

2018 Proposed Municipal Budget Index

TOPIC	PAGE#
2018 Budget Overview	1-2
2018 Operating Budget Summary	3
2018 Capital Budget Summary	4-5
2018 Taxation and Grants	6
2018 Debt Repayment Schedule	7

2018 BUDGET OVERVIEW For Council approval Monday, March 5th, 2018

FINANCE COMMITTEE REVIEW

Finance Committee had three (3) meetings starting December 18, 2017 to review and recommend a 2018 budget for the Municipality. Finance Committee at its meeting Feb 12th, 2018 recommended the following:

Moved by Councillors Pelkman and Cowan

THAT: Finance Committee recommends to Council for its meeting March 5, 2018 approval of the 2018 Consolidated Operating and Capital Budget with an overall 2.42% tax levy increase.

Carried.

BUDGET

All information contained in this budget is based on unaudited financial information for 2017 and may be subject to change based on the results of the audit.

The 2018 Operating and Capital Budgets are provided in this package and include all departmental costs, including water and sewer systems, and is summarized as follows:

Year	Taxation	Non-Tax-Funding	Total
2018	\$15,666,226	\$21,530,766	\$37,196,992

TAX LEVY

Finance Committee, at its meeting February 12th, 2018 reviewed operating and capital budgets that outlined the tax dollars required to meet expenditures are \$15,666,226, an increase of \$370,458, or 2.42%, over 2017. This budget package reflects the budget as presented and revised on February 12th, 2018.

A breakdown of the tax increase is as follows:

Component	2018 Tax	% Increase of	2017 Tax	% Increase of
	Increase	2018 taxes	Increase	2017 taxes
Operations	\$90,458	0.59%	\$(30,617)	(0.02%)
Capital	(\$20,380)	(0.19%)	\$381,000	2.54%
Allocation to Future Needs Reserve	\$309,380	2.02%	-	-
TOTALS	\$370,458	2.42%	\$350,383	2.34%

ASSET MANAGEMENT PLAN

In 2015, 2016 and 2017 Municipal Budget council approved taxation achieved through growth and phased-in assessment be set aside to support the asset management gap as identified in the Asset Management Plan. In 2018 council has approved the same allocation of the taxation achieved through growth and phased-in growth assessment. The budget provision for 2018 is \$230,000.

Detailed 2018 budgets available upon request.

HOMEOWNER TAX IMPACT

What is my Municipal Property Tax Increase?

\$1,475.45 \$1,440.54

Increase \$34.91 or 2.42%





2018 2017

Note: Based on an average home with an assessed value of \$213,000 (assessed value unchanged). Excludes the Education Tax set by the Province and County Tax set by Middlesex County. This increase does not reflect any change as a result of a shift in assessment between the assessment classes or any change as a result of growth or phased-in assessment or tax ratios. If there are changes to any of those amounts they will affect the tax rate.

DEBT

It is estimated that the municipal debt at year-end 2018 will be \$5.8 million. The annual debt payments for 2018 will be \$1.7 million. The existing debt will be paid in full by 2026. Please refer to the 2018 Debt Repayment Schedule provided.

CAPITAL BUDGET

The 2018 Capital Budget includes capital works totaling \$7.35 million which will be accomplished using \$1.37 million tax dollars. Included in the Capital budget are the 2018 Fleet purchases totaling \$486,500 and will be purchased through the fleet budget which has an annual contribution which is part of the operating budget. Please refer to the 2018 Capital project listing provided.

				MOS	C 2018 Preliminary Operating	Budget Summary				
2017	ACTUAL BUDGET 2018 P	PROPOSED BUDGET	\$ Difference 20	17 TAXATION REQUIRED 2018	PROPOSED TAXATION REQUIRED	\$ Difference	% diff	2017 NON-TAX REVENUES	2018 PROPOSED NON-TAX REVENUES	Difference Notes
				Corporate						
Animal Control \$	89,787 \$		\$ (28,243) \$	89,177	\$60,944	(\$28,233)	-32%	\$ 610		\$\(\frac{1}{2}\)\(\fr
Council	285,670	350,297	64,627	285,670	280,297 -	5,373	-2%	-	70,000	\$ 70,000 2018 local election adds costs and Reserve funding
Crossing Guards	79,000	84,000	5,000	79,000	84,000	5,000	6%	-	-	\$ - Reflects increase to new minimum wage
General Government	1,622,220	1,798,079	175,859	1,498,990	1,400,676 -	98,314	-7%	123,230	397,403	\$ 274,173 Inc. rental revenue for 351 Frances St., most legal fer to flow thru this budget with transfers from the other depts. Incl. Pay Equity Study consulting fee.
Information Technology	437,750	530,950	93,200	211,900	255,100	43,200	20%	225,850	275,850	\$ 50,000 Propose 2nd full-time for dept. in 2018
Property Management	319,175	278,977 -	40,198	314,175	273,977 -	40,198	-13%	5,000	5,000	\$ -
Municipal Debt	1,740,807	1,684,506 -	56,301	227,805	203,067 -	24,738	-11%	1,513,002	1,481,439	\$ (31,563) Continue to pay down existing debt
Taxations & Grants	1,450,470	1,508,823	58,353 -	192,969 -	144,046	48,923	-25%	1,643,439	1,652,869	\$ 9,430
<u> </u>				Protection of Pers	sons & Property					
Building Inspection	352,895	467,167	114,272	-	-	-		352,895	467,167	\$ 114,272 Added: alloc. for indirect costs; summer student and bylaw enforcement.
Drainage	114,660	115,319	659	86,540	83,319 -	3,221	-4%	28,120	32,000	\$ 3,880
Fire Service	1,366,804	1,425,970	59,166	1,250,804	1,282,970	32,166	3%	116,000	143,000	\$ 27,000
Police Service	6,042,106	6,228,439	186,333	5,345,019	5,431,025	86,006	2%	697,087	797,414	\$ 100,327 A grant for a 2nd officer
Bylaw Enforcement (Property Standards)	39,850	100,300	60,450	=	-	-		39,850	100,300	\$ 60,450 Propose full-time starting 2018
Solid Waste	1,241,070	1,250,600	9,530	77,980		77,980	-100%	1,163,090	1,250,600	\$ 87,510 Cost recovery through fees. No tax \$ required.
			<u> </u>	Public Works	& Cemetery					
Cemetery	159,900	204,175	44,275	70,500	102,225	31,725	45%	89,400	101,950	\$ 12,550 Part-time position made full-time November, 2017
Mount Brydges Sewers	115,436	125,000	9,564	-	-	-		115,436	125,000	\$ 9,564 Increased sewage treatment plant expenses
Mount Brydges Water System	600,930	633,960	33,030	-	-	-		600,930	633,960	\$ 33,030 Increased water supply expense due to growth, etc.
Roads	2,701,525	2,799,949	98,424	2,691,525	2,789,949	98,424	4%	10,000	10,000	\$ -
Strathroy Sewers	2,739,656	2,794,189	54,533	-	-	-		2,739,656	2,794,189	\$ 54,533
Strathroy Water System	3,269,300	3,437,000	167,700	-	-	-		3,269,300	3,437,000	\$ 167,700
Streetlights	285,282	277,639 -	7,643	-	-	-		285,282	277,639	\$ (7,643)
	· · · · · ·	<u> </u>		Social Ho	ousing					
Caradoc Housing		122,353	122,353		-	-		-	122,353	\$ 122,353 Housing agreement concluded. Now part of municipal budget. No tax impact for 2018.
				Recreation	& Leisure					
Aquatics	296,625	313,485	16,860	203,125	214,485	11,360	6%	93,500		\$ 5,500 Increased provision for overtime & utilities
Arena	1,236,100	1,259,358	23,258	508,740	507,498 -	1,242	0%	727,360	751,860	\$ 24,500
Caradoc Community Centre	69,600	69,600	-	42,600	42,600	-	0%	27,000	27,000	\$ -
Recreation	276,450	296,550	20,100	180,950	158,435 -	22,515	-12%	95,500	138,115	\$ 42,615 Increased day camp revenue & expenses & legal fee
Library Operations	175,123	175,123	-		-	-		175,123	175,123	\$ -
Museum Operations	144,525	148,729	4,204	126,137	131,841	5,704	5%	18,388	16,888	\$ (1,500)
Parks Operations	524,050	522,412 -	1,638	480,550	475,912 -	4,638	-1%	43,500	46,500	\$ 3,000
Scout Hall	6,500	7,000	500	2,650	3,150	500	19%	3,850	3,850	\$ -
				Planning & De			<u> </u>			
Economic Development	155,520	108,000 -	47,520	155,520	108,000 -	47,520	-31%	-	-	\$ -
Community Development		131,500	131,500		99,000	99,000		-	32,500	\$ 32,500 Separated from Ec. Dev. Budget starting in 2018
Planning Operations	139,350	121,772 -	17,578	59,250	41,672 -	17,578	-30%	80,100	80,100	\$ - Increased fees revenue due to anticipated growth
Hospital	100,000	100,000	-	100,000	100,000	-	0%	-	-	Final year of levy. Approved by Council Feb. 21, 2017
Total \$	28,178,136 \$	29,532,765	\$1,354,629 \$	13,895,638 \$	13,986,096	90,458	0.65%	\$ 14,282,498	\$ 15,546,669	1.264.171

Detailed Operating Budgets Available on Request

Total Tax Levy	
Increase =	0.60%
Operating Tax Levy	
Increase =	0.65%
1% Total Tax Levy	
increase =	\$150,000
1% Operating Tax	
Levy increase =	\$140,000

Prepared by Bill Dakin 26/02/2018 Page 1

				20	18 Preliminary Co	nsolidated Capital Budget						
						, , , ,		Source of Final	, •	ı		
Page #	Year Department	Project	Total Budget Cost	Deferred Revenue	Grants	Notes Recoveries	Gas Tax	Development Charges	Reserves & Reserve Funds Water Rates	Sewer Rates	Loans Taxation	Total Revenue
						Corporate Services						
3.1.1	2018 Information Technology (IT)	Data Cabling Infrastructure Gemini/WMMC for Surveillance	\$ 10,000								\$ 10	0,000 \$ 10,0
3.1.2	2018 Information Technology (IT)	Server replacements (3)	50,000									0,000 50,0
3.1.3 3.1.4	2018 Information Technology (IT) 2018 Information Technology (IT)	Data Disaster Recovery Site - Mount Brydges SAN Replacement (e-storage)	10,000 85,000									0,000 10,0 5,000 85,0
3.1.5	2018 Information Technology (IT)	Phone system replacements at Town Hall - voice mail only	21,000									1,000 21,0
3.1.6	2018 Information Technology (IT)	Council laptop replacements	10,000								 	0,000 10,0
	57.		,									
		Subtotal Corporate Services	186,000	-	-		-	-		-	- 186	5,000 186,0
					2							
3.2	2018 Fire	Extrication Equipment-Strathroy	65,000		Protect	tion to Persons & Property	1	65,000				65,0
3.3.1	2018 Police	Replace Car # 2-(2015 Dodge Charger) incl. full equipment	50,000					05,000			50	0,000 50,0
3.3.1	2018 Police	Replace Car # 4- (2014 Ford Taurus) incl. full equipment	50,000									0,000 50,0
3.3.2	2018 Police	Radar enforcement equipment	15,000									5,000 15,0
3.3.3	2018 Police	IT Server-Hardware Upgrade	10,000),000 10,0
3.3.4	2018 Police	Communications System Upgrade (replace tower @ 299 Frances St.)	150,000	-					100,000 25,000	25,000		- 150,0
		Subtotal Protection to Persons & Property	340.000	-	_		_	65,000	100,000 25,000	25,000	- 125	5,000 340,0
			210,000					33,555	33,711	=5,533		,,,,,,
			, ,		Transporta	tion & Environmental Services	,				<u> </u>	
3.4.1	2018 Mount Brydges Water/Sewer	Wood's Edge Lo/Future Sewer Access Pondview/ plus potential Glendon Water/Sewer	70,000					70,000				70,0
5.4.1	2018 Mount Brydges Sewer	extension (Spriet is costing-John Spriet is contact) South Creek Lot 2010 Lockwood Crescent (Need Sewer Easement Future Development)	70,000			+		70,000				70,0
3.4.2	- Jages sever	plus oversizing to 250mm	100,000					100,000		<u> </u>		100,0
3.4.3	2018 Strathroy Sewer/Roads/Water	McKellar Street Reconstruction (Metcalfe Street to Dell Drive) from 2017	2,995,847		1,165,024		324,547	643,610	300,000	466,666	96	5,000 2,995,8
3.4.4	2018 Roads	Princess Street Project (sidewalk and final coat of asphalt)	175,000				175,000					175,0
3.4.5	2018 Roads	Ellor Street Project (final coat of asphalt)	60,000				60,000			40.000		60,0
3.4.6 3.4.7	2018 Sewer 2018 Strathroy Water	Roof at Mount Brydges sewage plant Towar cafety ungrades carried over from 2017	10,000 45,000						45,000	10,000		10,0
3.4.7	2018 Strathroy Water 2018 Strathroy Sewer	Tower safety upgrades carried over from 2017 Park Street Pump Station Upgrade	250,000						45,000	250,000		45,0 250,0
3.4.9	2018 Strathroy Sewer	Albert Street Pump Replacement	175,000							175,000		175,0
3.4.10	2018 Roads	Tar and Chips Wards 1 and 2	425,000		378,943	ocif formula	16,308	29,750				425,0
3.4.11	2018 Roads	Asphalt Repaving Wards 1 and 2	225,000		192,943	ocif formula	16,308	15,750				225,0
3.4.12 3.4.13	2018 Roads 2018 Street Lights	Sidewalks Wards 1 and 2 Hydro pole chargeout - Helen Drive from 2017 and Rivergiew Dr 2018	140,000 76,000	70,000 40,000			70,000				1	140,0 5,000 76,0
3.4.13	2016 Street Lights	Hydro pole changeout - Helen Drive from 2017 and Riverview Dr 2018 (\$40,000 plus \$36,000)	76,000	40,000		 					30	5,000 76,0
		(\$ 10,000 p.us \$30,000)										
		Subtotal Transporation & Environmental Services	4,746,847	110,000	1,736,909		662,162	859,110	- 345,000	901,666	- 132	2,000 4,746,8
		!										
351	2019 Aquatics Park	Swim team flag poles / starting blocks	45,000		(Community Services			45,000			45.0
3.5.1 3.5.2	2018 Aquatics Park 2018 Gemini Arena	Swim team flag poles/ starting blocks Shower upgrades	45,000 75,000		(Community Services			45,000		75	45,0
3.5.1 3.5.2 3.5.3	2018 Aquatics Park 2018 Gemini Arena 2018 Gemini Arena	Swim team flag poles/ starting blocks Shower upgrades Security system upgrade	45,000 75,000 7,500		(Community Services			45,000			45,0 5,000 75,0 7,500 7,5
3.5.2 3.5.3 3.5.4	2018 Gemini Arena 2018 Gemini Arena 2018 Gemini Arena	Shower upgrades Security system upgrade Automatic door openers on washroom doors	75,000 7,500 15,000		7,500				45,000		7	5,000 75,0 7,500 7,5 7,500 15,0
3.5.2 3.5.3 3.5.4 3.5.5	2018 Gemini Arena 2018 Gemini Arena 2018 Gemini Arena 2018 Gemini Arena	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment	75,000 7,500 15,000 40,000						45,000		7 7 40	5,000 75,0 7,500 7,5 7,500 15,0 0,000 40,0
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6	2018 Gemini Arena 2018 Gemini Arena 2018 Gemini Arena 2018 Gemini Arena 2018 Gemini Arena	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair	75,000 7,500 15,000 40,000 20,000	200.000					45,000		7 7 40	5,000 75,0 7,500 7,5 7,500 15,0 0,000 40,0 0,000 20,0
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7	2018 Gemini Arena 2018 Gemini Arena 2018 Gemini Arena 2018 Gemini Arena 2018 Gemini Arena 2018 Gemini Arena	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover	75,000 7,500 15,000 40,000 20,000	200,000					45,000		7 7 40 20	75,000 75,00 75,00 75,00 75,00 75,500 75,500 15,00,000 40,00 20,000 200,0000 200,000 200,000 2
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6	2018 Gemini Arena 2018 Gemini Arena 2018 Gemini Arena 2018 Gemini Arena 2018 Gemini Arena	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair	75,000 7,500 15,000 40,000 20,000	200,000					45,000		77 77 40 20	5,000 75,0 7,500 7,5 7,500 15,0 0,000 40,0 0,000 20,0
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8	2018 Gemini Arena 2018 WMMC	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof	75,000 7,500 15,000 40,000 20,000 20,000 80,000	200,000					45,000		7 7 7 440 20 80 15	5,000 75,00 7,500 7,50 7,500 15,0 0,000 40,0 0,000 20,0 200,0 0,000 80,0
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11	2018 Gemini Arena 2018 WMMC 2018 WMMC 2018 WMMC 2018 WMMC	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement	75,000 7,500 15,000 40,000 20,000 80,000 15,000 50,000 25,000	200,000					45,000		7 7 400 20 80 155 50 50 25	5,000 75,0 7,500 7,5 7,500 15,0 0,000 40,0 0,000 20,0 0,000 80,0 0,000 15,0 0,000 50,0 0,000 50,0
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.12	2018 Gemini Arena 2018 WMMC 2018 WMMC 2018 WMMC 2018 WMMC	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement	75,000 7,500 15,000 40,000 20,000 200,000 80,000 15,000 50,000 25,000 35,000	200,000					45,000		77 74 40 20 80 15 50 25 35	5,000 75,00 75,00 75,00 75,00 75,500 75,500 75,500 15,00,000 40,00,000 20,00 20,00 80,00 15,00 5,000 50,00 5,000 55,000 55,000 3
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.12 3.5.13	2018 Gemini Arena 2018 WMMC 2018 WMMC 2018 WMMC 2018 WMMC 2018 WMMC 2018 WMMC	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment	75,000 7,500 15,000 40,000 20,000 200,000 80,000 15,000 50,000 25,000 35,000 40,000						45,000		77 74 40 20 80 15 50 25 35	5,000 75,0 7,500 7,500 7,5 7,500 15,0 0,000 40,0 0,000 20,0 200,0 0,000 80,0 0,000 15,0 0,000 50,0 0,000 25,0 0,000 25,0 0,000 33,0 0,000 40,0
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.12	2018 Gemini Arena 2018 WMMC 2018 WMMC 2018 WMMC 2018 WMMC	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement	75,000 7,500 15,000 40,000 20,000 200,000 80,000 15,000 50,000 25,000 35,000	200,000					45,000		7 7 7 400 200 200 155 500 500 500 500 500 500 500 500 5	5,000 75,00 75,00 75,00 75,00 75,500 75,500 75,500 15,00,000 40,00,000 20,00 20,00 80,00 15,00 5,000 50,00 5,000 55,000 55,000 3
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.12 3.5.13 3.5.14	2018 Gemini Arena 2018 WMMC 2018 Caradoc Community Center 2018 Caradoc Community Center	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward	75,000 7,500 15,000 40,000 20,000 200,000 80,000 55,000 25,000 35,000 40,000 85,000 115,000						45,000		7 7 400 200 800 155 500 255 355 400 115	5,000 75,0 7,500 7,500 7,5 7,500 15,0 0,000 40,0,0 0,000 200,0 200,0 0,000 80,0 0,000 15,0 0,000 50,0 0,000 25,0 0,000 35,0 0,000 35,0 0,000 35,0
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.9 3.5.11 3.5.12 3.5.13 3.5.14 3.5.14 3.5.14 3.5.16 3.5.17	2018 Gemini Arena 2018 WMMC 2018 Caradoc Community Center 2018 Caradoc Community Center	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles	75,000 7,500 15,000 40,000 20,000 200,000 80,000 15,000 25,000 35,000 40,000 88,000 115,000 20,000 115,000						45,000		77 79 400 200 880 15 500 25 35 40 115 200 115	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.12 3.5.12 3.5.14 3.5.15 3.5.16 3.5.16	2018 Gemini Arena 2018 WMMC 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system	75,000 7,500 15,000 15,000 40,000 20,000 80,000 15,000 25,000 35,000 40,000 85,000 115,000 20,000 115,000 115,000 115,000 115,000						45,000		7 7 7 400 200 200 200 200 200 200 200 200 200	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.10 3.5.11 3.5.12 3.5.12 3.5.14 3.5.15 3.5.16 3.5.16 3.5.17	2018 Gemini Arena 2018 WMMC 2018 Caradoc Community Center	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges	75,000 7,500 15,000 40,000 20,000 200,000 80,000 15,000 50,000 35,000 40,000 88,000 115,000 15,000 15,000 15,000 20,000 15,000 20,000 10,000 20,000	85,000					45,000		77 400 20 800 15 50 25 35 40 115 20 115 20 20	5,000 75,00 75,00 75,00 75,00 75,00 75,00 75,00 75,00 75,00 75,00 75,00 75,00 75,00 75,000 75,000 20,000 80,00,000 50,000 50,000 35,000 35,000 35,000 115,000 115,000 115,000 75,
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.12 3.5.12 3.5.14 3.5.15 3.5.16 3.5.16	2018 Gemini Arena 2018 WMMC 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions	75,000 7,500 15,000 15,000 40,000 20,000 80,000 15,000 25,000 35,000 40,000 85,000 115,000 20,000 115,000 115,000 115,000 115,000						45,000		77 74 40 20 80 15 50 25 35 40 115 20 110 20	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.9 3.5.10 3.5.11 3.5.13 3.5.14 3.5.15 3.5.15 3.5.16 3.5.17 3.5.18 3.5.19 3.5.19	2018 Gemini Arena 2018 WMMC 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Parks Wards 1 & 2 2018 Parks Wards 1	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase	75,000 7,500 15,000 40,000 20,000 20,000 80,000 15,000 25,000 35,000 40,000 85,000 115,000 115,000 115,000 115,000 115,000 115,000 115,000 115,000 115,000 115,000 115,000 115,000 115,000 115,000 115,000 115,000 115,000 115,000 115,000	85,000							77 77 40 20 20 80 15 50 25 35 40 115 20 115 20 20	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.10 3.5.11 3.5.12 3.5.13 3.5.14 3.5.15 3.5.16 3.5.16 3.5.17 3.5.19 3.5.20 3.5.20 3.5.21	2018 Gemini Arena 2018 WMMC 2018 Parks WMC 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Parks Ward 1 & 2 2018 Parks Ward 1 2018 Parks Ward 1 2018 Parks Ward 1	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase Netting and pole repair - Royals Field and Bantam Diamond Tree carving - Alexandra Park	75,000 7,500 15,000 15,000 40,000 20,000 80,000 15,000 25,000 35,000 40,000 88,000 115,000 115,000 20,000 115,000 12,000 12,000 12,000 12,000 12,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000	85,000							77 400 20 800 15 50 25 35 40 115 20 20 15 10 15 15	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.12 3.5.13 3.5.14 3.5.15 3.5.16 3.5.17 3.5.18 3.5.18 3.5.18 3.5.18 3.5.20 3.5.20 3.5.21	2018 Gemini Arena 2018 WMMC 2018 Parks WARC 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Parks Ward 1	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase Netting and pole repair - Royals Field and Bantam Diamond Tree carving - Alexandra Park Welch Diamond refurbishment	75,000 7,500 15,000 40,000 20,000 80,000 15,000 50,000 25,000 35,000 40,000 115,000 115,000 10,000 12,000 12,000 12,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000	85,000							77 79 40 20 80 80 155 50 255 335 40 115 20 15 10 20 155 155 25	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.12 3.5.13 3.5.14 3.5.15 3.5.15 3.5.16 3.5.17 3.5.18 3.5.19 3.5.22 3.5.21 3.5.22 3.5.22 3.5.22	2018 Gemini Arena 2018 WMMC 2018 Parks WArd 1	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase Netting and pole repair - Royals Field and Bantam Diamond Tree carving - Alexandra Park Welch Diamond refurbishment Warning Track - Yorkview Diamond	75,000 7,500 15,000 15,000 40,000 20,000 20,000 80,000 15,000 25,000 35,000 40,000 85,000 115,000 115,000 115,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000	85,000 12,000	7,500						77 79 40 20 80 80 155 50 255 335 40 115 20 15 10 20 155 155 25	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.12 3.5.14 3.5.15 3.5.14 3.5.15 3.5.17 3.5.18 3.5.19 3.5.20 3.5.20 3.5.20 3.5.22 3.5.22 3.5.23	2018 Gemini Arena 2018 WMMC 2018 Caradoc Community Center 2018 Parks Wards 1 & 2 2018 Parks Ward 1	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase Netting and pole repair - Royals Field and Bantam Diamond Tree carving - Alexandra Park Welch Diamond refurbishment Warning Track - Yorkview Diamond High Street Park-Sensory Park	75,000 7,500 15,000 15,000 40,000 20,000 80,000 15,000 25,000 35,000 40,000 85,000 115,000 10,000 12,000 12,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000	85,000							77 400 200 800 115 500 225 35 400 115 200 115 100 215 15 15 15 15	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.12 3.5.13 3.5.14 3.5.15 3.5.15 3.5.16 3.5.17 3.5.18 3.5.19 3.5.20 3.5.21 3.5.22 3.5.22 3.5.22	2018 Gemini Arena 2018 WMMC 2018 Parks WArd 1	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase Netting and pole repair - Royals Field and Bantam Diamond Tree carving - Alexandra Park Welch Diamond refurbishment Warning Track - Yorkview Diamond High Street Park-Sensory Park Swing set replacement-Alexandra Park	75,000 7,500 15,000 15,000 40,000 20,000 20,000 80,000 15,000 25,000 35,000 40,000 85,000 115,000 115,000 115,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000	85,000 12,000	7,500						77 400 20 800 155 500 255 358 400 115 200 155 100 200 359	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.10 3.5.11 3.5.12 3.5.13 3.5.14 3.5.15 3.5.16 3.5.17 3.5.16 3.5.17 3.5.19 3.5.20 3.5.21 3.5.22 3.5.21 3.5.20 3.5.21 3.5.22 3.5.23 3.5.24 3.5.24 3.5.25 3.5.24	2018 Gemini Arena 2018 WMMC 2018 ParkS WAT 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Parks Ward 1	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase Netting and pole repair - Royals Field and Bantam Diamond Tree carving - Alexandra Park Welch Diamond refurbishment Warning Track - Yorkview Diamond High Street Park-Sensory Park	75,000 7,500 15,000 15,000 40,000 20,000 80,000 15,000 35,000 35,000 115,000 20,000 115,000 15,000	85,000 12,000	7,500						77 40 20 80 80 155 50 255 335 40 115 20 15 110 20 15 115 100 20 15 115 100 20 35 35 30 30	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.12 3.5.14 3.5.15 3.5.14 3.5.15 3.5.18 3.5.19 3.5.20 3.5.20 3.5.20 3.5.20 3.5.20 3.5.22 3.5.23 3.5.22 3.5.23 3.5.23 3.5.24 3.5.23 3.5.24 3.5.25 3.5.26 3.5.27 3.5.29 3.5.29 3.5.20	2018 Gemini Arena 2018 WMMC 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Parks Wards 1 & 2 2018 Parks Ward 1	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase Netting and pole repair - Royals Field and Bantam Diamond Tree carving - Alexandra Park Welch Diamond refurbishment Warning Track - Yorkview Diamond High Street Park-Sensory Park Swing set replacement Alexandra Park Tennis Court resurfacing Exterior doors replacement at Collections Collection storage	75,000 7,500 7,500 15,000 15,000 40,000 20,000 80,000 15,000 25,000 35,000 40,000 85,000 115,000 20,000 12,000 15,000	85,000 12,000	7,500						77 400 200 800 115 500 225 35 400 115 200 115 100 200 155 100 35 30 30	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.10 3.5.11 3.5.12 3.5.13 3.5.14 3.5.15 3.5.16 3.5.16 3.5.18 3.5.19 3.5.20 3.5.21 3.5.22 3.5.21 3.5.22 3.5.21 3.5.22 3.5.23 3.5.24 3.5.24 3.5.24 3.5.25 3.5.24 3.5.25 3.5.24 3.5.25 3.5.24 3.5.24 3.5.25 3.5.24 3.5.23 3.5.24 3.5.24 3.5.24 3.5.24 3.5.25 3.5.24 3.5.25 3.5.24 3.5.24 3.5.25 3.5.24 3.5.25 3.5.24 3.5.25 3.5.24 3.5.25 3.5.26 3.5.27 3.5.26 3.5.27 3.5.28 3.5.29 3.5.29 3.5.29 3.5.20 3.5.20 3.5.24 3.5.25 3.5.24 3.5.25 3.5.24 3.5.25 3.5.25 3.5.25 3.5.25 3.5.26 3.5.27 3.5.27 3.	2018 Gemini Arena 2018 WMMC 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Parks Ward 1 2018 Museum 2018 Museum 2018 Museum	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase Netting and pole repair - Royals Field and Bantam Diamond Tree carving - Alexandra Park Welch Diamond refurbishment Warning Track - Yorkview Diamond High Street Park-Sensory Park Swing set replacement - Alexandra Park Tennis Court resurfacing Exterior doors replacement at Collections Collection storage Library AdminRoof	75,000 7,500 7,500 15,000 15,000 20,000 80,000 80,000 15,000 35,000 35,000 115,000 20,000 115,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 25,000 15,000 25,000 25,000 20,000 25,000 20,000 20,000	85,000 12,000	7,500 75,000 3,000						77 400 20 800 155 500 255 358 400 1150 200 1150 100 200 155 150 200 355 350 300 300 300	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.12 3.5.13 3.5.14 3.5.15 3.5.16 3.5.17 3.5.18 3.5.19 3.5.19 3.5.22 3.5.21 3.5.22 3.5.23 3.5.22 3.5.23 3.5.22 3.5.23 3.5.22 3.5.23 3.5.22 3.5.23 3.5.22 3.5.23 3.	2018 Gemini Arena 2018 WMMC 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Parks Ward 1	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase Netting and pole repair - Royals Field and Bantam Diamond Tree carving - Alexandra Park Welch Diamond refurbishment Warning Track - Yorkview Diamond High Street Park-Sensory Park Swing set replacement - Alexandra Park Tennis Court resurfacing Exterior doors replacement at Collections Collection storage Library AdminRoof Repair exterior north wall of Town Hall	75,000 7,500 7,500 15,000 40,000 20,000 20,000 80,000 15,000 25,000 35,000 40,000 115,000 115,000 115,000 115,000 15,000	85,000 12,000	7,500 75,000 3,000						77 78 40 20 80 80 155 50 255 355 40 110 20 155 110 20 155 155 155 155 155 155 255 100 20 20 20 20 20 20 20 20 20 20 20 20 2	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.10 3.5.11 3.5.12 3.5.13 3.5.14 3.5.15 3.5.15 3.5.17 3.5.18 3.5.19 3.5.21 3.5.22 3.5.22 3.5.22 3.5.23 3.5.22 3.5.23 3.5.22 3.5.23 3.5.24 3.5.23 3.	2018 Gemini Arena 2018 WMMC 2018 Parks WMC 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Parks Wards 1 & 2 2018 Parks Ward 1	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase Netting and pole repair - Royals Field and Bantam Diamond Tree carving - Alexandra Park Welch Diamond refurbishment Warning Track - Yorkview Diamond High Street Park-Sensory Park Swing set replacement-Alexandra Park Tennis Court resurfacing Exterior doors replacement at Collections Collection storage Library AdminRoof Repair exterior north wall of Town Hall Interior painting of Town Hall and upgrades	75,000 7,500 15,000 15,000 40,000 20,000 20,000 80,000 15,000 35,000 40,000 85,000 115,000 10,000 12,000 15,000	85,000 12,000	7,500 75,000 3,000				45,000	8 750	77 740 800 200 800 115 500 25 35 400 115 100 200 115 100 300 300 300 300 200 200 200 200 200 2	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.12 3.5.13 3.5.14 3.5.15 3.5.15 3.5.16 3.5.17 3.5.18 3.5.18 3.5.19 3.5.20 3.5.21 3.5.22 3.5.23 3.5.22 3.5.23 3.5.22 3.5.23 3.5	2018 Gemini Arena 2018 WMMC 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Parks Wards 1 & 2 2018 Parks Ward 1	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase Netting and pole repair - Royals Field and Bantam Diamond Tree carving - Alexandra Park Welch Diamond refurbishment Warning Track - Yorkview Diamond High Street Park-Sensory Park Swing set replacement-Alexandra Park Tennis Court resurfacing Exterior doors replacement at Collections Collection storage Library AdminRoof Repair exterior north wall of Town Hall Interior painting of Town Hall and upgrades HVAC for lower level of Town Hall Interior painting of Town Hall	75,000 7,500 7,500 15,000 15,000 40,000 20,000 80,000 15,000 35,000 35,000 115,000 115,000 115,000 115,000 15,000	85,000 12,000	7,500 75,000 3,000					8,750	77 400 200 800 155 500 255 356 400 115 200 115 115 200 155 100 355 300 33 30 200 205 500 17	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.12 3.5.14 3.5.15 3.5.14 3.5.15 3.5.18 3.5.17 3.5.18 3.5.19 3.5.20 3.5	2018 Gemini Arena 2018 WMMC 2018 Parks WMC 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Parks Ward 1 2018 Property Management 2018 Property Management 2018 Property Management 2018 Property Management	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase Netting and pole repair - Royals Field and Bantam Diamond Tree carving - Alexandra Park Welch Diamond refurbishment Warning Track - Yorkview Diamond High Street Park-Sensory Park Swing set replacement-Alexandra Park Tennis Court resurfacing Exterior doors replacement at Collections Collection storage Library AdminRoof Repair exterior north wall of Town Hall Interior painting of Town Hall and upgrades	75,000 7,500 15,000 15,000 40,000 20,000 20,000 80,000 15,000 35,000 40,000 85,000 115,000 10,000 12,000 15,000	85,000 12,000	7,500 75,000 3,000				45,000	8,750	77 400 200 800 155 500 255 356 400 115 200 115 115 200 155 100 355 300 33 30 200 205 500 17	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.10 3.5.11 3.5.12 3.5.13 3.5.14 3.5.15 3.5.16 3.5.16 3.5.16 3.5.18 3.5.19 3.5.20 3.5.20 3.5.20 3.5.20 3.5.22 3.5.23 3.5.24 3.5.22 3.5.23 3.5.24 3.5.26 3.5.27 3.5.28 3.5.28 3.5.28 3.5.30 3.5.31 3.5.33 3.53 3.53 3.53 3.53 3.53 3.53 3.53 3.	2018 Gemini Arena 2018 WMMC 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Parks Ward 1	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase Netting and pole repair - Royals Field and Bantam Diamond Tree carving - Alexandra Park Welch Diamond refurbishment Warning Track - Yorkview Diamond High Street Park-Sensory Park Swing set replacement-Alexandra Park Tennis Court resurfacing Exterior doors replacement at Collections Collection storage Library AdminRoof Repair exterior north wall of Town Hall Interior painting of Town Hall Interior painting of Town Hall Comprehensive building condition assessment-Seniors Centre	75,000 7,500 15,000 15,000 40,000 20,000 80,000 15,000 35,000 35,000 115,000 20,000 115,000 15,000	12,000 75,000	7,500 75,000 3,000				45,000	8,750	77 400 20 800 155 505 400 115 20 115 20 15 10 20 35 35 30 30 3 30 20 20 25 50 17 25	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.12 3.5.13 3.5.14 3.5.15 3.5.16 3.5.17 3.5.18 3.5.19 3.5.21 3.5.21 3.5.22 3.5.22 3.5.23 3.5.22 3.5.23 3.5.23 3.5.23 3.5.23 3.5.23 3.5.23 3.5.24 3.5.25 3.5.26 3.5.27 3.5.26 3.5.27 3.5.30 3.5.31 3.5.33 3.5	2018 Gemini Arena 2018 WMMC 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Parks Wards 1 & 2 2018 Parks Ward 1 2018 Parks Ward	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase Netting and pole repair - Royals Field and Bantam Diamond Tree carving - Alexandra Park Welch Diamond refurbishment Warning Track - Yorkview Diamond High Street Park-Sensory Park Swing set replacement-Alexandra Park Tennis Court resurfacing Exterior doors replacement at Collections Collection storage Library AdminRoof Repair exterior north wall of Town Hall Interior painting of Town Hall and upgrades HVAC for lower level of Town Hall Comprehensive building condition assessment-Seniors Centre Scout House Roof and Washroom-Carryover from 2017 Albert Street bridges baskets	75,000 7,500 15,000 15,000 40,000 20,000 80,000 15,000 35,000 35,000 115,000 115,000 115,000 115,000 15,000	12,000 75,000	7,500 75,000 3,000				45,000	8,750	77 400 200 800 155 500 255 356 400 115 200 115 100 200 355 30 30 33 30 200 205 500 17 255	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.13 3.5.14 3.5.15 3.5.15 3.5.16 3.5.17 3.5.18 3.5.19 3.5.19 3.5.21 3.5.22 3.5.23 3.5.22 3.5.23 3.	2018 Gemini Arena 2018 WMMC 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Parks Ward 1 20	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase Netting and pole repair - Royals Field and Bantam Diamond Tree carving - Alexandra Park Welch Diamond refurbishment Warning Track - Yorkview Diamond High Street Park-Sensory Park Swing set replacement-Alexandra Park Tennis Court resurfacing Exterior doors replacement at Collections Collection storage Library Admin-Roof Repair exterior north wall of Town Hall Interior painting of Town Hall and upgrades HVAC for lower level of Town Hall Comprehensive building condition assessment-Seniors Centre Scout House Roof and Washroom-Carryover from 2017 Alibert Street bridges baskets Chiller replacement	75,000 7,500 15,000 15,000 40,000 20,000 80,000 15,000 25,000 85,000 115,000 115,000 115,000 115,000 15,000	12,000 75,000	7,500 75,000 3,000 25,000	12,750			45,000		77 400 20 800 155 500 115 200 115 100 200 200 200 200 200 200 200 200 200	5,000 75,00
3.5.2 3.5.3 3.5.5 3.5.5 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.12 3.5.14 3.5.15 3.5.14 3.5.15 3.5.14 3.5.15 3.5.16 3.5.17 3.5.20 3.5.20 3.5.20 3.5.22 3.5.23 3.5.22 3.5.23 3.5.24 3.5.25 3.5.26 3.5.27 3.5.28 3.5.29 3.5.30 3.5.31 3.5.31 3.5.31 3.5.31 3.5.31 3.5.33	2018 Gemini Arena 2018 WMMC 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Parks Wards 1 & 2 2018 Parks Ward 1 2018 Parks Ward	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase Netting and pole repair - Royals Field and Bantam Diamond Tree carving - Alexandra Park Welch Diamond refurbishment Warning Track - Yorkview Diamond High Street Park-Sensory Park Swing set replacement-Alexandra Park Tennis Court resurfacing Exterior doors replacement at Collections Collection storage Library AdminRoof Repair exterior north wall of Town Hall Interior painting of Town Hall and upgrades HVAC for lower level of Town Hall Comprehensive building condition assessment-Seniors Centre Scout House Roof and Washroom-Carryover from 2017 Albert Street bridges baskets	75,000 7,500 15,000 15,000 40,000 20,000 80,000 15,000 35,000 35,000 115,000 115,000 115,000 115,000 15,000	12,000 75,000	7,500 75,000 3,000	12,750			45,000		77 400 20 800 155 500 115 200 115 100 200 200 200 200 200 200 200 200 200	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.12 3.5.14 3.5.15 3.5.14 3.5.15 3.5.16 3.5.17 3.5.18 3.5.19 3.5.20 3.5	2018 Gemini Arena 2018 WMMC 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Parks Wards 1 & 2 2018 Parks Ward 1 2018 Parks Ward	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase Netting and pole repair - Royals Field and Bantam Diamond Tree carving - Alexandra Park Welch Diamond refurbishment Warning Track - Yorkview Diamond High Street Park-Sensory Park Swing set replacement-Alexandra Park Tennis Court resurfacing Exterior doors replacement at Collections Collection storage Library Admin-Roof Repair exterior north wall of Town Hall Interior painting of Town Hall and upgrades HVAC for lower level of Town Hall Comprehensive building condition assessment-Seniors Centre Scout House Roof and Washroom-Carryover from 2017 Albert Street bridges baskets Chiller replacement Subtotal for Community Services	75,000 7,500 15,000 15,000 40,000 20,000 80,000 15,000 35,000 35,000 115,000 115,000 120,000 115,000	75,000 75,000 437,000	75,000 75,000 3,000 25,000	12,750	-		45,000	8,750	77 400 200 800 155 500 115 200 115 100 200 155 100 200 200 200 200 200 200 200 200 200	5,000 75,00
3.5.2 3.5.3 3.5.4 3.5.5 3.5.6 3.5.7 3.5.8 3.5.9 3.5.10 3.5.11 3.5.12 3.5.14 3.5.15 3.5.14 3.5.15 3.5.16 3.5.17 3.5.18 3.5.19 3.5.20 3.5	2018 Gemini Arena 2018 WMMC 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Caradoc Community Center 2018 Parks Wards 1 & 2 2018 Parks Ward 1 2018 Parks Ward	Shower upgrades Security system upgrade Automatic door openers on washroom doors Comprehensive building condition assessment Steel roof repair Dressing Room HVAC Replacement and controls 2017 Carryover Roof Security system Shower upgrades Domestic water heater boiler replacement Asbestos removal and pipe replacement Comprehensive building condition assessment Dehumidifier project 2017 Carryforward Roof repair Comprehensive building condition assessment Ceiling tiles Security system Safety netting - Royals Field and Mount Brydges Painting pavilions All Wheel Park - consultation and design phase Netting and pole repair - Royals Field and Bantam Diamond Tree carving - Alexandra Park Welch Diamond refurbishment Warning Track - Yorkview Diamond High Street Park-Sensory Park Swing set replacement-Alexandra Park Tennis Court resurfacing Exterior doors replacement at Collections Collection storage Library Admin-Roof Repair exterior north wall of Town Hall Interior painting of Town Hall and upgrades HVAC for lower level of Town Hall Comprehensive building condition assessment-Seniors Centre Scout House Roof and Washroom-Carryover from 2017 Alibert Street bridges baskets Chiller replacement	75,000 7,500 15,000 15,000 40,000 20,000 80,000 15,000 35,000 40,000 85,000 115,000	75,000 75,000 437,000	7,500 75,000 3,000 25,000	12,750 - 12,750	\$ 662,162	\$ 924,110	45,000 45,000 8,750 90,000 8,750	8,750 \$ 935,416	77 400 20 800 155 505 255 358 400 115 200 115 100 200 355 35 300 30 30 30 30 30 30 30 30 30 30 30 30	5,000 75,00

					9	019 Prolimina	ry Consolidated Canit	al Budgot								
	2018 Preliminary Consolidated Capital Budget Source of Financing															
Page #	Year	Department	Project	Total Budget Cost Deferred Revenue Grants Notes Recoveries Gas Tax Development Charges Reserves & Reserve Funds Water Rates Sewer Rates Loans											Taxation	Total Revenue
			7											+2%	1,680,130	
			Allocation to Future Needs Reserve												309,380	
4.1							Fleet									
																-
	2018	Parks	Loader with PTO & hitch (financing?)	\$ 80,000							\$ 80,000					\$ 80,000
	2018	Wastewater	Replace existing pickup at wastewater w/4 X 4 pickup	50,000							50,000					50,000
	2018	Fire	Command Car	62,500							62,500					62,500
	2018	Cemetery	Replace 1993 Ford 4WD pickup	35,000							35,000					35,000
	2018	Cemetery	Replace 2003 Kubota	50,000							50,000			\perp		50,000
		Community Development	Landscape Trailer	10,000							10,000			\perp		10,000
		Community Development	Side-by-Side Cart	12,000							12,000			++		12,000
		Roads	4 x 4 Pickup	45,000							45,000					45,000
		Roads	Replace CAT Loader	100,000							100,000			++		100,000
	2018		Mower for 2009 Trackless	9,000							9,000			++		9,000
		Roads	Blower for 2011 Trackless Mower	15,000							15,000					15,000
	2018	Roads	Mower for 2012 John Deere Tractor	18,000							18,000			+		18,000
			TOTAL FLEET	\$ 486,500	\$ -	\$	-	\$ -	\$ -	\$ -	\$ 486,500	\$ -	\$ -	\$ - !	\$ -	\$ 486,500
			TOTAL 2010 CADITAL DUDGET	7 254 047	547.000	1.04	7.400	12.750	663.46	2 024 114	576 500	270 750	025.416	+	1 270 750	7 354 047
			TOTAL 2018 CAPITAL BUDGET	7,354,847	547,000	1,84	7,409	12,750	662,163	924,110	676,500	378,750	935,416	-	1,370,750	7,354,847

TAXATION AND GRANTS

The Municipality of Strathroy-Caradoc Income Statement - Actual vs. Budget Actual to December 31, 2017

		201:	5	2016	S	2017		2018			3-Year Average	Difference to 2018 Budget
	-	BUDGET	ACTUAL	BUDGET	YTD	BUDGET	ACTUAL	BUDGET	\$ Diff	% Diff		
ODEDATING DEVEN	ue.											
OPERATING REVEN 11-000-00000-00000	UE: Gain on Land Held for Resale		342,010		192,211 \$	_	\$ 200		0	#DIV/0!	178.140	178.140
11-000-00000-00000	Taxation & Grant-Unrealized Gain		342,010		152,211 \$	_	\$ 11,537		O .	#DIV/0:	3,846	
11-000-00000-40390	Fees-Tracker Land Rental				Ψ		\$ 60,000	\$ -			0,040	0,040
11-000-00010-40220	GRANTS-ONT MUNICIPAL PARTNERSHIP FUND	454,400	454,400	386,300	289,725 \$	328,400	\$ 328,400	\$ 279,200	-49,200	85.02%	357,508	78,308
11-000-00020-40220	GRANTS-AM0 GAS TAX REV	611,782	607,427	611,782	637,798 \$	611,782	\$ 649,089	\$ 668,169	56,387	109.22%	631,438	- 36,731
11-000-00020-40500	INTEREST INCOME-TAX & PENALTY INTEREST (1)		307,247		271,733 \$	250,000	\$ 277,819	\$ 250,000	0	100.00%	285,600	35,600
11-000-00020-40510	INTEREST INCOME-INVESTMENT INTEREST (2)		139,845		99,476 \$		\$ 291,760	\$ 40,000	2,000	105.26%	177,027	137,027
11-000-01000-40230	GRANT-POA COUNTY REBATE (3)	80,000	85,397	46,575	66,399 \$	46,575		\$ -	-46,575	0.00%	50,599	50,599
11-000-01400-40110	MUNICIPAL TAXES REGULAR-Taxation and Grant	14,598,153	14,529,201	14,945,302	14,885,778 \$		\$ 15,403,983	\$ 15,666,226	370,540	102.42%	14,939,654	
11-000-01400-40120	MUNICIPAL TAXES- SUPPLEMENTAL	100,000	186,047	100,000	189,167 \$		\$ 480,347	\$ 146,000	46,000	146.00%	285,187	139,187
11-000-01400-40150	MUNICIPAL TAXES-PAYMENT-IN-LIEU	175,000	150,901	175,000	149,188 \$		\$ 160,797	\$ 175,000	0	100.00%	153,629	
11-000-01400-40170	MUNICIPAL TAXES - RIGHT OF WAY	40,000	40,844	40,000	40,687 \$		\$ 40,664		0	100.00%	40,732	
11-790-01400-40160	LOCAL CHARGES-STRATHROY B.I.A.	53,700	53,700	54,500	54,500 \$		\$ 54,500	\$ 54,500	0	100.00%	54,233	
	Total OPERATING REVENUE	16,113,035	16,897,019	16,359,459	16,876,662 \$	16,939,943	\$ 17,759,096	\$ 17,319,095	\$ 379,152	102.24%	17,177,592	- 141,503
General Expenses:												
12-000-00000-00001	Loss on Disposal of Capital Assets-Taxation and Gr		165,196				\$ 6,477	\$ -			57,224	57,224
12-000-00000-00002	Cost of Land Sales-Taxation and Grant		,				* *,	\$ -			-	
12-000-00000-60000	TAXATION TRANSFER TO OPERATION-Taxation and G	13,887,626	13,880,378	13,904,129	12,834,827 \$	14,088,607	\$ 14,088,607	\$ 14,130,142	41,535	100.29%	13,601,271	- 528,871
12-000-00000-60001	TAXATION TRANSFER TO CAPITAL-Taxation and Grant	821,599	821,592	1,019,048	945,585 \$	1,400,048	\$ 1,556,241	\$ 1,370,750	-29,298	97.91%	1,107,806	- 262,944
12-000-00000-60002	Transfer to Asset Management Plan Reserve-Taxation	228,328	228,328	230,000	\$	230,000	\$ 230,000	\$ 230,000	0	100.00%	152,776	
12-000-00000-60003	CONTINGENCY-Taxation and Grant	130,000		80,000	\$	80,000	\$ 60,395	\$ 80,000	0	100.00%	20,132	
12-000-00000-60750	CONSERVATION AUTHORITIES (4)	120,000	123,650	150,000	162,626 \$		\$ 113,012		21,966	112.61%	133,096	
12-000-00000-62280	GENERAL GOVERNMENT-TAXES WRITTEN OFF	250,000	185,438	300,000	138,170 \$	300,000	\$ 318,341		-20,000	93.33%	213,983	
12-000-00020-60510	Taxation and Grant-Transfer to Reserve		100,872				\$ 60,000	\$ 309,380	309,380	#DIV/0!	53,624	- 255,756
12-100-00000-61200	MPDC HOLDING COMPANY-EXPENSE (5)	10,000		10000	\$	-	_		0	#DIV/0!	-	-
12-000-00020-60770	TRANSFER TO RESERVES - AMO GAS TAX REV	611,782		611,782	\$	611,782		\$ 668,169	56,387	109.22%	216,363	
12-790-07900-40740	STRATHROY B.I.A.	53,700	53,700	54,500	54,500 \$	55,318	\$ 54,500	\$ 54,500	-818 0	98.52%	54,233	- 267
	Total General Expenses	16,113,035	15,559,154	16,359,459	14.135.708 \$	16,939,943	\$ 17.136.662	\$ 17.319.095	379,152	102.24%	15,610,508	- 1,708,587
	OPERATING SURPLUS (DEFICIT)	-	1,337,865	-	2,740,954	-	622,434	-	0	#DIV/0!	, ,	.,. 20,001

\$ 192,969 165,334

Moved from gen gov
 Moved from gen gov
 Move to Property Standards (Bylaw Enforcement)
 A 2018-LTVCA-B-\$82,140 SCRCA-B-\$99,014; UTRCA Est. 15,000
 Moved to gen gov

2018 DEBT REPAYMENT SCHEDULE

Date: January 8, 2018 Prepared By: B. Dakin

	Bylaw No.				Estimated			2018	Estimated		
			Interest		Principal O/S	2018	2018	Total	Principal O/S	Original	Cost
Project		Due Date	Rate	Expires	31-Dec-17	Principal	Interest	Payment	31-Dec-18	Loan Amount	Recovery
Library/Museum Renovations (MC)	44-11	Jun/Dec	0%	2019	167,594	111,729	-	111,729	55,865	893,833	Development Charges
Mount Brydges Wastewater Project (MC)	9-12	Apr/Oct	0%	2020	525,000	262,500	-	262,500	262,500	2,100,000	Dev. Charges \$180,000/Sewer Charge \$82,500
Joint School Board Servicing (DC)	55-09	Jan	0%	2019	322,087	161,050		161,050	161,037	1,610,487	Development Charges
Molnar Industrial Park-servicing (MOSC)		Dec	0%	2019	275,000	137,500		137,500	137,500	1,100,000	Development Charges
Mount Brydges roadwork (MOSC)	45-12	Dec	0%	2019	40,000	20,000		20,000	20,000	160,000	Taxation
Strathroy Station Pumper Replacement (OPIC)	91-13	Jun/Dec	3.11%	2023	209,444	34,907	6,225	41,133	174,537	349,073	Taxation
Melbourne Station Tanker Replacement (OPIC)	91-13	Jun/Dec	3.11%	2023	76,956	12,826	2,486	15,312	64,130	128,260	Taxation
Roof-top Solar Project (OPIC)	91-13	Jun/Dec	3.11%	2023	265,016	44,169	7,877	52,046	220,847	441,693	Solar income
Mount Brydges & Area Water System (CMHC)	14-11	Mar	3.54%	2021	160,531	38,063	5,683	43,746	122,468	363,088	Water rates
Mount Brydges Sewer Project (CMHC)	14-11	Mar	3.54%	2021	237,383	56,286	8,403	64,689	181,097	536,912	Development Charges
Mount Brydges Sanitary Sewer (CMHC)	15-11	Mar	3.92%	2026	1,802,081	170,843	70,642	241,485	1,631,238	2,700,000	Development Charges
West Middlesex Memorial Centre (OPIC)	25-11	May/Nov	4.38%	2026	1,933,920	192,326	82,623	274,949	1,741,594	3,000,000	Dev. Charges 90% \$247,455; Taxation 10% \$27,494
LED Streetlight Project (CMHC)	38-16	Mar/Sept	1.50%	2020	527,512	150,718	8,521	159,239	376,794	753,589	Area Rated Taxation
Aerial Fire Apparatus (CMHC)	37-16	Mar/Sept	2.30%	2026	707,726	83,262	15,866	99,128	624,464	832,619	Taxation
TOTALS					\$ 7.250.250	\$ 1.476.180	\$ 208,326	\$ 1.684.506	\$ 5.774.070	\$ 14.969.554	