FIRE MTB-PREVENTION CHARGES	1,133	1,000	1,000	0	0.00%		
12-220-02220-64230	FIRE MTB-CHEMICAL FOAM	1,221	1,500	1,000	(500)	-33.33%		
12-220-02220-64240	FIRE MTB-AIR MANAGEMENT MAINT	1,001	500	500	0	0.00%		
12-220-02220-64245	FIRE MTB-AIR MANAGEMENT CERTIFICATION	1,952	2,500	2,000	(500)	-20.00%		
	FIRE - MT BRYDGES SUBTOTAL	245,244	282,758	279,694	(3,064)	-1.08%		
12-220-02230-51050	FIRE MELB-P/T	110,748	129,608	131,646	2,038	1.57%		
12-220-02230-51200	FIRE MELB-PAYROLL BENEFITS	7,205	12,000	12,150	150	1.25%		
12-220-02230-51210	FIRE-MELB DEPT-WSIB	4,197	4,000	4,050	50	1.25%		
12-220-02230-51300	FIRE MELB-PROTECTIVE CLOTHING REPLACEMENT	8,376	6,000	6,000	0	0.00%		
12-220-02230-51305	FIRE MELB-PROTECTIVE CLOTHING MAINTENANCE	860	1,000	500	(500)	-50.00%		
12-220-02230-51310	FIRE MELB-UNIFORMS PURCHASE AND MAINTENANCE	1,020	800	1,000	200	25.00%		
12-220-02230-51420	FIRE MELB-SEMINARS, TRAINING, MEETING	477	1,500	2,500	1,000	66.67%		
12-220-02230-51430	FIRE MELB-TRAVEL EXPENSES	0	200	100	(100)	-50.00%		
12-220-02230-60760	FIRE MELB - VEHICLE RESERVE ALLOWANCE	3,000	3,000	3,000	0	0.00%		
12-220-02230-62010	FIRE MELB-OFFICE SUPPLIES	0	100	100	0	0.00%		
12-220-02230-62020	FIRE MELB-BOOK PERIODICAL, FILM, RECORD	0	200	100	(100)	-50.00%		
12-220-02230-62090	FIRE MELB-ANSWERING SERVICE	15,750	15,750	15,750	0	0.00%		
12-220-02230-62210	FIRE MELB-GENERAL SUPPLIES	430	400	400	0	0.00%		
12-220-02230-62220	FIRE MELB-HEALTH & SAFETY	826	500	500	0	0.00%		
12-220-02230-62230	FIRE MELB HEALTH & SAFETY RECERTIFICATION	2,637	3,000	2,000	(1,000)	-33.33%		
12-220-02230-62290	FIRE MELB-OTHER COSTS	534	500	300	(200)	-40.00%		
12-220-02230-63010	FIRE MELB-OFFICE EQUIPMENT MAIN	0	100	100	0	0.00%		
12-220-02230-63020	FIRE MELB-EQUIPMENT MAINTENANCE	447	500	500	0	0.00%		
12-220-02230-63030	FIRE MELB-VEHICLE MAINTENANCE	3,984	6,000	5,000	(1,000)	-16.67%		
12-220-02230-63035	FIRE MELB-VEHICLE ANNUAL CERTIFICATION	1,078	1,500	1,000	(500)	-33.33%		
	FIRE MELB-DEBT PAYMENT FOR TANKER			17,179	17,179	100.00%		
12-220-02230-63040	FIRE MELB-HALL MAINTENANCE	5,513	6,000	6,000	0	0.00%		
12-220-02230-63110	FIRE MELB-FUEL	2,924	3,500	3,500	0	0.00%		
12-220-02230-63150	FIRE MELB-HALL UTILITIES - HYDRO	3,419	2,500	3,000	500	20.00%		
12-220-02230-63160	FIRE MELB-HALL UTILITIES - NATURAL GAS	1,042	1,500	1,500	0	0.00%		
12-220-02230-63250	FIRE MELB-COMMUNICATIONS MAINTENANCE	986	2,000	1,000	(1,000)	-50.00%		
12-220-02230-63255	FIRE MELB-COMMUNICATIONS UPGRADES	1,167	1,500	1,000	(500)	-33.33%		
12-220-02230-63320	FIRE MELB-SMALL EQUIPMENT PURCHASE	2,655	3,000	3,000	0	0.00%		
12-220-02230-64210	FIRE MELB-FIRE PREVENTION/PUBLIC EDUCATION	721	500	1,000	500	100.00%		
12-220-02230-64230	FIRE MELB-CHEMICAL FOAM	407	500	500	0	0.00%		
12-220-02230-64240	FIRE MELB-AIR MANAGEMENT MAINTENANCE	328	800	800	0	0.00%		
12-220-02230-64245	FIRE MEL-AIR MANAGEMENT CERTIFICATION	2,228	3,000	2,000	(1,000)	-33.33%		
	FIRE - MELBOURNE SUBTOTAL	182,959	211,458	227,175	15,717	7.43%		
	TOTAL OPERATING EXPENSES	1,057,540	1,181,661	1,268,182	86,521	7.32%		
	Fire Service Surplus/(Deficit)	(977,273)	(1,103,344)	(1,177,002)	(73,658)	6.68%		
	STRATHROY - CARADOC POLICE DEPARTMENT							
11-230-02300-40210	GRANTS-POLICE	\$72,485	\$233,800	\$181,000	(52,800)	-22.58%		
11-230-02300-40301	FEES-REPORT DISTRIBUTION	3,119	7,000	4,000	(3,000)	-42.86%		

Prepared By: William Dakin		2012	2012	2013				
March 5 - 2013	Proposed 2013 Operating Budget	UNAUDITED	APPROVED	PROPOSED	\$	%		
		ACTUAL	BUDGET	BUDGET	DIFF	DIFF		
11-230-02300-40302	FEES-POLICE COMMUNITY ASSISTANCE	7,353	6,000	6,000	0	0.00%		
11-230-02300-40303	FEES-FINGERPRINTING	496	1,000	1,000	0	0.00%		
11-230-02300-40304	FEES-BACKGROUND CHECK	35,148	33,000	33,000	0	0.00%		
112300230040690...	FEES-POLICE-OTHER	5,971	1,000	1,000	0	0.00%		
12-230-02300-60750	TRANSFER FROM FIRE DEPARTMENT	105,000	105,000	105,000	0	0.00%		
	OPERATING REVENUE	229,572	386,800	331,000	(55,800)	-14.43%		
12-230-02300-51010	CIVILIAN FT WAGES	495,087	534,856	550,901	16,045	3.00%		
12-230-02300-51200	CIVILIAN FT BENEFITS	183,559	172,376	172,000	(376)	-0.22%		
12-230-02300-51210	CIVILIAN - WSIB	15,510	14,500	13,673	(827)	-5.70%		
12-230-02300-51050	CIVILIAN P/T WAGES	154,103	100,000	110,000	10,000	10.00%		
12-230-02300-51060	CIVILIAN O/T WAGES	29,946	50,000	27,000	(23,000)	-46.00%		
12-230-02330-51070	CIVILIAN FT STAT PAY	25,975	16,000	28,731	12,731	79.57%		
12-230-02330-51415	TRAINING	24,090	24,000	23,000	(1,000)	-4.17%		
12-230-02330-51360	MEMBERSHIPS, DUES	631	750	500	(250)	-33.33%		
12-230-02330-51410	CONFERENCES, CONVENTIONS	997	1,500	1,675	175	11.67%		
12-230-02330-51420	SEMINARS, MEETINGS	2,220	2,000	1,500	(500)	-25.00%		
12-230-02330-51430	TRAVEL EXPENSES	3,256	5,500	3,500	(2,000)	-36.36%		
122300233062010...	OFFICE SUPPLIES	7,374	6,300	5,000	(1,300)	-20.63%		
12-230-02320-62020	BOOKS, PERIODICALS, FILMS, REC	2,267	2,000	2,000	0	0.00%		
12-230-02320-62070	POSTAGE, COURIER	994	2,000	1,500	(500)	-25.00%		
12-230-02320-62080	TELEPHONE, FAX	29,766	34,000	30,000	(4,000)	-11.76%		
12-230-02300-62130	PROPERTY INSURANCE	5,931	5,931	6,200	269	4.54%		
12-230-02300-62210	OTHER SUPPLIES	662	1,000	1,000	0	0.00%		
12-230-02300-62220	PROTECTIVE SUPPLIES	143	500	500	0	0.00%		
12-230-02300-62290	OTHER COSTS	2,076	1,500	1,500	0	0.00%		
12-230-02300-62311	VEHICLE INSURANCE	13,985	13,985	14,200	215	1.54%		
12-230-02300-62313	LIABILITY INSURANCE	8,671	8,671	8,700	29	0.33%		
	INSURANCE DEDUCTABLE/LEGAL COST	11,689		0	0	0.00%		
12-230-02300-62350	CONTRACTED WORK	38,665	49,600	15,000	(34,600)	-69.76%		
	CONTRACTED IT WORK	0	0	35,000	35,000	100.00%		
12-230-02300-63010	COPIER COSTS	7,116	4,400	1,000	(3,400)	-77.27%		
12-230-02300-63020	EQUIPMENT MAINTENANCE	1,016	2,000	1,000	(1,000)	-50.00%		
12-230-02300-63030	VEHICLE MAINTENANCE	37,615	30,000	40,000	10,000	33.33%		
12-230-02300-63040	BUILDING MAINTENANCE	57,107	50,000	50,000	0	0.00%		
	MTB BUILDING MAINTENANCE	2,885		0	0	0.00%		
12-230-02300-63110	FUEL	59,341	61,000	61,000	0	0.00%		
12-230-02300-63150	BUILDING UTILITIES	25,065	32,000	30,000	(2,000)	-6.25%		
12-230-02300-63250	COMMUNICATIONS MAINTENANCE	18,464	20,000	20,000	0	0.00%		
12-230-02300-63260	IT EXPENSES	31,202	36,000	16,000	(20,000)	-55.56%		
	LEASED EQUIPMENT	0	0	28,858	28,858	100.00%		
	SOFTWARE LICENCES	0	0	22,000	22,000	100.00%		
12-230-02300-63320	SMALL EQUIPMENT PURCHASE	13,003	19,000	15,000	(4,000)	-21.05%		
	OFFICE EQUIPMENT	0	0	4,000	4,000	100.00%		
12-230-02300-64310	FIREARMS/AMMUNITION	4,917	12,000	6,000	(6,000)	-50.00%		
12-230-02300-64330	CRIME SCENE SUPPLIES	2,116	2,500	3,000	500	20.00%		
12-230-02300-64340	DRUG INTELLIGENCE	2,951	2,000	2,000	0	0.00%		
12-230-02300-64350	O.P.T.I.C.	49,370	47,000	52,500	5,500	11.70%		
12-230-02300-64360	COMMUNITY SERVICES	5,938	6,000	6,000	0	0.00%		
12-230-02300-64370	CARE OF PRISONERS	201	500	200	(300)	-60.00%		
12-230-02300-64380	PARKING	900	1,000	900	(100)	-10.00%		
12-230-02300-64390	EMERGENCY RESPONSE UNIT EXP	13,702	10,000	9,000	(1,000)	-10.00%		
	POLICE GENERAL COSTS	1,390,406	1,382,369	1,421,538	39,169	2.83%		
12-230-02310-51050	POLICE BOARD - WAGES-P/T	29,635	28,532	29,388	856	3.00%		
12-230-02310-51030	POLICE BOARD - STAT PAY	1,324	1,427	1,470	43	3.01%		
12-230-02310-51120	POLICE BOARD-REMUNERATION	20,900	18,000	16,750	(1,250)	-6.94%		
12-230-02310-51200	POLICE BOARD PAYROLL BENEFITS	6,324	5,300	5,909	609	11.49%		
12-230-02310-51210	POLICE-POLICE BOARD-WSIB	675	613	640	27	4.40%		
12-230-02310-51360	POLICE BOARD-MEMBERSHIPS, DUES	1,241	1,210	1,220	10	0.83%		
12-230-02310-51410	POLICE BOARD-CONFERENCES, CONVENT	0	2,000	2,500	500	25.00%		
12-230-02310-51420	POLICE-COURSE/EDUCATION FEE REIMBURSEMENT	1,724	4,500	4,500	0	0.00%		
12-230-02310-51430	POLICE BOARD-TRAVEL EXPENSES	228	1,000	1,500	500	50.00%		
12-230-02310-62010	POLICE BOARD-OFFICE SUPPLIES	64	500	300	(200)	-40.00%		
12-230-02310-62020	POLICE BOARD-BOOKS, PERIODICALS	0	100	100	0	0.00%		
12-230-02310-62070	POLICE BOARD-POSTAGE, COURIER	23	100	50	(50)	-50.00%		
12-230-02310-62120	POLICE BOARD-PROMOTION, PUBLIC RELATIONS	1,088	1,000	1,000	0	0.00%		
12-230-02310-62290	POLICE BOARD-OTHER COSTS	346	500	500	0	0.00%		
12-230-02310-62300	POLICE BOARD-OTHER PROFESSIONAL COSTS	341	2,000	1,000	(1,000)	-50.00%		
12-230-02310-62320	POLICE BOARD-LEGAL COSTS	9,965	4,000	4,000	0	0.00%		
	COUNCIL REQUESTED REDUCTION IN POLICE BUDGET			(40,000)				
	POLICE BOARD COSTS	73,878	70,782	30,827	(39,955)	-56.45%		
12-230-02320-51010	ADMIN WAGES-F/T	215,798	247,000	243,718	(3,282)	-1.33%		
12-230-02320-51200	ADMIN PAYROLL BENEFITS	55,368	74,000	69,015	(4,985)	-6.74%		
12-230-02320-51210	ADMINISTRATION-WSIB	3,156	3,450	3,676	226	6.55%		
12-230-02320-51360	ADMIN-MEMBERSHIPS, DUES	1,367	3,100	2,500	(600)	-19.35%		
12-230-02320-51410	ADMIN-CONFERENCE, CONVENTIONS	1,479	3,200	4,000	800	25.00%		
12-230-02320-51420	ADMIN-SEMINARS, TRAINING, MEETINGS	1,509	1,500	2,000	500	33.33%		
12-230-02320-51430	ADMIN-TRAVEL EXP	128	1,500	2,000	500	33.33%		
12-230-02320-62120	ADMIN-PROMOTION, PUBLIC RELATIONS	1,103	1,000	1,000	0	0.00%		
122300232062290...	ADMIN-OTHER COSTS	275	1,000	500	(500)	-50.00%		
12-230-02320-62300	PROFESSIONAL FEES	0	1,200	500	(700)	-58.33%		
	POLICE ADMIN COSTS	280,183	336,950	328,909	(8,041)	-2.39%		
12-230-02330-51010	OFFICER WAGES-F/T	2,507,947	2,602,161	2,683,986	81,825	3.14%		
12-230-02330-51020	OFFICER WAGES OVERTIME	91,472	130,000	120,000	(10,000)	-7.69%		
12-230-02330-51030	OFFICER WAGES- STAT. PAY	66,202	75,000	77,250	2,250	3.00%		
12-230-02330-51040	OFFICER WAGES-ACTING RANK	284	6,000	5,000	(1,000)	-16.67%		
12-230-02330-51090	OFFICER WAGES-RIDE PROGRAM	7,057	13,800	13,800	0	0.00%		
12-230-02330-51140	OFFICER WAGES-COMMUNITY ASSISTANCE	5,632	6,000	6,000	0	0.00%		
12-230-02330-51200	OFFICER-PAYROLL BENEFITS	684,483	737,333	754,025	16,692	2.26%		
	ADMIN PAYROLL-RETIREE BENEFITS	40,014	0	38,917	38,917	100.00%		
12-230-02330-51210	OFFICER-WSIB	50,354	52,000	53,309	1,309	2.52%		
12-230-02330-51300	OFFICER BENEFITS-PLAIN CLOTHES	2,580	3,200	3,200	0	0.00%		
12-230-02330-51310	OFFICER BENEFITS-DRY CLEANING	1,526	1,300	1,700	400	30.77%		
122300233051320...	OFFICER BENEFITS-UNIFORMS	21,263	22,000	19,000	(3,000)	-13.64%		
12-230-02330-51330	OFFICER BENEFITS-MEAL ALLOWANCE	1,814	2,500	1,500	(1,000)	-40.00%		
	POLICE - UNIFORM COSTS	3,480,628	3,651,294	3,777,687	126,393	3.46%		
	TOTAL OPERATING EXPENSES	5,225,095	5,441,395	5,558,961	117,566	2.16%		
	Police Services Surplus/(Deficit)	(4,995,523)	(5,054,595)	(5,227,961)	(173,366)	3.43%		
	Emergency Services Surplus/(Deficit)	(5,972,796)	(6,157,939)	(6,404,963)	(247,024)	4.01%		
	Recreation and Leisure Services							
	RECREATION							
11-600-06000-40690	REC ADMIN-MISCELLANEOUS REVENUE	\$0	\$500	\$500	0	0.00%		
	GENERAL REC REVENUE	\$6,553	\$0	\$4,000	4,000	100.00%		
11-610-06110-40230	GRANTS-CAN I PLAY TOO	4,542	6,000	6,000	0	0.00%		

Prepared By: William Dakin		2012	2012	2013				
March 5 - 2013	Proposed 2013 Operating Budget	UNAUDITED	APPROVED	PROPOSED	\$	%		
		ACTUAL	BUDGET	BUDGET	DIFF	DIFF		
11-610-06120-40360	SALE OF SERVICES-BADMINTON PROGRAM	532	1,000	1,000	0	0.00%		
11-610-06130-40360	SALE OF SERVICES-VOLLEYBALL PROGRAM	531	4,500	1,000	(3,500)	-77.78%		
11-610-06140-40360	SALE OF SERVICES-BASKETBALL PROGRAM	0	1,000	1,000	0	0.00%		
	OPERATING REVENUE	12,158	13,000	13,500	500	3.85%		
12-610-06100-51010	RECREATION-WAGES-F/T	95,830	103,435	115,967	12,532	12.12%		
12-610-06100-51120	RECREATION-REMUNERATION	2,350	3,000	1,500	(1,500)	-50.00%		
12-610-06100-51200	RECREATION-PAYROLL BENEFITS	23,408	31,031	29,428	(1,603)	-5.17%		
12-610-06100-51210	RECREATION PROGRAMS - WSIB	1,764	0	2,000	2,000	100.00%		
12-610-06100-51360	RECREATION-MEMBERSHIPS, DUES	450	1,000	500	(500)	-50.00%		
12-610-06100-51420	RECREATION-SEMINARS, TRAINING	57	1,800	900	(900)	-50.00%		
12-610-06100-51430	RECREATION TRAVEL EXPENSES	345	2,000	1,000	(1,000)	-50.00%		
12-610-06100-62010	RECREATION-OFFICE SUPPLIES	327	700	350	(350)	-50.00%		
12-610-06100-62250	RECREATION-GENERAL PROGRAM EXPENSES	3,743	5,250	3,000	(2,250)	-42.86%		
	TRANSFER TO IT DEPT			13,000	13,000	100.00%		
12-610-06100-62290	REC ADMIN-MISCELLANEOUS EXPENSE	1,262	2,000	2,000	0	0.00%		
12-610-06110-60630	RECREATION-SUBSIDY-CAN I PLAY TOO	5,066	6,000	6,000	0	0.00%		
	OPERATING EXPENSES	134,602	156,216	175,645	19,429	12.44%		
	and Recreation Surplus/(Deficit)	(122,444)	(143,216)	(162,145)	(18,929)	13.22%		
	SCOUT HUT OPERATIONS							
11-671-06710-40390	SCOUT HUT-RENTAL	\$3,172	\$3,200	\$3,200	0	0.00%		
	OPERATING REVENUE	3,172	3,200	3,200	0	0.00%		
12-671-06710-63040	SCOUT HUT-BLDG MAINT	971	1,000	1,000	0	0.00%		
	TRANSFER TO IT DEPT			500	500	100.00%		
12-671-06710-63150	SCOUT HUT-UTILITIES -HYDRO	1,572	1,650	1,700	50	3.03%		
12-671-06710-63160	SCOUT HUT-UTILITIES-GAS	1,136	2,000	1,500	(500)	-25.00%		
	OPERATING EXPENSES	3,679	4,650	4,700	50	1.08%		
	Scout Hut Surplus/(Deficit)	(507)	(1,450)	(1,500)	(50)	3.45%		
	CARADOC COMMUNITY CENTRE							
11-680-06800-40390	CC CENTRE-RENTAL FEES	\$22,511	\$18,000	\$20,000	2,000	11.11%		
	OPERATING REVENUE	22,511	18,000	20,000	2,000	11.11%		
12-680-06800-51130	CC CENTRE-CONTRACTS	32,800	34,500	32,000	(2,500)	-7.25%		
12-680-06800-62060	CC CENTRE-ADVERTISING	589	1,000	1,000	0	0.00%		
12-680-06800-62100	CC CENTRE-WASTE PICKUP	1,486	2,100	2,000	(100)	-4.76%		
12-680-06800-62130	CC CENTRE-INSURANCE	3,839	3,839	4,031	192	5.00%		
12-680-06800-62210	CC CENTRE-SUPPLIES	1,885	2,500	2,000	(500)	-20.00%		
12-680-06800-62290	CC CENTRE-MISCELLANEOUS EXPENSE	256	100	100	0	0.00%		
12-680-06800-63040	CC CENTRE-BLDG MAINTENANCE	12,793	15,000	15,000	0	0.00%		
	TRANSFER TO IT DEPT			1,000	1,000	100.00%		
12-680-06800-63150	CC CENTRE-UTILITIES	5,125	4,500	5,000	500	11.11%		
12-680-06800-63160	CC CENTRE-UTILITIES-GAS	2,895	4,000	3,500	(500)	-12.50%		
12-680-06800-63170	CC CENTRE-UTILITIES-WATER	914	800	1,200	400	50.00%		
	OPERATING EXPENSES	62,582	68,339	66,831	(1,508)	-2.21%		
	Caradoc Community Centre Surplus/(Deficit)	(40,071)	(50,339)	(46,831)	3,508	-6.97%		
	PARK OPERATIONS							
11-620-06200-40390	FEES-PARK RENTAL	\$1,170	\$1,600	\$1,600	0	0.00%		
11-620-06200-40690	PARKS 1-MISCELLANEOUS REVENUE	5,019	10,000	5,000	(5,000)	-50.00%		
	OPERATING REVENUE	6,189	11,600	6,600	(5,000)	-43.10%		
12-620-06200-51010	PARKS-WAGES-F/T	121,192	116,276	120,927	4,651	4.00%		
12-620-06200-51050	PARKS-WAGES-P/T	22,542	23,232	28,152	4,920	21.18%		
12-620-06200-51200	PARKS-PAYROLL BENEFITS	38,371	38,368	42,972	4,604	12.00%		
12-620-06200-51210	PARKS - WSIB	3,388	3,800	4,104	304	8.00%		
12-620-06200-51420	PARKS - TRAINING	40	200	100	(100)	-50.00%		
	TRANSFER TO IT DEPT			600	600	100.00%		
12-620-06200-62040	PARKS-LICENCES & PERMITS	1,213	400	650	250	62.50%		
12-620-06200-62100	PARKS-WASTE DISPOSAL	1,135	1,500	1,300	(200)	-13.33%		
12-620-06200-62110	PARKS 1-JANITORIAL SUPPLIES	2,019	2,500	2,200	(300)	-12.00%		
12-620-06200-62112	PARKS 1-JOINT USE COSTS	7,823	7,000	7,000	0	0.00%		
12-620-06200-62130	PARKS-PROPERTY INSURANCE	9,048	9,048	9,500	452	5.00%		
12-620-06200-62290	PARKS-OTHER EXPENSES	4,003	1,800	1,800	0	0.00%		
12-620-06200-62313	PARKS-LIABILITY INSURANCE	4,436	4,436	4,658	222	5.00%		
12-620-06200-63020	PARKS-EQUIPMENT MTCE	7,961	8,000	11,000	3,000	37.50%		
12-620-06200-63030	PARKS-VEHICLE MAINTENANCE	2,362	5,000	3,000	(2,000)	-40.00%		
12-620-06200-63040	PARKS-PROPERTY MAINTENANCE	14,040	9,000	9,000	0	0.00%		
12-620-06200-63050	PARKS-GROUNDS MAINTENANCE	13,904	10,000	12,500	2,500	25.00%		
	PARKS-TREE REMOVAL EAB	0	0	5,000	5,000	100.00%		
	SPLASHPAD WATER	0	0	19,500	19,500	100.00%		
	SPLASHPAD MCTE	0	0	3,000	3,000	100.00%		
12-620-06200-63051	PARKS - WARD 1- LIGHTS MTCE	5,188	2,500	2,500	0	0.00%		
12-620-06200-63052	PARKS - WARD 1- RAILROAD MTCE	2,193	3,500	3,500	0	0.00%		
	PAINT SOCCER NETS(2012)	2,341		0	0	0.00%		
12-620-06200-63110	PARKS 1-FUEL	12,717	14,200	14,800	600	4.23%		
12-620-06200-63150	PARKS-UTILITIES	17,514	18,500	18,500	0	0.00%		
12-620-06200-63320	PARKS-VEHICLE/EQUIP LEASE	52,620	55,000	55,000	0	0.00%		
12-620-06210-51050	PARKS - WARD 2 - CARETAKER	2,544	2,500	2,500	0	0.00%		
12-620-06210-62290	PARKS- MT BRYDGES PLAYGROUND	0	500	500	0	0.00%		
12-620-06210-62990	PARKS - WARD 2- OTHER COSTS	445	1,500	1,500	0	0.00%		
12-620-06210-63020	PARKS 2-DIAMOND MAIN/REPAIR	2,184	1,500	1,500	0	0.00%		
12-620-06210-63050	PARKS 2-PROPERTY MAINTENANCE	9,620	8,000	8,300	300	3.75%		
12-620-06210-63150	PARKS 2-HYDRO	1,236	2,000	1,500	(500)	-25.00%		
12-620-06210-64503	PARKS 2-GRASS CUTTING	26,175	29,000	29,000	0	0.00%		
	OPERATING EXPENSES	388,254	379,260	426,063	46,803	12.34%		
	Park Operations Surplus/(Deficit)	(382,065)	(367,660)	(419,463)	(51,803)	14.09%		
	POOLS							
11-630-06300-40310	FEES-POOL ADMISSION	\$4,936	\$5,500	\$4,500	(1,000)	-18.18%		
11-630-06300-40360	SALE OF SERVICES-SWIMMING LESSONS	17,841	16,500	17,000	500	3.03%		
11-630-06300-40690	POOL-MISC REVENUE	0	1,500	1,500	0	0.00%		
11-631-06310-40330	POOL-STRATHROY AQUATIC CLUB-REGISTRATION FEES	9,676	7,200	8,500	1,300	18.06%		
	OPERATING REVENUE	32,453	30,700	31,500	800	2.61%		
12-630-06300-51010	POOL-WAGES-F/T	1,622	5,375	2,000	(3,375)	-62.79%		
12-630-06300-51050	POOL-WAGES-P/T	40,043	38,000	40,544	2,544	6.69%		
12-630-06300-51200	POOL-PAYROLL BENEFITS	3,635	3,700	3,700	0	0.00%		
12-630-06300-51210	POOL- WSIB	917	1,000	1,000	0	0.00%		
12-630-06300-51420	POOL-STAFF TRAINING	0	500	250	(250)	-50.00%		
12-630-06300-62010	POOL-OFFICE SUPPLIES	4	250	150	(100)	-40.00%		
12-630-06300-62250	POOL-PROGRAM EXPENSES	4,448	3,000	3,500	500	16.67%		
	TRANSFER TO IT DEPT			750	750	100.00%		
12-630-06300-62290	POOL-OTHER EXPENSES	1,795	1,000	1,000	0	0.00%		

Prepared By: William Dakin		2012	2012	2013				
March 5 - 2013	Proposed 2013 Operating Budget	UNAUDITED	APPROVED	PROPOSED	\$	%		
		ACTUAL	BUDGET	BUDGET	DIFF	DIFF		
12-630-06300-63020	POOL-EQUIPMENT MAINTENANCE	2,799	3,500	3,500	0	0.00%		
	POOL-ELECTRIC REPAIR	0	0	1,600	1,600	100.00%		
12-630-06300-63150	POOL-UTILITIES - HYDRO	2,798	3,000	3,000	0	0.00%		
12-630-06300-63170	POOL-WATER	4,304	4,300	4,300	0	0.00%		
12-630-06300-64230	POOL-CHEMICALS	3,042	3,500	3,500	0	0.00%		
12-631-06310-60760	POOL - STRATHROY AQUATIC CLUB TF TO RESERVES	0	3,700	5,000	1,300	35.14%		
12-631-06310-62250	POOL-STRATHROY AQUATIC CLUB-PROGRAM EXPENSE	928	1,500	1,500	0	0.00%		
12-631-06310-62290	AQUATIC CLUB - OTHER COST (POOL RENTAL)	2,000	2,000	2,000	0	0.00%		
	OPERATING EXPENSES	68,335	74,325	77,294	2,969	3.99%		
	Pools Surplus/(Deficit)	(35,882)	(43,625)	(45,794)	(2,169)	4.97%		
	ARENA OPERATIONS							
11-640-06400-40420	ARENA - SURCHARGE FOR FUTURE CAPITAL	\$18,375	\$20,000	\$20,000	0	0.00%		
11-640-06410-40320	WMMC-SALE OF SERVICES-SIGN ADVERTISING	7,255	8,500	8,500	0	0.00%		
11-640-06410-40390	WMMC-AUDITORIUM RENTAL	12,953	8,000	8,000	0	0.00%		
11-640-06410-40391	WMMC-FEES-ARENA ICE RENTAL	181,908	175,000	175,000	0	0.00%		
11-640-06420-40320	GEM-ADVERTISING	15,377	18,000	16,000	(2,000)	-11.11%		
11-640-06420-40390	GEM-AUDITORIUM RENTALS	5,493	3,500	3,500	0	0.00%		
11-640-06420-40391	GEM-ICE RENTALS	529,163	550,000	530,000	(20,000)	-3.64%		
11-640-06420-40392	GEM-PRO SHOP RENTAL	288	0	0	0	0.00%		
	OPERATING REVENUE	770,812	783,000	761,000	(22,000)	-2.81%		
12-640-06400-51200	ARENA-RETIRES BENEFITS	10,450	0	11,000	11,000	100.00%		
12-640-06400-60760	ARENA - TRANSFERS TO ARENA CAPITAL RESERVE	18,375	20,000	20,000	0	0.00%		
12-640-06410-51010	WMMC ARENA-WAGES-F/T	119,564	152,307	160,415	8,108	5.32%		
12-640-06410-51050	WMMC ARENA-WAGES-P/T	10,947	13,860	13,860	0	0.00%		
12-640-06410-51200	WMMC ARENA-PAYROLL BENEFITS	40,603	48,022	42,060	(5,962)	-12.41%		
12-640-06410-51210	WMMC ARENA - WSIB	3,135	3,000	3,120	120	4.00%		
12-640-06410-51300	WMMC ARENA-CLOTHING	1,327	2,500	2,500	0	0.00%		
12-640-06410-51360	WMMC-MEMBERSHIPS,DUES	288	300	300	0	0.00%		
12-640-06410-51420	WMMC-TRAINING	1,782	2,000	2,000	0	0.00%		
12-640-06410-62010	WMMC-OFFICE SUPPLIES	2,586	500	2,000	1,500	300.00%		
12-640-06410-62040	WMMC-LICENCES & PERMITS	458	3,000	1,500	(1,500)	-50.00%		
12-640-06410-62100	WMMC ARENA-WASTE DISPOSAL	1,309	1,500	1,500	0	0.00%		
12-640-06410-62110	WMMC-JANITORIAL SUPPLIES	2,807	5,500	4,000	(1,500)	-27.27%		
12-640-06410-62120	WMMC ARENA-PROMOTION	0	1,000	1,000	0	0.00%		
12-640-06410-62130	WMMC ARENA-PROPERTY INSURANCE	19,527	19,571	20,550	979	5.00%		
12-640-06410-62250	WMMC-PROGRAM EXPENSES	579	100	1,000	900	900.00%		
12-640-06410-62290	WMMC ARENA-OTHER COSTS	920	1,000	1,000	0	0.00%		
12-640-06410-62313	WMMC ARENA-LIABILITY INSURANCE	29,131	29,131	30,588	1,457	5.00%		
12-640-06410-63020	WMID ARENA-EQUIPMENT MAINTENANCE	11,895	4,500	7,000	2,500	55.56%		
12-640-06410-63030	WMMC-ICE MACHINE	2,608	4,500	2,500	(2,000)	-44.44%		
12-640-06410-63040	WMMC ARENA-BUILDING MAINTENANCE	22,524	13,000	16,000	3,000	23.08%		
12-640-06410-63150	WMMC ARENA-UTILITIES-HYDRO	57,480	45,000	60,000	15,000	33.33%		
12-640-06410-63160	WMMC-UTILITIES-GAS	10,083	20,000	15,000	(5,000)	-25.00%		
12-640-06410-63170	WMMC-UTILITIES-WATER	7,684	10,000	10,000	0	0.00%		
	TRANSFER TO IT DEPT			3,000	3,000	100.00%		
12-640-06410-63320	WMMC-REFRIGERATION PLANT	4,876	5,000	4,000	(1,000)	-20.00%		
12-640-06410-60520	WMMC - LOAN PAYMENT	274,949	274,949	274,949	0	0.00%		
	WMMC ARENA	655,887	680,240	710,842	30,602	4.50%		
12-640-06420-51010	GEM ARENA-WAGES F/T	323,285	309,229	313,094	3,865	1.25%		
12-640-06420-51050	GEM ARENA-WAGES P/T	36,193	32,340	35,102	2,762	8.54%		
12-640-06420-51200	GEM ARENA-PAYROLL BENEFITS	81,600	98,005	81,000	(17,005)	-17.35%		
12-640-06420-51210	GEMINI ARENA - WSIB	7,406	9,000	8,428	(572)	-6.36%		
12-640-06420-51300	GEM ARENA-CLOTHING	4,035	3,200	3,200	0	0.00%		
12-640-06420-51360	GEM ARENA-MEMBERSHIPS,DUES	318	400	300	(100)	-25.00%		
12-640-06420-51420	GEMINI-TRAINING	4,328	4,500	3,500	(1,000)	-22.22%		
12-640-06420-51430	ARENAS - TRAVEL EXPENSES	4,860	3,000	2,000	(1,000)	-33.33%		
12-640-06420-60500	GEMINI-DEBIT/CREDIT CARD MACHINE BANK CHARGES	0	0	3,500	3,500	100.00%		
12-640-06420-62010	GEM ARENA-OFFICE SUPPLIES	0	2,500	3,000	500	20.00%		
12-640-06420-62040	GEM ARENA-LICENCES & PERMITS	735	1,800	1,500	(300)	-16.67%		
12-640-06420-62100	GEM ARENA-WASTE DISPOSAL	3,526	4,500	3,500	(1,000)	-22.22%		
12-640-06420-62110	GEM ARENA-JANITORIAL SUPPLIES	11,501	6,700	6,700	0	0.00%		
12-640-06420-62120	GEM ARENA-PROMOTION	1,534	2,000	1,800	(200)	-10.00%		
12-640-06420-62130	GEM ARENA-PROPERTY INSURANCE	21,343	21,343	22,410	1,067	5.00%		
12-640-06420-62250	GEM ARENA-PROGRAM EXPENSES	2,937	3,000	3,000	0	0.00%		
12-640-06420-62290	GEM ARENA-OTHER COSTS	4,763	2,500	2,500	0	0.00%		
12-640-06420-62313	GEM ARENA - LIABILITY INSURANCE	20,032	20,032	21,034	1,002	5.00%		
12-640-06420-63010	GEM ARENA-OFFICE EQUIPMENT MAIN	1,367	500	1,000	500	100.00%		
	TRANSFER TO IT DEPT			4,000	4,000	100.00%		
12-640-06420-63020	GEM ARENA-EQUIPMENT MAINTENANCE	7,080	7,000	7,500	500	7.14%		
12-640-06420-63030	GEM ARENA-ICE MACHINE	9,436	2,500	5,000	2,500	100.00%		
12-640-06420-63040	GEM ARENA-BLDG MAINT	20,310	20,000	20,000	0	0.00%		
12-640-06420-63050	GEMINI-JOINT USE COSTS	3,768	18,000	10,000	(8,000)	-44.44%		
12-640-06420-63150	GEM ARENA-UTILITIES	157,649	140,000	160,000	20,000	14.29%		
12-640-06420-63160	GEM ARENA-UTILITIES-GAS	31,085	40,000	34,891	(5,109)	-12.77%		
12-640-06420-63170	GEM ARENA-UTILITIES-WATER	16,823	20,000	16,142	(3,858)	-19.29%		
12-640-06420-63320	GEM ARENA-REFRIGERATION PLANT	7,539	6,500	5,000	(1,500)	-23.08%		
	Gemini ARENA	783,453	778,549	779,102	553	0.07%		
	TOTAL ARENA OPERATING EXPENSES	1,439,340	1,458,789	1,489,944	31,155	2.14%		
	Arena Operations Surplus/(Deficit)	(668,528)	(675,789)	(728,944)	(53,155)	7.87%		
	RECREATION CONCESSIONS							
11-640-06411-40400	WMMC-CONCESSION SALES	\$2,933	\$1,500	\$2,500	1,000	66.67%		
11-640-06412-40410	WMMC-VENDING SALES	1,561	1,000	1,200	200	20.00%		
11-691-06910-40400	GEM-CONCESSION SALES	79,463	90,000	80,000	(10,000)	-11.11%		
11-691-06910-40410	GEM-VENDING SALES	6,523	6,000	6,000	0	0.00%		
	OPERATING REVENUE	90,480	98,500	89,700	(8,800)	-8.93%		
12-691-06910-51050	GEM-CONC WAGES P/T	27,833	30,000	30,375	375	1.25%		
12-691-06910-51200	GEM-CONC PAYROLL BENEFITS	1,722	1,500	1,769	269	17.93%		
12-691-06910-51210	CONCESSIONS - GEMINI - WSIB	610	500	600	100	20.00%		
12-691-06910-62210	GEM-CONC SUPPLIES	48,807	42,000	38,400	(3,600)	-8.57%		
12-691-06910-63320	GEM-CONC SMALL EQUIPMENT	1,721	2,000	2,000	0	0.00%		
	OPERATING EXPENSES	80,693	76,000	73,144	(2,856)	-3.76%		
	SURPLUS/DEFICIT	9,787	22,500	16,556	(5,944)	-26.42%		
	Recreation and Leisure Services Surplus/(Deficit)	(1,239,710)	(1,259,579)	(1,388,121)	(128,542)	10.21%		
	Roads Department							
	ROADS DEPARTMENT							
11-310-03100-40380	ENTRANCE PERMITS	\$160	\$150	\$160	10	6.67%		
11-310-03100-40660	FEES-PUBLIC WORKS RECOVERIES	7,403	5,000	5,000	0	0.00%		

Prepared By: William Dakin		2012	2012	2013				
March 5 -2013	Proposed 2013 Operating Budget	UNAUDITED	APPROVED	PROPOSED	\$	%		
		ACTUAL	BUDGET	BUDGET	DIFF	DIFF		
	OPERATING REVENUE	7,563	5,150	5,160	10	0.19%		
12-310-03100-51010	P/W ADMIN/OVERHEAD-WAGES-F/T	96,994	153,721	156,949	3,228	2.10%		
12-310-03100-51200	P/W ADMIN/OVERHEAD-PAYROLL BENEFITS	206,319	209,042	199,463	(9,580)	-4.58%		
12-310-03100-51210	ROADS- WSIB	2,094	1,447	2,025	578	39.94%		
12-310-03100-51300	P/W ADMIN/OVERHEAD-BENEFITS-CLOTHING ALL	6,360	7,500	7,500	0	0.00%		
12-310-03100-51360	P/W ADMIN/OVERHEAD-MEMBERSHIPS, DUES	1,231	1,100	1,300	200	18.18%		
12-310-03100-51410	P/W ADMIN/OVERHEAD-CONFERENCES, CONVENTI	787	700	700	0	0.00%		
12-310-03100-51420	P/W ADMIN/OVERHEAD-SEMINARS, TRAINING, MTG	5,756	7,000	7,000	0	0.00%		
12-310-03100-51430	P/W ADMIN/OVERHEAD-TRAVEL EXPENSES	43	1,000	500	(500)	-50.00%		
12-310-03100-60760	ROADS - TRANS TO VEHICLE RESERVE	311,308	311,308	340,000	28,692	9.22%		
12-310-03100-62010	P/W ADMIN/OVERHEAD-OFFICE SUPPLIES	1,003	2,500	1,500	(1,000)	-40.00%		
12-310-03100-62040	P/W ADMIN/OVERHEAD-LICENCES & PERMITS	10,235	11,000	16,000	5,000	45.45%		
12-310-03100-62130	P/W ADMIN/OVERHEAD-PROPERTY INSURANCE	19,270	19,270	20,234	964	5.00%		
12-310-03100-62290	P/W-OTHER EXPENSES	10,659	17,000	12,000	(5,000)	-29.41%		
12-310-03100-62300	P/W ADMIN/OVERHEAD-PROFESSIONAL	38,458	30,000	35,000	5,000	16.67%		
12-310-03100-62313	P/W ADMIN/OVERHEAD-LIABILITY INSURANCE	68,386	68,386	71,805	3,419	5.00%		
12-310-03100-63010	P/W ADMIN/OVERHEAD-MAIN- OFFICE EQUIPMEN	208	500	500	0	0.00%		
12-310-03100-63020	P/W ADMIN/OVERHEAD-MAIN- EQUIPMENT	47,470	50,000	50,000	0	0.00%		
12-310-03100-63030	P/W ADMIN/OVERHEAD-MAIN-VEHICLES	49,748	50,000	50,000	0	0.00%		
12-310-03100-63040	P/W ADMIN/OVERHEAD-MAIN-BUILDINGS	9,848	15,000	12,000	(3,000)	-20.00%		
12-310-03100-63050	P/W ADMIN/OVERHEAD-MAIN-PROPERTY	1,233	2,000	1,500	(500)	-25.00%		
12-310-03100-63110	P/W ADMIN/OVERHEAD-FUEL	131,789	160,000	156,000	(4,000)	-2.50%		
12-310-03100-63150	P/W ADMIN/OVERHEAD-UTILITIES - HYDRO	6,175	9,000	7,500	(1,500)	-16.67%		
12-310-03100-63160	P/W ADMIN/OVERHEAD-UTILITIES - NATURAL GAS	3,734	9,000	6,000	(3,000)	-33.33%		
12-310-03100-63170	P/W ADMIN/OVERHEAD-UTILITIES - WATER/SEWAGE	39	0	200	200	100.00%		
12-310-03100-63320	P/W ADMIN/OVERHEAD-SMALL EQUIPMENT PURCH	8,801	12,000	10,000	(2,000)	-16.67%		
	TRANSFER TO IT DEPT			7,650	7,650	100.00%		
12-310-03200-51010	ROADSIDE MAINTENANCE-WAGES F/T	393,057	354,650	380,000	25,350	7.15%		
12-310-03200-51050	ROADSIDE MAINTENANCE-WAGES-P/T	448	12,666	10,000	(2,666)	-21.05%		
12-310-03200-51210	ROADSIDE MTCE-WSIB	7,964	5,438	7,789	2,351	43.23%		
12-310-03200-64501	ROADSIDE MAINTENANCE-DITCH EXPENDITURES	12,308	44,000	35,000	(9,000)	-20.45%		
12-310-03200-64502	ROADSIDE MAINTENANCE-MUNICIPAL DRAIN EXPENSE	74,241	50,000	50,000	0	0.00%		
12-310-03200-64503	ROADSIDE MAINTENANCE-WEED CONTROL EXPENS	11,086	11,000	10,000	(1,000)	-9.09%		
12-310-03200-64504	ROADSIDE MAINTENANCE-TREE MAINTENANCE	50,608	40,000	50,000	10,000	25.00%		
12-310-03200-64505	ROADSIDE MAINTENANCE-DEBRIS PICKUP EXPEN	0	500	500	0	0.00%		
12-310-03300-51010	HARDTOP MAINTENANCE-WAGES-F/T	69,275	55,000	65,000	10,000	18.18%		
12-310-03300-51050	HARDTOP MAINTENANCE-WAGES-P/T	0	3,000	3,000	0	0.00%		
12-310-03300-51210	HARDTOP MTCE-WSIB	1,780	6,596	3,000	(3,596)	-54.52%		
12-310-03300-62990	HARDTOP MAINTENANCE-EXPENSES	209,056	275,000	260,000	(15,000)	-5.45%		
12-310-03400-51010	LOOSETOP MAINTENANCE-WAGES-F/T	40,929	38,500	39,386	886	2.30%		
12-310-03400-51050	LOOSETOP MAINTENANCE-WAGES-P/T	0	1,023	1,050	27	2.64%		
12-310-03400-51210	ROADS-UNPAVED-WSIB	986	414	424	10	2.30%		
12-310-03400-62990	LOOSETOP MAINTENANCE-EXPENSES	67,021	240,000	220,000	(20,000)	-8.33%		
12-310-03500-51010	WINTER CONTROL-WAGES-F/T	88,202	151,850	168,807	16,957	11.17%		
12-310-03500-51050	WINTER CONTROL-WAGES-P/T	11,575	6,111	9,661	3,550	58.09%		
12-310-03500-51130	WINTER CONTROL-SERVICE CONTRACTS	124,233	160,000	150,000	0	0.00%		
12-310-03500-51210	WINTER-WSIB	2,437	3,473	3,590	117	3.37%		
12-310-03500-62100	WINTER CONTROL-SNOW REMOVAL HIRE TRUCKS	6,075	12,000	10,000	(2,000)	-16.67%		
12-310-03500-63020	WINTER CONTROL-MAIN-EQUIPMENT	13,630	10,000	15,000	5,000	50.00%		
12-310-03600-51010	SAFETY DEVICES-WAGES	7,692	7,500	3,000	(4,500)	-60.00%		
12-310-03600-51130	SAFETY DEVICES-SERVICE CONTRACTS	79,033	75,000	77,000	2,000	2.67%		
12-310-03600-51210	ROADS-SAFETY DEVICES-WSIB	213	55	100	45	81.82%		
12-310-03600-62990	SAFETY DEVICES-OTHER EXPENSES	12,610	23,000	18,000	(5,000)	-21.74%		
12-310-03600-63150	SAFETY DEVICES-UTILITIES	12,607	10,000	10,000	0	0.00%		
12-310-03700-51010	SIDEWALK MAINTENANCE-WAGES	0	8,790	8,790	0	0.00%		
12-310-03700-51130	SIDEWALK MAINT - SERVICE CONTRACTS MT B & MEL	0	6,000	6,000	0	0.00%		
12-310-03700-62320	SIDEWALK MTCE - LEGAL EXPENSES	1,045	10,000	5,000	(5,000)	-50.00%		
12-310-03700-62990	SIDEWALK MAINTENANCE-EXPENSES	9,126	33,000	22,000	(11,000)	-33.33%		
12-310-03700-63020	SIDEWALK MAINT - EQUIP REPAIRS	1,471	6,000	6,000	0	0.00%		
12-310-03710-51010	WINTER SIDEWALK-WAGES F/T	4,017	14,266	13,974	(292)	-2.05%		
12-310-03710-51210	WINTER SIDEWALK-WSIB	45	152	150	(2)	-1.32%		
12-390-03900-62290	OFF STREET PARKING-EXPENSES	6,242	4,500	5,000	500	11.11%		
12-310-03100-60520	ROADS - DEB PMT - PRINCIPAL	137,500	137,500	137,500	0	0.00%		
	OPERATING EXPENSES	2,494,460	2,955,458	2,978,045	22,587	0.76%		
	Roads Department Surplus/(Deficit)	(2,486,897)	(2,950,308)	(2,972,885)	(22,577)	0.77%		
	STREETLIGHT BUDGET							
11-380-01400-40160	MUNICIPAL TAXES-WARD 1 STREET LIGHTS	\$155,000	\$155,000	\$159,450	4,450	2.87%		
11-381-01400-40160	MUNICIPAL TAXES-MT BRYDGES S.A.R.	21,000	21,000	26,200	5,200	24.76%		
11-383-01400-40160	MUNICIPAL TAXES-MELBOURNE S.A.R.	4,400	4,400	5,500	1,100	25.00%		
11-384-01400-40160	MUNICIPAL TAXES-CAMPBELLVALE	0	500	1,500	1,000	200.00%		
	OPERATING REVENUE	180,400	180,900	192,650	11,750	6.50%		
12-380-03800-62210	STREETLIGHTS-STRATHROY SUPPLIES & MAINT	36,785	45,350	39,450	(5,900)	-13.01%		
12-380-03800-63150	STREETLIGHTS-STRATHROY-HYDRO CHARGES	121,061	116,000	116,000	0	0.00%		
12-380-03810-63150	STREETLIGHTS - STRATHROY (SAXONVILLE) - HYDRO	3,736	3,500	4,000	500	14.29%		
12-382-03820-62210	STREETLIGHTS-MTB-SUPPLIES & MAIN	11,541	5,200	10,000	4,800	92.31%		
12-382-03820-63150	STREETLIGHTS-MTB-HYDRO CHARGES	13,502	15,000	15,000	0	0.00%		
12-382-03821-63150	STREET LIGHTS - PARKHOUSE DR HYDRO CHARGES	1,521	800	1,200	400	50.00%		
12-383-03830-62210	STREETLIGHTS-MEL-SUPPLIES & MAIN	1,852	1,000	2,000	1,000	100.00%		
12-383-03830-63150	STREETLIGHTS-MEL-HYDRO CHARGES	3,542	3,400	3,500	100	2.94%		
12-384-03840-62210	STREETLIGHTS - CAMPBELLVALE	5,046	500	1,500	1,000	200.00%		
	COST FOR FUTURE LED SWITCH OVER							
	OPERATING EXPENSES	198,586	190,750	192,650	1,900	1.00%		
	Streetlight Surplus/(Deficit)	(18,186)	(9,850)	0	9,850	0.00%		
	Roads Department Surplus/(Deficit)	(2,505,083)	(2,960,158)	(2,972,885)	(12,727)	0.43%		
	Municipality Surplus/(Deficit)	2,465,787	2,954,861	744,263	(2,210,598)			

MUNICIPALITY OF STRATHROY-CARADOC

2013 MUNICIPAL DONATIONS BUDGET

Prepared By: William Dakin March 5-2013

DESCRIPTION	2009	2010	2011	2012	2013
GL# 12-100-01100-60610	BUDGET	BUDGET	BUDGET	BUDGET	REQUEST
REQUESTS:					
Strathroy Arts Council					2,500
Melbourne Agricultural Society-fair	5,000	5,000	5,000	5,000	5,000
Melbourne Community Centre	5,000	25,000	25,000	15,000	
Strathroy Horticultural Society	3,000	3,000	3,000	3,000	3,000
Poppy Fund/Wreaths-Stry Legion	60	60	60	60	60
Strathroy Lions Santa Parade	500	500	500	500	500
Ward 2 Xmas Candy (Fire Dept.)	400	400	400	400	400
Del-Ko Bridge Canada Day	500	500	500	2,000	500 ***
Strathroy Canada Day	1,500	1,500	1,500	1,500	1,500
Municipality School Grad Gifts	140	140	140	140	140
Longwood's Heritage Weekend	250	100	35	35	35
Middlesex Plowmen's Association	250	250	250	250	250
Miscellaneous			65	65	65
Total for donation line in budget	16,600	36,450	36,450	27,950	13,950
Turkey Festival Donation	15,000	15,000	15,000	10,000	15,000 **
Total Donations	31,600	51,450	51,450	37,950	28,950

**Turkey Festival Donation of \$15,000 is included in Economic Development Budget.

***2012 Donation increased as per Council Jan 23 12 through COTW Jan 16 12 to assist with insurance costs.

Prepared by: William Dakin March 5-2013

Proposed 2013 Capital Budget																
Sources of Funding																
No	Department	Category	Project	Total Budgeted Cost	Previously approved	2012 Carryforward	Fund	Reserves- Reserve funds	Fund	Grants & Recoveries	Fund	Gas Tax	Loan	Water Rates	Sanitary Sewer Rates	Tax Rate
1	Corporate	IT	Inter-Department Communication Upgrade	\$ 25,000										\$ 7,500	\$ 7,500	\$ 10,000
2	Development	Comm Dev.	Senior's Centre Upgrade	\$ 188,900						\$ 94,450	Fed Dev. Grant					\$ 94,450
3	Environmental	Roads	Road Assumption by County	\$ 60,000												\$ 60,000
4	Environmental	Roads	Ward #2 Tar-n-Chip	\$ 275,000												\$ 275,000
5	Environmental	Roads	Sidewalk Upgrades Ward #1	\$ 70,000												\$ 70,000
6	Environmental	Roads	Storm water Mgmt. Plan	\$ 70,000		\$ 70,000	Roads									
7	Environmental	Storm Water	Phase II of Parkview Estates Project	\$ 50,000												\$ 50,000
8	Environmental	Wastewater	McNab St Pumping Station	\$ 175,000		\$ 62,500	Water-Sewer			\$ 112,500	Adelaide-Metcalf					
9	Environmental	Wastewater	Environ Sewer Capital Project	\$ 30,000		\$ 30,000	Water-Sewer									
10	Environmental	Wastewater	Amber Meadows Sewer Extension	\$ 50,000		\$ 50,000	Water-Sewer									
11	Environmental	Water	Mt. Brydges SCADA Upgrades	\$ 45,000										\$ 45,000		
12	Environmental	Water	Mt Brydges Allen Road Water main Loop	\$ 105,554										\$ 105,554		
13	Environmental	Water	2012 Construction Holdbacks	\$ 239,437		\$ 239,437	Water-Sewer									
14	Environmental	Water	Truck Box Replacement	\$ 25,000										\$ 25,000		
15	Environmental	Water	SCADA Upgrades	\$ 125,000										\$ 125,000		
16	Environmental	Water- WW	Metcalf St W	\$ 1,913,500						\$ 400,000	Middlesex County	\$ 163,000		\$ 355,000	\$ 995,500	
17	Environmental	W-WW-Road	Carroll St	\$ 2,664,500						\$ 120,000	TVDSB	\$ 687,000	\$ 1,000,000	\$ 400,000	\$ 457,500	
18	Protective Ser.	Fire	Strathroy Station Pumper Replacement	\$ 450,000									\$ 450,000			
19	Protective Ser.	Fire	Melbourne Station Tanker Replacement	\$ 250,000						\$ 107,000	Munc South-West Mid.		\$ 143,000			
18	Protective Ser.	Fire	Strathroy Station 7 SCBA Air Packs	\$ 7,000												\$ 7,000
19	Protective Ser.	Fire	Mt. Brydges Station3 SCBA Air Packs	\$ 3,000												\$ 3,000
20	Protective Ser.	Fire	Melbourne Station 3 SCBA Air Packs	\$ 3,000												\$ 3,000
21	Protective Ser.	Police	911 communication upgrades	\$ 70,113												\$ 70,113
22	Protective Ser.	Police	Small Equip upgrades	\$ 17,000						\$ 17,000	Attorney General (2012)					
23	Protective Ser.	Police	Police Vehicle Upgrades	\$ 44,200						\$ 500	Attorney General (2012)					\$ 43,700
24	Recreation-Parks	Arenas	Compressors Rebuilds-Replacements	\$ 15,000												\$ 15,000
25	Recreation-Parks	Arenas	WMMC Mycom Compressor	\$ 30,000												\$ 30,000
26	Recreation-Parks	Arenas	Gemini Floor Scrubber	\$ 8,000												\$ 8,000
27	Recreation-Parks	Parks	Playground Equipment Ward #1	\$ 5,000												\$ 5,000
28	Recreation-Parks	Pools	New Community Pool	\$ 4,000,000						\$ 4,000,000	Prov Grant					
				\$ 11,014,204		\$ 451,937		\$ -		\$ 4,851,450		\$ 850,000	\$ 1,593,000	\$ 1,063,054	\$ 1,460,500	\$ 744,263

2013 Proposed Fleet Purchases				
1	Cemetery	Cemetery	Cemetery-Fleet	\$ 20,000
2	Environmental	Water-Fleet	Water Fleet Upgrade	\$ 30,000
3	Environmental	Works-Fleet	Work Fleet Upgrades	\$ 340,000
4	Recreation-Parks	Parks	Parks-Fleet	\$ 25,000
5	Recreation-Parks	Recreation	Recreation-Fleet	\$ 25,000
				\$ 440,000

Prepared by : William Dakin March 5-2013

PROPOSED 2013 DEBT REPAYMENT SCHEDULE											
	Bylaw No.				Estimated				Estimated		
			Interest		Principal O/S	2013	2013	Total	Principal O/S	Original	Cost
Project		Due Date	Rate	Expires	31-Dec-12	Principal	Interest	Payment	31-Dec-13	Loan Amount	Recovery
Library/Museum Renovations	44-11	01-Jun					-				
(433,333in 2006 + 460,500 added2012)		01-Dec	0%	2019	726,239	111,729	-	111,729	614,510	893,833	taxation
(County Loan)											
West Middlesex Memorial Centre	25-11	02-May	4.38%	2026	2,779,927	158,257	116,692	274,949	2,621,670	3,000,000	taxation
Improvements		02-Nov									
(OIPC)											
Mount Brydges & Area Water System	14-11	01-Mar	3.54%	2021	332,195	31,987	11,760	43,746	300,208	363,088	water rates
connection to Lake Huron Pipeline											
(CMHC)											
Mount Brydges Sewer Project	14-11	01-Mar	3.54%	2021	491,229	47,300	17,390	64,689	443,929	536,912	sewer rates
(CMHC)											
Mount Brydges Sanitary Sewer	15-11	01-Mar	3.92%	2026	2,564,355	140,962	100,523	241,485	2,423,393	2,700,000	sewer rates
Servicing											
(CMHC)											
Mount Brydges Wastewater Project	9-12	01-Apr	0%	2020	1,837,500	262500	-	262,500	1,575,000	2,100,000	sewer rates
(County Loan)		01-Oct									
Joint School Board Servicing	55-09	01-Jan	0%	2019	1,127,337	161,050	-	161,050	966,287	1,610,487	Dev. Charges
(Reserve Funds)											
Molnar Industrial Park-servicing		31-Dec	0%	2018	825,000	137,500	-	137,500	687,500	1,100,000	taxation
(Water Dept.)											
Mount Brydges roadwork	45-12	31-Dec	0%	2019	140,000	20,000		20,000	120,000	160,000	taxation
(Own funds)											
2011 Tax Rate Stabilization	45-12	31-Dec	0%	2014	142,808	68,333		68,333	74,475	211,141	taxation
(repay over 3 years)											
(Own funds)											
Strathroy Station Pumper Replacement				2023		51,055		51,055	398,945	450,000	taxation
TBA											
Melbourne Station Tanker Replacement				2023		17,179		17,179	125,821	143,000	taxation
TBA											
Caroll Street Roads/Sewer Work			2.09%	2018		100,000	10,650	110,650	900,000	1,000,000	Sewer
OPIC											
TOTALS					\$ 10,966,590	\$ 1,307,851	\$ 257,014	\$ 1,564,866	\$ 11,251,739		

Note:		
Total paid from:		
Taxes	680,745	44%
Water Rates	\$ 43,746	3%
Sewer Rates	679,324	43%
Development Charges	161,050	10%
	<u>1,564,866</u>	

Note:
In 2012 Municipality paid off a loan from the County of Middlesex for \$3.5 million for Strathroy Water System resulting in an annual saving of \$875,000

MUNICIPALITY OF STRATHROY-CARADOC
2012 PROJECTED REVENUE AND EXPENDITURE STATEMENT
TO DECEMBER 31st 2012
As of March 4 -2013
Unaudited

	Year To Date Actual				ANNUAL BUDGET		VARIANCE FROM BUDGET	
OPERATION & MAINTENANCE								
GENERAL GOVERNMENT	Revenue	Taxation Rev	Expenditures	Surplus/(deficit)	REVENUES	EXPENDITURES	REVENUES	EXPENDITURES
Council	\$ -	\$ 258,171	\$ 240,691	\$ 17,480	\$ -	\$ 258,171	\$ -	\$ (17,480)
Information Technology	38,222	455,978	406,047	\$ 88,153	68,000	523,978	\$ (29,778)	\$ (117,931)
General Government	477,849	790,440	1,214,306	\$ 53,983	408,402	1,198,842	\$ 69,447	\$ 15,464
Comm. Emergency Mgmt.	-	5,000	56	\$ 4,944	-	5,000	\$ -	\$ (4,944)
SUBTOTAL	516,071	1,509,589	1,861,100	164,560	476,402	1,985,991	39,669	(124,891)
PROTECTIVE SERVICES								
Fire Department	80,267	1,103,844	1,063,707	\$ 120,404	79,317	1,183,161	\$ 950	\$ (119,454)
Police Service	124,569	4,938,078	5,120,095	\$ (57,448)	281,800	5,219,878	\$ (157,231)	\$ (99,783)
Crossing Guards	-	98,974	96,869	\$ 2,105	-	98,974	\$ -	\$ (2,105)
Building Inpsection	256,502	(71,459)	189,794	\$ (4,751)	254,000	182,541	\$ 2,502	\$ 7,253
Property Standards/Bylaw Enf.	2,127	18,000	4,507	\$ 15,620	5,000	23,000	\$ (2,873)	\$ (18,493)
Animal Control	580	87,008	87,208	\$ 380	600	87,608	\$ (20)	\$ (400)
SUBTOTAL	464,045	6,174,445	6,562,180	76,310	620,717	6,795,162	(156,672)	(232,982)
PUBLIC WORKS								
Roads Department	7,563	2,812,808	2,356,960	\$ 463,411	5,150	2,817,958	\$ 2,413	\$ (460,998)
Street Lighting	180,400		198,586	\$ (18,186)	190,750	190,750	\$ (10,350)	\$ 7,836
Mount Brydges Wastewater	301,490		76,581	\$ 224,909	302,813	927,761	\$ (1,323)	\$ (851,180)
Strathroy Wastewater	2,240,679		881,692	\$ 1,358,987	1,569,189	944,241	\$ 671,490	\$ (62,549)
Mount Brydges & Area Water	442,477		237,628	\$ 204,849	455,148	361,402	\$ (12,671)	\$ (123,774)
Strathroy & Area Water	2,859,321		1,541,849	\$ 1,317,472	1,633,762	1,727,508	\$ 1,225,559	\$ (185,659)
Cemetery	117,038	93,541	177,166	\$ 33,413	116,000	209,541	\$ 1,038	\$ (32,375)
Solid Waste Collectionand Disposal	571,907	451,553	1,256,291	\$ (232,831)	675,000	1,126,553	\$ (103,093)	\$ 129,738
SUBTOTAL	6,720,875	3,357,902	6,726,753	3,352,024	4,947,812	8,305,714	1,773,063	(1,578,961)
RECREATION AND LEISURE								
Library Operations	101,621	(3,775)	39,536	\$ 58,310	100,137	96,362	\$ 1,484	\$ (56,826)
Museum	64,255	132,148	158,856	\$ 37,547	65,994	198,142	\$ (1,739)	\$ (39,286)
Recreation	12,158	143,216	134,602	\$ 20,772	13,000	156,216	\$ (842)	\$ (21,614)
Arenas	752,437	400,840	1,146,060	\$ 7,217	783,000	1,183,840	\$ (30,563)	\$ (37,780)
Parks	6,189	370,160	388,254	\$ (11,905)	11,600	381,760	\$ (5,411)	\$ 6,494
Pools	32,453	43,625	66,335	\$ 9,743	30,700	74,325	\$ 1,753	\$ (7,990)
Caradoc Community Centre	22,511	50,339	62,582	\$ 10,268	18,000	68,339	\$ 4,511	\$ (5,757)
Recreation Concession	90,480	(22,500)	80,693	\$ (12,713)	98,500	76,000	\$ (8,020)	\$ 4,693
Scout Hut	3,172	1,450	3,679	\$ 943	3,200	4,650	\$ (28)	\$ (971)
SUBTOTAL	1,085,276	1,115,503	2,080,597	120,182	1,124,131	2,239,634	(38,855)	(159,037)
PLANNING AND DEVELOPMENT								
Planning	91,830	65,183	158,407	\$ (1,394)	94,475	159,658	\$ (2,645)	\$ (1,251)
Drainage	24,943	45,571	60,108	\$ 10,406	25,310	70,881	\$ (367)	\$ (10,773)
Community Development	6,961	126,605	117,739	\$ 15,827	7,500	134,105	\$ (539)	\$ (16,366)
Economic Development	17,150	160,069	132,156	\$ 45,063	5,000	165,069	\$ 12,150	\$ (32,913)
SUBTOTAL	140,884	397,428	468,410	69,902	132,285	529,713	8,599	(61,303)
TAXATION & GRANTS	14,712,030	(13,621,215)	842,293	\$ 248,522	14,685,555	1,064,340	\$ 26,475	\$ (222,047)
DEBT								
2011 Tax Stablization Loan		68,333		\$ 68,333		68,333	\$ -	\$ (68,333)
Loan to replenish reserves	-	182,000		\$ 182,000	-	182,000	\$ -	\$ (182,000)
GG School Board	161,050		161,050	\$ -	161,050	161,050	\$ -	\$ -
Roads	-	157,500	157,500	\$ -	-	157,500	\$ -	\$ -
Mount Brydges Wastewater			437,422	\$ (437,422)	437,422	437,422	\$ (437,422)	\$ -
Mount Brydges & Area Water			43,746	\$ (43,746)	43,746	43,746	\$ (43,746)	\$ -
Strathroy & Area Water			875,000	\$ (875,000)	875,000	875,000	\$ (875,000)	\$ -
West Middlesex Memorial Centre	-	274,949	274,949	\$ -	-	274,949	\$ -	\$ -
Library	-	111,730	111,730	\$ -	-	111,730	\$ -	\$ -
TOTAL DEBT	161,050	794,512	2,061,397	(1,105,835)	1,517,218	2,311,730	(1,356,168)	(250,333)
TOTAL OPERATIONS & MTCE.& DEBT	23,800,231	(271,836)	20,602,730	2,925,665	23,504,120	23,232,284	296,111	(2,629,554)
CAPITAL								
Information Technology	-	30,000	18,477	\$ 11,523	15,000	45,000	\$ (15,000)	\$ (26,523)
Gen Govt/Tri-Twp/CEM		72,250	27,916	\$ 44,334	22,013	94,263	\$ (22,013)	\$ (66,347)
Fire		39,701	67,036	\$ (27,335)	43,299	83,000	\$ (43,299)	\$ (15,964)
Police	17,500	50,100	31,989	\$ 35,611	16,900	67,000	\$ 600	\$ (35,011)
Fleet	443,489		26,844	\$ 416,645	477,000	477,000	\$ (33,511)	\$ (450,156)
Roads			448,195	\$ (448,195)	475,000	475,000	\$ (475,000)	\$ (26,805)
Mount Brydges Wastewater	2,662,558		480,307	\$ 2,182,251	2,100,000	1,037,630	\$ 562,558	\$ (557,323)
Strathroy Wastewater	150,000		2,429,630	\$ (2,279,630)	1,011,703	2,074,073	\$ (861,703)	\$ 355,557
Mount Brydges & Area Water	-		10,181	\$ (10,181)		50,000	\$ -	\$ (39,819)
Strathroy & Area Water	-		309,638	\$ (309,638)	366,538	316,538	\$ (366,538)	\$ (6,900)
Cemetery	-	4,200	-	\$ 4,200	5,800	10,000	\$ (5,800)	\$ (10,000)
Arenas	48,288		48,288	\$ -	65,000	65,000	\$ (16,712)	\$ (16,712)
Parks	77,536		170,957	\$ (93,421)	-	-	\$ 77,536	\$ 170,957
Pool	454	10,000	63,465	\$ (53,011)	1,000,000	1,010,000	\$ (999,546)	\$ (946,535)
Library		(4,415)	42,509	\$ (46,924)	480,500	476,085	\$ (480,500)	\$ (433,576)
Community Development		10,000	9,250	\$ 750		10,000	\$ -	\$ (750)
Economic Development	100,159		7,331	\$ 92,828		-	\$ 100,159	\$ 7,331
Storm Water Management	5,000	60,000	60,436	\$ 4,564		60,000	\$ 5,000	\$ 436
TOTAL CAPITAL	3,504,984	271,836	4,252,449	(475,629)	6,078,753	6,350,589	(2,573,769)	(2,098,140)
TOTAL EXPENDITURES/REVENUES	27,305,215	-	24,855,179	2,450,036	29,582,873	29,582,873	(2,277,658)	(4,727,694)
W/S surplus				(1,332,851)				
Taxation Surplus				1,117,185				

Unaudited 2012 -13 Reserve and Reserve Fund Activity

RESERVES	
Account	Description
34-000-00000-70300	RESERVE-DEFERRED PROJECTS FROM PREVIOUS YEAR
34-100-01000-70300	RESERVE FOR SELF-INSURANCE
34-100-01110-70300	RESERVE FOR ELECTIONS
34-100-01120-70300	RESERVE - ADMIN - COMPUTER/PHONE ETC
34-220-02200-70300	RESERVE-FIRE EMERGENCY EQUIPMENT
34-220-02200-70310	RESERVE - RESCUE UNIT MTO REVENUE
34-230-02300-70300	RESERVE-POLICE TRAINING
34-230-02300-70310	RESERVE-POLICE EQUIPMENT
34-300-03000-70300	RESERVE-FLEET EQUIPMENT
34-382-03820-70300	MT BRYDGES STREET LIGHT RESERVE
34-383-03830-70300	MELBOURNE STREET LIGHT RESERVE
34-400-70200-71226	MT BRYDGES SEWERS
34-410-04100-70300	WARD 1 SEWER RESERVE
34-460-04600-70300	RESERVE - STRATHROY WATER
34-470-04700-70300	RESERVE - MB WATER
34-480-04800-70300	URBAN STORM SEWERS- RESERVE FOR FUTURE GROWTH
34-560-05600-70300	RESERVE-CEMETERY MEMORIAL
34-560-05600-70310	CEMETERY-RESERVE- EQUIPMENT
34-560-05600-70501	CEMETERY - PUBLIC TRUSTEE PRE NEED FUND
34-620-06200-70300	RESERVE - MACKINLAY-PAUL PARK
34-620-06210-70300	RESERVE - FUTURE DOG PARK
34-640-06400-70300	RESERVE-ARENA CAPITAL REPLACEMENT
34-650-06500-70300	MUSEUM- -RESERVE
34-660-06600-70300	RESERVE-LIBRARY
34-750-07500-70300	RESERVE-INDUSTRIAL LAND NEEDS
RESERVES TOTAL	

2011			2012			2013
Ending Balance	Expense	Revenue	Ending Balance	Expense	Revenue	Ending Balance
\$ 400,000.00	\$ 400,000.00		-\$ 0.00			-\$ 0.00
\$ 20,000.00			\$ 20,000.00			\$ 20,000.00
\$ 27,408.00			\$ 27,408.00			\$ 27,408.00
\$ 2,500.00			\$ 2,500.00			\$ 2,500.00
\$ 25,668.81			\$ 25,668.81			\$ 25,668.81
\$ 1,507.50			\$ 1,507.50			\$ 1,507.50
\$ 0.44			\$ 0.44			\$ 0.44
\$ 10,500.00			\$ 10,500.00			\$ 10,500.00
\$ 187,300.55	\$ 26,844.00	\$ 443,489.00	\$ 603,945.55	\$ 440,000.00	\$ 440,000.00	\$ 603,945.55
\$ 14,129.33			\$ 14,129.33			\$ 14,129.33
\$ 90.88			\$ 90.88			\$ 90.88
\$ -			\$ -			\$ -
\$ 3,056,186.00	\$ 1,865,230.00		\$ 1,190,956.00			\$ 1,190,956.00
\$ 4,761,924.76	\$ 1,418,836.00		\$ 3,343,088.76			\$ 3,343,088.76
\$ -			\$ -			\$ -
\$ -			\$ -			\$ -
\$ 2,671.94			\$ 2,671.94			\$ 2,671.94
\$ 7,821.00			\$ 7,821.00			\$ 7,821.00
\$ 29,586.73			\$ 29,586.73			\$ 29,586.73
\$ 1,703.01			\$ 1,703.01			\$ 1,703.01
\$ 1,935.96			\$ 1,935.96			\$ 1,935.96
\$ 56,134.04			\$ 56,134.04			\$ 56,134.04
\$ 2,643.82			\$ 2,643.82			\$ 2,643.82
\$ 20,852.27			\$ 20,852.27			\$ 20,852.27
\$ 29,460.18			\$ 29,460.18			\$ 29,460.18
\$ 8,660,025.22	\$ 3,710,910.00	\$ 443,489.00	\$ 5,392,604.22	\$ 440,000.00	\$ 440,000.00	\$ 5,392,604.22

DISCRETIONAIRY RESERVE FUNDS

34-100-70200-71206	R/F-INSURANCE
34-240-70200-71189	R/F-IMPOST FEES
34-300-70200-71210	R/F-GRAVEL PIT
34-300-70200-71211	R/F-SAND PIT
34-300-70200-71212	R/F-TROOPS RD & BIRMINGHAM
34-300-70200-71213	R/F-ALLEN RD
34-300-70200-71214	R/F-WALKER DR RD
34-300-70200-71215	RESERVE FUND - EMERSON ST IMPROVEMENTS
34-380-70200-71203	R/F-STREET LIGHTS BALANCE
34-410-70200-71215	R/F-LAGOON FUNDING
34-411-70200-71208	R/F - ADEL/MET WW- FLOW MONITOR \$\$
34-480-70200-71216	R/F-SCHACHT STORMWATER
34-621-70200-71206	PARKS - WARD 2 - MB SKATEBOARD PARK
34-631-70200-71207	R/F STRATHROY AQUATIC CLUB RESERVE FUND
34-650-06500-70500	GALLERY TRUST-FUND BALANCE
34-672-70200-71202	R/F-PUBLIC DONATIONS FOR BASKETBALL
DISCRETIONAIRY RESERVE FUNDS TOTAL	

2011			2012			2013
Ending Balance	Expense	Revenue	Ending Balance	Expense	Revenue	Ending Balance
\$ 23,328.42			\$ 23,328.42			\$ 23,328.42
\$ 52,566.40			\$ 52,566.40			\$ 52,566.40
\$ 7,403.64			\$ 7,403.64			\$ 7,403.64
\$ 7,204.70			\$ 7,204.70			\$ 7,204.70
\$ 6,039.05			\$ 6,039.05			\$ 6,039.05
\$ 1,595.25			\$ 1,595.25			\$ 1,595.25
\$ 3,182.85			\$ 3,182.85			\$ 3,182.85
\$ 51,102.31			\$ 51,102.31			\$ 51,102.31
\$ 21,495.13			\$ 21,495.13			\$ 21,495.13
\$ 1,102,389.50			\$ 1,102,389.50			\$ 1,102,389.50
\$ 33,716.51			\$ 33,716.51			\$ 33,716.51
\$ 5,110.23			\$ 5,110.23			\$ 5,110.23
\$ 3,104.38			\$ 3,104.38			\$ 3,104.38
\$ 20,254.35			\$ 20,254.35			\$ 20,254.35
\$ 1,316.59			\$ 1,316.59			\$ 1,316.59
\$ 45,629.10			\$ 45,629.10			\$ 45,629.10
\$ 1,385,438.41	\$ -	\$ -	\$ 1,385,438.41	\$ -	\$ -	\$ 1,385,438.41

OBLIGATORY RESERVE FUNDS

34-000-70140-71251	AMO GAS TAX REVENUE RESERVE FUND
34-000-70500-71300	RESERVE FUND-THOUSAND HANDS PROJECT
34-000-70200-40510	RESERVE FUNDS-UNDISTRIBUTED INT. EARNED
34-100-01000-70131	DEV CHG BL#14-10 - GEN GOV
34-100-70100-71101	DEVELOPMENT CHARGES-CIVIC ADMIN BALANCE
34-100-70110-71190	DEVELOP CHARGES-BACKGROUND REP BAL
34-100-70120-71171	DEVELOPMENT CHARGES-CIVIC ADMIN.
34-100-70120-71176	DEVELOPMENT CHARGES-SPECIAL STUDY
34-100-70130-71185	DEV CHG - GENERAL GOVERNMENT BL#07-05
34-220-02200-70131	DEV CHG BL#14-10 - FIRE
34-220-70100-71102	DEVELOPMENT CHARGES-FIRE BALANCE
34-220-70110-71159	DEVELOP CHARGES-FIRE BAL
34-220-70120-71172	DEVELOPMENT CHARGES-FIRE TRANSACTIONS
34-220-70130-71181	DEV CHG-FIRE SERVICES BL#07-05
34-230-02300-70131	DEV CHG BL#14-10 - POLICE SERVICES
34-230-70100-71103	DEVELOPMENT CHARGES-POLICE BALANCE
34-230-70130-71182	DEV CHG - POLICE SERVICES BL#07-05
34-300-70120-71174	DEVELOPMENT CHARGES-PUBLIC WORKS TRANS.
34-310-03100-70131	DEV CHG BL#14-10 - PUBLIC WORKS
34-310-70100-71104	DEVELOPMENT CHARGES-PUBLIC WORKS BALANCE
34-310-70110-71151	DEVELOP CHARGES-ROAD WORKS BAL
34-310-70130-71184	DEV CHG - PUBLIC WORKS BL#07-05
34-400-04000-70131	DEV CHG BL#14-10-MT BRYDGES WW
34-410-04100-70131	STRATHROY SEWERS - DC BY-LAW 14-10
34-410-70110-71152	DEVELOP CHARGES-SANITARY SEWER BAL
34-410-70110-71153	DEVELOP CHARGES-WASTEWATER TREAT BAL
34-410-70130-71188	DEV CHG - SANITARY SEWER SERVICES BL#07-05
34-460-04600-70131	DEV CHG STRATHROY WATER-DC BY-LAW 14-10
34-460-70100-71106	DEVELOPMENT CHARGES-WATER
34-460-70110-71155	DEVELOP CHARGES-WATER SERVICE BAL
34-460-70130-71187	DEV CHG - WATER SERVICES BL#07-05
34-470-04700-70131	DEV CHG MT BRYDGES WATER-DC BY-LAW 14-10
34-470-70120-71178	DEVELOPMENT CHARGES-WATER AREA MT BRYDGES
34-480-70110-71154	DEVELOP CHARGES-STORM DRAINAGE BAL
34-600-70100-71105	DEVELOPMENT CHARGES-REC BALANCE
34-600-70110-71157	DEVELOP CHARGES-RECREATION BAL
34-600-70120-71175	DEVELOPMENT CHARGES-RECREATION TRANS
34-600-70130-71183	DEV CHG - RECREATION & PARKS BL#07-05
34-620-06200-70131	DEV CHG BL#14-10 - PARKS
34-620-70110-71158	DEVELOP CHARGES-PARKS DEVELOP BAL
34-640-06400-70131	DEV CHG BL#14-10 - INDOOR RECREATION
34-710-07100-70131	DEV CHG BL#14-10 - ENGINEERING
34-710-70130-71186	DEV CHG - TWP WIDE ENGINEERING BL#07-05
OBLIGATORY RESERVE FUNDS TOTAL	

2011			2012			2013
Ending Balance	Expense	Revenue	Ending Balance	Expense	Revenue	Ending Balance
\$ 665,563.19	\$ 1,277,345.19	\$ 611,782.00	\$ -		\$ 611,782.00	\$ 611,782.00
\$ 973.15			\$ 973.15			\$ 973.15
\$ 25,380.63			\$ 25,380.63			\$ 25,380.63
\$ 983.30			\$ 983.30			\$ 983.30
\$ 4,055.19			\$ 4,055.19			\$ 4,055.19
\$ 4,844.36			\$ 4,844.36			\$ 4,844.36
\$ -			\$ -			\$ -
\$ 1,045.83			\$ 1,045.83			\$ 1,045.83
\$ 51,079.68			\$ 51,079.68			\$ 51,079.68
\$ 1,705.41			\$ 1,705.41			\$ 1,705.41
\$ 13,576.71			\$ 13,576.71			\$ 13,576.71
\$ 12,724.81			\$ 12,724.81			\$ 12,724.81
\$ 14,990.94			\$ 14,990.94			\$ 14,990.94
\$ 14,375.67			\$ 14,375.67			\$ 14,375.67
\$ 5,531.49			\$ 5,531.49			\$ 5,531.49
\$ 10,035.47			\$ 10,035.47			\$ 10,035.47
\$ 64,261.24			\$ 64,261.24			\$ 64,261.24
\$ 165,690.74	\$ 165,690.74		\$ -			\$ -
\$ 4,857.16			\$ 4,857.16			\$ 4,857.16
\$ 422,481.80	\$ 422,481.80		\$ -			\$ -
\$ 373,171.67	\$ 75,298.46		\$ 297,873.21			\$ 297,873.21
\$ 176,702.28			\$ 176,702.28			\$ 176,702.28
\$ 10,176.00			\$ 10,176.00			\$ 10,176.00
\$ 21,022.15			\$ 21,022.15			\$ 21,022.15
\$ 191,196.85			\$ 191,196.85			\$ 191,196.85
\$ 86,271.86			\$ 86,271.86			\$ 86,271.86
\$ 503,394.67			\$ 503,394.67			\$ 503,394.67
\$ 9,765.27			\$ 9,765.27			\$ 9,765.27
\$ 18,761.37			\$ 18,761.37			\$ 18,761.37
\$ 19,685.91			\$ 19,685.91			\$ 19,685.91
\$ 283,925.96			\$ 283,925.96			\$ 283,925.96
\$ 870.00			\$ 870.00			\$ 870.00
\$ 9,419.16			\$ 9,419.16			\$ 9,419.16
\$ 213,957.73			\$ 213,957.73			\$ 213,957.73
\$ 374,476.94			\$ 374,476.94			\$ 374,476.94
\$ 329,274.88			\$ 329,274.88			\$ 329,274.88
\$ 97,826.99			\$ 97,826.99			\$ 97,826.99
\$ 132,360.73			\$ 132,360.73			\$ 132,360.73
\$ 4,386.11			\$ 4,386.11			\$ 4,386.11
\$ 150,356.31			\$ 150,356.31			\$ 150,356.31
\$ 34,431.52			\$ 34,431.52			\$ 34,431.52
\$ 30,222.68			\$ 30,222.68			\$ 30,222.68
\$ 639,984.21	\$ 639,984.21		\$ -			\$ -
\$ 5,195,798.02	\$ 2,580,800.40	\$ 611,782.00	\$ 3,226,779.62	\$ 0.00	\$ 611,782.00	\$ 3,838,561.62

PARKLAND

34-620-70200-71201	R/F-PARKLAND CASH-IN-LIEU BALANCE
34-620-70200-71204	R/F-CARADOC PARKLAND
PARKLAND TOTAL	

2011			2012			2013
Ending Balance	Expense	Revenue	Ending Balance	Expense	Revenue	Ending Balance
\$ 27,113.85			\$ 27,113.85			\$ 27,113.85
\$ 104,678.78			\$ 104,678.78			\$ 104,678.78
\$ 131,792.63	\$ -	\$ -	\$ 131,792.63	\$ -	\$ -	\$ 131,792.63

TRUST FUNDS

34-560-05600-70500	CEMETERY TRUST-FUND BALANCE
34-560-05610-70500	CAMPBELL CEMETERY TRUST-FUND BAL
34-560-05620-70500	BURWELL CEMETERY TRUST FUND BALANCE
TRUST FUND TOTAL	

2011			2012			2013
Ending Balance	Expense	Revenue	Ending Balance	Expense	Revenue	Ending Balance
\$ 501,453.74			-\$ 501,453.74			-\$ 501,453.74
\$ 7,100.00			-\$ 7,100.00			-\$ 7,100.00
\$ 551.59			-\$ 551.59			-\$ 551.59
\$ 509,105.33	\$ -	\$ -	-\$ 509,105.33	\$ -	\$ -	

Grand Total

\$ 15,882,159.61	\$ 6,291,710.40	\$ 1,055,271.00	\$ 9,627,509.55	\$ 440,000.00	\$ 1,051,782.00	\$ 10,748,396.88
------------------	-----------------	-----------------	-----------------	---------------	-----------------	------------------