



2012 Consolidated Budget

For Presentation to

Council

Monday, April 16, 2012



**2012 Consolidated Budget
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2012 BUDGET OVERVIEW

For Council consideration Monday, April 16th, 2012

FINANCE COMMITTEE REVIEW

Finance Committee at its meeting April 10th, 2012 recommended the following:

1. Approval of the draft 2012 budgeted as presented at the April 10th, 2012 meeting with the exception of further consideration of the amortization period for the loan to replenish reserves, and that staff be directed to advertise the intent of Council to approve the 2012 budget at the open meeting of Council on Monday, April 16th, 2012; and
2. Approval of Paul Mylemans' recommendations regarding reserves and reserve funds as noted in his report dated March, 2012.

Loan consideration (term)

In the budget presentation April 10th, 2012 it was proposed that a \$2.5M loan to replenish the reserves be amortized over 20 years at a rate of 4%. It is proposed that the interest rate remains the same for budget purposes to allow for any fluctuation in the rates offered by Infrastructure Ontario (current rate is 3.65%), or another financial institution, when the money is borrowed.

Changing the amortization period for the \$2.5M loan to 15 years would mean an annual loan payment of \$222,000 compared to \$182,000 for a 20-year period. This would increase the 2012 tax levy by \$40,000 to \$12,900,173 or 8.11% (from 7.78%), and save about \$300,000 over the life of the loan. On a house that was assessed at \$200,000 in 2011 and \$208,000 in 2012 would mean a tax dollar increase of \$102.94 compared to \$98.46 with a tax levy increase of 7.78%. The tax rate increase would be 3.5% compared to 3.2%.

The loan is required to finance budgeted capital and other works in 2012 from our reserves and reserve funds, and to replenish the Cemetery Trust Fund in 2012. We have budgeted capital financing of \$742,450 from obligatory reserve funds, \$582,103 from discretionary reserve funds, and \$652,219 from reserves. We also need to borrow \$552,602 to replenish the Cemetery Trust Fund. In future years any use of reserves and reserve funds will require some borrowing.

BUDGET

All information contained in this budget is based on unaudited financial information and may be subject to change based on the results of the audit.

The 2012 Budget provided for Council's consideration includes all departmental costs, including water and sewer systems.

Total operating and maintenance costs are \$20,920,554, an increase of \$433,000 over 2011; total capital expenditures are \$6,350,589, a reduction of \$12,068,740 from 2011; and total debt costs will be \$2,311,730 in 2012 compared to \$927,692 in 2011. The total expenditure budget is \$29,582,873 for 2012, a decrease of about \$10,000,000 due mostly to decreased capital spending. A lot of work was done in 2011 for the arena, water and sewage works and road works.

There is non-tax funding for the expenditures of \$16,357,700. This is made of user fees, water and user rates, grants and special area ratings, such as street lighting.

The balance of funding is from taxation.

TAX LEVY

Finance Committee, at its meeting April 10th, reviewed a budget package that showed that tax dollars required to meet expenditures are \$12,860,173, an increase of \$928,176, or 7.78%, over 2011. This budget package does not reflect any change to the budget presented on April 10th.

A breakdown of the tax increase is as follows:

	2012 Tax Increase	% Increase of 2012 taxes
OPERATIONS & MAINTENANCE	\$662,382	5.55%
CAPITAL	\$(424,090)	(3.55%)
DEBT	\$465,370	3.90%
TAXATION & ADJUSTMENTS	\$224,514	1.88%
TOTALS	\$928,176	7.78%

The 2012 Consolidated Budget and departmental budgets are provided in this budget package.

AREA RATINGS

In addition, the area ratings for Street Lighting are estimated as follows:

Service Area	2012	2011
Ward 1 – Strathroy	\$155,000	\$140,000
Mount Brydges	\$21,000	\$16,000
Melbourne	\$4,400	\$4,350

These levies are in addition to the amount levied in the base tax levy.

There will also be levies on benefiting property owners for municipal drain works, etc.

TAX IMPACT

The tax levy will increase by \$928,176 or 7.78%. The residential tax rate will increase by 3.2%. The difference between the two percentage changes is the increased assessment values of about 4% plus a small shift in the residential assessment as a percentage of the total.

The latest assessment statistics reflect an overall increase of about 4% in the value of properties in Strathroy-Caradoc. Based on these statistics a house assessed at \$200,000 (taxes \$1,341.92) in 2011 will be assessed at \$208,000 in 2012 (taxes as per this budget will be \$1,440.38) with a tax increase of \$98.46 (7.3%) (about 3.2% tax rate increase plus assessment increase) for the municipal portion only, exclusive of area ratings, school boards and county levies.

DEBT

We have estimated that our debt at year-end 2012 will be about \$13.6 million, including a loan of \$2.5 million to provide cash for reserves and reserve funds to finance their components of projects in 2012. Most of the cash used for taxation projects over the last several years was from water and sewer reserves. The annual debt payments for 2012 will be approximately \$2.3 million. New debt in 2012 will be \$5,060,500 as follows:

1. Library/Museum renovation - \$460,500 recovered from taxation;
2. Mount Brydges Wastewater Project - \$2.1 million from sewer rates;
3. Replenish reserves for capital spending - \$2.5 million from taxation.

RESERVES AND RESERVE FUNDS

As noted above, Finance Committee recommended adopting several recommendations of Paul Mylemans regarding reserves and reserve funds to maintain a clearer trail of their activities and our cash flow.

The Reserves and Reserve Fund Activity Summary report shows the balance of the funds at year-end 2011 is estimated at approximately \$20 million; of this amount \$226,506 is cash and \$3,460,400 is invested. With the proposed use of almost \$2 million, and revenues of \$1.1 million, the reserves and reserve funds will have approximately \$19.1 million at year-end 2012, exclusive of any development charges collected or interest earned.

CAPITAL BUDGET

The 2012 Capital Budget includes the following works:

1. Police and Fire phone system upgrades-\$35,000;
2. Tower lease to improve interconnectivity between municipal sites (part year)-\$30,000;
3. Tri-Township Arena - A new flooder and completion of the roof works-\$94,263;
4. Fire – Melbourne Station exhaust extractor, air pack upgrades and replacements, radio and page replacements, administration office improvements, phone system upgrade-\$98,000;
5. Police - vehicle replacement, blackberry mobile system, phone system upgrade-\$67,000;
6. Fleet – Works Dept.-1 tandem plow truck, 1 loader and 1 pickup; Environmental Services-1-ton chassis, ½ ton pickup; Recreation-3/4 ton pickup; Parks-1 mower; and Cemetery-1 mower-\$477,000;
7. Roads - storm water management plan, Ward 2 roads surfacing-\$475,000;
8. Cemetery - completion of laneway paving-\$10,000;
9. Library – expansion of library/museum building to accommodate expanded services-\$476,085;
10. Preliminary work for aquatic centre-\$1,000,000;
11. Lions Pool – floor and deck repair -\$10,000;
12. Gemini-condenser-\$65,000;
13. Town Hall – repair roof and drywall and painting to repair water damage-\$10,000;
14. Parkview Area – stormwater management work-\$60,000;
15. Strathroy Sewers – completion of Metcalfe St Pumping Station and South Strathroy Sewage Works, truck modifications, McNab Street pump replacement-\$2,074,073;
16. Strathroy Water – Park Street Watermain works, SCADA upgrades, watermain design, utility truck box replacement-\$316,538;
17. Mount Brydges Sewer – pumping station and treatment plant works carried over from 2011-\$1,037,630; and
18. Mount Brydges Water – SCADA system upgrades-\$50,000.

5-YEAR CAPITAL PLAN

The 5-Year Capital Plan is also provided for review. Staff has reviewed the 5-year capital plan and has prioritized the projects. This Plan will be reviewed with staff by Finance Committee in the near future. The 2012 Capital Plan is included in the 2012 Consolidated Budget.

SUMMARY

Due to planning and fiscal restraint of Council and staff the Finance Committee is able to recommend a budget that provides for the costs of maintaining services at virtually the same level as provided in previous years; however, capital works in the year 2012, and the next few years, may be relatively minimal in order to mitigate tax increases to the ratepayers.

MUNICIPALITY OF STRATHROY-CARADOC - 2012 CONSOLIDATED BUDGET

12-Apr-12

DEPARTMENTS	EXPENSE SUMMARY				REVENUE SUMMARY				NET CHANGE		
	2011 BUDGET	2012 BUDGET	2011-2012 \$ CHANGE		2011 BUDGET	2012 BUDGET	2011-2012 \$ CHANGE		2011 BUDGET	2012 BUDGET	2011-2012 NET \$ CHG
OPERATIONS & MAINTENANCE											
Council	268,942	258,171	-10,771		0		0		268,942	258,171	-10,771
Information Technology	457,120	523,978	66,858		6,000	68,000	62,000		451,120	455,978	4,858
Clerk/Treasury/CEM Expenses	1,185,887	1,203,842	17,955		479,791	408,402	-71,389		706,096	795,440	89,344
TOTAL GENERAL GOV'T.	1,911,949	1,985,991	74,042		485,791	476,402	-9,389		1,426,158	1,509,589	83,431
Fire Department	1,165,119	1,183,161	18,042		61,224	79,317	18,093		1,103,895	1,103,844	-51
Police Services	5,022,975	5,219,878	196,903		285,037	281,800	-3,237		4,737,938	4,938,078	200,140
Crossing Guards	97,079	98,974	1,895		0		0		97,079	98,974	1,895
Building Insp. Dept.	181,851	182,541	690		256,100	254,000	-2,100		-74,249	-71,459	2,790
Property Standards	35,619	23,000	-12,619		10,000	5,000	-5,000		25,619	18,000	-7,619
Animal Control	88,008	87,608	-400		600	600	0		87,408	87,008	-400
TOTAL PROT. TO P. & P.	6,590,651	6,795,162	204,511		612,961	620,717	7,756		5,977,690	6,174,445	196,755
Roads/Public Works	2,829,931	2,817,958	-11,973		0	5,150	5,150		2,829,931	2,812,808	-17,123
Street Lighting	185,597	190,750	5,153		181,797	190,750	8,953		3,800	0	-3,800
Waste Water Systems	2,360,107	1,872,002	-488,105		2,360,107	1,872,002	-488,105		0	0	0
Drinking Water Systems	1,891,970	2,088,910	196,940		1,891,970	2,088,910	196,940		0	0	0
Cemetery	205,143	209,541	4,398		117,000	116,000	-1,000		88,143	93,541	5,398
Refuse (Garbage) Coll. & Disp.	1,029,717	1,126,553	96,836		727,104	675,000	-52,104		302,613	451,553	148,940
TOTAL PUBLIC WORKS	8,502,465	8,305,714	-196,751		5,277,978	4,947,812	-330,166		3,224,487	3,357,902	133,415
Library	91,764	96,362	4,598		93,284	100,137	6,853		-1,520	-3,775	-2,255
Museum	135,896	198,142	62,246		18,253	65,994	47,741		117,643	132,148	14,505
General Recreation	164,167	156,216	-7,951		13,500	13,000	-500		150,667	143,216	-7,451
Arenas	1,031,662	1,183,840	152,178		868,300	783,000	-85,300		163,362	400,840	237,478
Parks	419,742	381,760	-37,982		16,600	11,600	-5,000		403,142	370,160	-32,982
Pool	67,631	74,325	6,694		27,800	30,700	2,900		39,831	43,625	3,794
Caradoc Community Centre	64,395	68,339	3,944		25,500	18,000	-7,500		38,895	50,339	11,444
Concessions	96,150	76,000	-20,150		124,250	98,500	-25,750		-28,100	-22,500	5,600
Scout Hut	4,650	4,650	0		3,200	3,200	0		1,450	1,450	0
TOTAL RECREATION, LEISURE	2,076,057	2,239,634	163,577		1,190,687	1,124,131	-66,556		885,370	1,115,503	230,133
Planning-General	155,814	159,658	3,844		80,450	94,475	14,025		75,364	65,183	-10,181
Drainage/Urban Storm	70,236	70,881	645		26,183	25,310	-873		44,053	45,571	1,518
Community Development	94,606	134,105	39,499		0	7,500	7,500		94,606	126,605	31,999
Economic Development	170,257	165,089	-5,168		5,500	5,000	-500		164,757	160,069	-4,688
TOTAL OTHER	490,913	529,713	38,800		112,133	132,285	20,152		378,780	397,428	18,648
TOTAL OPERATING	19,572,035	19,856,214	284,179	1.5%	7,679,550	7,301,347	-378,203	-4.9%	11,892,485	12,554,867	662,382
											5.57%

DEPARTMENTS	EXPENSE SUMMARY				REVENUE SUMMARY				NET CHANGE		
	2011 BUDGET	2012 BUDGET	2011-2012 \$ CHANGE		2011 BUDGET	2012 BUDGET	2011-2012 \$ CHANGE		2011 NET EXP	2012 NET EXP	2011-2012 NET \$ CHG
CAPITAL											
Information Technology	25,100	45,000	19,900		0	15,000	15,000		25,100	30,000	4,900
Gen Admin/CEM/TTA Expenses	322,750	94,263	(228,487)		207,620	22,013	-185,607		115,130	72,250	-42,880
Fire Capital	75,000	83,000	8,000		0	43,299	43,299		75,000	39,701	-35,299
Police Capital	132,000	67,000	(65,000)		18,400	16,900	-1,500		113,600	50,100	-63,500
Fleet Capital	380,000	477,000	97,000		380,000	477,000	97,000		0	0	0
Public Works Capital	1,685,000	475,000	(1,210,000)		1,670,000	475,000	-1,195,000		15,000	0	-15,000
Waste Water Systems	12,505,379	3,111,703	(9,393,676)		12,505,379	3,111,703	-9,393,676		0	0	0
Drinking Water Systems	2,141,400	366,538	(1,774,862)		2,141,400	366,538	-1,774,862		0	0	0
Solid Waste	200,000	-	(200,000)		0		0		200,000	0	-200,000
Cemetery	20,000	10,000	(10,000)		10,000	5,800	-4,200		10,000	4,200	-5,800
Arena/Culture & Recreation	367,300	65,000	(302,300)		305,941	65,000	-240,941		61,359	0	-61,359
Pool Facility	-	1,010,000	1,010,000		0	1,000,000	1,000,000			10,000	10,000
Parks	30,000		(30,000)		20,000		-20,000		10,000	0	-10,000
Library/Museum	460,500	476,085	15,585		440,500	480,500	40,000		20,000	-4,415	-24,415
Caradoc Community Center	6,500		(6,500)		6,500		-6,500		0	0	0
Economic & Community Development	51,400	10,000	(41,400)		37,663		-37,663		13,737	10,000	-3,737
Storm Water Management	37,000	60,000	23,000		0		0		37,000	60,000	23,000
TOTAL CAPITAL	18,439,329	6,350,589	(12,088,740)	-65.56%	17,743,403	6,078,753	-11,664,650	-65.74%	695,926	271,836	-424,090
											-60.94%

EXPENSE SUMMARY				REVENUE SUMMARY				NET CHANGE			
	2011 BUDGET	2012 BUDGET	2011-2012 \$ CHANGE		2011 BUDGET	2012 BUDGET	2011-2012 \$ CHANGE		2011 NET EXP	2012 NET EXP	2011-2012 NET \$ CHG
DEBT MANAGEMENT											
2011 Tax Stabilization Loan		68,333	68,333						0	68,333	68,333
Loan to replenish reserves		182,000	182,000						0	182,000	182,000
General Government - School Board	161,050	161,050	-		161,050	161,050	0		137,500	0	0
Roads	137,500	157,500	20,000				0		0	157,500	20,000
Drinking Water Systems	437,500	918,746	481,246		437,500	918,746	481,246		0	0	0
Waste Water Systems		437,422	437,422			437,422	437,422		0	0	0
West Middlesex Memorial Centre	137,475	274,949	137,474				0		137,475	274,949	137,474
Library/Museum	54,167	111,730	57,563				0		54,167	111,730	57,563
TOTAL DEBT MANAGEMENT	927,692	2,311,730	1,384,038	-	598,550	1,517,218	918,668	0	329,142	794,512	465,370
TAXATION AND ADJUSTMENTS											
Regular Taxes			-		11,931,997	12,860,173	928,176		-11,931,997	-12,860,173	-928,176
Council Directed COLA		130,000	130,000						0	130,000	130,000
Conservation Authority	103,250	109,358	6,108				0		103,250	109,358	6,108
MPDC	12,000	14,500	2,500						12,000	14,500	2,500
PIL kept by Twp/ROW			0		168,106	215,000	46,894		-168,106	-215,000	-46,894
Supplementary Taxes	140,000	150,000	10,000		240,000	150,000	-90,000		-100,000	0	100,000
Business Improvement Area Levy	48,700	48,700	-		48,700	48,700	0		0	0	0
General Support Payments - OMPF			-		552,700	719,900	167,200		-552,700	-719,900	-167,200
POA distribution			-		80,000	80,000	0		-80,000	-80,000	0
AMO Gas Tax Revenue	611,782	611,782	-		611,782	611,782	0		0	0	0
Transfer To/from Reserves			-		200,000		-200,000		-200,000	0	200,000
TOTAL TAXATION & ADJUSTMENTS	915,732	1,064,340	148,608	-	13,833,285	14,685,555	852,270	0	-12,917,553	-13,621,215	-703,662
TOTALS	39,854,788	29,582,873	(10,271,915)	(1)	39,854,788	29,582,873	(10,271,915)		-	-	-

141.39%

7.78%

5.45%

0

12/16/11

**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

		2010		2011		2012	%	
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET @ Apr 3	Increase	
COUNCIL								
OPERATING REVENUE								
11-100-01100-40770	COUNCIL-TRANSFER FROM RESERVES	(\$45,500)	(\$36,092)	\$0	(\$5,397)	\$0		
OPERATING REVENUE		(45,500)	(36,092)	0	(5,397)	0		
OPERATING EXPENSES								
12-100-01100-51120	COUNCIL REMUNERATION	169,150	155,184	172,365	175,812	175,620	1.9%	
12-100-01100-51200	COUNCIL-PAYROLL BENEFITS	12,000	9,012	12,600	15,314	16,050		0.087104
12-100-01100-51330	COUNCIL-BUSINESS MEALS	250	92	250	51	250		
12-100-01100-51360	COUNCIL-MEMBERSHIPS,DUES	300	0	300	0	300		
12-100-01100-51410	COUNCIL-CONFERENCES, CONVENTIONS	9,000	3,636	10,000	2,232	4,500		
12-100-01100-51420	COUNCIL-SEMINARS,TRAINING,MEETINGS	500	0	2,000	528	1,500		
12-100-01100-51430	COUNCIL-TRAVEL EXPENSES	8,000	4,708	6,000	2,453	4,000		
12-100-01100-60610	MUNICIPAL DONATIONS	36,450	34,330	36,450	31,385	27,950	****	
12-100-01100-60760	COUNCIL-TRANSFER TO RESERVES & RESERVE FUNDS	0	0	18,000	18,000	18,000		
12-100-01100-62010	COUNCIL-BOOKS PERIODICALS	150	112	1,000	208	250		
12-100-01100-62150	COUNCIL-RECEPTIONS, TRIBUTES	2,500	2,757	2,500	2,178	2,000	**	
12-100-01100-62313	COUNCIL-LIABILITY INSURANCE	5,720	5,720	5,477	5,477	5,751	*****	
12-100-01100-62990	COUNCIL-OTHER COSTS	2,000	1,486	500	679	500	***	
12-100-01101-51120	CHC - REMUNERATION	1,000	300	900	867	900		
12-100-01102-51120	MEDICAL BD - REMUNERATION	600	600	600	435	600		
12-100-01110-62210	ELECTION - GENERAL SUPPLIES	54,000	1,938	0	4,939	0		
12-100-01110-62990	ELECTION-OTHER EXPENSES	0	51,796	0	0	0		
OPERATING EXPENSES		301,620	271,671	268,942	260,558	258,171	-4.0%	
CAPITAL REVENUES								
CAPITAL EXPENSES								
22-520-05200-63300	SMGH FOUNDATION - CAPITAL CONTRIBUTION	135,450	135,450	0	0	0		
CAPITAL EXPENSES		135,450	135,450	0	0	0		
SURPLUS/DEFICIT		391,570	371,029	268,942	255,161	258,171	-4.0%	

Updated Nov 17 11 - KM

** 2011 Actual Receptions, Tributes consist of New Years Levee, Council & Committee meetings meals, floral arrangements to families of deceased staff/council/committee members

*** 2011 Actual Other Costs consist of council business cards, portrait, Mayor sundry expenses.

**** Updated Jan 26 12 for increase to Del-Ko-Brydge Canada Day event per Council through COTW

***** 2012 Actual

MUNICIPALITY OF STRATHROY-CARADOC

2012 MUNICIPAL DONATIONS BUDGET

DESCRIPTION	2009	2010	2011	2012
GL# 12-100-01100-60610	BUDGET	BUDGET	REQUEST	REQUEST
				@ Apr 3
REQUESTS:				
Strathroy Agricultural Society	-			
Melbourne Agricultural Society-fair	5,000	5000	5000	5000
Melbourne Community Centre	5,000	25000	25000	15000
Strathroy Horticultural Society	3,000	3000	3000	3000
Poppy Fund/Wreaths-Stry Legion	60	60	60	60
Strathroy Lions Santa Parade	500	500	500	500
Ward 2 Xmas Candy (Fire Dept.)	400	400	400	400
Del-Ko Bridge Canada Day	500	500	500	2000 ***
Strathroy Canada Day	1,500	1500	1500	1500
Municipality School Grad Gifts	140	140	140	140
Longwoods Heritage Weekend	250	100	35	35
Middlesex Plowmens Association	250	250	250	250
Miscellaneous			65	65
TOTAL	16,600	36,450	36,450	27,950

Turkey Festival Donation of \$15,000 is included in Economic Development Budget.

*** Donation increased as per Council Jan 23 12 through COTW Jan 16 12 to assist with insurance costs.

12/16/11

The Municipality of Strathroy-Caradoc
2012 Budget Working Paper

		2010		2011		2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET @ Apr 3
INFORMATION TECHNOLOGY						
OPERATING REVENUES						
11-100-01000-40750	GENERAL ADMIN-INTER DEPT TRANSFER	(\$5,000)	(\$5,000)	(\$5,000)	(\$31,005)	(\$68,000) \$48K Police; \$20K Water
11-100-01130-40800	GENERAL ADMIN-IT-LOANS/DEBENTURES	(150,000)	0	0	0	
OPERATING REVENUE		(155,000)	(5,000)	(6,000)	(31,005)	(68,000)
IT OPERATING EXPENSES						
12-100-01130-51010	IT-WAGES-F/T	83,074	80,068	87,270	87,601	91,678 ***
12-100-01130-51200	IT-PAYROLL BENEFITS	22,000	18,542	23,200	20,990	23,250 ***
	NEW EMPLOYEE-SHARED USE BETWEEN DEPTS.					62,500 ****
	NEW EMPLOYEE-BENEFITS					18,750 ****
12-100-01130-51210	IT-WSIB	1,500	1,387	1,900	1,719	1,800
12-100-01130-51130	IT-CONTRACTED	5,000	5,670	10,000	9,493	5,000
12-100-01130-51360	IT-MEMBERSHIPS, DUES	1,300	480	1,200	684	750
12-100-01130-51410	IT-CONFERENCES, CONVENTIONS	4,000	2,480	4,000	0	4,000
12-100-01130-51420	IT-SEMINARS, TRAINING, MEETINGS	1,000	1,378	1,000	0	1,000
12-100-01130-51430	IT-TRAVEL EXPENSES	3,000	1,933	3,000	2,475	3,000
12-100-01130-62020	IT-BOOKS & PERIODICALS	500	0	500	0	500
12-100-01130-62080	IT-TELEPHONE	2,000	1,944	2,000	2,004	3,500
		123,374	113,882	134,070	124,966	215,728
INTERNET SERVICE						
12-100-01100-62075	GENERAL ADMIN-COUNCIL-INTERNET SERVICES	0	373	2,500	2,613	2,750
12-100-01000-62075	OFFICE INTERCONNECTIVITY	0	0	25,000	11,228	9,000
12-100-01120-62075	GENERAL ADMIN-INTERNET SERVICE	0	2,917	0	6,983	22,500
12-100-01130-62075	GENERAL ADMIN-IT-INTERNET SERVICES	0	0	18,000	6,934	0
12-310-03100-62075	ROADS-ADMIN-INTERNET SERVICES	0	279	400	2,352	600
12-560-05600-62075	CEMETERY-INTERNET SERVICES	0	781	800	668	800
12-640-06400-62075	WMMA -INTERNET SERVICES	0	0	1,100	936	1,100
12-610-06100-62075	GEMINI-INTERNET SERVICES	0	1,041	1,100	891	1,100
		0	5,391	48,900	32,605	37,850
SMALL EQUIPMENT PURCHASES						
12-100-01130-63020	IT-EQUIPMENT MAINTENANCE	5,000	9,900	15,000	14,288	15,000
12-100-01100-63020	COUNCIL- COMPUTER UPGRADES/REPLACEMENTS	30,000	12,654	5,000	0	5,000
12-100-01130-63220	COMPUTER SERVICES - IT LEASING	7,500	6,595	12,000	9,458	18,000 **
12-100-01120-63020	GENERAL GOVERNMENT-SMALL EQUIP PURCHASES	64,900	44,672	50,000	49,163	25,000
12-220-02200-63030	FIRE - VEHICLE MAINTENANCE GPS REPLACEMENT	4,000	7,319	8,000	7,253	2,000
12-100-01000-63220	-GEN ADMIN-ADMIN-EQUIPMENT LEASING	0	0	3,000	2,045	2,400
12-100-01120-63221	TREASURY-COPIER LEASING	0	0	2,000	977	2,400
12-100-01130-63030	IT - WEBSITE MTC & SECURITY	2,000	2,072	10,000	25,315	40,000
12-710-07100-63220	PLANNING & ZONING -EQUIPMENT LEASING	11,000	10,933	11,000	9,834	11,000
12-310-03100-63230	P/W ADMIN/OVERHEAD- GPS LEASE	10,000	12,196	0	0	0
12-650-06500-63220	MUSEUM -EQUIPMENT LEASING	1,900	379	2,000	1,515	2,000
12-220-02200-63220	FIRE-OPERATIONS-EQUIPMENT LEASING	1,900	819	2,400	2,124	2,500
		138,200	107,539	120,400	121,972	125,300
COMPUTER MAINTENANCE						
12-240-02400-62030	BUILDING INSPECTION- IT SUPPLIES	0	0	0	95	250
12-560-05600-62030	CEMETERY- IT SUPPLIES	0	144	250	115	250
12-100-01120-62030	GENERAL ADMIN - IT SUPPLIES	15,000	6,186	10,000	3,600	5,000
12-100-01120-63025	GENERAL ADMIN-SOFTWARE & LICENCING	20,000	24,288	50,000	51,950	60,000
12-100-01100-62030	COUNCIL - IT SUPPLIES	500	603	750	0	0
12-100-01000-62030	GENERAL ADMIN - IT SUPPLIES & EXPENSES	35,000	2,965	7,500	3,011	4,000
12-100-01120-62350	GENERAL GOVERNMENT-COMPUTER CONSULTING	10,000	20,929	15,000	7,395	5,000
12-220-02200-62350	FIRE-COMPUTER FEES	6,000	1,297	2,500	1,328	2,500
12-310-03100-62350	P/W ADMIN/OVERHEAD-RADIO EXPENSES	2,500	3,557	2,500	3,833	3,000
12-610-06100-62350	CULTURE, RECREATION-COMPUTER CONSULTING	7,500	2,754	7,500	6,593	5,000
12-650-06500-62350	MUSEUM-COMPUTER FEES	2,000	3,233	2,500	999	2,500
12-710-07100-63030	PLANNING & ZONING -GIS MAINTENANCE	4,500	1,954	2,500	0	2,500
		103,000	67,910	101,000	78,919	90,000
TELEPHONE/FAX MAINTENANCE						
12-100-01000-62080	GEN TWP - PHONE UPGRADES	8,000	1,824	2,500	2,028	3,000
12-100-01100-62080	COUNCIL-TELEPHONE	3,000	1,744	2,500	818	900
12-100-01120-62080	GENERAL GOVERNMENT-TELEPHONE, FAX	13,800	13,167	13,800	14,816	14,000
12-220-02200-62080	FIRE-TELEPHONE,FAX,CELL	10,500	10,750	10,500	11,507	11,500
12-240-02400-62080	BUILDING INSPECTION-TELEPHONE	1,100	807	1,000	1,225	1,200
12-250-02500-62080	BY-LAW ENFORCEMENT- TELEPHONE	320	289	750	686	750
12-310-03100-62080	P/W ADMIN.OVERHEAD-TELEPHONE,FAX	4,600	5,014	4,600	1,568	3,000
12-560-05600-62080	CEMETERY-TELEPHONE,FAX	1,300	885	750	901	900
12-610-06100-62080	REC ADMIN-TELEPHONE	2,500	9,299	4,500	8,871	9,000
12-620-06200-62080	PARKS-TELEPHONE	2,000	553	500	550	500
12-630-06300-62080	POOL-TELEPHONE	600	666	600	649	600
12-640-06410-62080	WMMC ARENA-TELEPHONE	2,500	1,854	2,500	1,630	1,500
12-640-06420-62080	GEM ARENA-TELEPHONE	5,000	4,727	4,000	3,594	4,000
12-650-06500-62080	MUSEUM - TELEPHONE	1,500	1,472	1,500	1,336	1,500
12-671-06710-62080	SCOUT HUT-PHONE	500	521	500	494	500
12-680-06800-62080	CC CENTRE-TELEPHONE	1,000	1,252	1,000	515	1,000
12-710-07100-62080	PLANNING & ZONING -TELEPHONE	1,000	623	750	668	750
12-800-08000-62080	DRAIN SUPT-TELEPHONE	500	358	500	382	500
		59,720	55,805	52,750	52,238	55,100
TOTAL OPERATING BUDGET		424,294	350,527	457,120	410,700	523,978 14.63%

OPERATING SURPLUS/DEFICIT	269,294	345,527	451,120	379,695	455,978	1%
CAPITAL BUDGET						
21-100-01000-40750 GENERAL ADMIN- CAPITAL INTER DEPT T/F	(15,000)	(15,000)	0	0	(15,000)	
22-100-01000-63321 GEN GOVT-COMPUTER UPGRADES	0	10,442	0	0		
22-640-06400-62010 REC DEPT - OFFICE EQUIPMENT	0	0	5,100	5,107		
22-100-01000-63084 GENERAL ADMIN - TWP IT INFRASTRUCTURE	130,000	60,261	20,000	14,616	45,000	(See priorities for 2012 below)
	115,000	55,703	25,100	19,723	30,000	
TOTAL BUDGET	384,294	401,230	476,220	399,418	485,978	2.05%

	Priority	Year	Funding source
Police and Fire Phone system replacement-both systems are obsolete	35000	1	2012 (tax rates)
Tower Leased over 66 months @ 1515.00 for 6 month	85000	1	2012 (tax rates)
Great Plains Software - Cemetery, Bylaw and Web and payment online modules	20000	2	2013 (tax rates)
Environmental Services Building cable replacement	35000	3	2013 (water rates)
Gemini network/phone cable replacement	20000	4	2013 (tax rates)
New key fob system and hardware for Town Hall	20000	5	2013 (tax rates)
Council Chamber Improvements IT	30000	6	2013 (tax rates)
Works Management System integrated with financials systems	40000	7	2014 (tax and water rates)
Electronic Records Management and Document Imaging	75000	8	2015 (tax rates)

**Leasing three new servers - Replacements; includes existing SAN lease

*** Updated Nov 7 11 - KM

****Propose that new GIS employee to be shared between general admin, environmental and police and other departments to provide hardware/software support in addition to GIS.

*****The budget provision includes all benefits for the position.

12/16/11

**The Municipality of Strathroy-Caradoc
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		2010		2011		2012		2012	
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET		BUDGET	@ Apr 3
GENERAL GOVERNMENT									
OPERATING REVENUES									
11-000-00020-40500	INTEREST INCOME-TAX & PENALTY INTEREST	(\$250,000)	(\$247,641)	(\$297,169)	(\$256,420)	(\$245,000)		(\$245,000)	
11-000-00020-40510	INTEREST INCOME-INVESTMENT INTEREST	(80,000)	(39,580)	(24,000)	(34,805)	(38,000)		(38,000)	
11-000-00020-40520	INTEREST-DRAINAGE	0	0	0	(3,154)	0		0	
11-000-01130-40530	INTEREST INCOME-OTHER	(2,500)	(3,930)	(3,000)	(3,883)	(13,000)		(13,000)	
11-100-00000-40390	FEES-RENTAL REAR 22501 ADELAIDE ROAD-FORMER MBHS	(120)	(120)	(120)	(106)	(120)		(120)	
11-100-04600-40390	FEES - 351 FRANCES ST - RENTAL	(40,000)	(47,640)	(62,532)	(62,535)	(62,532)		(62,532)	
11-100-01000-40340	SALE OF SERVICES-GENERAL OFFICE CHARGES	(15,000)	(15,430)	(13,000)	(13,665)	(11,500)		(11,500)	
11-100-01000-40410	FEES-SALE OF ASSETS-OFFICE SUPPLIES	(500)	(92)	(100)	(128)	(100)		(100)	
11-100-01000-40690	MISCELLANEOUS	(10,000)	(3,568)	(53,300)	(84,120)	(10,000)		(10,000)	
11-100-01000-40770	GENERAL ADMIN - TF FROM RESERVES				(15,000)				
11-100-01000-40770	GENERAL ADMIN - TF FROM RESERVE	(11,700)	(9,184)	0	0	0		0	
11-100-01120-40371	FEES-MARRIAGE LICENCES	(13,500)	(13,400)	(13,500)	(15,400)	(15,000)		(15,000)	
11-100-01120-40372	FEES-LOTTERY LICENCES	(12,000)	(14,718)	(12,000)	(14,149)	(13,000)		(13,000)	
11-100-01000-40374	GENERAL ADMIN - TAXI LICENCE	(1,000)	(1,990)	(1,070)	(1,115)	(150)		(150)	
OPERATING REVENUE		(436,320)	(397,293)	(479,791)	(504,480)	(408,402)	-14.88%	(408,402)	
OPERATING EXPENSES									
12-100-01000-51130	GENERAL ADMIN - CLOSED MTG INVESTIGATOR	2,000	2,000	2,000	2,000	2,000		2,000	
12-100-01000-64320	GENERAL ADMIN - COLLECTION EXP	2,000	2,514	2,000	2,619	2,000		2,000	
12-100-01120-51010	GENERAL GOVERNMENT-WAGES-F/T	700,000	714,333	721,360	698,560	738,000 ***		738,000	
12-100-01120-51050	GENERAL GOVERNMENT-WAGES-P/T	5,000	6,018	0	0	0		0	
12-100-01120-51130	GENERAL GOVERNMENT - CONTRACTED WORK	22,500	23,182	22,500	40,672	22,500		22,500	
12-100-01000-51131	GENERAL ADMIN-DEVELOPMENT CHARGES STUDY	13,000	10,204	0	0	0		0	
12-100-01000-51132	GENERAL ADMIN - PAY EQUITY UPDATE/ORG. REVIEW	15,000	0	20,000	0	15,000		15,000	
12-100-01120-51200	GENERAL GOVERNMENT-PAYROLL BENEFITS	170,000	173,157	188,210	210,594	204,000		204,000	
12-100-01120-51210	GENERAL ADMIN- WSIB	11,500	12,096	14,185	14,707	15,000		15,000	
12-100-01120-51330	GENERAL GOVERNMENT-BUSINESS MEALS	350	246	350	362	350		350	
12-100-01120-51360	GENERAL GOVERNMENT-MEMBERSHIPS, DUES	6,500	6,336	6,500	7,259	7,300		7,300	
12-100-01120-51410	GENERAL GOVERNMENT-CONFERENCES, CONVENTI	7,000	5,029	7,000	2,977	4,500		4,500	
12-100-01120-51420	GENERAL GOVERNMENT-SEMINARS, TRAINING, M	8,000	1,708	8,000	2,446	4,500		4,500	
12-100-01120-51430	GENERAL GOVERNMENT-TRAVEL EXPENSES	4,000	2,454	4,000	1,238	3,000		3,000	
12-100-01120-60500	GENERAL GOVERNMENT-BANK INTEREST & CHARG	1,500	1,994	1,500	6,567	1,500		1,500	
12-100-01120-60760	GENERAL GOVERNMENT - TRANS TO RESERVE	0	0	10,000	10,000	5,000		5,000	
12-100-01120-62010	GENERAL GOVERNMENT-OFFICE SUPPLIES	20,000	13,670	15,000	18,056	16,000		16,000	
12-100-01000-63010	GENERAL ADMIN-OFFICE EQUIPMENT MAINTENANCE	13,000	11,032	13,000	2,821	3,500		3,500	
12-100-01120-63010	GENERAL ADMIN-OFFICE EQUIPMENT	0	1,508	0	1,138	1,000		1,000	
12-100-01120-62020	GENERAL GOVERNMENT - BOOKS & PERIODICALS	2,000	1,452	1,500	2,133	2,000		2,000	
12-100-01120-62040	GENERAL GOVERNMENT-LICENCES, PERMIT COST	7,000	6,734	7,000	9,149	8,000		8,000	
12-100-01120-62060	GENERAL GOVERNMENT-GENERAL ADVERTISING	1,500	2,170	3,500	4,159	3,500		3,500	
12-100-01120-62070	GENERAL GOVERNMENT-POSTAGE, COURIER	20,000	28,350	25,000	26,005	20,000		20,000	
12-100-01120-62120	GENERAL GOVERNMENT-PROMOTION, PUBLIC REL	150	770	1,500	55	1,000		1,000	
12-100-01120-62130	GENERAL GOVERNMENT-HALL PROPERTY INSURAN	7,561	7,561	7,072	7,072	7,200		9,052	
12-100-01120-62150	GENERAL GOVERNMENT-RECEPTIONS	2,500	2,259	2,500	3,707	2,500		2,500	
12-100-01120-62220	GENERAL GOVERNMENT-HEALTH TRAINING, SUPPLIES	10,000	9,414	5,000	488	5,000		5,000	
12-100-01120-62250	GENERAL GOVERNMENT - ODA PROJECT EXP	2,500	0	2,500	0	0		0	
12-100-01120-62281	GG-SMALL TAX UNCOLLECTABLES	500	86	500	234	500		500	
12-100-01120-62282	GEN GOVT-CASH OVER/UNDER	250	(50)	250	(16)	250		250	
12-100-01120-62290	GENERAL GOVERNMENT-OTHER COSTS	2,500	2,318	4,000	1,170	2,000		2,000	
12-100-01120-62310	GENERAL GOVERNMENT-AUDIT FEES	30,000	36,691	30,000	28,798	35,000		35,000	
12-100-01120-62313	GENERAL GOVERNMENT-LIABILITY INSURANCE	43,987	43,986	41,360	41,357	42,500		40,790	
12-100-01120-62320	GENERAL GOVERNMENT-LEGAL AND ENGINEERING FEES	15,000	18,458	9,500	17,758	20,000		20,000	
12-100-01120-63220	GENERAL GOVERNMENT-EQUIPMENT LEASING	1,100	635	1,100	1,320	1,100		1,100	
12-100-04600-63040	351 FRANCES ST-BUILDING EXPENSES	0	1,529	3,000	5,271	3,000		3,000	
OPERATING EXPENSES		1,147,898	1,149,844	1,180,887	1,170,676	1,198,700	1.51%	1,198,842	
12-100-06430-51050	TRI TWP ARENA - WAGES-P/T	0	63,218	0	70,243				
12-100-06430-51120	TRI-TWP ARENA-REMUNERATION	0	1,000	0	950				
12-100-06430-51200	TRI TWP ARENA - PAYROLL BENEFITS	0	21,759	0	24,200				
12-100-06430-63000	TRI-TWP ARENA-REIMBURSEMENT	0	(150,383)	0	(153,895)				
12-100-06430-51210	TRI TWP ARENA - WSIB		2,348		2,940				
22-100-06430-60771	TRI TWP ARENA-TRANSFER D/P TO DEFERRED				22,013				
21-100-06430-40771	TRI TWP ARENA TD DEF PROJECT RESERVE								-22013
22-100-06430-63340	TRI TWP ARENA -2011 CAPITAL DEFERRED								22013
22-100-06430-63340	TRI TWP ARENA - CAPITAL IMPROVEMENTS	57,500	47,361	106,250	84,237	72,250		72,250	
OPERATING EXPENSES		57,500	(14,697)	106,250	50,688	72,250	-32.0%	72,250	
=====									
SURPLUS/DEFICIT		769,078	737,854	807,346	716,884	862,548	6.84%	862,690	

COMMUNITY EMERGENCY MANAGMENT

21-200-02000-40220	COMMUNITY EMERGENCY MANAGEMENT- TF FROM RESERV	0	0	(207,620)	(207,620)		
22-200-02000-60330	COMMUNITY EMERGENCY MGMT-GENERATOR	0	0	216,500	173,890	0	0
12-200-02000-62250	COMMUNITY EMERGENCY MGMT. EXP	5,000	815	5,000	2,678	5,000	5,000
	COMMUNITY EMERGENCY MANAGMENT	5,000	815	13,880	(31,052)	5,000	5,000

Updated Nov 18 11-KM

***No adjustments made to wages for CSR on pregnancy and parental leave.

Updated Jan 16/12-JM

Revenues adjusted as per YTD actuals

Jan 25, 2012-Corrected formula for total operating expenses by removing some of the revenue lines from il-KM

* 2012 Actual

12/16/2011

**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

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FIRE DEPARTMENT**OPERATING REVENUES**

	2010 BUDGET	2010 ACTUAL	2011 BUDGET	2011 TO DEC 31st	2012 BUDGET	2012 BUDGET @ Apr 3
11-220-02200-40340 SALE OF SERVICES-FIRE PROTECTION SERVICE	(\$10,000)	(\$6,106)	(\$10,000)	(\$25,084)	(\$16,000)	(\$16,000) estimated
11-220-02200-40341 FIRE RECOVERY-MIDDLESEX SOUTH	(45,928)	(48,778)	(48,224)	(64,374)	(64,722)	(62,317) estimated
11-220-02200-40770 FIRE DEPT - T/F FR RESERVES-BAL 2005 FIRE GRANT	(6,000)	0	(3,000)	(3,898)	(1,000)	(1,000)

OPERATING REVENUE

(61,928) (54,884) (61,224) (93,356) (81,722) (79,317)

OPERATING EXPENSES

12-220-02200-51010 FIRE-WAGES-F/T	110,000	108,879	127,114	127,572	133,607	133,607
12-220-02200-51120 FIRE-BOARD RENUMERATION	1,100	1,050	2,000	250	1,000	500
12-220-02200-51200 FIRE-PAYROLL BENEFITS	20,000	25,143	32,182	35,286	34,000	36,000 estimate
12-220-02200-51210 FIRE-OPERATIONS-WSIB	1,852	1,829	2,733	2,522	3,000	3,000 estimate
12-220-02200-51130 FIRE - CONTRACTED WORK	19,000	16,150	0	0	0	0
12-220-02200-51360 FIRE-MEMBERSHIPS, DUES	3,500	2,826	3,000	2,952	3,000	3,000
12-220-02200-51410 FIRE-CONFERENCES, CONVENTIONS	10,000	7,557	10,000	8,205	8,000	8,000 REDUCED BY COW NOV 28TH
12-220-02200-51420 FIRE-SEMINARS, TRAINING, MEETINGS	1,000	226	1,000	711	1,000	1,000
12-220-02200-60760 FIRE - VEHICLE RESERVE ALLOCATION	9,300	9,300	6,000	6,000	6,000	6,000
12-220-02200-60800 FIRE-FIRE SERVICES GRANT EXPENSES	4,000	3,717	2,000	1,532	1,000	1,000
12-220-02200-62010 FIRE-OFFICE SUPPLIES	1,500	2,186	1,500	1,172	1,000	1,000
12-220-02200-62015 FIRE-TRAINING DIV EXP/SUPPLIES	0	0	3,000	2,134	3,000	3,000
12-220-02200-62070 FIRE-POSTAGE, COURIER	100	316	200	113	200	200
12-220-02200-62090 FIRE-9-1-1 BELL	4,500	4,512	4,500	5,892	4,600	6,000
12-220-02200-62120 FIRE-PROMOTION, PUBLIC RELATIONS	500	279	500	483	500	500
12-220-02200-62130 FIRE-HALL PROPERTY INSURANCE	17,088	17,008	17,708	17,708	18,000	19,229 * 2012 ACTUAL
12-220-02200-62290 FIRE-OTHER COSTS	300	(95)	20,500	20,219	1,000	1,000
12-220-02200-62313 FIRE-LIABILITY INSURANCE	4,371	4,371	4,371	4,371	4,500	4,335 * 2012 ACTUAL
12-220-02200-63010 FIRE-TELECOM. MAINT/LICENCING	12,000	14,094	13,000	10,236	11,000	11,000
12-220-02200-63040 FIRE- ADMIN OFFICE MAINTENANCE	3,000	2,669	3,000	2,605	3,000	3,000

FIRE - ADMIN SUBTOTAL

223,111 222,017 254,308 249,963 237,407 241,371

12-220-02210-51050 FIRE STR-P/T	225,622	204,161	227,887	223,797	232,624	232,624
12-220-02210-51200 FIRE STR-PAYROLL BENEFITS	12,500	10,244	10,022	14,178	11,000	14,000
12-220-02210-51210 FIRE-STRATH DEPT-WSIB	3,600	3,770	4,450	4,034	4,600	4,400
12-220-02210-51300 FIRE STR-PROTECTIVE CLOTHING REPLACEMENT	14,000	14,532	11,000	10,564	11,000	11,000
12-220-02210-51305 FIRE STR-PROTECTIVE CLOTHING MAINT	0	0	3,000	2,562	1,500	2,500
12-220-02210-51310 FIRE STR-UNIFORMS	2,000	2,562	2,000	2,401	2,000	2,000
12-220-02210-51420 FIRE STR-SEMINARS, TRAINING	3,500	983	3,500	3,881	3,500	3,500
12-220-02210-51430 FIRE STR-TRAVEL EXPENSES	500	285	500	439	250	250
12-220-02210-60760 FIRE STR - VEHICLE RESERVE ALLOCATION	3,000	3,000	6,300	6,300	6,300	6,300
12-220-02210-62020 FIRE STR-TRAINING PUBLICATIONS	250	688	300	471	400	400
12-220-02210-62075 FIRE-STRATH DEPT-INTERNET SERVICES	0	140	0	0	0	0
12-220-02210-62090 FIRE STR-DISPATCH SERVICE	52,500	52,500	52,500	52,500	52,500	63,000
12-220-02210-62210 FIRE STR-GENERAL SUPPLIES	1,000	1,076	1,000	840	1,000	1,000
12-220-02210-62220 FIRE STR-HEALTH & SAFETY	1,500	963	1,800	2,451	1,000	1,500
12-220-02210-62230 FIRE STR-HEALTH & SAFETY RECERT.	0	0	1,000	478	1,000	1,000
12-220-02210-62290 FIRE STR-OTHER COSTS	3,000	1,044	1,500	1,004	1,000	1,000
12-220-02210-63020 FIRE STR-EQUIPMENT MAINT	3,000	3,039	3,000	1,669	2,000	2,000
12-220-02210-63030 FIRE STR-VEHICLE MAINTENANCE	35,000	34,701	25,000	35,185	35,000	38,000
12-220-02210-63035 FIRE-STR-VEHICLE ANNUAL CERTIFICATION	0	0	10,000	7,541	3,600	3,600
12-220-02210-63040 FIRE STR-HALL MAINTENANCE	20,000	12,680	20,000	18,605	20,000	20,000
12-220-02210-63110 FIRE STR-FUEL	6,500	6,347	6,000	7,878	6,000	7,500
12-220-02210-63150 FIRE STR-HALL UTILITIES - ELECTRIC	10,500	6,402	7,500	6,000	7,000	7,000
12-220-02210-63160 FIRE STR-HALL UTILITIES - NATURAL GAS	0	2,368	3,000	3,410	3,500	3,500
12-220-02210-63250 FIRE STR-COMMUNICATIONS MAINT.	6,000	3,883	4,000	1,663	2,500	2,500
12-220-02210-63255 FIRE-STR-COMMUNICATIONS UPGRADES	0	0	2,000	0	2,500	2,500
12-220-02210-63320 FIRE STR-SMALL EQUIP PURCHASE	8,000	7,248	7,000	5,568	7,000	7,000
12-220-02210-64210 FIRE STR-FIRE PREVENTION/PUBLIC EDUCATION	5,000	3,682	4,000	3,638	4,000	4,000
12-220-02210-64230 FIRE STR-CHEMICAL FOAM	1,000	0	1,000	0	500	500
12-220-02210-64240 FIRE STR-AIR MANAGEMENT MAINTENANCE	3,000	3,315	500	598	500	500
12-220-02210-64245 FIRE STR-AIR MANAGEMENT CERTIFICATION	0	0	4,000	4,734	3,500	4,500

FIRE - STRATHROY SUBTOTAL

420,972 379,613 423,759 422,379 427,274 447,574

12-220-02220-51050 FIRE MTB-P/T	166,885	167,534	170,292	156,052	173,208	173,208
12-220-02220-51200 FIRE MTB-PAYROLL BENEFITS	10,750	7,640	9,512	12,887	10,000	14,000
12-220-02220-51210 -FIRE-MT BRYDGES DEPT-WSIB	3,600	3,373	4,450	4,034	3,500	5,000
12-220-02220-51300 FIRE MTB-PROTECTIVE CLOTHING REPLACEMENT	9,000	9,244	8,500	8,159	8,000	8,000
12-220-02220-51305 FIRE MTB-PROTECTIVE CLOTHING MAINTENANCE	0	0	500	2,108	1,000	2,000
12-220-02220-51310 FIRE MTB-UNIFORMS PURCHASE & MAINTENANCE	1,000	1,585	1,000	1,218	1,000	1,000
12-220-02220-51420 FIRE MTB-SEMINARS, TRAINING, MEETINGS	2,000	553	2,000	2,020	2,000	2,000
12-220-02220-51430 FIRE MTB-TRAVEL EXPENSES	200	400	300	0	200	200
12-220-02220-60760 FIRE MTB-VEHICLE RESERVE	3,000	3,000	3,000	3,000	3,000	3,000
12-220-02220-62010 FIRE MTB-OFFICE SUPPLIES	300	148	200	270	200	200
12-220-02220-62075 MT BRYDGES DEPT-INTERNET SERVICES	500	56	0	1,496	0	0
12-220-02220-62020 FIRE MTB-TRAINING PUBLICATIONS	300	80	200	0	200	200
12-220-02220-62090 FIRE MTB-DISPATCH SERVICE	26,250	26,250	26,250	26,250	26,250	26,250
12-220-02220-62210 FIRE MTB-GENERAL SUPPLIES	0	507	500	479	600	600
12-220-02220-62220 FIRE MTB-HEALTH & SAFETY	750	340	1,300	1,015	500	800
12-220-02220-62230 FIRE MTB-HEALTH & SAFETY RECERTIFICATION	0	0	800	782	800	800
12-220-02220-62290 FIRE MTB-OTHER COSTS	500	320	500	525	500	500
12-220-02220-63020 FIRE MTB-EQUIPMENT MAINTENANCE	1,500	3,051	1,500	936	1,000	1,000
12-220-02220-63030 FIRE MTB-VEHICLE MAINTENANCE	9,000	9,637	12,000	13,865	12,000	14,000
12-220-02220-63035 FIRE MTB-VEHICLE ANNUAL CERTIFICATION	0	0	1,000	2,454	2,500	2,500
12-220-02220-63040 FIRE MTB-HALL MAINTENANCE	7,000	9,851	7,000	7,684	7,000	7,000
12-220-02220-63110 FIRE MTB-FUEL	1,500	4,700	3,000	3,141	3,000	3,500
12-220-02220-63150 FIRE MTB-HALL UTILITIES - HYDRO	4,500	2,902	3,500	2,956	3,500	3,500
12-220-02220-63160 FIRE MTB-HALL UTILITIES - NATURAL GAS	0	769	1,500	1,221	1,500	1,500
12-220-02220-63250 FIRE MTB-COMMUNICATIONS MAINTENANCE	3,500	3,427	3,000	1,215	2,000	2,000
12-220-02220-63255 FIRE MTB-COMMUNICATION UPGRADES	0	0	1,000	0	1,500	1,500
12-220-02220-63320 FIRE MTB-SMALL EQUIP PURCHASE	5,000	3,877	5,000	2,345	3,000	3,000
12-220-02220-64210 FIRE MTB-PREVENTION CHARGES	1,500	1,486	1,000	935	1,000	1,000
12-220-02220-64230 FIRE MTB-CHEMICAL FOAM	1,000	677	1,000	1,620	1,500	1,500
12-220-02220-64240 FIRE MTB-AIR MANAGEMENT MAINT	2,000	783	500	489	500	500

12-220-02220-64245	FIRE MTB-AIR MANAGEMENT CERTIFICATION	0	0	1,500	2,468	2,500	2,500	
	FIRE - MT BRYDGES SUBTOTAL	261,535	262,190	271,804	261,624	273,458	282,758	
12-220-02230-51050	FIRE MELB-P/T	123,385	121,710	126,692	124,825	129,608	129,608	
12-220-02230-51200	FIRE MELB-PAYROLL BENEFITS	8,900	7,367	9,470	12,048	10,000	12,000	
12-220-02230-51210	FIRE-MELB DEPT-WSIB	3,600	3,513	3,936	3,569	4,000	4,000	
12-220-02230-51300	FIRE MELB-PROTECTIVE CLOTHING REPLACEMENT	9,000	8,772	7,000	8,375	6,000	6,000	
12-220-02230-51305	FIRE MELB-PROTECTIVE CLOTHING MAINTENANCE	0	0	500	603	1,000	1,000	
12-220-02230-51310	FIRE MELB-UNIFORMS PURCHASE AND MAINTENANCE	1,000	927	800	1,095	800	800	
12-220-02230-51420	FIRE MELB-SEMINARS, TRAINING, MEETING	2,000	2,913	2,000	1,116	1,500	1,500	
12-220-02230-51430	FIRE MELB-TRAVEL EXPENSES	300	196	200	0	200	200	
12-220-02230-60760	FIRE MELB - VEHICLE RESERVE ALLOWANCE	3,000	3,000	3,000	3,000	3,000	3,000	
12-220-02230-60770	FIRE MELB - TF TO DEFERED PROJECT RESERVE				24,000			
12-220-02230-62010	FIRE MELB-OFFICE SUPPLIES	100	91	100	205	100	100	
12-220-02230-62020	FIRE MELB-BOOK, PERIODICAL, FILM, RECORD	200	50	200	0	200	200	
12-220-02230-62090	FIRE MELB-ANSWERING SERVICE	26,250	26,250	26,250	26,250	26,250	15,750	
12-220-02230-62210	FIRE MELB-GENERAL SUPPLIES	100	451	300	474	400	400	
12-220-02230-62220	FIRE MELB-HEALTH & SAFETY	750	626	1,200	1,192	500	500	
12-220-02230-62230	FIRE MELB HEALTH & SAFETY RECERTIFICATION	0	0	3,000	2,137	3,000	3,000	
12-220-02230-62290	FIRE MELB-OTHER COSTS	1,000	544	500	665	500	500	
12-220-02230-63010	FIRE MELB-OFFICE EQUIPMENT MAIN	100	0	100	0	100	100	
12-220-02230-63020	FIRE MELB-EQUIPMENT MAINTENANCE	500	382	500	306	500	500	
12-220-02230-63030	FIRE MELB-VEHICLE MAINTENANCE	10,000	5,266	4,000	4,379	6,000	6,000	
12-220-02230-63035	FIRE MELB-VEHICLE ANNUAL CERTIFICATION	0	0	4,000	2,640	1,500	1,500	
12-220-02230-63040	FIRE MELB-HALL MAINTENANCE	4,000	5,387	4,000	7,784	6,000	6,000	
12-220-02230-63110	FIRE MELB-FUEL	2,000	2,356	2,500	3,073	3,000	3,500	
12-220-02230-63150	FIRE MELB-HALL UTILITIES - HYDRO	4,500	2,311	3,500	2,310	2,500	2,500	
12-220-02230-63160	FIRE MELB-HALL UTILITIES - NATURAL GAS	0	909	1,500	1,303	1,500	1,500	
12-220-02230-63250	FIRE MELB-COMMUNICATIONS MAINTENANCE	2,000	2,333	2,500	1,227	2,000	2,000	
12-220-02230-63255	FIRE MELB-COMMUNICATIONS UPGRADES	0	0	1,000	0	1,500	1,500	
12-220-02230-63320	FIRE MELB-SMALL EQUIPMENT PURCHASE	3,000	2,189	3,000	2,768	3,000	3,000	
12-220-02230-64210	FIRE MELB-FIRE PREVENTION/PUBLIC EDUCATION	1,500	1,441	1,000	986	500	500	
12-220-02230-64230	FIRE MELB-CHEMICAL FOAM	1,000	0	1,000	201	500	500	
12-220-02230-64240	FIRE MELB-AIR MANAGEMENT MAINTENANCE	1,500	549	500	800	500	800	
12-220-02230-64245	FIRE MEL-AIR MANAGEMENT CERTIFICATION	0	0	1,000	2,797	3,000	3,000	
	FIRE - MELBOURNE SUBTOTAL	209,685	199,533	215,248	240,128	219,158	211,458	
	TOTAL OPERATING EXPENSES	1,115,303	1,063,353	1,165,119	1,174,094	1,157,297	1,183,161	1.55%
	CAPITAL REVENUES							
21-220-02200-40771	FIRE - TF DEF PROJECT RESERVE	(340,000)	(348,000)	0			(24,000)	
	FIRE - TF FROM EQUIPMENT RESERVE					(19,299)	(19,299)	
21-220-02200-60610	FIRE-EQUIPMENT FUNDING (JAWS OF LIFE)	0	(8,403)	0	(18,682)			
	CAPITAL REVENUES	(340,000)	(356,403)	0	(18,682)	(19,299)	(43,299)	
	CAPITAL EXPENSES							
22-220-02210-63021	FIRE - STRATHROY DONATED EQUIPMENT	0	8,031	0	18,455			
22-220-02200-63300	FIRE CAPITAL	2,000	1,826	5,000	4,202	5,000	5,000	
22-220-02210-63300	FIRE - STRATHROY CAPITAL	2,000	0	16,000	15,670	18,000	18,000	
22-220-02220-63300	FIRE - MTB CAPITAL	429,000	427,743	19,000	16,019	18,000	18,000	
22-220-02230-63300	FIRE - MEL CAPITAL	2,000	3,184	35,000	9,268	18,000	18,000	
NEW ACCOUNT	FIRE - MELBOURNE EXHAUST EXTRACTOR (DEF. PROJECT)						24,000	
	CAPITAL EXPENSES	435,000	440,784	75,000	63,614	59,000	83,000	
	SURPLUS/DEFICIT	1,148,375	1,092,850	1,178,895	1,125,670	1,115,276	1,143,545	-3.00%
	APPARATUS RESERVE							
	Strathroy Aerial Reserve					REMOVED NOV 28TH		
	Melbourne Tanker Reserve					REMOVED NOV 28TH		
	Strathroy Pumper reserve					REMOVED NOV 28TH		
	Total Capital Apparatus Reserve Expenses					0		
	DEBT REPAYMENT							
	SURPLUS/DEFICIT	1,148,375	1,092,850	1,178,895	1,125,670	1,115,276	1,143,545	-3.00%
	5 year Capital Projection	2012	2013	2014	2015	2016		
	SCBA Air Pack Upgrades and Replacements	45,000	30,000	30,000	30,000	30,000		
	Radio and Pager Replacements	9,000						
	Administration Office Improvements	5,000						
	Apparatus Replacement							
	Melbourne Tanker to be replaced in 2013	0	250,000					
	Strathroy Pumper replacement in 2013	0	450,000					
	Strathroy Aerial Replacement in 2016	0	100,000	100,000	100,000	600,000		
	Strathroy Rescue Replacement in 2014			350,000				

12/19/2011

**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

		2010		2011		2012	2012
		BUDGET	ACTUAL	BUDGET	YTD Dec 1st	BUDGET	BUDGET @ Apr 3
STRATHROY - CARADOC POLICE DEPARTMENT							
OPERATING REVENUES							
11-230-02300-40210	GRANTS-POLICE	(\$233,800)	(\$229,865)	(\$233,800)	(\$246,141)	(\$233,800)	(\$233,800)
11-230-02300-40301	FEES-REPORT DISTRIBUTION	(7,000)	(6,810)	(7,000)	(5,113)	(\$7,000)	(\$7,000)
11-230-02300-40302	FEES-POLICE COMMUNITY ASSISTANCE	(6,000)	(26,004)	(6,000)	(4,217)	(6,000)	(6,000)
11-230-02300-40303	FEES-FINGERPRINTING	(500)	(1,004)	(1,100)	(726)	(1,000)	(1,000)
11-230-02300-40304	FEES-BACKGROUND CHECK	(22,000)	(39,852)	(33,000)	(33,145)	(33,000)	(33,000)
112300230040690...	FEES-POLICE-OTHER	(1,000)	(1,033)	(1,000)	(1,879)	(1,000)	(1,000)
11-230-02300-40770	POLICE TRAINING GRANT FROM RESERVES	(15,000)	(15,000)	(3,137)	(3,137)	0	0
OPERATING REVENUE		(285,300)	(319,568)	(285,037)	(294,358)	(281,800)	(281,800)
OPERATING EXPENSES							
12-230-02300-51010	CIVILIAN FT WAGES	479,630	456,701	490,000	433,948	490,000	490,000
12-230-02300-51200	CIVILIAN FT & PT BENEFITS	156,965	147,070	160,000	158,534	172,376	172,376
12-230-02300-51210	CIVILIAN - WSIB	0	11,646	12,000	14,454	14500	14500
12-230-02300-51420	POLICE - CIVILIAN COURSE	0	0	0	202	0	0
12-230-02300-51050	CIVILIAN P/T WAGES	100,000	110,158	100,000	129,839	100,000	100,000
12-230-02300-51060	CIVILIAN O/T WAGES	22,000	62,779	50,000	68,688	50,000	50,000
12-230-02300-51070	CIVILIAN FT STAT PAY	18,394	7,282	20,000	27,144	16,000	16,000
12-230-02300-51415	TRAINING	19,000	13,566	32,000	23,732	24,000	24,000
12-230-02300-51360	MEMBERSHIPS,DUES	700	646	750	287	750	750
12-230-02300-51410	CONFERENCES,CONVENTIONS	2,000	1,804	2,500	1,119	1,500	1,500
12-230-02300-51420	SEMINARS,MEETINGS	3,000	4,120	3,000	2,422	2,000	2,000
12-230-02300-51430	TRAVEL EXPENSES	5,500	3,929	5,500	3,437	5,500	5,500
12-230-02300-60750	TRANSFER FROM FIRE DEPARTMENT	(105,000)	(105,000)	(105,000)	(105,000)	-105,000	-105,000
122300233062010...	OFFICE SUPPLIES	6,300	4,543	6,300	7,146	6,300	6,300
12-230-02320-62020	BOOKS,PERIODICALS,FILMS,REC	2,000	1,120	2,000	2,204	2,000	2,000
12-230-02320-62070	POSTAGE,COURIER	3,000	3,615	3,600	667	2,000	2,000
12-230-02320-62080	TELEPHONE,FAX	21,500	23,663	24,000	22,680	34,000	34,000
12-230-02300-62130	PROPERTY INSURANCE	5,500	5,717	5,617	5,617	5,800	5,931 2012 ACTUAL
12-230-02300-62210	OTHER SUPPLIES	2,000	1,714	2,200	396	1,000	1,000
12-230-02300-62220	PROTECTIVE SUPPLIES	1,000	304	1,000	420	500	500
12-230-02300-62290	OTHER COSTS	1,000	1,018	1,500	1,336	1,500	1,500
12-230-02300-62311	VEHICLE INSURANCE	15,000	12,416	11,496	11,496	12,416	13,985 2012 ACTUAL
12-230-02300-62313	LIABILITY INSURANCE	9,500	0	8,742	8,742	9,000	8,671 2012 ACTUAL
12-230-02300-62320	POLICE-GENERAL-LEGAL COSTS				11,602		
12-230-02300-62350	CONTRACTED WORK	21,000	15,514	21,000	7,866	49,600	49,600
12-230-02300-63010	COPIER COSTS	4,400	3,451	4,400	4,627	4,400	4,400
12-230-02300-63020	EQUIPMENT MAINTENANCE	2,000	929	2,000	725	2,000	2,000
12-230-02300-63030	VEHICLE MAINTENANCE	32,000	27,829	32,000	30,222	30,000	30,000
12-230-02300-63040	BUILDING MAINTENANCE	47,000	49,232	50,000	44,447	50,000	50,000
12-230-02300-63041	MT BRYDGES OFFICE MAINTENANCE	3,400	3,427	3,400	3,462	3,400	3,400
12-230-02300-63110	FUEL	60,000	55,957	63,000	60,523	61,000	61,000
12-230-02300-63150	BUILDING UTILITIES	29,000	27,868	31,000	24,101	32,000	32,000
12-230-02300-63250	COMMUNICATIONS MAINTENANCE	20,000	16,395	20,000	16,323	20,000	20,000
12-230-02300-63260	IT EXPENSES	22,000	7,070	23,000	58,108	36,000	36,000
12-230-02300-63320	SMALL EQUIPMENT PURCHASE	22,000	13,551	17,000	17,003	19,000	19,000
12-230-02300-64310	FIREARMS/AMMUNITION	15,300	13,541	16,000	10,930	12,000	12,000
12-230-02300-64320	CREDIT BUREAU COSTS	100	84	150	12	100	100
12-230-02300-64330	CRIME SCENE SUPPLIES	2,500	793	2,000	537	2,500	2,500
12-230-02300-64340	DRUG INTELLIGENCE	2,500	150	2,000	1,013	2,000	2,000
12-230-02300-64350	O.P.T.I.C.	45,320	43,152	47,000	48,356	47,000	47,000
12-230-02300-64360	COMMUNITY SERVICES	2,000	2,784	6,000	6,603	6,000	6,000
12-230-02300-64370	CARE OF PRISONERS	750	399	500	184	500	500
12-230-02300-64380	PARKING	1,000	924	1,100	871	1,000	1,000
12-230-02300-64390	EMERGENCY RESPONSE UNIT EXP	6,100	4,247	6,100	6,792	10,000	10,000
POLICE GENERAL COSTS		1,107,359	1,056,108	1,184,855	1,173,817	1,234,642	1,236,013
12-230-02310-51050	POLICE BOARD - WAGES-P/T	27,000	26,116	28,000	26,982	28,532	28,532
12-230-02310-51030	POLICE BOARD - STAT PAY	1,300	1,351	1,400	1,326	1,427	1,427
12-230-02310-51120	POLICE BOARD-REMUNERATION	18,000	15,592	17,650	13,890	18,000	18,000
12-230-02310-51200	POLICE BOARD PAYROLL BENEFITS	4,500	4,652	4,500	5,454	5,300	5,300
12-230-02310-51210	POLICE-POLICE BOARD-WSIB	0	504	620	611	613	613
12-230-02310-51360	POLICE BOARD-MEMBERSHIPS, DUES	1,200	1,140	1,200	1,210	1,210	1,210
12-230-02310-51410	POLICE BOARD-CONFERENCES,CONVENT	2,000	440	2,000	1,761	2,000	2,000
12-230-02310-51420	POLICE-COURSE/EDUCATION FEE REIMBURSEMENT	4,500	2,432	4,500	1,168	4,500	4,500
12-230-02310-51430	POLICE BOARD-TRAVEL EXPENSES	400	214	1,000	985	1,000	1,000
12-230-02310-62010	POLICE BOARD-OFFICE SUPPLIES	500	2,000	500	209	500	500
12-230-02310-62020	POLICE BOARD-BOOKS,PERIODICALS	150	137	150	48	100	100
12-230-02310-62070	POLICE BOARD-POSTAGE, COURIER	100	0	100	43	100	100
12-230-02310-62120	POLICE BOARD-PROMOTION, PUBLIC RELATIONS	1,000	217	500	297	1,000	1,000
12-230-02310-62290	POLICE BOARD-OTHER COSTS	500	297	500	178	500	500
12-230-02310-62300	POLICE BOARD-OTHER PROFESSIONAL COSTS	2,500	1,024	2,000	214	2,000	2,000
12-230-02310-62320	POLICE BOARD-LEGAL COSTS	4,000	1,594	4,000	6,203	4,000	4,000
POLICE BOARD COSTS		67,650	57,710	68,620	60,579	70,782	70,782
12-230-02320-51010	ADMIN WAGES-FT	239,000	236,701	247,000	245,068	247,000	247,000
12-230-02320-51200	ADMIN PAYROLL BENEFITS	38,920	63,924	58,000	71,209	74,000	74,000
12-230-02320-51210	ADMINISTRATION-WSIB	0	3,511	3,450	3,423	3,450	3,450
12-230-02320-51360	ADMIN-MEMBERSHIPS, DUES	3,100	2,311	3,100	2,621	3,100	3,100
12-230-02320-51410	ADMIN-CONFERENCE,CONVENTIONS	4,200	3,064	4,200	2,230	3,200	3,200
12-230-02320-51420	ADMIN-SEMINARS,TRAINING,MEETINGS	1,500	1,723	1,500	428	1,500	1,500
12-230-02320-51430	ADMIN-TRAVEL EXP	1,500	1,479	1,500	1,926	1,500	1,500
12-230-02320-62120	ADMIN-PROMOTION,PUBLIC RELATIONS	1,000	1,296	1,000	1,046	1,000	1,000
12-230-02320-62290	ADMIN-OTHER COSTS	1,000	937	1,000	356	1,000	1,000
12-230-02320-62300	PROFESSIONAL FEES	1,200	1,223	1,200	378	1,200	1,200
POLICE ADMIN COSTS		291,420	316,169	321,950	328,685	336,950	336,950

12-230-02330-51010	OFFICER WAGES-F/T	2,473,864	2,423,974	2,505,000	2,460,440	2,527,000	2,527,000
12-230-02330-51020	OFFICER WAGES OVERTIME	125,000	156,056	130,000	160,367	130,000	130,000
12-230-02330-51030	OFFICER WAGES- STAT. PAY	100,000	63,727	75,000	77,466	75,000	75,000
12-230-02330-51040	OFFICER WAGES-ACTING RANK	8,500	5,788	8,500	992	6,000	6,000
12-230-02330-51090	OFFICER WAGES-RIDE PROGRAM	13,800	11,413	13,800	11,493	13,800	13,800
12-230-02330-51140	OFFICER WAGES-COMMUNITY ASSISTANCE	6,000	0	6,000	1,611	6,000	6,000
12-230-02330-51200	OFFICER-PAYROLL BENEFITS	619,414	592,813	630,000	715,983	737,333	737,333
12-230-02330-51210	OFFICER-WSIB	0	41,906	49,700	49,362	52,000	52,000
12-230-02330-51300	OFFICER BENEFITS-PLAIN CLOTHES	3,750	2,507	3,500	2,828	3,200	3,200
12-230-02330-51310	OFFICER BENEFITS-DRY CLEANING	1,300	1,884	1,300	1,707	1,300	1,300
122300233051320...	OFFICER BENEFITS-UNIFORMS	24,000	35,855	22,000	15,012	22,000	22,000
12-230-02330-51330	OFFICER BENEFITS-MEAL ALLOWANCE	2,500	3,577	2,750	1,612	2,500	2,500
POLICE - UNIFORM COSTS		3,378,128	3,339,500	3,447,550	3,498,873	3,576,133	3,576,133
TOTAL OPERATING EXPENSES		4,844,557	4,769,487	5,022,975	5,061,954	5,218,507	5,219,878
CAPITAL REVENUES							
21-230-02300-40420	POLICE-SALE OF VEHICLES	(12,000)	(420)	(18,400)	(13,946)	0	0
	POLICE - TF FROM DEV CHARGES					(6,400)	(6,400)
	POLICE EQUIPMENT RESERVES					(10,500)	(10,500)
21-230-02300-40771	POLICE-TF DEF PROJECT RESERVE	(59,378)	(59,378)	0	(16,427)		
CAPITAL REVENUES		(71,378)	(59,798)	(18,400)	(30,373)	(16,900)	(16,900)
CAPITAL EXPENSES							
22-230-02300-63320	POLICE - SMALL EQUIPMENT PURCHASE	0	0	22,000	25,392	17,000	17,000
	POLICE- TELEPHONE PURCHASE					15,000	15,000
22-230-02300-63042	POLICE-BUILDING RENOVATION				57,359		
22-230-02300-63330	POLICE-VEHICLES	120,000	110,452	110,000	54,475	35,000	35,000
22-230-02300-61130	POLICE - FACILITY STUDY	25,000	20,352	0	0		
CAPITAL EXPENSES		145,000	130,804	132,000	137,226	67,000	67,000
SURPLUS/DEFICIT		4,632,879	4,520,925	4,851,538	4,874,449	4,986,807	4,988,178 2.82%

09/16/11

**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

		2010		2011		2012	
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET	
							@ Apr 3
CROSSING GUARDS							
OPERATING REVENUES							
11-280-02800-40341	CROSSING GUARD-MIDDLE SOUTH REC	(\$3,850)	(\$2,494)	\$0	\$0	\$0	
OPERATING REVENUE		(3,850)	(2,494)	0	0	0	
OPERATING EXPENSES							
12-280-02800-51050	CROSSING GUARDS-WAGES P/T	93,862	92,577	88,203	88,404	89,860	1.9%
12-280-02800-51200	CROSSING GUARDS-PAYROLL BENEFITS	7,000	5,291	5,980	4,959	6,246	
12-280-02800-51210	CROSSING GUARD- -WSIB	0	1,722	1,896	1,901	1,968	
	CROSSING GUARDS - CONTRACT SERVICES				122		
12-280-02800-62290	CROSSING GUARDS-OTHER COSTS	1,000	932	1,000	828	900	
OPERATING EXPENSES		101,862	100,522	97,079	96,214	98,974	
SURPLUS/DEFICIT		98,012	98,028	97,079	96,214	98,974	2.0%

Updated Oct 21 11 - KM

11/22/2011

**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

		2010		2011		2012	2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET	BUDGET @ Apr 3
BUILDING INSPECTION							
OPERATING REVENUES							
11-240-02400-40345	FEES-SEPTIC SEARCH	(\$1,000)	(\$1,425)	(\$1,000)	(\$625)	(\$500)	(\$500)
11-240-02400-40346	FEES-COMPLIANCE INSPECTIONS	0	(300)	(100)	(100)		
11-240-02400-40381	FEES-BUILDING PERMITS	(300,000)	(195,384)	(250,000)	(201,352)	-250,000	-250,000
11-240-02400-40382	FEES-SEPTIC PERMITS	0	(6,000)	(5,000)	(3,500)	(3,500)	(3,500)
OPERATING REVENUE		(301,000)	(203,109)	(256,100)	(205,577)	(254,000)	(254,000)
OPERATING EXPENSES							
12-240-02400-51010	BUILDING INSPECTION-WAGES-F/T	124,129	135,764	124,543	134,815	126,844	126,844
12-240-02400-51200	BUILDING INSPECTION-PAYROLL BENEFITS	30,000	34,626	30,207	34,555	30,811	32,600
12-240-02400-51210	BUILDING INSPECTION- -WSIB	0	2,382	2,678	2,639	2,732	2,538
12-240-02400-51300	BUILDING INSPECTION-BOOT ALLOWANCE	500	249	500	148	300	300
12-240-02400-51360	BUILDING INSPECTION-MEMBERSHIPS DUES	450	450	450	710	500	500
12-240-02400-51410	BUILDING INSPECTION-CONFERENCES, CONVENT	2,000	2,010	2,000	1,278	1,000	1,000
12-240-02400-51420	BUILDING INSPECTION-SEMINARS, TRAINING, ME	1,500	2,011	3,000	1,429	1,000	1,000
12-240-02400-60760	BUILDING INSPECTION-TRUCK RESERVE ALLOCATION	7,425	7,425	5,475	5,475	7,425	5,475
12-240-02400-62010	BUILDING INSPECTION-OFFICE SUPPLIES	5,500	995	1,000	1,235	1,000	1,000
12-240-02400-62020	BUILDING INSPECTION-BOOKS, PERIODICALS	500	0	500	36	100	100
12-240-02400-62040	BUILDING INSPECTION-LICENCES	50	41	50	0	50	50
12-240-02400-62060	BUILDING INSPECTION - ADVERTISING	150	0	150	0	150	150
12-240-02400-62130	BUILDING INSPECTION-VEHICLE INSURANCE	798	798	798	798	798	784 *
12-240-02400-62290	BUILDING INSPECTION-OTHER COSTS	1,000	444	1,000	534	500	500
12-240-02400-62320	BUILDING INSPECTION-LEGAL COSTS	1,000	21,427	5,000	8,678	5,000	5,000
12-240-02400-63030	BUILDING INSPECTION-VEHICLE COSTS	2,000	1,194	1,500	2,103	1,500	1,500
12-240-02400-63110	BUILDING INSPECTION-FUEL	3,000	3,261	3,000	3,206	2,800	3,200
OPERATING EXPENSES		180,002	213,077	181,851	197,639	182,510	182,541
SURPLUS/DEFICIT							
		(120,998)	9,968	(74,249)	(7,938)	(71,490)	(71,459)

* 2012 ACTUAL

09/16/11

**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

		2010		2011		2012	2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET	BUDGET @ Apr 3
PROPERTY STANDARDS							
OPERATING REVENUES							
11-250-02500-40350	FINES - BYLAW ENFORCEMENT	(\$10,000)	(\$5,231)	(\$10,000)	(\$4,440)	(\$6,500)	(\$5,000)
	OPERATING REVENUE	(10,000)	(5,231)	(10,000)	(4,440)	(6,500)	(5,000)
OPERATING EXPENSES							
12-250-02500-51010	BYLAW ENFORCEMENT-WAGES F/T	0	126	0	107		
12-250-02500-51050	BY-LAW ENFORCEMENT--WAGES-P/T	17,006	21,033	21,560	22,256	20,000	14,769
12-250-02500-51200	BYLAW ENFORCEMENT-BENEFITS	3,500	3,145	3,396	3,679	3,464	2,363
12-250-02500-51210	BY-LAW ENFORCEMENT- -WSIB	0	394	463	483	472	443
12-250-02500-51360	BY-LAW ENFORCEMENT- -MEMBERSHIPS,DUES	200	165	200	219	225	225
12-250-02500-51420	BY-LAW ENFORCEMENT- -SEMINARS,TRAINING,MEETING	1,000	1,044	1,200	0	1,000	0
12-250-02500-51430	BY-LAW ENFORCEMENT- TRAVEL EXPENSES	3,000	2,793	3,000	3,115	2,500	2,500
12-250-02500-62210	BYLAW ENFORCEMENT SUPPLIES	2,000	292	1,500	665	1,000	500
12-250-02500-62320	BYLAW ENFORCE-LEGAL FEES	4,000	3,187	4,000	1,296	4,000	2,000
12-270-02700-51120	FENCE VIEWERS	300	278	300	175	200	200
	OPERATING EXPENSES	31,006	32,457	35,619	31,995	32,861	23,000
	SURPLUS/DEFICIT	21,006	27,226	25,619	27,555	26,361	18,000

12/19/2011

**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

		2010		2011		2012
		BUDGET	ACTUAL	BUDGET	Actual to Dec 31st	BUDGET @ Apr 3
ANIMAL CONTROL						
OPERATING REVENUES						
11-260-02600-40370	FEES-KENNEL LICENCES/REPL TAGS, ETC	\$0	(\$685)	(\$600)	(\$625)	(\$600)
	OPERATING REVENUE	0	(685)	(600)	(625)	(600)
OPERATING EXPENSES						
12-260-02600-51130	ANIMAL CONTROL-SERVICE CONTRACT	86,454	86,454	87,208	87,208	87,208
12-260-02600-62210	ANIMAL CONTROL-DOG TAGS	1,785	1,792	0	0	
12-260-02600-62280	ANIMAL CONTROL - MISCL EXP & WRITE OFFS	100	0	0	0	
12-290-02900-51120	LIVESTOCK VALUATOR	300	0	300	0	150
12-290-02900-62290	LIVESTOCK CLAIMS	500	0	500	0	250
	OPERATING EXPENSES	89,139	88,246	88,008	87,208	87,608
	SURPLUS/DEFICIT	89,139	87,561	87,408	86,583	87,008

No increase in contract fee for 2012

Updated Nov 17 11 - KM

09/16/11

**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

		2010		2011		2012	
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET	@ Apr 3
ROADS DEPARTMENT							
OPERATING REVENUES							
11-310-03100-40380	ENTRANCE PERMITS	(\$250)	(\$120)	\$0	(\$80)	(\$150)	
11-310-03100-40670	ROADS - INSURANCE CLAIM				(\$75,000)		
11-310-03100-40660	FEES-PUBLIC WORKS RECOVERIES	(5,000)	(40,639)	0	(45,222)	-5,000	
OPERATING REVENUE		(5,250)	(40,759)	0	(120,302)	(5,150)	
OPERATING EXPENSES							
12-310-03100-51010	P/W ADMIN/OVERHEAD-WAGES-F/T	229,372	91,147	131,840	95,383	153,721.00	
12-310-03100-51200	P/W ADMIN/OVERHEAD-PAYROLL BENEFITS	228,016	191,326	216,555	236,784	209,042.00	
12-310-03100-51210	ROADS- -WSIB	0	1,737	0	1,460	1,447.00	
12-310-03100-51300	P/W ADMIN/OVERHEAD-BENEFITS-CLOTHING ALL	7,500	6,949	7,500	6,042	7,500.00	
12-310-03100-51360	P/W ADMIN/OVERHEAD-MEMBERSHIPS, DUES	1,100	1,151	1,100	1,237	1,100	
12-310-03100-51410	P/W ADMIN/OVERHEAD-CONFERENCES, CONVENTI	700	0	700	0	700.00	
12-310-03100-51420	P/W ADMIN/OVERHEAD-SEMINARS, TRAINING, MTG	7,000	4,841	7,000	6,227	7,000	
12-310-03100-51430	P/W ADMIN/OVERHEAD-TRAVEL EXPENSES	1,000	85	1,000	6	1,000	
12-310-03100-60760	ROADS - TRANS TO VEHICLE RESERVE	288,839	264,239	302,678	363,839	311,308.00	
12-310-03100-62010	P/W ADMIN/OVERHEAD-OFFICE SUPPLIES	2,500	1,136	2,500	1,653	2,500	
12-310-03100-62040	P/W ADMIN/OVERHEAD-LICENCES & PERMITS	11,000	10,001	11,000	10,240	11,000	
12-310-03100-62130	P/W ADMIN/OVERHEAD-PROPERTY INSURANCE	15,543	16,377	17,472	17,472	19,270 *	
12-310-03100-62290	P/W-OTHER EXPENSES	17,000	27,505	17,000	9,828	17,000	
12-310-03100-62300	P/W ADMIN/OVERHEAD-PROFESSIONAL	60,000	5,180	60,000	31,477	30,000	
12-310-03100-62313	P/W ADMIN/OVERHEAD-LIABILITY INSURANCE	68,853	68,853	68,386	68,386	68,386 *	
12-310-03100-63010	P/W ADMIN/OVERHEAD-MAIN-OFFICE EQUIPMEN	500	424	500	530	500	
12-310-03100-63020	P/W ADMIN/OVERHEAD-MAIN-EQUIPMENT	50,000	35,597	50,000	38,605	50,000	
12-310-03100-63030	P/W ADMIN/OVERHEAD-MAIN-VEHICLES	50,000	65,035	50,000	50,096	50,000	
12-310-03100-63040	P/W ADMIN/OVERHEAD-MAIN-BUILDINGS	10,000	15,057	30,000	23,594	15,000	
12-310-03100-63050	P/W ADMIN/OVERHEAD-MAIN-PROPERTY	2,000	1,490	2,000	1,756	2,000	
12-310-03100-63110	P/W ADMIN/OVERHEAD-FUEL	161,000	123,317	161,000	145,580	160,000	
12-310-03100-63150	P/W ADMIN/OVERHEAD-UTILITIES - HYDRO	18,000	7,419	9,000	6,270	9,000	
12-310-03100-63160	P/W ADMIN/OVERHEAD-UTILITIES - NATURAL GAS	0	7,078	9,000	7,250	9,000	
12-310-03100-63220	P/W ADMIN/OVERHEAD-EQUIPMENT LEASE	0	617	0	0		
12-310-03100-63320	P/W ADMIN/OVERHEAD-SMALL EQUIPMENT PURCH	8,000	6,972	12,000	13,250	12,000	
12-310-03200-51010	ROADSIDE MAINTENANCE-WAGES F/T	296,351	350,794	350,000	333,711	354,650.00	
12-310-03200-51050	ROADSIDE MAINTENANCE-WAGES-P/T	7,019	2,012	9,120	12,666	12,666.00	
12-310-03200-51210	ROADSIDE MTCE-WSIB	0	6,051	0	7,693	5,438.00	
12-310-03200-64501	ROADSIDE MAINTENANCE-DITCH EXPENDITURES	44,000	5,789	44,000	9,314	44,000	
12-310-03200-64502	ROADSIDE MAINTENANCE-MUNICIPAL DRAIN EXPENSE	50,000	110,444	50,000	37,087	50,000	
12-310-03200-64503	ROADSIDE MAINTENANCE-WEED CONTROL EXPENS	13,000	9,089	13,000	10,358	11,000	
12-310-03200-64504	ROADSIDE MAINTENANCE-TREE MAINTENANCE	40,000	64,972	40,000	37,313	40,000	
12-310-03200-64505	ROADSIDE MAINTENANCE-DEBRIS PICKUP EXPEN	500	88	500	162	500	
12-310-03300-51010	HARDTOP MAINTENANCE-WAGES-F/T	32,938	58,905	55,000	58,028	55,000.00	
12-310-03300-51050	HARDTOP MAINTENANCE-WAGES-P/T	1,017	0	3,017	3,075	3,000.00	
12-310-03300-51210	HARDTOP MTCE-WSIB	0	1,280	0	6,981	6,596.00	
12-310-03300-62990	HARDTOP MAINTENANCE-EXPENSES	275,000	162,369	275,000	317,270	275,000	
12-310-03400-51010	LOOSETOP MAINTENANCE-WAGES-F/T	41,817	33,350	38,500	35,256	38,500.00	
12-310-03400-51050	LOOSETOP MAINTENANCE-WAGES-P/T	4,752	0	6,802	1,171	1,023.00	
12-310-03400-51210	ROADS-UNPAVED-WSIB	0	533	0	582	414.00	
12-310-03400-62990	LOOSETOP MAINTENANCE-EXPENSES	240,000	126,038	240,000	178,585	240,000	
12-310-03500-51010	WINTER CONTROL-WAGES-F/T	120,115	177,741	150,000	166,723	151,850.00	
12-310-03500-51050	WINTER CONTROL-WAGES-P/T	4,061	8,492	6,061	9,542	6,111.00	
12-310-03500-51130	WINTER CONTROL-SERVICE CONTRACTS	150,000	154,505	150,000	190,702	150,000	
12-310-03500-51210	WINTER-WSIB	0	3,717	0	4,104	3,473.00	
12-310-03500-62100	WINTER CONTROL-SNOW REMOVAL HIRE TRUCKS	12,000	10,098	12,000	6,981	12,000	
12-310-03500-63020	WINTER CONTROL-MAIN-EQUIPMENT	10,000	42,453	10,000	26,624	10,000	
12-310-03600-51010	SAFETY DEVICES-WAGES	6,000	7,253	7,500	2,526	7,500.00	
12-310-03600-51130	SAFETY DEVICES-SERVICE CONTRACTS	75,000	77,698	75,000	76,156	75,000	
12-310-03600-51210	ROADS-SAFETY DEVICES-WSIB	0	147	0	88	55	
12-310-03600-62990	SAFETY DEVICES-OTHER EXPENSES	25,000	20,872	25,000	16,609	23,000	
12-310-03600-63150	SAFETY DEVICES-UTILITIES	10,000	7,124	10,000	8,748	10,000	
12-310-03700-51010	SIDEWALK MAINTENANCE-WAGES	17,696	8,626	18,200	12,293	8,790.00	
12-310-03700-51130	SIDEWALK MAINT - SERVICE CONTRACTS MT B & MEL	6,000	38,451	6,000	8,008	6,000	
12-310-03700-62320	SIDEWALK MTCE - LEGAL EXPENSES	10,000	2,616	10,000	1,338	10,000	
12-310-03700-62990	SIDEWALK MAINTENANCE-EXPENSES	33,000	9,689	33,000	13,189	33,000	
12-310-03700-63020	SIDEWALK MAINT - EQUIP REPAIRS	6,000	10,496	6,000	7,425	6,000	
12-310-03710-51010	WINTER SIDEWALK-WAGES F/T	12,731	15,081	14,000	13,567	14,266.00	
12-310-03710-51210	WINTER SIDEWALK-WSIB	0	170	0	147	152	
12-390-03900-62290	OFF STREET PARKING-EXPENSES	3,000	3,990	4,000	4,172	4,500	
OPERATING EXPENSES		2,784,920	2,484,466	2,829,931	2,755,159	2,817,958	(0.004)
CAPITAL REVENUES							
21-310-03100-40300	ROADS-ADMIN-CAPITAL REVENUE-CONTRIBUTED CAP	0	0	0	(1,464,450)	(100,000) DCs	
21-310-03100-40760	PW - TRANSFER FROM RESERVE FUNDS	(1,209,000)	0	(1,483,517)	(1,517,324)	(375,000) GT	
21-310-03100-40770	PW - TRANSFER FROM RESERVES	0	0	(186,483)	(39,500)		
21-310-03100-40800	ROADS - LOANS/DEBENTURES	(1,664,000)	(1,100,000)	0	0		
CAPITAL REVENUES		(2,873,000)	(1,100,000)	(1,670,000)	(3,021,274)	(475,000)	
CAPITAL EXPENSES							
22-310-03100-63083	P/W - WARD #1 REPAVING	225,000	38,157	225,000	225,084		
22-310-03100-63090	P/S-WARD 2 TAR & CHIP	375,000	373,094	375,000	366,752	375,000	
22-310-03700-63080	P/W-SIDEWALK UPGRADE	0	151	70,000	67,226		
22-310-03100-63101	P/W - BOWAN ST - MT BRDYGES	373,000	520,323	60,000	54,949		
22-310-03100-63102	P/W METCALFE/EGERTON/KING	700,000	29,476	600,000	1,822,125		

(As 2011 \$366,752
for GT funds for rd impr.)

22-310-03100-63103	ROADS-MOLNAR INDUSTRIAL PARK				5,787	
22-310-03100-63105	ROADS CAPITAL - QUEEN ST	0	0	15,000	23,417	0
22-310-03100-63106	ROADS CAPITAL - PRINCESS/KEEFER/BURNS	0	0	300,000	18,114	
22-310-03100-63104	ROADS - 2010 ENGINEERING	0	8,620	40,000	48,796	
	ROADS- OXFORD-RICHMOND-RAILWAY AVE.					
	STORM WATER MANAGEMENT MASTER PLAN					100,000
CAPITAL EXPENSES		1,673,000	969,821	1,685,000	2,632,250	475,000
DEBT REPAYMENT						
12-310-03100-60510	ROADS - DEB PMY - INTEREST	13,000	6,948	0	0	
12-310-03100-60520	ROADS - DEB PMT - PRINCIPAL	555,800	555,800	137,500	137,500	137,500
		568,800	562,748	137,500	137,500	137,500
		=====	=====	=====	=====	=====
		2,148,470	2,876,276	2,982,431	2,383,333	2,950,308

* 2012 Actuals

09/16/11

**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

		2010		2011		2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET @ Apr 3
FLEET BUDGET						
CAPITAL REVENUES						
21-310-03100-40420	P/W-SALE OF EQUIPMENT	(\$4,000)	(\$2,261)	\$0	(\$2,000)	
11-300-03000-40660	FLEET- TRI TWP ARENA VEHICLE LEASE PAYMENT	0	(960)	0	(3,000)	
21-300-03000-40770	FLEET - TRANSFER FROM FLEET RESERVE	(356,000)	(416,547)	(380,000)	(424,511)	(477,000)
CAPITAL REVENUES		(360,000)	(419,768)	(380,000)	(429,511)	(477,000)
CAPITAL EXPENSES						
22-300-03000-63330	FLEET- WORKS DEPARTMENT	0	192,086	0	0	340,000.00
22-300-03100-63330	FLEET- ROADS DEPARTMENT	310,000	192,898	220,000	383,235	
22-300-04100-63330	FLEET- ENVIRONMENTAL	0	82	25,000	17,322	66,000.00
22-300-06100-63330	FLEET- RECREATION	0	0	135,000	576	26,000.00
22-300-06200-63320	FLEET- REPLACEMENT- PARKS	50,000	31,481	0	0	25,000.00
22-300-06430-63330	FLEET - TRI TWP ARENA				28,378	
	FLEET - CEMETERY					20,000.00
CAPITAL EXPENSES		360,000	416,547	380,000	429,511	477,000
SURPLUS/DEFICIT						
		0	(3,221)	0	0	0
Works Department - 1 tandem plow truck, 1 loader, 1 4x4 pick-up						
Environmental - 1 1-ton chassis, 1 1/2-ton pick-up						
Recreation - 1 3/4-ton pick-up						
Parks - 1 mower						
Cemetery - 1 mower						

0

1/11/2011

**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

		2010		2011		2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET @ Apr 3
STREETLIGHT BUDGET						
OPERATING REVENUES						
11-380-01400-40160	MUNICIPAL TAXES-WARD 1 STREET LIGHTS	(\$135,000)	(\$135,000)	(\$140,000)	(\$140,000)	(\$155,000)
11-380-03800-40780	STREETLIGHTS - STRATHROY T/F FROM SURPLUS	(18,027)	0	(19,144)	(16,057)	(9,850)
11-381-01400-40160	MUNICIPAL TAXES-MT BRYDGES S.A.R.	(15,000)	(15,000)	(16,000)	(16,000)	(21,000)
11-381-03820-40780	STREETLIGHTS - MT BRYDGES T/F FROM SURPLUS	(3,343)	0	(2,893)	(5,734)	0
11-383-01400-40160	MUNICIPAL TAXES-MELBOURNE S.A.R.	(3,000)	(3,000)	(4,350)	(4,350)	(4,400)
11-383-03830-40780	STREETLIGHTS - MELBOURNE T/F FROM SURPLUS	(650)	0	590	491	
	STREET LIGHTS - CAMPBELLVALE					(500)
OPERATING REVENUE		(175,020)	(153,000)	(181,797)	(181,650)	(190,750)
OPERATING EXPENSES						
12-380-03800-62210	STREETLIGHTS-STRATHROY SUPPLIES & MAINT	45,185	32,921	46,540	38,301	45,350
12-380-03800-63150	STREETLIGHTS-STRATHROY-HYDRO CHARGES	107,842	101,580	111,077	114,207	116,000
12-380-03810-63150	STREETLIGHTS - STRATHROY (SAXONVILLE) - HYDRO	0	1,483	1,527	2,066	3,500
12-382-03820-62210	STREETLIGHTS-MTB-SUPPLIES & MAIN	4,730	7,539	4,872	5,305	5,200
12-382-03820-63150	STREETLIGHTS-MTB-HYDRO CHARGES	13,241	11,990	13,638	15,637	15,000
12-382-03821-63150	STREET LIGHTS - PARKHOUSE DR HYDRO CHARGES	372	357	383	792	800
12-383-03830-62210	STREETLIGHTS-MEL-SUPPLIES & MAIN	920	2,056	948	464	1,000
12-383-03830-63150	STREETLIGHTS-MEL-HYDRO CHARGES	2,730	3,182	2,812	3,395	3,400
12-384-03840-62210	STREETLIGHTS - CAMPBELLVALE	0	0	3,800	3,800	500
OPERATING EXPENSES		175,020	161,108	185,597	183,967	190,750
SURPLUS/DEFICIT		0	8,108	3,800	2,317	0

Front and Frank Street signal boxes to be replaced, \$10,000. capital, funding from reserves

12/19/2011

**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

		2010		2011		2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET @ Apr 3
CEMETERY OPERATIONS						
OPERATING REVENUES						
11-560-05600-40340	FEES-CEMETERY BURIALS	(\$45,000)	(\$42,527)	(\$45,000)	(\$38,225)	(\$45,000)
11-560-05600-40400	FEES-SALE OF CEMETERY PLOTS	(25,000)	(44,625)	(28,000)	(21,840)	(28,000)
11-560-05600-40410	FEES-CEMETERY VAULT INSTALLATION	(10,000)	(12,150)	(10,000)	(9,000)	(10,000)
11-560-05600-40430	FEES-CEMETERY LANDSCAPING	(4,000)	(5,121)	(4,000)	(2,858)	(3,000)
11-560-05600-40500	INTEREST INCOME-CEMETERY TRUST FUND INTE	(15,000)	(8,084)	(15,000)	(771)	(15,000)
11-560-05600-40660	FEES - ALL SAINTS CEMETERY CONTRACT FEES	(15,000)	(19,350)	(15,000)	(28,200)	(15,000)
OPERATING REVENUE		(114,000)	(131,857)	(117,000)	(100,894)	(116,000)
OPERATING EXPENSES						
12-560-05600-51010	CEMETERY-WAGES-F/T	94,572	94,657	96,290	96,202	98,200
12-560-05600-51050	CEMETERY-WAGES-P/T	18,000	20,160	20,000	29,328	26,000
12-560-05600-51120	CEMETERY-BOARD REMUNERATION	300	0	0	0	
12-560-05600-51200	CEMETERY-PAYROLL BENEFITS	27,250	27,584	29,307	30,222	30,000
12-560-05600-51210	CEMETERY-WSIB	0	2,136	2,500	2,666	2,600
12-560-05600-51300	CEMETERY-CLOTHING ALLOWANCE	1,050	909	1,050	972	1,150
12-560-05600-51360	CEMETERY-MEMBERSHIP,DUES	250	199	250	164	200
12-560-05600-51410	CEMETERY-CONFERENCES, CONVENTIONS	500	0	0	0	0
12-560-05600-51420	CEMETERY-SEMINARS, TRAINING, MEETINGS	250	0	250	105	250
12-560-05600-51430	CEMETERY-TRAVEL (VEHICLE ALLOW)	3,650	3,406	3,750	3,836	3,825
12-560-05600-60760	CEMETERY-EQUIP RESERVE ALLOCATION	10,560	10,560	10,560	10,560	10,560
12-560-05600-62010	CEMETERY-OFFICE SUPPLIES	500	405	500	4	500
12-560-05600-62040	CEMETERY-PROVINCIAL BURIAL PERMIT FEE	800	545	600	515	500
12-560-05600-62130	CEMETERY-PROPERTY INSURANCE	1,765	1,765	1,861	1,861	1,906 ACTUAL
12-560-05600-62250	CEMETERY-MONUMENT ENGRAVING	1,500	2,450	1,500	760	1,000
12-560-05600-62280	CEMETERY - WRITE OFFS	0	0	0	450	
12-560-05600-63020	CEMETERY-EQUIPMENT MAINTENANCE	9,000	7,764	8,000	5,823	8,000
12-560-05600-63040	CEMETERY-BUILDING MAINTENANCE	1,800	629	1,800	1,257	750
12-560-05600-63050	CEMETERY-GROUND SUPPLIES, MAINTENANCE	9,000	13,164	8,000	8,944	8,000
12-560-05600-63110	CEMETERY - FUEL	5,800	6,234	6,300	5,872	6,500
12-560-05600-63150	CEMETERY-UTILITIES - HYDRO	5,500	4,717	5,500	5,118	5,000
12-560-05600-63320	CEMETERY-SMALL EQUIP PURCHASE	1,500	650	1,000	1,141	1,000
12-560-05610-63050	CAMPBELL CEM (AMIENS)-GROUNDS MAINTENANCE	1,400	1,400	1,400	1,400	1,400
12-560-05620-63050	CAMPBELL CEM (CENTURY)-GROUNDS MAINTENANCE	6,000	3,475	4,525	1,775	2,000
12-560-05630-63050	HESS CEMETERY -GROUNDS MAINTENANCE	100	108	100	0	100
12-560-05640-63050	McLEAN CEMETERY -GROUNDS MAINTENANCE	100	0	100	0	100
OPERATING EXPENSES		201,147	202,917	205,143	208,975	209,541
CAPITAL REVENUES						
21-560-05600-40420	CEMETERY - SALE OF EQUIPMENT	0	0	0	(2,700)	0
21-560-05600-40770	CEMETERY - TF FROM RESERVES	(7,800)	0	(10,000)	(10,000)	(5,800)
CAPITAL REVENUES		(7,800)	0	(10,000)	(12,700)	(5,800)
CAPITAL EXPENSES						
22-560-05600-63300	CEMETERY - CAPITAL EXPENSES	13,204	3,590	20,000	14,132	10,000
CAPITAL EXPENSES		13,204	3,590	20,000	14,132	10,000
DEBT REPAYMENT						
12-560-05600-60510	CEMETERY - DEB PMT - INTEREST	180	180	0	0	0
12-560-05600-60520	CEMETERY - DEB PMT - PRINCIPAL	3,600	3,600	0	0	0
DEBT REPAYMENT		3,780	3,780	0	0	0
SURPLUS/DEFICIT						
		96,331	78,430	98,143	109,513	97,741
-0.41%						
13-000-00000-00411	DUE(To)/FROM TRUSTS (CARE & MTCE)	0	(3,950)	0	(2,250)	0

Updated 2011 Actuals to Nov 18th requested by AT - KM

12/19/2011

**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

		2010		2011		2012	2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET	BUDGET @ Apr 3
SOLID WASTE PICKUP AND DISPOSAL							
OPERATING REVENUES							
11-450-04500-40307	REFUSE - MULTI RESIDENTIAL BIN FEES	(\$25,000)	(\$24,873)	(\$25,000)	(\$25,593)	(\$26,000)	-26000
11-450-04500-40400	REFUSE - BAG TAG SALES	(465,000)	(454,445)	(487,500)	(470,371)	(400,000)	(470,000)
	REFUSE - AUTOMATION					(50,000)	0
11-450-04511-40308	WARD1 WASTE TIPPING FEES	(15,000)	(58,838)	(55,000)	(83,321)	(62,000)	(82,000)
11-450-04511-40245	W1 TF STATION - ONT TIRE STEWARDS	0	(2,489)	(3,000)	(1,532)	(2,500)	(2,500)
11-450-04512-40308	WARD 2 WASTE TIPPING FEES	(20,000)	(9,630)	(9,000)	(15,996)	(10,000)	(12,000)
11-450-04512-40245	W2 TF STATION - ONT TIRE STEWARDS	0	(3,633)	(3,500)	(271)	(3,000)	(3,000)
11-450-04511-40246	SOLID WASTE-ELECTRONICS REVENUE				(3,342)	(3,000)	(3,000)
11-450-04520-40240	RECYCLING - WDO FUNDING	(50,000)	(62,042)	(142,604)	(131,907)	(75,000)	(75,000)
11-450-04520-40400	RECYCLING - BLUE BOX/COMPOSTER SALES	(3,000)	(1,974)	(1,500)	(1,648)	(1,500)	(1,500)
OPERATING REVENUE		(578,000)	(617,924)	(727,104)	(733,981)	(633,000)	(675,000)
OPERATING EXPENSES							
12-450-04500-51010	REFUSE-ADMIN WAGES	16,339	11,467	12,697	36,911	33,416	33,416
12-450-04500-51200	REFUSE-ADMIN BENEFITS	0	3,194	7,915	10,321	8,074	10,025
12-450-04500-51210	SOLID WASTE--WSIB	0	159	739	778	754	754
12-450-04500-62100	REFUSE COLLECT/DISPOSAL	25,000	7,479	10,000	9,238	8,000	8,000
12-450-04500-62210	LANDFILL - WARD 1 TRANSFER STATION EXPENSE	0	25	0	0		
12-450-04500-62290	REFUSE - OTHER EXP	2,000	4,671	5,000	10,232	5,000	5,000
12-450-04510-62210	BLUE BOX/TAG EXP	6,000	6,790	6,000	2,788	3,000	3,000
12-450-04510-62300	BRA COLLECTION & RECYCLING CONTRACT	836,516	864,194	892,366	892,375	896,358	896,358
12-450-04511-62210	LANDFILL - WARD 2 TRANSFER STATION EXPENSE	45,000	63,021	50,000	93,626	50,000	50,000
12-450-04512-62210	LANDFILL - WARD 1 TRANSFER STATION EXPENSE	40,000	180,942	45,000	214,204	120,000	120,000
22-450-04511-62210	SOLID WASTE--WARD 2 LANDFILL CLOSURE	0	0	200,000	25,499		
OPERATING EXPENSES		970,855	1,141,942	1,229,717	1,295,972	1,124,601	1,126,553
SURPLUS/DEFICIT		392,855	524,018	502,613	561,991	491,601	451,553
CAPITAL EXPENSES							

Automated collection is deferred to 2013. Implemented too late to levy on tax bills for 2012.

1/27/2011

**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

		2010		2011		2012	2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET	BUDGET
							@ Apr 3
LIBRARY OPERATIONS							
OPERATING REVENUES							
11-660-06600-40390	LIBRARY BUILDING RENTAL FEES	(\$53,085)	(\$56,156)	(\$57,500)	(\$57,188)	(\$63,250) *	(\$63,834) ***
11-660-06610-40390	LIBRARY - COUNTY OFFICE - RENTAL	(21,025)	(21,614)	(22,154)	(22,011)	(22,154)	(22,553) ***
11-660-06620-40390	MTB LIBRARY - BUILDING RENT	(13,909)	(13,298)	(13,630)	(13,542)	(13,630)	(13,750) ***
OPERATING REVENUE		(88,019)	(91,068)	(93,284)	(92,741)	(99,034)	(100,137)
OPERATING EXPENSES							
12-660-06600-62130	LIBRARY- INSURANCE	5,737	5,737	3,500	3,500	3,850 **	3,583 *****
12-660-06600-62210	LIBRARY-SUPPLIES	500	0	500	228	500	500
12-660-06600-63040	LIBRARY-MAINTENANCE	29,000	27,917	29,500	25,045	32,450 **	32,450
12-660-06600-63150	LIBRARY-UTILITIES - HYDRO	14,000	9,943	11,000	9,195	12,100 **	12,100
12-660-06600-63160	LIBRARY-UTILITIES - NATURAL GAS	0	1,779	3,000	2,245	3,300 **	3,300
12-660-06600-63042	LIBRARY - STRATHROY - BUILDING RENOVATION	8,500	6,473	8,500	8,486	8,500	8,500
12-660-06610-63040	CYT LIBRARY/MUSEUM - MAINTENANCE	12,000	12,471	14,500	14,219	14,500	14,500
12-660-06610-63150	CTY LIBRARY/MUSEUM - UTILITIES - HYDRO	5,500	5,211	5,500	5,025	5,500	5,500
12-660-06620-62130	MTB LIBRARY-PROPERTY INSURANCE	784	784	964	964	964	1,129 *****
12-660-06620-63040	MTB LIBRARY-MAINTENANCE	9,000	8,297	9,000	8,607	9,000	9,000
12-660-06620-63150	MTB LIBRARY-UTILITIES	2,100	2,774	2,100	2,489	2,100	2,100
12-660-06620-63160	MT BRYDGES LIBRARY - NATURAL GAS	1,300	0	1,300	0	1,300	1,300
12-660-06620-63170	MT BRYDGES LIBRARY - WATER/SEWER	400	0	400	0	400	400
12-660-06630-63040	MELB LIBRARY-MAINTENANCE	1,500	1,387	1,500	1,115	1,500	1,500
12-661-06610-62210	LIBRARY - COUNTY- GENERAL SUPPLIES	700	0	500	469	500	500
OPERATING EXPENSES		91,021	82,773	91,764	81,587	96,464	96,362
CAPITAL REVENUES							
21-650-06500-40800	TRANSFER FROM RESERVE (DONATION)	0	0	0	0	0	(20,000)
	LIBRARY -LOANS/DEBENTURES	0	0	(440,500)	0	0	(460,500) *****
CAPITAL REVENUES		0	0	(440,500)	0	0	0 (480,500)
CAPITAL EXPENSES							
22-660-06600-63350	LIBRARY - CAPITAL EXPENSES	2,500	1,298	440,500	4,415		476,085 *****
CAPITAL EXPENSES		2,500	1,298	440,500	4,415	0	476,085
LOAN REPAYMENT							
12-660-06600-60520	LIBRARY/MUSEUM - COUNTY LOAN PAYMENT	54,167	54,167	54,167	55,865	111,730	111,730
LOAN REPAYMENT		54,167	54,167	54,167	55,865	111,730	111,730
SURPLUS/DEFICIT							
		59,669	47,170	52,647	49,126	109,160	103,540

* Outlines potential increased lease revenue related to expansion of building - TBD

** Outlines potential increased costs related to expansion of building - TBD

*** Based on recent info from County

**** Brought forward from 2011

***** 2012 Actuals

09/16/11

**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

	2010		2011		2012	2012
	BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET	BUDGET @ Apr 3
MUSEUM OPERATIONS						
OPERATING REVENUES						
11-650-06500-40220						
GRANTS-MUSEUM-OPERATING GRANTS-PROV	(\$14,200)	(\$14,238)	(\$14,953)	(\$14,953)	(\$14,238)	(\$14,238)
MUSEUM-MUSEUM ASSISTANCE PROGRAM GRANT				(\$11,430)	(\$24,849) *	(\$24,849)
MUSEUM - EMPLOYMENT GRANTS	\$0	\$0	\$0	(\$2,512)		
11-650-06500-40330						
FEES-MUSEUM MEMBERSHIPS	(300)	(280)	(300)	(440)	(300)	(300)
11-650-06500-40610						
OTHER REVENUE-MUSEUM DONATIONS	(3,500)	(593)	(2,500)	(673)	(2,500)	(2,500)
11-650-06500-40690						
MUSEUM - MISCELLANEOUS REVENUE	(2,000)	0	(500)	(1,291)	(500)	(500)
11-650-06500-40611						
2011 CURRIE PROJECT DONATION FROM RESERVES				-	-	(8,607) FROM 2011
11-650-06500-40611						
MUSEUM - CURRIE EXHIBIT PROJECT - DONATION				(20,000)		
11-650-06500-40612						
MUSEUM - SPECIAL PROJECT DONATION						
11-650-06500-40612						
MUSEUM - INTERACTIVE DISPLAY - DONATION					(15,000) **	(15,000)
OPERATING REVENUE	(20,000)	(15,111)	(18,253)	(51,299)	(57,387)	(65,994)
OPERATING EXPENSES						
12-650-06500-51010						
MUSEUM-WAGES-F/T	75,547	81,423	83,965	92,746	89,337 ***	89,337
12-650-06500-51050						
MUSEUM-WAGES-P/T	0	5,172	0	2,612	0	
12-650-06500-51120						
MUSEUM BOARD-REMUNERATION	3,875	2,667	2,800	1,557	2,800	2,800
12-650-06500-51200						
MUSEUM-PAYROLL BENEFITS	19,047	18,476	19,625	22,070	22,334	26,802 TO REFLECT 30%
12-650-06500-51210						
MUSEUM - WSIB	1,405	275	297	319	297	297
12-650-06500-51360						
MUSEUM-MEMBERSHIP/DUES	500	412	500	608	600	600
12-650-06500-51410						
MUSEUM-CONFERENCES/CONVENTIONS	1,500	1,103	800	157	800	800
12-650-06500-51420						
MUSEUM-SEMINARS, TRAINING, MEETINGS	1,000	465	1,000	860	1,000	1,000
12-650-06500-51430						
MUSEUM-TRAVEL EXPENSES	1,000	694	1,000	1,123	1,000	1,000
12-650-06500-60760						
MUSEUM - TRANSFER TO RESERVES				28,607		
12-650-06500-62010						
MUSEUM-OFFICE SUPPLIES	500	489	500	468	500	500 was \$5K
12-650-06500-62020						
MUSEUM-BOOKS, PERIODICALS	75	56	75	60	75	75
12-650-06500-62060						
MUSEUM-PRINTING, COPYING	500	392	500	587	500	500
12-650-06500-62070						
MUSEUM-POSTAGE/COURIER	100	71	100	54	100	100
12-650-06500-62120						
MUSEUM-PROMOTION, PUBLIC RELATIONS	6,000	5,754	5,000	3,880	5,000	5,000
12-650-06500-62130						
MUSEUM-PROPERTY INSURANCE	2,058	2,058	3,734	3,734	3,734	3,875 ACTUAL
12-650-06500-62150						
MUSEUM-HERITAGE/SPECIAL EVENTS	2,000	870	2,000	319	2,000	2,000
12-650-06500-62160						
MUSEUM - SPECIAL PROJECT EXPENSES						
12-650-06500-62250						
MUSEUM-EXHIBIT EXPENSES	5,000	3,512	5,000	6,842	5,000	5,000
12-650-06500-62320						
MUSEUM-LEGAL FEES	500	0	500	0	500	500
12-650-06500-62990						
MUSEUM-OTHER EXPENSES	500	210	500	446	500	500
12-650-06500-63020						
MUSEUM-EQUIPMENT MAINTENANCE	1,500	3,052	2,500	4,429	2,500	3,500 TO REFLECT ACTUAL
12-650-06500-63040						
MUSEUM-PROPERTY MAINTENANCE	6,500	5,061	5,500	5,187	5,500	5,500
SPECIAL PROJECTS						
12-650-06500-65011						
MUSEUM - CURRIE EXHIBIT PROJECT - EXPENSES				2,822	24,849	33456 TO USE 2011 UNSPENT FUNDS
12-650-06500-65012					15,000	15000
OPERATING EXPENSES	129,107	132,212	135,896	179,487	183,926	198,142
SURPLUS/DEFICIT	109,107	117,101	117,643	128,188	126,539	132,148

* Museum Assistance Program grant (3-year project)

** Donation from Museum Foundation towards renovation expenses (2011) and interactive touchscreen kiosk project (2012)

12/19/2011

**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

		2010		2011		2012	2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET	BUDGET @ Apr 3
CULTURE & RECREATION							
OPERATING REVENUES							
11-600-06000-40690	REC ADMIN-MISCELLANEOUS REVENUE	(\$500)	\$0	(\$500)	(\$100)	(\$500)	(\$500)
11-610-06100-40360	SALE OF SERVICES-GENERAL PROGRAMS	(500)	0	(500)	0		
11-610-06110-40230	GRANTS-CAN I PLAY TOO	(6,000)	(6,800)	(6,000)	(1,000)	(6,000)	(6,000)
11-610-06120-40360	SALE OF SERVICES-BADMINTON PROGRAM	(1,000)	(752)	(1,000)	(976)	(1,000)	(1,000)
11-610-06130-40360	SALE OF SERVICES-VOLLEYBALL PROGRAM	(4,500)	(3,229)	(4,500)	(5,104)	(4,500)	(4,500)
11-610-06140-40360	SALE OF SERVICES-BASKETBALL PROGRAM	(1,000)	(840)	(1,000)	(571)	(1,000)	(1,000)
11-610-06140-40360	SALE OF SERVICES-DODGEBALL PROGRAM					(4,500)	0 covered in facility rental
OPERATING REVENUE		(13,500)	(11,621)	(13,500)	(7,751)	(17,500)	(13,000)
OPERATING EXPENSES							
12-610-06100-51010	CULTURE, RECREATION-WAGES-F/T	111,146	106,671	114,334	109,597	116,346	103,435
12-610-06100-51050	CULTURE, RECREATION-WAGES-P/T	0	5,158	0	5,154	0	
12-610-06100-51120	CULTURE, RECREATION-REMUNERATION	3,000	3,000	3,000	1,350	3,000	3,000 CDAC?
12-610-06100-51200	CULTURE, RECREATION-PAYROLL BENEFITS	27,000	25,378	28,583	29,065	29,087	31,031
12-610-06100-51210	RECREATION PROGRAMS- WSIB	0	1,776	0	2,119	0	0
12-610-06100-51360	CULTURE, RECREATION-MEMBERSHIPS, DUES	1,000	1,048	1,000	886	1,000	1,000
12-610-06100-51420	CULTURE, RECREATION-SEMINARS, TRAINING, MEE	1,800	2,239	1,800	0	1,800	1,800
12-610-06100-51430	CULTURE, RECREATION TRAVEL EXPENSES	1,500	2,226	1,500	26	2,000	2,000
12-610-06100-62010	CULTURE, RECREATION-OFFICE SUPPLIES	700	743	700	280	700	700
12-610-06100-62250	CULTURE, RECREATION-GENERAL PROGRAM EXPENSES	5,250	1,763	5,250	2,794	5,250	5,250
12-610-06100-62290	REC ADMIN-MISCELLANEOUS EXPENSE	2,000	9,221	2,000	5,274	2,000	2,000
12-610-06110-60630	CULTURE, RECREATION-SUBSIDY-CAN I PLAY TOO	6,000	4,391	6,000	2,801	6,000	6,000
OPERATING EXPENSES		159,396	163,614	164,167	159,346	167,183	156,216
DEBT REPAYMENT							
SURPLUS/DEFICIT							
		145,896	151,993	150,667	151,595	149,683	143,216

Note 1: Added revenue from successful Dodgeball program at WMMC which started in late September.

2/10/2012

The Municipality of Strathroy-Caradoc
2012 Budget Working Paper

		2010		2011		2012	2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET	BUDGET
@ Apr 3							
ARENA OPERATIONS							
OPERATING REVENUES							
11-640-06400-40420	ARENA - SURCHARGE FOR FUTURE CAPITAL	(\$20,000)	(\$12,837)	(\$20,000)	(\$18,375)	(\$20,000)	(\$20,000)
11-640-06410-40300	WMMC - SOCAN REVENUE	(100)	0	(100)	0		
11-640-06410-40320	WMMC-SALE OF SERVICES-SIGN ADVERTISING	(8,500)	(7,389)	(8,500)	(5,574)	(8,500)	(8,500)
11-640-06410-40390	WMMC-AUDITORIUM RENTAL	(3,000)	(56)	(16,100)	(4,792)	(8,000)	(8,000)
11-640-06410-40391	WMMC-FEES-ARENA ICE RENTAL	(197,000)	(124,452)	(205,000)	(182,329)	(175,000)	(175,000)
11-640-06410-40690	WMMC - MISCELLANEOUS REVENUE	(2,000)	0	(2,000)	(595)		
11-640-06420-40300	GEMINI - SOCAN REVENUE	(100)	0	(100)	0		
11-640-06420-40320	GEM-ADVERTISING	(18,000)	(16,555)	(18,000)	(17,581)	(18,000)	(18,000)
11-640-06420-40390	GEM-AUDITORIUM RENTALS	(6,500)	(2,820)	(6,500)	(4,350)	(3,500)	(3,500)
11-640-06420-40391	GEM-ICE RENTALS	(586,000)	(554,211)	(592,000)	(568,404)	(550,000)	(550,000)
11-640-06420-40690	GEMINI - MISCELLANEOUS REVENUE	0	(475)	0	(137)		
OPERATING REVENUE		(841,200)	(718,795)	(868,300)	(802,137)	(783,000)	(783,000)
OPERATING EXPENSES							
12-640-06400-51010	ARENA-WAGES F/T	0	147	0	0		
12-640-06400-51200	ARENA-PAYROLL BENEFITS	0	(838)	0	11,049		
12-640-06400-51130	GEMINI ARENA -- CONTRACTED WORK	0	0	0	5,715		
12-640-06400-60760	ARENA - TRANSFERS TO ARENA CAPITAL RESERVE	20,000	12,837	20,000	18,375	20,000	20,000
12-640-06400-62010	ARENA-OFFICE SUPPLIES	0	317	0	0		
12-640-06400-62282	ARENA-CASH OVER/UNDER	0	(14)	0	0		
12-640-06410-51010	WMMC ARENA-WAGES-F/T	137,033	61,071	143,965	95,249	147,237	152,307
12-640-06410-51050	WMMC ARENA-WAGES-P/T	8,580	4,838	13,860	14,679	13,860	13,860
12-640-06410-51200	WMMC ARENA-PAYROLL BENEFITS	41,800	17,750	41,541	30,323	41,541	48,022
12-640-06410-51210	WMMC ARENA - WSIB	0	1,393	0	2,660	1,500	3,000
12-640-06410-51300	WMMC ARENA-CLOTHING	2,500	2,310	2,500	3,228	2,500	2,500
12-640-06410-51360	WMMC-MEMBERSHIPS,DUES	200	125	200	275	300	300
12-640-06410-51420	WMMC-TRAINING	2,000	809	2,000	130	2,000	2,000
12-640-06410-62010	WMMC-OFFICE SUPPLIES	500	756	500	1,727	500	500
12-640-06410-62040	WMMC-LICENCES & PERMITS	1,000	693	1,000	2,701	1,900	3,000
12-640-06410-62100	WMMC ARENA-WASTE DISPOSAL	2,300	512	2,300	1,525	1,500	1,500
12-640-06410-62110	WMMC-JANITORIAL SUPPLIES	5,500	9,238	5,500	5,461	5,500	5,500
12-640-06410-62120	WMMC ARENA-PROMOTION	1,000	1,118	2,000	4,050	1,000	1,000
12-640-06410-62130	WMMC ARENA-PROPERTY INSURANCE	9,942	9,942	18,816	17,321	17,841	19,571 ACTUAL
12-640-06410-62250	WMMC-PROGRAM EXPENSES	100	772	100	923	100	100
12-640-06410-62251	WMMC-SOCAN	200	0	200	0		
12-640-06410-62290	WMMC ARENA-OTHER COSTS	1,000	1,745	1,000	3,070	1,000	1,000
12-640-06410-62313	WMMC ARENA-LIABILITY INSURANCE	29,624	29,624	29,157	29,157	30,032	29,131 ACTUAL
12-640-06410-63010	WMMC - OFFICE EQUIPMENT MAIN	0	35	0	0		
12-640-06410-63020	WMID ARENA-EQUIPMENT MAINTENANCE	4,500	0	4,500	5,437	4,500	4,500
12-640-06410-63030	WMMC-ICE MACHINE	4,500	7,603	4,500	2,121	4,500	4,500
12-640-06410-63040	WMMC ARENA-BUILDING MAINTENANCE	18,000	17,801	18,000	23,056	10,000	13,000 added \$3,000
12-640-06410-63150	WMMC ARENA-UTILITIES-HYDRO	40,000	52,114	42,000	42,527	42,000	45,000 for annual
12-640-06410-63160	WMMC-UTILITIES-GAS	25,000	8,184	25,000	16,611	20,000	20,000 elevator
12-640-06410-63170	WMMC-UTILITIES-WATER	12,000	9,499	12,000	8,108	10,000	10,000
12-640-06410-63320	WMMC-REFRIGERATION PLANT	5,000	8,207	5,000	5,248	5,000	5,000
12-640-06420-51010	GEM ARENA-WAGES F/T	205,549	344,981	215,948	328,386	220,840	309,229
12-640-06420-51050	GEM ARENA-WAGES P/T	34,524	66,726	32,340	62,687	34,524	32,340
12-640-06420-51200	GEM ARENA-PAYROLL BENEFITS	65,800	90,942	60,609	100,141	60,892	98,005
12-640-06420-51210	GEMINI ARENA - WSIB	0	7,391	0	8,324	5,600	9,000
12-640-06420-51300	GEM ARENA-CLOTHING	3,200	3,178	3,200	4,273	3,200	3,200
12-640-06420-51360	GEM ARENA-MEMBERSHIPS,DUES	200	400	400	275	400	400
12-640-06420-51420	GEMINI-TRAINING	4,500	3,244	4,500	2,440	4,500	4,500
12-640-06420-51430	ARENAS - TRAVEL EXPENSES	0	683	0	0	3,000	3,000
12-640-06420-60500	GEMINI-DEBIT/CREDIT CARD MACHINE BANK CHARGES	3,000	0	3,000	0	3,000	0
12-640-06420-62010	GEM ARENA-OFFICE SUPPLIES	2,500	1,952	2,500	2,789	2,500	2,500
12-640-06420-62040	GEM ARENA-LICENCES & PERMITS	1,500	6,655	1,500	2,420	1,800	1,800
12-640-06420-62100	GEM ARENA-WASTE DISPOSAL	4,700	4,346	4,700	4,074	4,700	4,500
12-640-06420-62110	GEM ARENA-JANITORIAL SUPPLIES	6,500	10,408	6,500	6,292	6,500	6,700
12-640-06420-62120	GEM ARENA-PROMOTION	2,000	651	2,000	2,021	2,000	2,000
12-640-06420-62130	GEM ARENA-PROPERTY INSURANCE	13,969	13,969	20,294	20,294	20,903	21,343 ACTUAL
12-640-06420-62250	GEM ARENA-PROGRAM EXPENSES	3,000	2,876	3,000	1,846	3,000	3,000
12-640-06420-62290	GEM ARENA-OTHER COSTS	2,500	17,455	2,500	6,487	2,500	2,500
12-640-06420-62313	GEM ARENA - LIABILITY INSURANCE	20,032	20,032	20,032	20,032	20,633	20,032 ACTUAL
12-640-06420-63010	GEM ARENA-OFFICE EQUIPMENT MAIN	500	187	500	587	500	500
12-640-06420-63020	GEM ARENA-EQUIPMENT MAINTENANCE	7,000	9,220	7,000	9,376	7,000	7,000
12-640-06420-63030	GEM ARENA-ICE MACHINE	2,500	6,706	2,500	7,149	2,500	2,500
12-640-06420-63040	GEM ARENA-BLDG MAINT	20,000	41,086	20,000	31,472	20,000	20,000
12-640-06420-63050	GEMINI-JOINT USE COSTS	8,000	16,940	12,000	19,257	12,000	18,000
12-640-06420-63150	GEM ARENA-UTILITIES	145,000	134,416	145,000	133,922	135,000	140,000
12-640-06420-63160	GEM ARENA-UTILITIES-GAS	50,000	39,286	42,000	33,875	40,000	40,000
12-640-06420-63170	GEM ARENA-UTILITIES-WATER	17,000	20,050	18,500	15,672	30,000	20,000
12-640-06420-63320	GEM ARENA-REFRIGERATION PLANT	5,500	11,931	5,500	9,852	5,500	6,500
OPERATING EXPENSES		1,001,253	1,134,299	1,031,662	1,184,669	1,037,303	1,183,840
CAPITAL REVENUES							
21-640-06400-40760	ARENAS - TRANSFER FROM CAPITAL RESERVE	0	0	(86,300)	(30,539)		(65,000)
21-640-06410-40250	WMMC - RINC GRANT #1	(1,729,600)	(335,250)	0	(2,990,350)		
21-640-06410-40260	WMMC - RINC GRANT #2	(1,824,000)	(228,000)	0	0		
21-640-06410-40800	WMMC - LOANS/DEBENTURES	(1,776,800)	0	0	0		
21-640-06410-40610	WMCC - CAPITAL DONATIONS	0	0	0	(43,969)		
21-640-06410-40230	WMMC - DONATION SPORTING EQUIPMENT	0	0	0	(8,000)		
CAPITAL REVENUES		(5,330,400)	(563,250)	(86,300)	(3,072,858)	0	(65,000)

CAPITAL EXPENSES						
22-640-06400-62010	REC-OFFICE EQUIPMENT	0	0	5,100	5,107	
22-640-06410-63320	REC- CAPITAL EQUIPMENT	0	0	12,800	5,349	
22-640-06410-63340	WMMC CAPITAL IMPROVEMENTS	0	0	75,000	84,030	
22-640-06410-63341	WMMC - RINC GRANT #1 EXPENSES	2,594,400	5,051,292	250,000	674,785	
22-640-06410-63342	WMMC - RINC GRANT #2 EXPENSES	2,736,000	0	0	0	
22-640-06420-63340	GEMINI CONDENSOR	15,000	44,009	21,000	10,303	65,000
CAPITAL EXPENSES		5,345,400	5,095,301	363,900	779,574	0
12-640-06410-60520	WMMC - LOAN PAYMENT	0	0	137,475	137,475	274,949
SURPLUS/DEFICIT		175,053	4,947,555	578,437	(1,773,277)	529,252

Note 1: Ice time down due to reduced ice demand across region.

Note 2: Ice rates could be raised higher to make up part of shortfall (see proposed Fees & Service Charges document) or new rates apply in January and not Sept could realize about \$8-10,000

Note 3: Based on changing market demand, Dept could consider reducing summer ice program and further consolidation of winter programs.

Note 4: Insurance estimated at 3% increase.

Note 5: Community groups receive free use (e.g. Air Cadets, Minor Hockey) to assist them.

Note 6: Expenditure overages due mostly to unbudget repairs or MoL orders last couple of years.

Note: Reduce full-time staff by 34 weeks = \$37,900 (re-hire Sept 2012)

Note: WMMC to remain closed May-Sept except for special events or occasional use depending upon staff availability

Note: February found it necessary to replace condenser at Gemini - funded from Arena Capital Reserve

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**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

		2010		2011		2012	2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET	BUDGET @ Apr 3
PARK OPERATIONS							
OPERATING REVENUES							
11-620-06200-40390	FEES-PARK RENTAL	(\$1,600)	(\$952)	(\$1,600)	(\$752)	(\$1,600)	(\$1,600)
11-620-06200-40221	PARKS-WARD 1-EMPLOYMENT GRANTS				(\$4,556)		
11-620-06200-40770	PARKS-WARD 1-TRANSFER FROM RESERVES				\$0		
11-620-06200-40690	PARKS 1-MISCELLANEOUS REVENUE	(18,000)	(15,611)	(15,000)	(14,826)	(15,000)	(10,000)
OPERATING REVENUE		(19,600)	(16,563)	(16,600)	(20,134)	(16,600)	(11,600)
OPERATING EXPENSES							
12-620-06200-51010	PARKS-WAGES-F/T	127,407	119,236	132,839	116,187	132,979	116,276
12-620-06200-51050	PARKS-WAGES-P/T	61,947	66,808	52,098	54,827	54,262	23,232
12-620-06200-51200	PARKS-PAYROLL BENEFITS	41,250	44,043	39,462	35,921	39,949	38,368
12-620-06200-51210	PARKS -- WSIB	0	3,683	0	3,894	3,300	3,800
12-620-06200-51420	PARKS - TRAINING	200	428	200	0	200	200
12-620-06200-51430	PARKS - WARD 1-TRAVEL EXPENSES	0	1,434	0	0		
12-620-06200-62040	PARKS-LICENCES & PERMITS	400	350	400	424	400	400
12-620-06200-62100	PARKS-WASTE DISPOSAL	1,500	1,464	1,500	796	1,500	1,500
12-620-06200-62110	PARKS 1-JANITORIAL SUPPLIES	1,500	1,540	1,500	2,367	1,500	2,500
12-620-06200-62112	PARKS 1-JOINT USE COSTS	7,000	3,835	7,000	8,301	7,000	7,000
12-620-06200-62130	PARKS-PROPERTY INSURANCE	8,392	8,392	10,337	8,617	9048	9048
12-620-06200-62290	PARKS-OTHER EXPENSES	1,800	12,984	1,800	15,380	1,800	1,800
12-620-06200-62313	PARKS-LIABILITY INSURANCE	4,452	4,452	4,452	4,452	4436	4436
12-620-06200-63020	PARKS-EQUIPMENT MTCE	6,000	8,315	6,000	5,113	6,000	8,000
12-620-06200-63030	PARKS-VEHICLE MAINTENANCE	5,000	4,617	5,000	3,705	5,000	5,000
12-620-06200-63040	PARKS-PROPERTY MAINTENANCE	9,000	10,195	9,000	13,722	9,000	9,000
12-620-06200-63050	PARKS-GROUNDS MAINTENANCE	8,500	11,987	8,500	16,816	8,500	10,000
12-620-06200-63051	PARKS - WARD 1 - LIGHTS MTCE	2,500	5,632	2,500	1,712	2,500	2,500
12-620-06200-63052	PARKS - WARD 1 - RAILROAD MTCE	2,500	3,480	3,500	6,226	3,500	3,500
12-620-06200-63110	PARKS 1-FUEL	15,500	14,858	15,500	18,647	15,500	14,200
12-620-06200-63150	PARKS-UTILITIES	14,000	15,599	16,500	17,891	16,500	18,500
12-620-06200-63320	PARKS-VEHICLE/EQUIP LEASE	52,300	53,475	52,654	52,255	55,000	55,000
	PARKS - PAINT SOCCER NETS/GOALS					2,500	2,500
12-620-06205-62290	PARKS - STRATHROY RAILROAD/ALEXANDRA PARK	0	372	0	252		
12-620-06210-51050	PARKS - WARD 2 - CARETAKER	2,500	2,500	2,500	2,091	2,500	2,500
12-620-06210-62290	PARKS - MT BRYDGES PLAYGROUND	0	0	0	133	500	500
12-620-06210-62990	PARKS - WARD 2- OTHER COSTS	1,000	1,939	1,500	2,604	1,500	1,500
12-620-06210-63020	PARKS 2-DIAMOND MAIN/REPAIR	1,500	0	1,500	1,246	1,500	1,500
12-620-06210-63040	PARKS 2-	0	5,000	0	69		
12-620-06210-63050	PARKS 2-PROPERTY MAINTENANCE	8,000	2,720	8,000	10,176	8,000	8,000
12-620-06210-63150	PARKS 2-HYDRO	2,500	1,354	2,500	1,094	2,000	2,000
12-620-06210-64503	PARKS 2-GRASS CUTTING	22,000	26,609	26,000	28,927	26,000	29,000
12-620-06220-62290	PARKS - COMMUNITY CARES PROJECT	5,000	3,429	7,000	9,064	7,000	0
OPERATING EXPENSES		413,648	440,730	419,742	442,909	429,374	381,760
CAPITAL REVENUES							
21-620-06200-40770	TRANSFER FROM RESERVES	(74,891)	(40,641)	(20,000)	(3,712)		
21-625-06250-40610	STRATHROY SOCCER - YORK ST DONATIONS		(16,837)		(97,577)		
CAPITAL REVENUES		(74,891)	(57,478)	(20,000)	(101,289)	0	0
CAPITAL EXPENSES							
22-620-06200-60771	PARKS - WARD 1- T/F DEF PROJECT RESERVE	74,891	40,641	0	(7,900)		
22-620-06200-63350	PARKS1 - TRAIL DEVELOPMENT	10,000	10,000	0	0		
22-620-06200-63320	PARKS - WARD 1 & 2 FENCING	20,000	0	20,000	9,667		
22-620-06201-63320	PARKS - YORKVIEW PARK CAPITAL	0	23,702	0	97,577		
22-620-06204-63320	PARKS - WARD 1 - ALEXANDRA PARK IMPROVEMENTS	0	7,334	10,000	6,582		
22-620-06205-63320	SAULSBURY PARK/TENNIS COURTS	0	1,004	0	0		
CAPITAL EXPENSES		104,891	82,681	30,000	105,926	0	0
SURPLUS/DEFICIT		424,048	449,370	413,142	427,412	412,774	370,160

Note 1: In 2011 one part-time position was cut in half from 30 to 18 weeks. Cutting the rest would result in a saving of approximately \$11,600.

Impact to service level would be reduced grass cutting and trimming in spring and fall.

Note 2: Leaves one part-time seasonal position would remain for 30 weeks for grass cutting and trimming (\$26,000). Cutting would cause reduction in service levels.

Note 3: Difficult to reduce expenditures or change level of service without discussion with Council.

Note 4: Revenue sources could be explored like advertising, sponsorship and user fees.

Note 5: New line item added to paint the soccer goals at Cuddy Fields.

Note 6: Insurance estimated at 3% increase.

Note 7: Reduce commitment to BIA and others re: Community Cares Program

Note 8: Investigate contracting out grass cutting Ward 2 but would hurt TTA revenues.

Note 9: Remove portable washrooms from Cuddy, Yorkview and CCC saves about \$125/unit/month x 5 months.

* 2012 ACTUAL

Note: Reduced service level from 2 part-time summer staff to 1 in Ward 1.

Note: Eliminated 1 part-time summer staff 18 weeks saving = \$12,000 (service reduction in trimming and general mntnce)

Note: Summer seasonal 30 week position = 26,700

Note: Eliminate 30 weeks would result in large service reduction to cutting, trimming and general maintenance.

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		2010		2011		2012	2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET	BUDGET @ Apr 3
POOLS							
OPERATING REVENUES							
11-630-06300-40310	FEES-POOL ADMISSION	(\$4,000)	(\$4,158)	(\$4,400)	(\$5,934)	(\$5,500)	(\$5,500)
11-630-06300-40360	SALE OF SERVICES-SWIMMING LESSONS	(15,500)	(14,430)	(15,500)	(16,670)	(16,500)	(16,500)
11-630-06300-40690	POOL-MISC REVENUE	(1,500)	(1,600)	(1,500)	(1,671)	(1,500)	(1,500)
11-631-06310-40330	POOL-STRATHROY AQUATIC CLUB-REGISTRATION FEES	(5,700)	(6,160)	(6,400)	(7,365)	(7,200)	(7,200)
OPERATING REVENUE		(26,700)	(26,348)	(27,800)	(31,640)	(30,700)	(30,700)
OPERATING EXPENSES							
12-630-06300-51010	POOL-WAGES-F/T	5,163	199	5,273	538	5,500	5,375
12-630-06300-51050	POOL-WAGES-P/T	35,000	35,065	35,228	41,206	36,000	38,000
12-630-06300-51200	POOL-PAYROLL BENEFITS	3,000	2,890	3,700	3,532	3,700	3,700
12-630-06300-51210	POOL- WSIB	0	656	0	898	1,000	1,000
12-630-06300-51420	POOL-STAFF TRAINING	500	0	500	28	500	500
12-630-06300-62010	POOL-OFFICE SUPPLIES	250	0	250	162	250	250
12-630-06300-62250	POOL-PROGRAM EXPENSES	2,500	2,098	2,500	3,080	2,500	3,000
12-630-06300-62290	POOL-OTHER EXPENSES	1,000	2,783	1,000	3,391	1,000	1,000
12-630-06300-63020	POOL-EQUIPMENT MAINTENANCE	3,500	4,294	3,500	1,868	3,500	3,500
12-630-06300-63150	POOL-UTILITIES - HYDRO	2,800	2,950	3,000	1,789	3,000	3,000
12-630-06300-63170	POOL-WATER	3,500	3,742	3,800	4,017	3,500	4,300
12-630-06300-64230	POOL-CHEMICALS	2,500	3,195	2,500	3,335	2,500	3,500
12-631-06310-60760	POOL - STRATHROY AQUATIC CLUB TF TO RESERVES	4,200	0	3,380	2,743	3,700	3,700
12-631-06310-62250	POOL-STRATHROY AQUATIC CLUB-PROGRAM EXPENSE	1,500	1,072	1,500	3,122	1,500	1,500
12-631-06310-62290	AQUATIC CLUB- OTHER COST (POOL RENTAL)	0	1,520	1,500	1,500	2,000	2,000
OPERATING EXPENSES		65,413	60,464	67,631	71,209	70,150	74,325
COMMUNITY AQUATIC CENTRE							
CAPITAL REVENUES							
21-632-06320-40760	AQUATIC CLUB - TRANSFER FROM RESERVES	0	0	(8,500)	(5,907)		
	AQUATIC CENTRE - GRANT					(1,000,000)	(1,000,000)
CAPITAL REVENUES		0	0	(8,500)	(5,907)	(1,000,000)	(1,000,000)
CAPITAL EXPENSES							
22-632-06320-63300	AQUATIC FACILITY EQUIPMENT REPLACEMENT	0	0	8,500	5,907	1,000,000	1,000,000
	AQUATIC CENTRE - EXPENSES						
	LIONS POOL FLOOR AND DECK REPAIR						10,000
CAPITAL EXPENSES		0	0	8,500	5,907	1,000,000	1,010,000
SURPLUS/DEFICIT		38,713	34,116	39,831	39,569	39,450	53,625

Note 1: Little change to pool operation based on 10 weeks of operations.

Note 2: MoL orders had impact on operating costs in 2011.

Note: Hosting Tri-County Swim Meet required wages to increase for organizing the event.

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		2010		2011		2012	2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET	BUDGET
							@ Apr 3
CARADOC COMMUNITY CENTRE							
OPERATING REVENUES							
11-680-06800-40300	CC CENTRE-SOCAN FEE	\$0	(\$60)	\$0	\$0		
11-680-06800-40390	CC CENTRE-RENTAL FEES	(25,000)	(26,032)	(25,500)	(22,577)	(18,000)	(18,000)
OPERATING REVENUE		(25,000)	(26,092)	(25,500)	(22,577)	(18,000)	(18,000)
OPERATING EXPENSES							
12-680-06800-51130	CC CENTRE-CONTRACTS	34,500	34,890	34,500	31,775	34,500	34,500
12-680-06800-62060	CC CENTRE-ADVERTISING	1,000	235	1,000	1,110	1,000	1,000
12-680-06800-62100	CC CENTRE-WASTE PICKUP	1,650	1,884	1,650	1,978	1,800	2,100
12-680-06800-62120	CC CENTRE-CLEANING CHG/DAMAGES	500	0	500	0	0	0
12-680-06800-62130	CC CENTRE-INSURANCE	3,216	3,216	3,645	3,645	3,755	3,839
12-680-06800-62210	CC CENTRE-SUPPLIES	2,500	1,453	2,500	1,506	500	2,500
12-680-06800-62290	CC CENTRE-MISCELLANEOUS EXPENSE	100	319	100	535	100	100
12-680-06800-63040	CC CENTRE-BLDG MAINTENANCE	9,000	17,149	10,000	18,993	7,250	15,000
12-680-06800-63050	CC CENTRE-SNOWPLOWING	400	0	400	0	0	0
12-680-06800-63150	CC CENTRE-UTILITIES	5,500	5,619	5,500	3,732	4,800	4,500
12-680-06800-63160	CC CENTRE-UTILITIES-GAS	5,500	3,451	4,000	3,832	3,500	4,000
12-680-06800-63170	CC CENTRE-UTILITIES-WATER	600	489	600	699	500	800
OPERATING EXPENSES		64,466	68,705	64,395	67,805	57,705	68,339
CAPITAL REVENUE							
21-680-06800-40770	CARADOC COMMUNITY CTR- TRANSFER FROM RESERVI	(6,500)	0	(6,500)	(6,500)		
CAPITAL REVENUE		(6,500)	0	(6,500)	(6,500)	0	0
CAPITAL EXPENSES							
22-680-06800-63320	CC CENTRE-EQUIPMENT	6,500	0	6,500	4,850		
CAPITAL EXPENSES		6,500	0	6,500	4,850	0	0
SURPLUS/DEFICIT		39,466	42,613	38,895	43,578	39,705	50,339

Note 1: Anticipate decrease demand for rentals especially from historical user groups but revenues tied to number of wedding receptions.

Note 2: Community groups (e.g. Scouts) get free use of facility.

Note 3: Insurance estimated at 3% increase.

Note 4: Reduced maintenance to help achieve 2% increase. Difficult given aging infrastructure but limited options to meet target.

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The Municipality of Strathroy-Caradoc
2012 Budget Working Paper

		2010		2011		2012	2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET	BUDGET @ Apr 3
RECREATION CONCESSIONS							
OPERATING REVENUES							
11-640-06411-40400	WMMC-CONCESSION SALES	(\$2,000)	(\$6,670)	(\$2,000)	\$0	(\$1,500)	(\$1,500)
11-640-06412-40410	WMMC-VENDING SALES	(4,000)	(6,694)	(4,250)	(387)	(4,250)	(1,000) decrease in visitorship
11-691-06910-40400	GEM-CONCESSION SALES	(110,000)	(88,130)	(110,000)	(100,587)	(90,000)	(90,000)
11-691-06910-40410	GEM-VENDING SALES	(8,000)	(2,755)	(8,000)	(6,332)	(6,000)	(6,000)
OPERATING REVENUE		(124,000)	(104,249)	(124,250)	(107,306)	(101,750)	(98,500)
OPERATING EXPENSES							
12-691-06910-51050	GEM-CONC WAGES P/T	39,432	31,533	39,500	31,071	30,000	30,000
12-691-06910-51200	GEM-CONC PAYROLL BENEFITS	2,900	1,607	2,900	1,747	1,500	1,500
12-691-06910-51210	CONCESSIONS - GEMINI- -WSIB	0	587	0	669	500	500
12-691-06910-62210	GEM-CONC SUPPLIES	51,000	54,151	52,000	48,082	40,000	42,000
12-691-06910-63320	GEM-CONC SMALL EQUIPMENT	1,750	2,017	1,750	4,711	1,750	2,000 maintenance of fryer/grill/etc.
OPERATING EXPENSES		95,082	89,895	96,150	86,280	73,750	76,000
SURPLUS/DEFICIT		(28,918)	(14,354)	(28,100)	(21,026)	(28,000)	(22,500)

Note 1: Decrease in revenue is expect to be matched by decrease in expenditures. Profit should remain constant.

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The Municipality of Strathroy-Caradoc
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		2010		2011		2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET @ Apr 3
SCOUT HUT OPERATIONS						
OPERATING REVENUES						
11-671-06710-40390	SCOUT HUT-RENTAL	(\$3,200)	(\$3,048)	(\$3,200)	(\$3,097)	(\$3,200)
OPERATING REVENUE		(3,200)	(3,048)	(3,200)	(3,097)	(3,200)
OPERATING EXPENSES						
12-671-06710-63040	SCOUT HUT-BLDG MAINT	1,000	1,094	1,000	0	1,000
12-671-06710-63150	SCOUT HUT-UTILITIES -HYDRO	1,500	1,640	1,650	1,261	1,650
12-671-06710-63160	SCOUT HUT-UTILITIES-GAS	2,500	1,024	2,000	1,469	2,000
OPERATING EXPENSES		5,000	3,758	4,650	2,730	4,650
SURPLUS/DEFICIT		1,800	710	1,450	(367)	1,450

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The Municipality of Strathroy-Caradoc
2012 Budget Working Paper

		2010		2011		2012	2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET	BUDGET
							@ Apr 3
PLANNING DEPARTMENT							
OPERATING REVENUES							
11-710-07100-40291	FEES-PLANNING INFORMATION	(\$4,500)	(\$4,955)	(\$5,000)	(\$4,680)	(\$4,700)	(\$4,700)
11-710-07100-40292	FEES-OFFICIAL PLAN APPLICATIONS	(2,700)	0	(2,700)	(1,075)	(3,650)	0
11-710-07100-40293	FEES-REZONING APPLICATIONS	(12,800)	(22,650)	(22,000)	(22,375)	(36,720)	(35,700)
11-710-07100-40294	FEES-SITE PLAN/SITE PLAN AGREEMENT	(3,000)	(1,250)	(1,250)	0	(1,350)	(1,350)
11-710-07100-40295	FEES-PLAN OF SUBDIVISION	(3,700)	(14,800)	(14,000)	0	(4,725)	(4,725)
11-710-07100-40296	FEES-SEVERANCES	(27,300)	(21,600)	(21,000)	(26,225)	(28,000)	(32,100)
11-710-07100-40297	FEES-MINOR VARIANCES	(28,200)	(14,700)	(14,000)	(12,000)	(16,100)	(15,400)
11-710-07100-40690	PLANNING & ZONING- MISCELLANEOUS REVENUE	(500)	0	(500)	(500)	(950)	(500)
11-710-07100-40770	PLANNING - TRANSFER FROM RESERVES				(5,571)		
OPERATING REVENUE		(82,700)	(79,955)	(80,450)	(72,426)	(\$96,195)	(\$94,475) *
OPERATING EXPENSES							
12-710-07100-51010	PLANNING-WAGES F/T	109,495	111,108	114,402	114,910	116,576	116,576
12-710-07100-51120	PLANNING & ZONING- REMUNERATION	1,300	1,500	3,000	1,600	3,000	3,000
12-710-07100-51200	PLANNING-PAYROLL BENEFITS	25,184	25,658	26,843	28,995	26,000	29,727
12-710-07100-51210	PLANNING & ZONING- -WSIB	2,037	2,034	2,419	2,578	2,550	2,640
12-710-07100-51360	PLANNING - MEMBERSHIP DUES	650	110	650	661	665	665
12-710-07100-51420	PLANNING - TRAINING,SEMINARS,WORKSHOPS	1,500	2,191	1,500	574	1,500	1,500
12-710-07100-51430	PLANNING - TRAVEL	1,000	888	1,000	926	800	800
12-710-07100-62010	PLANNING - OFFICE SUPPLIES	1,500	1,316	1,500	630	750	750
12-710-07100-62060	PLANNING-ADVERTISING	500	696	500	296	500	500
12-710-07100-62290	PLANNING-GENERAL-OTHER	500	1,355	1,000	1,041	500	500
12-710-07100-62300	PLANNING-SPECIAL CONSULTING	30,000	23,679	0	0	-	-
12-710-07100-62320	PLANNING-LEGAL COSTS	3,000	2,866	3,000	2,918	3,000	3,000
12-710-07100-62330	PLANNING-ENGINEERING	0	6,242	0	0	-	-
OPERATING EXPENSES		176,666	179,643	155,814	155,129	155,841	159,658 **
SURPLUS/DEFICIT		93,966	99,688	75,364	82,703	59,646	65,183

* Alternative scenario should Council consider raising planning fees from the current 75% cost recovery to 100% cost recovery.
 Would constitute an additional \$26,000 in revenue.

It is notable that operating expenses have generally remained flat or declined over the past 4-5 years (notwithstanding wage and benefit increases).
 The 13.84% increase is due to declining revenues (down \$13,000 between 2010 and 2011)

* I have revised budgeted revenue \$1,720 lower than originally anticipated. When originally submitted figures were extrapolated to year end, and the revised budget reflects actual 2011 year end revenue.

** Benefits line has been revised to reflect 30% of wages, which I have been advised is the base figure to be used.

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**The Municipality of Strathroy-Caradoc
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		2010		2011		2012	2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET	BUDGET @ Apr 3
DRAINAGE DEPARTMENT							
REVENUES							
11-800-08000-40220	DRAIN SUPT-GRANT	(\$28,199)	\$0	(\$26,183)	(\$26,183)	(\$24,792)	(\$25,310) **
21-800-08000-40220	DRAINAGE DEPT- GRANTS - PROVINCIAL	(5,000)	0	0	0		
	OPERATING REVENUE	(33,199)	0	(26,183)	(26,183)	(24,792)	(25,310)
OPERATING EXPENSES							
12-800-08000-51010	DRAIN SUPT-WAGES F/T	44,987	43,910	33,861	30,644	35,572	35,572
12-800-08000-51050	DRAIN SUPT WAGES P/T	0	349	0	58		
12-800-08000-51200	DRAIN SUPT-BENEFITS	17,500	13,152	7,876	10,039	7,487	10,671
12-800-08000-51210	DRAINAGE DEPT- -WSIB	0	987	728	864	743	1,067
12-800-08000-51360	DRAIN SUPT-MEMBERSHIPS,DUES	150	583	500	440	500	500
12-800-08000-51410	DRAIN SUPT-CONFERENCES	700	453	500	903	500	500
12-800-08000-51420	DRAIN SUPT-TRAINING	0	0	0	964	0	0
12-800-08000-60760	DRAIN SUPT-TRUCK RESERVE ALLOCATION	1,650	0	1,650	1,950	1,650	1,650
12-800-08000-62040	DRAIN SUPT-LICENCES	41	41	41	0	41	41
12-800-08000-62130	DRAIN SUPT-VEHICLE INSURANCE	580	580	580	580	580	580
12-800-08000-62210	DRAIN SUPT-MATERIAL PURCHASES	1,000	8,431	5,000	19,259	5,000	0
12-800-08000-62280	DRAIN SUPT-W/O	7,000	7,428	7,000	9,315	8,000	8,000
12-800-08000-63020	DRAIN SUPT-VEHICLE MAIN	750	501	500	1,041	300	300
12-800-08000-63110	DRAIN SUPT-FUEL	1,500	1,331	1,500	1,657	1,300	1,500
12-800-08000-63320	DRAIN-SMALL EQUIP PURCHASE	3,500	631	500	0	500	500
22-800-08000-60750	DRAINAGE DEPT- -INTERDEPT CAP TRANSFER	5,000	5,000	5,000	5,000	5,000	5,000
	OPERATING EXPENSES	84,358	83,377	65,236	82,714	67,172	65,881
	SURPLUS/DEFICIT	51,159	83,377	39,053	56,531	42,381	40,571

** Actual Grant Application February 29/12

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**The Municipality of Strathroy-Caradoc
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		2010		2011		2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET @ Apr 3
STORM WATER MANAGEMENT						
OPERATING EXPENSES						
12-480-04800-63050	STORM WATER MANAGEMENT - POND MAINTENANCE	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
OPERATING EXPENSES		5,000	5,000	5,000	5,000	5,000
CAPITAL ACTIVITY						
21-480-04810-40770	URBAN STORM SEWERS -TRANSFER FROM RESERVES	(5,000)	809	0	0	
22-480-04810-63050	PARKVIEW ESTATES PROJECT	0	78,257	37,000	36,656	60,000
CAPITAL EXPENSES		(5,000)	79,066	37,000	36,656	60,000
SURPLUS/DEFICIT		0	84,066	42,000	41,656	65,000

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The Municipality of Strathroy-Caradoc
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	2010		2011		2012	2012
	BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET	BUDGET @ Apr 3
COMMUNITY DEVELOPMENT						
REVENUES						
21-100-01000-40770	GEN GOVT-TRANSFERS FROM RESERVES (GAS TAX)	(\$241,221)	(\$33,601)	(\$20,000)	(\$20,000)	
	COMMUNITY DEVELOPMENT - BIA CONTRIBUTION					(7,500) 5000 FROM PARKS
21-100-01000-40200	GEN ADMIN - MISC GRANT			(\$4,023)		
21-670-06700-40770	SENIOR'S CENTRE- TRANSFER FROM RESERVES	(4,763)	(4,763)	(2,663)	0	
	REVENUES	(245,984)	(38,364)	(22,663)	(24,023)	0
						(7,500)
OPERATING EXPENSES						
12-752-07520-51010	COMMUNITY DEVELOPMENT - WAGES-F/T	25,900	15,162	28,446	24,863	29,976 *
12-752-07520-51050	COMMUNITY DEVELOPMENT - WAGES-P/T					20840 FROM PARKS
12-752-07520-51200	COMMUNITY DEVELOPMENT - PAYROLL BENEFITS	7,770	4,238	7,359	7,153	7,494 14664 \$2477 FROM PARKS + REFLECT 30%
12-752-07520-51210	COMMUNITY DEVELOPMENT - WSIB	482	60	100	103	100
12-752-07520-62290	COMMUNITY DEVELOPMENT - HORT PROGRAM					8300 FROM PARKS
12-750-07500-63040	ECONOMIC DEVELOPMENT - TOWN HALL IMPROVEMENT	7,500	0	7,500	7,576	7,000
12-100-01120-63040	GENERAL GOVERNMENT- BUILDING MTCE	15,000	10,931	15,000	23,507	17,000 **
12-100-01120-63042	GEN GOV- TOWN HALL - BUILDING REPAIRS	5,000	4,824	5,000	8,484	5,000
12-100-01120-63150	GENERAL GOVERNMENT-HALL UTILITIES - HYDRO	18,500	18,128	18,500	17,273	18,000
12-100-01120-63160	GENERAL GOVERNMENT-HALL UTILITIES - NATURAL GAS	4,000	1,710	2,000	2,517	2,500
12-100-01120-63170	GENERAL GOVERNMENT-HALL UTILITIES - WATER/SEWE	1,500	2,874	3,500	4,227	3,500
12-670-06700-62130	SENIOR'S CENTRE-INSURANCE	3,783	3,783	4,201	4,201	4,425 ACTUAL
12-670-06700-62310	SENIOR'S CENTRE - AUDIT FEES	1,000	0	1,000	0	0 ***
12-670-06700-63040	SENIOR'S CENTRE - BUILDING REPAIR & MAINTENANCE	2,000	1,930	2,000	1,746	2,000
	OPERATING EXPENSES	92,435	63,640	94,606	101,650	96,771
						134,105
CAPITAL EXPENSES						
22-100-01000-63042	GENERAL ADMIN -- BUILDING RENOVATION	305,000	92,627	0	0	10,000 ****
22-100-00020-63080	ENERGY IMPROVEMENTS - GAS TAX	0	0	20,000	24,333	0
22-670-06700-63350	SENIOR'S CENTRE- CAPITAL PROJECTS	5,000	4,602	11,400	10,743	0
	CAPITAL EXPENSES	310,000	97,229	31,400	35,076	10,000
	SURPLUS/DEFICIT	156,451	122,505	103,343	112,703	106,771
						136,605

* Wages and benefits represent 33% of CDM wage, and 10% of MCA wage

** Increase reflects potential impact of new Town Hall cleaning and maintenance contract

*** Expense removed - covered by SASC as per discussion with Dave Brock

**** Amount represents Town Hall roof repair (immediate action required, 2011 if possible) & repair of resulting interior wall damage

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**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

		2010		2011		2012	2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31ST	BUDGET	BUDGET @ APR 3
ECONOMIC DEVELOPMENT							
OPERATING REVENUES							
11-750-07500-40223	ECONOMIC DEVELOPMENT - CFDC GRANT	\$0	(\$2,708)	\$0	\$0	\$0	\$0
11-750-07500-40610	ECONOMIC DEVELOPMENT - DONATIONS	0	(2,681)	0	0	0	0
11-750-07500-40620	ECONOMIC DEVELOPMENT - RBC DONATION	0	(5,000)	0	(17,100)	0	(5,000) *
11-750-07500-40770	ECONOMIC DEVELOPMENT - TRANSFER FROM RESERVE	0	0	(5,500)	(5,500)	0	0
OPERATING REVENUE		0	(10,389)	(5,500)	(22,600)	0	(5,000)
OPERATING EXPENSES							
12-750-07500-51010	ECONOMIC DEVELOPMENT- WAGES	36,700	43,485	39,969	35,644	41961 *	41961
12-750-07500-51200	ECONOMIC DEVELOPMENT - PAYROLL BENEFITS	11,000	0	9,588	8,824	11750	12588 30% of wages
12-750-07500-51210	ECONOMIC DEVELOPMENT - WSIB	0	0	0	392	320	320
12-750-07500-51360	ECONOMIC DEVELOPMENT-MEMBERSHIPS,DUES	150	185	200	167	200	200
12-750-07500-51420	ECON DEV-SEMINARS, TRAINING, WORKSHOPS	100	60	100	0	100	100
12-750-07500-51430	ECONOMIC DEVELOPMENT-TRAVEL	100	105	100	0	100	100
12-750-07500-60630	ECON DEV - CULTURAL INVESTMENT (PTP)	30,000	40,099	35,500	47,835	35,500 **	35,500
12-750-07500-60640	ECON DEV - RBC BLUWATER PROJECT				118		
12-750-07500-60760	ECONOMIC DEVELOPMENT - TF TO RESERVES		62,500		5,000		
12-750-07500-61420	ECONOMIC DEVELOPMENT - TOURISM PROMOTION	6,000	1,168	3,500	2,479	3,500	3,500
12-750-07500-62150	ECONOMIC DEVELOPMENT - TURKEY FESTIVAL	15,000	15,006	15,000	15,000	10,000	10,000
12-750-07500-62120	ECONOMIC DEVELOPMENT - PROMOTION	15,000	8,036	13,000	13,149	13,000	13,000
12-750-07500-62290	ECONOMIC DEVELOPMENT - OTHER EXPENSES	1,500	9,709	1,500	1,459	1,500	1,500 ***
12-750-07500-62300	ECONOMIC DEVELOPMENT - STUDIES	0	0	7,000	10,816	0 ***	0
12-750-07500-62320	ECONOMIC DEVELOPMENT - LEGAL	1,000	0	2,500	6,654	4,000	4,000
12-750-07500-62350	ECONOMIC DEV - COMPUTER FEES	550	0	0	0	0	0
12-750-07500-63042	ECONOMIC DEVELOPMENT - FACADE IMPROVEMENT	30,000	49,235	35,000	30,000	35,000 ****	35,000
12-750-07500-63043	ECONOMIC DEVELOPMENT - BUSINESS DEVELOPMENT	5,000	0	2,500	2,493	2,500	2,500
12-750-07500-63041	ECONOMIC DEVELOPMENT - 402 SIGN MTCE	0	0	2,500	3,000	2,500	2,500
12-750-07500-63310	ECONOMIC DEVELOPMENT - BIA LIGHTS & BANNERS	2,800	2,808	1,800	2,424	1,800 *****	1,800
12-750-07500-63150	ECONOMIC DEVELOPMENT - MOLNAR SIGN-UTILITIES	800	1,145	500	442	500	500
OPERATING EXPENSES		155,700	233,541	170,257	185,896	164,231	165,069
CAPITAL REVENUE							
21-750-07500-40770	ECONOMIC DEVELOPMENT - TF FROM RESERVES				(29,460)		
21-750-07500-40610	ECONOMIC DEVELOPMENT - CAPITAL DONATION	0	0	(15,000)	(15,000)		
21-750-07500-40430	FEES-SALE OF ASSETS-REAL ESTATE	0	0	0	(78,230)		
CAPITAL REVENUE		0	0	(15,000)	(122,690)	0	0
CAPITAL EXPENSES							
22-100-01000-63350	REAL ESTATE EXPENSES	0	78,670	0	128,004		
22-750-07500-63050	ECONOMIC DEVELOPMENT- INDUSTRIAL PARK	2,500	17,082	0	1,091		
22-750-07500-63051	ECO DEV-SPECIAL PROJ. - SIGNS	0	0	20,000	17,721		
CAPITAL EXPENSES		2,500	95,752	20,000	146,816	0	0
SURPLUS/DEFICIT		158,200	318,904	169,757	187,422	164,231	160,069

* Wages and benefits based on 20% Planner wage (grid + 1.9%) and 33% CDM wage (grid+1.9%)

** Over-expenditure to be offset by RBC grant of \$17,100 (Year end expenses should be 52,600)

*** Projects currently in development - additional expenses forthcoming

**** Added line to reflect expense associated with installation and removal of decorations and banners in Strathroy & Mount Brydges

* RBC Play Hockey Donation

***Whitlington purchase \$33,250 r/a to Real Estate

01/16/2012

**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

		2010		2011		2012	2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET	BUDGET @ Apr 3
TAXATION AND GRANTS							
OPERATING REVENUES							
11-000-00000-40760	TF FROM RESERVES - DEVELOPMENT CHARGES	(\$161,050)	(\$161,049)	(\$161,050)	(\$161,050)	(\$161,050)	(\$161,050)
11-000-00000-40770	TAX RATE STABILIZATION - TRANSFER FROM RESERVE	(530,000)	0	(200,000)	(200,000)	0	0
11-000-00010-40220	GRANTS-ONT MUNICIPAL PARTNERSHIP FUND	(535,200)	(535,200)	(552,700)	(552,700)	(535,000)	(719,900) ****
11-000-00020-40220	GRANTS-AMO GAS TAX REV	(613,774)	(613,774)	(611,782)	(611,782)	(611,782)	(611,782)
11-000-01400-40110	MUNICIPAL TAXES- REGULAR LEVY	(11,237,081)	(11,168,863)	(11,931,997)	(11,839,589)	-12,671,781	-12,860,173 7.78%
11-000-01400-40161	TAXATION - DEBT REPAYMENT			(211,141)	(211,141)		
11-000-01400-40120	MUNICIPAL TAXES- SUPPLEMENTAL TAXES	(325,000)	(308,338)	(240,000)	(120,613)	(150,000)	(150,000) *
11-000-01400-40150	MUNICIPAL TAXES-PAYMENT-IN-LIEU	(200,000)	(192,016)	(128,106)	(185,515)	(79,000)	(175,000)
11-000-01400-40170	MUNICIPAL TAXES - RIGHT OF WAY	(40,000)	(40,640)	(40,000)	(40,617)	(80,000)	(40,000) **
11-100-01000-40230	GRANT-POA COUNTY REBATE	(85,000)	(83,812)	(80,000)	(80,362)	(80,000)	(80,000)
11-790-01400-40160	LOCAL CHARGES-STRATHROY B.I.A.	(48,700)	(48,700)	(48,700)	(48,700)	(48,700)	(48,700)
11-000-01400-40980	TRANSFER BALANCE OF FUTURE NEEDS RESERVE		(1,053)				0
11-810-01400-40860	LOCAL CHARGES-DRAIN DEBENTURES	0	(2,276)	0	0	0	0
OPERATING REVENUE		(13,775,805)	(13,155,721)	(14,205,476)	(14,052,069)	(14,417,313)	(14,846,605)
OPERATING EXPENSES							
12-000-00000-60530	DEBT SERVICING PAYMENTS - SCHOOL BOARDS	161,050	161,050	161,050	161,050	161,050	161,050
12-000-00000-	DEBT SERVICING - 2011 TAX SUBSIDY					68,333	68,333
	DEBT SERVICING - MT BRYDGES INFRASTRUCTURE-ROADS COMPON.					20,000	20,000
	COUNCIL DIRECTED COLA					130,000	130,000
12-000-00000-60750	CONSERVATION AUTHORITIES	101,660	103,925	103,250	106,632	109,358	109,358
12-000-00000-62280	GENERAL GOVERNMENT-TAXES WRITTEN OFF	150,000	139,843	140,000	192,224	150,000	150,000 ***
12-100-00000-61200	MPDC HOLDING COMPANY - EXPENSES	12,000	13,807	12,000	16,683	14,500	14,500
12-100-00020-60770	TRANSFER TO RESERVES - AMO GAS TAX REV	613,774	0	611,782	611,782	611,782	611,782
12-790-07900-40740	STRATHROY B.I.A.	48,700	48,700	48,700	48,700	48,700	48,700
OPERATING EXPENSES		1,087,184	467,325	1,076,782	1,137,071	1,313,723	1,313,723
SURPLUS/DEFICIT		(12,688,621)	(12,688,396)	(13,128,694)	(12,914,998)	(13,103,590)	(13,532,882)

2011

* in 2010 \$308,338 was received. Budgeted "Conservative" amount of \$240,000. Didn't reach target.

** Error in Budget

*** in 2010 \$139,843 was written off. \$140,000 was budgeted. Actuals exceeded target.

ADJUSTED

**** As per OMPF Allocation Notice from Province

** Error in Budget

2/3/2012

**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

		2010		2011		2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET
						@ Apr 3
MOUNT BRYDGES WATER SYSTEM						
OPERATING REVENUES						
11-470-04700-40400	MB WATER BILLING REVENUE	(\$408,519)	(\$415,242)	(\$432,583)	(\$413,221)	(441,148)
11-470-04700-40690	MB MISCELLANEOUS REVENUE	(2,500)	(165)	(2,000)	(14,600)	(14,000)
11-470-04700-40770	MB WATER - TRANSFER FROM PRIOR SURPLUS					- deleted (108,435)
OPERATING REVENUE		(411,019)	(415,407)	(434,583)	(427,821)	(455,148)
OPERATING EXPENSES						
12-470-04700-51010	MB - ADMINISTRATIVE WAGES	12,300	8,277	10,000	8,593	8,000
12-470-04700-51200	MT BRYDGES WATER - PAYROLL BENEFITS	3,000	2,076	2,200	2,257	2,200
12-470-04700-51210	MT BRYDGES WATER - WSIB	0	79	100	83	100
12-470-04700-60770	MT BRYDGES WATER - TF TO RESERVES	0	0	96,583	463,068	79,907
12-470-04700-62010	MB MISC OFFICE EXPENSES	500	90	500	28	500
12-470-04700-62060	MB ADVERTISING	500	34	250	0	250
12-470-04700-62080	MB FAX/TELEPHONE MAINTENANCE	3,000	2,776	3,000	2,405	3,000
12-470-04700-62120	MB PUBLIC RELATIONS	500	864	500	5	500
12-470-04700-62130	MB INSURANCE EXPENSE	6,800	5,237	5,525	5,525	13,320 *
12-470-04700-62210	MBW - MUNICIPAL TAXES	6,500	0	0	8,706	9,000
12-470-04700-62320	MB LEGAL FEES	1,000	0	0	0	-
12-470-04700-63230	MB WATER - VEHICLE RENTAL	5,200	5,200	4,000	4,000	6,000
12-470-04702-51010	MB WELLS MTCE - LABOUR	3,500	6,786	0	3,410	-
12-470-04702-51210	MT BRYDGES- WELLS MTCE - LABOUR-WSIB	0	78	0	19	-
12-470-04702-62210	MB WELLS MTCE - SUPPLIES	1,500	5,127	0	4,751	-
12-470-04702-62300	MB WELLS MTCE - CONTRACT	1,000	244	0	88	-
12-470-04700-62250	MB WATER PURCHASE LAKE HURON	62,794	0	91,125	82,726	91,125
12-470-04724-51010	MT BRYDGES-DRINKING WATER LICENCE-WAGES	8,160	250	8,000	0	2,000
12-470-04724-62300	MT BRYDGES-DRINKING WATER LICENCE-CONTRACT	2,040	0	2,000	821	2,000
12-470-04730-51010	MB PUMP/PLANT GENERAL MAIN - LABOUR	2,000	0	2,000	285	-
12-470-04730-62210	MB PUMP/PLANT GENERAL MTCE - SUPPLIES	2,500	8,066	5,000	14,432	10,000
12-470-04730-62300	MB PUMP/PLANT GENERAL MTCE - CONTRACT	500	0	500	0	500
12-470-04731-51010	MB DAILY INSPECT/TESTING - LABOUR	7,000	7,271	7,000	6,604	7,000
12-470-04731-51210	MT BRYDGES-DAILY INSPECTION/TESTING --WSIB	0	84	100	80	100
12-470-04731-62210	MB DAILY INSPECTION/TESTING - SUPPLIES	10,000	9,248	10,000	5,824	8,000
12-470-04731-62300	MB DAILY INSPECTION/TESTING - CONSULT/CONTRACT				407	-
12-470-04740-51010	MB WATER TREATMENT/DISINFECTION LABOUR	3,500	961	1,500	2,501	1,500
12-470-04740-51210	MT BRYDGES-WATER TREATMENT/DISINFECTI-WSIB	0	11	0	25	50
12-470-04740-62210	MB WATER TREATMENT/DISINFECTION SUPPLIES	7,500	1,954	1,500	521	1,500
12-470-04750-51010	MB RES- GEN MTCE-LABOUR	5,000	8,336	7,500	8,980	9,000
12-470-04750-62210	MB R&T GEN MTCE - SUPPLIES	31,000	31,866	31,000	33,078	30,000
12-470-04750-62300	MB RES- GEN MTCE - CONSULT/CONTRACT	5,000	100	2,000	0	2,000
12-470-04760-51010	MB MAINS MTCE - LABOUR	3,000	6,813	5,000	2,624	5,000
12-470-04760-51210	MB MAINS MTCE - LABOUR- WSIB	0	74	100	32	1,000
12-470-04760-62210	MBW - MAINS MTCE - SUPPLIES	1,000	0	1,000	225	1,000
12-470-04760-62300	MB MAINS MTCE - CONSULT/CONTRACT	1,000	0	1,000	1,800	2,000
12-470-04761-51010	MB LOCATES (MAINS/SERVICES) - LABOUR	2,000	4,413	2,000	4,217	4,000
12-470-04761-51210	MB LOCATES (MAINS/SERV- WSIB	0	50	0	51	100
12-470-04761-62210	MB LOCATES (MAINS/SERVICES) - SUPPLIES	500	0	500	0	500
12-470-04762-51010	MB VALVE MTCE/REPAIR - LABOUR	3,000	73	2,000	100	500
12-470-04762-51210	MB VALVE MTCE/REPAIR - WSIB	0	1	0	1	25
12-470-04768-51010	MB MAINS/HYDRANT FLUSHING - LABOUR	3,000	24	3,000	312	1,500
12-470-04768-51210	MT BRYDGES-MB MAINS/HYDRANT FLUSHING -WSIB	0	0	0	3	25
12-470-04770-51010	MB SERVICES GEN MTCE - LABOUR	3,000	3,989	3,000	3,519	3,500
12-470-04770-51210	MB SERVICES GEN MTCE -- WSIB	0	44	0	43	50
12-470-04770-62210	MB SERVICES GEN MTCE - SUPPLIES	0	7,242	4,000	6,468	5,000
12-470-04780-51010	MB WATER - METER MTCE - LABOUR	0	73	100	100	100
12-470-04780-51210	MB METERS MTCE - WSIB	0	1	0	1	25
12-470-04780-62300	MB METERS MTCE - CONSULT/CONTRACT	38,000	40,478	35,000	42,731	37,500
12-470-04790-51010	MB HYDRANT GEN MTCE - LABOUR	2,500	1,052	2,000	973	1,000
12-470-04790-51210	MB HYDRANT GEN MTCE - WSIB	0	11	0	12	25
12-470-04790-62210	MB HYDRANT GEN MTCE - SUPPLIES	1,500	45	1,000	0	1,000
12-470-04702-51200	MB WELL MTCE - PAYROLL BENEFITS	8,000	10,850	0	9,605	10,000
OPERATING EXPENSES		258,794	180,248	351,583	732,039	361,402
CAPITAL REVENUES						
21-470-04700-40221	MB WATER - OSTAR GRANT	0	(948,878)	0	(46,502)	2011 Actual \$46,502
21-470-04700-40760	MB WATER - TRANSFER FROM RES FUNDS	(117,775)	(67,080)	0	0	deleted (4,338)
21-470-04700-40800	MB WATER - LOAN/DEBENTURE	0	0	0	(363,088)	
CAPITAL REVENUES		(117,775)	(1,015,958)	0	(409,590)	0
CAPITAL EXPENSES						
22-470-04700-62210	MB FACILITY - GEN CAPITAL - SUPPLIES	0	1,216	0	24	
22-470-04700-62300	MB FACILITY - GEN CAPITAL - CONSULT/CONTRACT	270,000	669,691	83,000	105,348	50,000 2011 Actual \$105,348
CAPITAL EXPENSES		270,000	670,907	83,000	105,372	50,000
DEBT REPAYMENT						43,746
SURPLUS/DEFICIT		0	(580,210)	0	0	0

* 2012 BUDGET ACTUAL

12/19/2011

**The Municipality of Strathroy-Caradoc
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		2010		2011		2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET @ Apr 3
MOUNT BRYDGES SEWERS						
OPERATING REVENUES						
11-400-04000-40400	SANITARY SEWERS - MT BRYDGES-TREATMENT	\$0	\$0	(\$30,400)	\$0	(\$30,900)
	LOAN REPAYMENT TAXATION 8 YEAR/15 YEAR				\$0	(\$197,754)
	INFRASTRUCTURE CHARGE FRONT END PAYMENT				\$0	(\$74,159)
OPERATING REVENUE		0	0	(30,400)	0	(302,813)
OPERATING EXPENSES						
12-400-04000-51010	MT BRYDGES SEWER - ADMIN LABOUR	0	305	2,500	163	2,500
12-400-04000-51210	MT BRYDGES SEW-WSIB	0	3	200	0	200
12-400-04000-60760	MT BRYDGES SEWER - TF TO RESERVE	0	0	1,347,186	1,649,794	896,861
12-400-04000-62260	MT BRYDGES SEWER - GROUNDWATER SAMPLING	0	0	500	0	500
12-400-04000-62010	SANITARY SEWERS Y-MT BRYDGES -OFFICE SUPP	0	0	500	0	500
12-400-04000-62080	SANITARY SEWERS-MT BRYDGES -TELEPHONE	0	0	500	0	500
12-400-04000-62130	SANITARY SEWERS -MT BRYDGES -PROPERTY IN	0	0	3,000	0	3,000
12-400-04000-62250	MT BRYDGES SEWER -COLLECTION CONTRACT	0	0	500	0	500
12-400-04000-62313	SANITARY SEWERS -MT BRYDGES -LIABILITY INS	0	0	2,000	0	2,000
12-400-04000-63110	SANITARY SEWERS-MT BRYDGES-FUEL	0	0	500	0	500
12-400-04000-63230	SANITARY SEWERS-MT BRYDGES -VEHICLE LEASE	0	0	2,000	2,000	2,000
12-400-04100-51200	SANITARY SEWERS -MT BRYDGES PAYROLL BENEFITS	0	0	3,000	0	3,000
12-400-04120-51010	SANITARY SEWERS - MT BRYDGES-PUMP WAGES F/T	0	0	2,000	0	2,000
12-400-04120-62210	SANITARY SEWERS - MT BRYDGES-PUMP SUPPLIES	0	0	500	21	500
12-400-04120-62300	SANITARY SEWERS - MT BRYDGES PUMP CONSULTING	0	0	1,000	0	1,000
12-400-04121-51010	SANITARY SEWERS - MT BRYDGES MAINS WAGES F/T	0	0	2,000	0	2,000
12-400-04121-62210	SANITARY SEWERS - MT BRYDGES-MAINS SUPPLIES	0	0	500	0	500
12-400-04121-62300	SANITARY SEWERS - MT BRYDGES MAINS-CONSULTING	0	0	1,000	0	1,000
12-400-04130-51010	SANITARY SEWERS - MT BRYDGES PDC MTCE-WAGES F	0	0	500	0	500
12-400-04130-62210	SANITARY SEWERS - MT BRYDGES PDC-SUPPLIES	0	0	500	0	500
12-400-04130-62300	SANITARY SEWERS - MT BRYDGES PDC CONSULTING	0	0	500	0	500
12-400-04132-51010	SANITARY SEWERS - MT BRYDGES STP WAGES F/T	0	0	2,200	275	2,200
12-400-04132-62210	SANITARY SEWERS - MT BRYDGES STP EXPENSES	0	0	4,500	1,039	4,500
12-400-04132-62300	SANITARY SEWERS - MT BRYDGES STP CONSULTING	0	0	500	0	500
CAPITAL REVENUES		0	308	1,378,086	1,653,292	927,761
21-400-04000-40300	MT BRYDGES SEWER -CAPITAL REV	0	(435,000)	(425,000)	0	
21-400-04000-40210	MT BRYDGES SAN SEWER -GRANTS - FEDERAL	(2,800,000)	(1,287,348)	(1,512,652)	(1,512,652)	some a/r
21-400-04000-40220	MT BRYDGES SAN SEWER - GRANT - PROVINCIAL	(2,800,000)	(1,326,587)	(1,473,413)	(1,473,413)	some a/r
21-400-04000-40760	MT BRYDGES SEWERS-T/F FROM RESERVE FUNDS	(428,900)	0	0	(794,785)	
21-400-04000-40770	MT BRYDGES SAN SEWER - TF FROM RESERVES	(800,000)	0	0	0	
	MT BRYDGES SAN SEWER-GAS TAX FUNDING				(248,074)	
21-400-04000-40800	MT BRYDGES SEWERS - DEBENTURE/LOAN	(3,299,100)	0	(4,800,000)	(3,236,912)	(2,100,000)
		(10,128,000)	(3,048,935)	(8,211,065)	(7,265,836)	(2,100,000)
CAPITAL EXPENSES						
WIP CAPITAL CARRYOVER						1,037,630 New Acct.
22-400-04000-62300	MT BRYDGES SEWER - CONSULTANT STUDIES	0	656,101	366,827	328,564	
22-400-04000-63300	MT BRYDGES SANITARY SEWERS - CAPITAL	10,128,000	4,873,660	6,496,552	5,283,980	
CAPITAL EXPENSES		10,128,000	5,529,761	6,863,379	5,612,544	1,037,630
DEBT REPAYMENT						437,422
SURPLUS/DEFICIT						
		0	2,481,134	0	0	0

12/19/2011

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		2010		2011		2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET
		@ Apr 3				
STRATHROY & AREA WATER SYSTEM						
OPERATING REVENUES						
11-460-04600-40390	SW PROPERTY RENTAL	(\$45,000)	(\$1,287)	\$0	\$0	-
11-460-04600-40400	SW WATER BILLING REVENUE	(2,656,042)	(2,685,323)	(2,870,769)	(2,710,168)	(2,842,281)
11-460-04600-40660	SW REBILLING REVENUE	(20,000)	(8,441)	(10,000)	(5,555)	(5,000)
11-460-04600-40690	SW MISCELLANEOUS REVENUE	(10,000)	(15,598)	(10,000)	(31,371)	(20,000)
11-460-04610-40400	SW - ADELAIDE/METCALFE SERVICING REVENUE	(41,000)	(50,051)	(50,000)	(43,373)	(51,765)
11-460-04610-40690	OTHER REV-ADELAIDE METCALFE	0	0	0	(4,543)	
OPERATING REVENUE		(2,772,042)	(2,760,700)	(2,940,769)	(2,795,010)	(2,919,046)
OPERATING EXPENSES						
12-460-04600-51010	STRATHROY WATER - FULL TIME WAGES	110,000	133,635	130,000	141,756	140,000
12-460-04600-51050	SW PART TIME WAGES	10,000	33,542	35,000	28,187	30,000
12-460-04600-51150	SW WATER PAYROLL - SICK/STATS/ETC	16,500	0	0	0	-
12-460-04600-51200	SW WATER PAYROLL BENEFITS	64,000	53,816	64,000	69,180	67,000
12-460-04600-51210	STRATHROY- WATER - WSIB	0	1,533	1,500	1,821	1,800
12-460-04600-51300	SW CLOTHING ALLOWANCE	1,750	2,121	1,750	1,894	1,750
12-460-04600-51360	SW MEMBERSHIPS	2,000	595	2,000	832	2,000
12-460-04600-40770	SW- TRANSFERS TO RESERVES				263,807	228,520
12-460-04600-62010	SW OFFICE SUPPLIES	2,000	5,256	2,500	3,268	2,500
12-460-04600-62040	SW RADIO LICENCE	1,500	991	1,500	991	1,500
12-460-04600-62060	SW ADVERTISING	2,200	366	1,812	327	500
12-460-04600-62070	SW POSTAGE	200	0	0	0	-
12-460-04600-62080	SW TELEPHONE BILLS	6,000	6,514	6,500	5,504	6,000
12-460-04600-62110	SW RENTAL HOUSE MTCE - SUPPLIES	500	0	0	0	-
12-460-04600-62120	SW PUBLIC RELATIONS	100	0	100	0	-
12-460-04600-62130	SW INSURANCE EXPENSE	35,000	30,916	30,772	30,772	34,390
12-460-04600-62210	SW MUNICIPAL TAXES	21,000	7,550	0	6,007	-
12-460-04600-62250	SW - WATER PURCHASES (LAKE HURON)	625,000	570,052	625,000	574,161	625,000
12-460-04600-62290	SW MISC OFFICE EXPENSES	0	649	500	870	500
12-460-04600-62300	SW RENTAL HOUSE MTCE - CONTRACT	550	2,206	0	32	45
12-460-04600-62320	SW LEGAL FEES	1,000	21,943	1,000	0	1,000
12-460-04600-63020	SW MISCELLANEOUS EQUIPMENT	5,000	23,670	8,000	3,398	5,000
12-460-04600-63030	SW TRUCKS MAINTENANCE	20,000	23,869	20,000	33,938	30,000
12-460-04600-63230	SW - VEHICLE RENTAL	25,293	25,293	32,003	32,003	31,553
12-460-04601-51010	SW OFFICE BUILDING MTCE-LABOUR	5,100	0	2,000	0	1,000
12-460-04601-62210	SW --BUILDING MTCE-GENERAL SUPPLIES	10,000	9,642	10,000	8,316	10,000
12-460-04601-62300	STRATHROY WATER-BUILDING MTCE-CONTRACT	15,000	15,100	15,000	11,597	15,000
12-460-04602-51010	SW WELLS MTCE - LABOUR	0	2,226	0	349	-
12-460-04602-51210	STRATHROY- WELLS MTCE -WSIB	0	26	0	4	-
12-460-04602-62210	SW WELLS MTCE - SUPPLIES	0	5,380	0	0	-
	SW WELLS MTCE - CONTRACT				58	
12-460-04610-51010	SW OFFICE BUILDING MTCE - LABOUR	2,000	2,619	2,000	2,568	2,000
12-460-04610-51210	SW OFFICE BLDG-WSIB	0	32	50	33	50
12-460-04610-62210	SW - SUPPLIES	8,000	1,412	3,000	2,521	3,000
12-460-04611-51010	SW **REBILLING** - LABOUR	5,000	(2,903)	5,000	532	5,000
12-460-04611-51050	SW - REBILLING - PT WAGES	1,000	0	1,000	0	1,000
12-460-04611-51200	SW **REBILLING** - BENEFITS	3,000	4,727	3,000	164	1,000
12-460-04611-51210	SW ** REBILLING** - WSIB	0	173	200	7	200
12-460-04611-62210	SW **REBILLING for CKE** - SUPPLIES	2,500	(747)	2,500	(1,285)	2,500
12-460-04611-62290	SW **REBILLING MISCL** - SUPPLIES	500	0	500	0	500
12-460-04611-62300	SW **REBILLING** - CONTRACT	2,500	(3,234)	2,500	(627)	2,500
12-460-04624-51010	STRATHROY-DRINKING WATER LICENCE - LABOUR	15,300	250	7,500	0	5,000
12-460-04624-62300	STRATHROY-DRINKING WATER LICENCE-CONTRACT	0	0	0	671	1,000
12-460-04625-51010	STRATHROY WATER-LEAK DETECTION-LABOUR	0	0	2,500	0	1,500
12-460-04625-62300	STRATHROY-LEAK DETECTION-CONTRACT	5,000	0	0	0	1,500
12-460-04630-62210	SW P&P GEN MTCE - SUPPLIES	0	4,218	7,000	10,991	7,000
12-460-04631-51010	SW P&P DAILY SAMPLE - LABOUR	15,000	7,053	15,000	7,184	7,500
12-460-04631-51210	STRATHROY- WATER - P & P S-WSIB	0	81	100	88	100
12-460-04631-62210	SW P&P DAILY SAMPLE - SUPPLIES	15,000	9,125	15,000	9,607	10,000
12-460-04640-62210	SW GEN TREATMENT - SUPPLIES	7,000	10,238	11,000	1,853	7,000
12-460-04650-51010	SW RESV & TOWER GEN MTCE - LABOUR	15,000	10,306	10,000	10,584	10,000
12-460-04650-51210	STRATHROY- WATER - RESIVOIR-WSIB	0	108	100	124	100
12-460-04650-62210	SW RESV & TOWER GEN MTCE - SUPPLIES	58,000	50,039	58,000	61,275	60,000
12-460-04650-62300	SW RESV & TOWER GEN MTCE - CONTRACT	5,000	473	2,500	0	1,000
12-460-04660-51010	SW MAINS GEN MTCE - LABOUR	10,000	7,315	10,000	9,868	10,000
12-460-04660-51210	STRATHROY WATER GEN--WSIB	0	83	100	126	100
12-460-04660-62210	SW MAINS GEN MTCE - SUPPLIES	5,000	19,157	15,000	21,323	15,000
12-460-04660-62300	SW MAINS GEN MTCE - CONTRACT	2,000	17,830	15,000	2,488	5,000
12-460-04661-51010	SW MAINS LOCATES - LABOUR	10,000	9,547	10,000	12,881	10,000
12-460-04661-62210	SW MAINS LOCATES - SUPPLIES	4,000	1,371	4,000	(173)	4,000
12-460-04662-51010	SW VALVE MTCE & REPAIR - LABOUR	10,000	514	5,000	1,292	5,000
12-460-04662-51210	STRATHROY WATER-VALVES-WSIB	0	6	0	18	50
12-460-04662-62110	SW VALVE MTCE & REPAIR	15,000	0	7,500	0	5,000

12-460-04667-51010	SW STAFF MTGS & TRAINING - LABOUR	8,000	6,729	8,000	4,196	7,000
12-460-04667-51210	STRATHROY-WATER - TRAINING-WSIB	0	74	100	56	1,000
12-460-04667-62210	SW STAFF MTGS & TRAINING - SUPPLIES	5,000	7,913	7,000	6,161	7,000
12-460-04668-51010	SW MAINS FLUSHING - LABOUR	26,000	22,528	18,000	28,491	23,000
12-460-04668-51050	SW MAINS FLUSHING - WAGES-P/T	5,000	0	5,000	0	-
12-460-04668-51210	STRATHROY-WATER MAINS-WSIB	0	100	100	131	100
12-460-04668-62210	SW MAINS FLUSHING - SUPPLIES	1,000	0	1,000	313	1,000
12-460-04670-51010	SW SERVICES GENERAL MTCE - LABOUR	20,000	9,881	15,000	17,878	15,000
12-460-04670-51210	SW SERVICES - GEN MTCE-WSIB	0	112	100	220	150
12-460-04670-62210	SW SERVICES GENERAL MTCE - SUPPLIES	25,000	66,137	49,000	46,231	45,000
12-460-04670-62300	SW SERVICES GENERAL MTCE - CONTRACT	2,000	1,228	2,000	0	2,000
12-460-04675-51010	SW SERVICE DUTY WATCH - LABOUR	10,000	0	0	0	-
12-460-04680-51010	SW METERS MTCE - LABOUR	1,000	73	1,000	0	1,000
12-460-04680-62210	SW METERS MTCE - SUPPLIES	20,000	22,453	25,000	718	5,000
12-460-04680-62300	SW METERS MTCE - CONTRACT	190,000	174,111	190,000	204,712	190,000
12-460-04690-51010	SW HYDRANTS GEN MTCE - LABOUR	15,000	5,186	7,500	3,135	5,000
12-460-04690-51210	SW HYDRANTS GEN MTCE - WSIB	0	60	100	37	100
12-460-04690-62210	SW HYDRANTS GEN MTCE - SUPPLIES	10,000	8,238	5,000	7,415	6,000
12-460-04690-62300	SW HYDRANTS GEN MTCE - CONTRACT	500	0	500	0	500
OPERATING EXPENSES		1,533,993	1,451,507	1,540,387	1,692,879	1,727,508
CAPITAL REVENUES						
21-460-04600-40430	STRATHROY WATER - SALE OF LAND	0	(488,571)	0	0	-
21-460-04600-40760	SW- TRANSFER FROM RESERVE FUNDS	(284,116)	0	0	(241,508)	-
21-460-04600-40770	SW - TRANSFER FROM RESERVES	(766,095)	0	(1,095,518)	0	-
CAPITAL REVENUES		(1,050,211)	(488,571)	(1,095,518)	(241,508)	-
CAPITAL EXPENSES						
22-460-04600-62300	WIP CAPITAL CARRYOVER-Park st watermain work					146,538 New Account
22-460-04600-63300	STATHROY WATER - ENGINEERING	70,000	28,752	45,000	45,468	45,000
22-460-04600-63300	LAKE HURON WATER LINE CONNECTION	0	2,017	0	0	
22-460-04600-63320	SW GENERAL EQUIPMENT	123,000	7,781	8,000	6,574	
22-460-04650-62210	SW RESERVOIR CAPITAL - SUPPLIES	5,000	2,037	0	0	
22-460-04650-62300	SW RESERVOIR - CONSULT	5,000	0	30,000	1,051	
22-460-04660-62210	SW MAINS GEN CAP - SUPPLIES	5,000	3,907	0	0	
22-460-04660-62300	SW MAINS GEN CAP - CONTRACT	494,000	418,044	916,000	307,912	
22-460-04660-63340	SW - ASSET REHABILITATION - WATERMAINS	1,148,760	275,126	1,059,400	525,676	125,000
22-460-04680-62210	SW METER GEN CAPITAL - SUPPLIES	0	1,288	0	19,458	
CAPITAL EXPENSES		1,850,760	738,952	2,058,400	906,139	316,538
DEBT REPAYMENT						
12-460-04600-60520	SW - DEBT PAYMENTS - PRINCIPAL	437,500	437,500	437,500	437,500	875,000
DEBT REPAYMENT		437,500	437,500	437,500	437,500	875,000
SURPLUS/DEFICIT		0	(621,312)	0	0	0

* 2012 ACTUAL

09/16/11

**The Municipality of Strathroy-Caradoc
2012 Budget Working Paper**

		2010		2011		2012
		BUDGET	ACTUAL	BUDGET	TO DEC 31st	BUDGET
		@ Apr 3				
STRATHROY AND AREA WASTE WATER						
OPERATING REVENUES						
11-410-04100-40400	OTHER REVENUE-SEWER TREATMENT SURCHARGES	(\$2,128,269)	(\$2,079,409)	(\$2,143,590)	(\$2,145,527)	(2,231,211)
11-410-04100-40660	OTHER REVENUE-ENVIRONMENTAL RECOVERIES	(30,000)	(72,655)	(30,000)	(107,262)	(30,000)
11-410-04100-40690	MISCL REVENUE - STRATHROY WW	0	(13,466)	(15,000)	(42,561)	(15,000)
11-411-04132-40690	OTHER REV - ADEL/METC SEWAGE TREATMENT	(7,000)	(8,915)	(7,000)	(6,085)	(10,000)
11-410-04110-40690	OTHER REV - ADEL/ METC SEWAGE COLLECTION	(7,000)	0	(7,000)	0	-
OPERATING REVENUE		(2,172,269)	(2,174,445)	(2,202,590)	(2,301,435)	(2,286,211)
OPERATING EXPENSES						
12-410-04100-51010	SANITARY OVERHEAD-WAGES-F/T	75,000	82,576	93,777	83,702	85,000
12-410-04100-51200	SANITARY OVERHEAD-PAYROLL BENEFITS	60,000	52,124	60,000	57,537	60,000
12-410-04100-51300	SANITARY OVERHEAD-BENEFITS-CLOTHING	2,200	1,599	2,200	2,981	2,000
12-410-04100-51360	SANITARY OVERHEAD-MEMBERSHIPS,DUES	500	0	500	159	500
12-410-04100-51410	SANITARY OVERHEAD-CONFERENCES	1,500	564	1,500	0	1,000
12-410-04100-51420	SANITARY OVERHEAD-SEMINARS, TRAINING	2,000	4,353	2,500	2,001	2,500
12-410-04100-51430	SANITARY OVERHEAD-TRAVEL	500	0	500	0	500
12-410-04100-62010	SANITARY OVERHEAD-OFFICE EXPENSES	2,000	685	2,000	1,254	2,000
12-410-04100-62040	SANITARY OVERHEAD-LICENSES,PERMITS	1,500	2,100	1,500	1,446	1,500
12-410-04100-62080	SANITARY OVERHEAD-TELEPHONE	4,000	3,623	4,000	3,906	4,000
12-410-04100-62130	SANITARY OVERHEAD-PROP INSURANCE	12,000	10,669	10,792	10,792	11,376
12-410-04100-62250	SANITARY SEWER - COLLECTION CONTRACT	30,000	31,768	33,000	34,357	33,000
12-410-04100-62290	SANITARY OVERHEAD-OTHER EXPENSES	2,000	0	2,000	0	2,000
12-410-04100-62313	SANITARY OVERHEAD-LIABILITY INSURANCE	23,000	20,774	20,306	20,306	20,309
12-410-04100-63020	SANITARY OVERHEAD-MAIN-EQUIPMENT	2,000	0	2,000	581	2,000
12-410-04100-63030	SANITARY OVERHEAD-VEHICLE MAINTENANCE	5,000	2,328	5,000	7,139	6,000
12-410-04100-63040	SANITARY OVERHEAD-MAIN-BUILDINGS	1,000	1,156	2,000	117	2,000
12-410-04100-63110	SANITARY OVERHEAD-FUEL	5,500	4,286	5,500	8,206	6,000
12-410-04100-63150	SANITARY OVERHEAD-UTILITIES - HYDRO	2,600	617	2,600	392	2,000
12-410-04100-63160	SANITARY OVERHEAD-UTILITIES - NATURAL GAS	0	711	1,000	923	1,000
12-410-04100-63230	SANITARY OVERHEAD-VEHICLE LEASE	19,910	19,910	17,223	17,223	14,906
12-410-04100-63320	SANITARY OVERHEAD-SMALL EQUIP PURCH	0	12,100	5,000	0	2,000
12-410-04101-51010	SANITARY FACILITIES-WEED CONTROL-WAGES F/T	5,000	2,723	3,000	1,124	1,500
12-410-04101-62210	SANITARY FACILITIES-WEED CONTROL EXP	500	15	250	60	50
12-410-04120-51010	SANITARY SEWER PUMP-WAGES-F/T	30,000	35,002	35,000	34,640	35,000
12-410-04120-62210	SANITARY SEWER PUMP-SUPPLIES	20,000	7,589	15,000	9,799	10,000
12-410-04120-62300	SANITARY SEWER PUMP-CONSULTING, CONTRACT	5,000	7,800	7,500	14,712	7,500
12-410-04121-51010	SANITARY SEWER MAINS- WAGES -F/T	8,500	9,110	9,000	15,237	10,000
12-410-04121-51210	SANITARY SEWERS - STRATHROY--WSIB	0	92	0	131	100
12-410-04121-62210	SANITARY SEWER MAINS-SUPPLIES	10,000	3,065	5,000	6,009	5,000
12-410-04121-62300	SANITARY SEWER MAINS-CONSULTING,CONTRACT	25,000	35,256	25,000	11,525	25,000
12-410-04130-51010	P.D.C. MAINTENANCE, INSTAL-WAGES-F/T	8,000	4,270	8,000	5,206	5,000
12-410-04130-62210	P.D.C. MAINTENANCE, INSTAL-SUPPLIES	5,000	2,073	5,000	78	2,000
12-410-04130-62300	P.D.C. MAINTENANCE, INSTAL-CONSULTING, CO	5,000	2,422	5,000	1,414	2,000
12-410-04131-51010	SANITARY SEWER PUMP (ALBERT ST PUMP STN) WAGE!	13,000	21,650	20,000	29,042	25,000
12-410-04131-62210	SANITARY SEWER-(ALBERT ST PUMP STN)-SUPPLIES	60,000	30,959	54,863	37,834	40,000
12-410-04131-62300	SANITARY SEWER PUMP(ALBERT ST PUMT STN) CONSU	15,000	5,769	10,000	4,287	5,000
12-410-04132-51010	SANITARY SEWER MAINS-ADEL/MET WAGES F/T	2,000	0	2,000	150	2,000
12-410-04132-62300	SANITARY SEWER MAINS-ADEL/MET - CONSULTING/CON	510	300	510	320	500
12-410-04132-62210	SANITARY SEWER MAINS-ADEL/MET - SUPPLIES	1,000	0	1,000	0	1,000
12-410-04140-51010	LAGOON MAINTENANCE-WAGES-F/T	61,000	71,168	70,000	77,136	75,000
12-410-04140-51150	SANITARY SEWERS - STRATH-S-VAC,SICK, STATS	45,000	0	0	0	-
12-410-04140-62210	LAGOON MAINTENANCE-EXPENSES	430,000	399,379	430,000	433,205	430,000
12-410-04140-62300	LAGOON MAINTENANCE-CONSULTING	0	2,633	1,000	0	1,000
OPERATING EXPENSES		1,001,720	893,218	982,021	934,931	944,241
CAPITAL REVENUES						
21-410-04100-40300	SANITARY SEWER - CAPITAL REVENUE	0	(75,000)	0	0	
21-410-04100-40690	SEWAGE TREATMENT CAPACITY PYMT - A/M	(150,000)	(75,000)	(150,000)	(150,000)	(150,000)
21-410-04100-40770	ENVIRON-TRANSFER FROM LAGOON RESERVE FUND					(582,103)
	ENVIRON-TRANSFER FROM RESERVES	(3,301,451)	0	(4,271,431)	(1,627,574)	
CAPITAL REVENUES		(3,451,451)	(150,000)	(4,421,431)	(1,777,574)	(732,103)
CAPITAL EXPENSES						
22-410-04100-63300	WIP CAPITAL CARRYOVER (Metcalfe St PS & South Strathroy Sewage Works)					2,019,073
	ENVIRON - SEWER CAPITAL PROJECTS	4,622,000	1,731,630	5,642,000	3,144,078	55,000
CAPITAL EXPENSES		4,622,000	1,731,630	5,642,000	3,144,078	2,074,073
DEBT REPAYMENT						
SURPLUS/DEFICIT						
		0	300,403	0	0	

* 2012 ACTUAL

New Account

2012 DEBT REPAYMENT SCHEDULE

	Bylaw No.				Estimated				Estimated		
	(if		Interest		Principal O/S	2012	2012	Total	Principal O/S	Original	Cost
Project	applicable)	Due Date	Rate	Expires	31-Dec-11	Principal	Interest	Payment	31-Dec-12	Loan Amount	Recovery
Strathroy Water System	63-05	1-Dec	0%	2012	\$ 875,000	\$ 875,000	\$ -	\$ 875,000	\$ -	\$ 3,500,000	water rates
(County Loan)											
Library/Museum Renovations		1-Jun					-				
(2006)(County Loan)	44-11	1-Dec	0%	2019	377,468	111,729	-	111,729	726,239	433,333	taxation
(\$460,500 added in 2012)										460,500	
West Middlesex Memorial Centre	25-11	2-May	4.38%	2026	2,928,226	148,299	126,650	274,949	2,779,927	3,000,000	taxation
Improvements		2-Nov									
Mount Brydges & Area Water System	14-11	1-Mar	3.54%	2021	363,088	30,893	12,853	43,746	332,195	363,088	water rates
connection to Lake Huron Pipeline											
Mount Brydges Sewer Project	14-11	1-Mar	3.54%	2021	536,912	45,683	19,007	64,689	491,229	536,912	sewer rates
Mount Brydges Sanitary Sewer	15-11	1-Mar	3.92%	2026	2,700,000	135,646	105,840	241,486	2,564,355	2,700,000	sewer rates
Servicing											
Mount Brydges Wastewater Project	9-12	1-Apr	0%	2020		131,250	0	131,250	1,968,750	2,100,000	sewer rates
		1-Dec									
Joint School Board Servicing	55-09	1-Jan	0%	2019	1,288,387	161,050	-	161,050	1,127,337	1,610,487	Dev. Charges
Molnar Industrial Park-servicing			0%	2018	962,500	137,500	-	137,500	825,000	1,100,000	taxation
Mount Brydges roadworks			0%	2019	160,000	20,000		20,000	140,000	160,000	taxation
2011 Tax Rate Stabilization			0%	2014	211,141	68,333		68,333	142,808	211,141	taxation
(repay over 3 years)											
*Loan to replenish reserves-20 years			Est. 4%	2032	-	85,000	97,000	182,000	2,458,762	2,500,000	taxation
TOTALS					\$ 10,402,722	\$ 1,950,382	\$ 361,350	\$ 2,311,732	\$ 13,556,602		

Note:

(1) new debt will also be required in 2012 to replenish reserves for capital spending - \$2,500,000
 (2) above debts do not include Drain debentures that are recovered through a special levy on benefitting property owners

* Loan to replenish reserves
 annual payment is:

10-year amortization	15-year amortization	20-year amortization
\$304,000	\$222,000	\$182,000

Total paid from:

taxes	794,511	New Debt 2012	2,560,500
water rates	\$ 918,746	plus loan to	
sewer rates	437,425	replenish reserves	2,500,000
development charges	161,050	TOTAL NEW DEBT	5,060,500
	<u>2,311,732</u>		

MUNICIPALITY OF STRATHROY-CARADOC- FUNDS TO BE USED FROM GAS TAX, RESERVES, RESERVE FUNDS AND DEVELOPMENT CHARGES IN 2012

K Maloney Mar 16 12

DEPARTMENT 2012	GROSS EXPENDITURES	TAX FUNDED EXPENDITURES	GAS TAX	DEV CHARGES	RESERVE FUNDS	RESERVES	USER FEES	OTHER
GENERAL								
Front ending Agreement School Board Servicing	161,050			161,050				from Development Charges
INFORMATION TECHNOLOGY								Wtr \$37,041.50; San Sewer \$57,978; Works \$66,030.50
TRI TOWNSHIP ARENA								
Roof restoration-carryover from 2011	22,013					22,013		from deferred project reserve
Flooder	72,250	72,250						this is S-C share of 85%
FIRE								
Melbourne Station Exhaust Extractor	24,000					24,000		from Deferred Project Reserve
SCBA Air Pack upgrades & replacements	45,000	33,000				12,000		from Fire Equipment Reserve
Radio & pager replacements	9,000	1,701				7,299		from Fire Equipment Reserve
POLICE								
Balckberry Mobile solution	17,000	3,100		3,400		10,500		from Police Equipment Reserve-\$10,500
Upgraded phone system	15,000	12,000		3,000		-		
FLEET	477,000					477,000		from Fleet Reserve
ROADS								
Storm Water Management Master Plan	100,000			100,000				from Storm Drainage DC account # 34-480-70110-71154
Ward #2 Paving	375,000		375,000					
CEMETERY								
Paving laneway	10,000	4,200				5,800		from Deferred Project Reserve
MUSEUM								
Sir Arthur Currie Exhibit Expenses	33,456					8,607	24,849	from Deferred Project Reserve & Museum Assistance Grant
LIBRARY								
Expansion	476,085					20,000	460,500	Loan from Middlesex County; Deferred Project Reserve-\$20,000
RECREATION								
Aquatic Centre	1,000,000						1,000,000	Grant from Province
Splash Pad-loan	100,000			100,000				from Parks DC fund-account 34-620-70110-71158
Gemini Condensor	65,000					65,000		Reserve - Arena Capital
STRATHROY SEWERS								
Projects carried forward	582,103				582,103			from Lagoon Reserve Fund
TOTALS	3,583,957	126,251	375,000	367,450	582,103	652,219	-	1,485,349
			From Gas Tax	From Dev Chgs	From Reserve Fund	From Reserves		

2011 - 2012 Reserve and Reserve Refund Activity Summary

UNAUDITED

Account #	Description	2010 Closing Balance	2011 Expenditures	2011 Revenues	2011 Closing Balance	Proposed 2012 Expenditures	2012 Revenues	2012 Closing Balance	Asset	Reserve Type
ADMINISTRATIVE & GAS TAX										
34-000-00000-70300	RESERVE-DEFERRED PROJECTS FROM PREVIOUS YEAR	(332,332.08)	446,269.01	(207,420.00)	(93,483.07)	80,420.00		(13,063.07)	NSA	4
34-000-70140-71251	AMO GAS TAX REVENUE RESERVE FUND	(844,855.19)	1,184,412.00	(629,153.32)	(289,596.51)	375,000.00	(611,782.00)	(526,378.51)	Investment	1
34-000-70200-40510	RESERVE FUNDS-UNDISTRIBUTED INTEREST EARNED	-	154,548.39	(154,548.39)	-			-		3
34-000-70500-71300	RESERVE FUND-THOUSAND HANDS PROJECT	(973.15)	-	(24.66)	(997.81)			(997.81)	NSA	3
34-100-01000-70131	DEV CHARGES BL #14-10 GENERAL GOVERNMENT	(199.30)	-	(883.77)	(1,083.07)			(1,083.07)	Investment	2
34-100-01000-70300	RESERVE FOR SELF-INSURANCE	(10,000.00)	-	(10,000.00)	(20,000.00)			(20,000.00)	Investment	2
34-100-01110-70300	RESERVE FOR ELECTIONS	(9,408.00)	5,397.00	(18,000.00)	(22,011.00)			(22,011.00)	NSA	4
34-100-01120-70300	RESERVE-ADMIN-COMPUTER, PHONE, ETC.	(2,500.00)	-	-	(2,500.00)			(2,500.00)	NSA	4
34-100-70100-71101	DEVELOPMENT CHARGES-CIVIC ADMIN BALANCE	(2,581.69)		(1,792.09)	(4,373.78)			(4,373.78)	Investment	2
34-100-70110-71190	DEVELOPMENT CHARGES-BACKGROUND REPL STUDY	(4,796.36)		(170.75)	(4,967.11)			(4,967.11)	Investment	2
34-100-70120-71176	DEVELOPMENT CHARGES-SPECIAL STUDY	(6,364.43)	5,571.00	(278.90)	(1,072.33)			(1,072.33)	Investment	2
34-100-70130-71185	DEV. CHARGES-GEN GOVT BL#7-05	(48,318.68)		(4,055.30)	(52,373.98)			(52,373.98)	Investment	2
34-100-70200-71206	RESERVE FUND-INSURANCE	(23,328.42)		(591.11)	(23,919.53)			(23,919.53)	NSA	4
14-000-00000-70300	RESERVE FOR FUTURE NEEDS	(245,079.73)	200,000.00	(151,777.00)	(196,856.73)			(196,856.73)	NSA	4
SUBTOTAL		(1,530,737.03)	1,996,197.40	(1,178,695.29)	(713,234.92)	455,420.00	(611,782.00)	(869,596.92)		
FIRE										
34-220-02200-70131	DEV CHARGES BL #14-10 FIRE	(343.41)		(1,535.43)	(1,878.84)			(1,878.84)	Investment	2
34-220-02200-70300	RESERVE-FIRE EMERGENCY EQUIPMENT	(25,961.31)	292.50		(25,668.81)	19,299.00		(6,369.81)	NSA	4
34-220-02200-70310	RESERVE-RESCUE UNIT MTO REVENUE	-		(1,507.50)	(1,507.50)			(1,507.50)	NSA	4
34-220-70100-71102	DEVELOPMENT CHARGES-FIRE BALANCE	(12,103.21)		(2,033.35)	(14,136.56)			(14,136.56)	Investment	2
34-220-70110-71159	DEVELOPMENT CHARGES-FIRE BALANCE	(12,436.81)		(610.43)	(13,047.24)			(13,047.24)	Investment	2
34-220-70120-71172	DEVELOPMENT CHARGES-FIRE TRANSACTIONS	(13,224.14)		(2,146.65)	(15,370.79)			(15,370.79)	Investment	2
34-220-70130-71181	DEV CHARGES-FIRE SERVICES BL #7-05	(12,380.67)		(2,359.26)	(14,739.93)			(14,739.93)	Investment	2
SUBTOTAL		(76,449.55)	292.50	(10,192.62)	(86,349.67)	19,299.00	-	(67,050.67)		
POLICE										
34-230-02300-70131	DEV CHARGES BL#14-10-POLICE SERVICES	(625.49)		(5,283.01)	(5,908.50)			(5,908.50)	Investment	2
34-230-02300-70300	RESERVE-POLICE TRAINING	(3,137.44)	3,137.00		(0.44)			(0.44)	NSA	4
34-230-02300-70310	RESERVE-POLICE EQUIPMENT	(10,500.00)	-	-	(10,500.00)	10,500.00		-	NSA	4
34-230-70100-71103	DEVELOPMENT CHARGES-POLICE BALANCE	(8,561.97)		(1,943.62)	(10,505.59)			(10,505.59)	Investment	2
34-230-70130-71182	DEV CHG-POLICE SERVICE BL #7-05	(60,667.24)	16,426.83	(5,222.30)	(49,462.71)	6,400.00		(43,062.71)	Investment	2
SUBTOTAL		(83,492.14)	19,563.83	(12,448.93)	(76,377.24)	16,900.00	-	(59,477.24)		
34-240-70200-71189	RESERVE FUND-IMPOST FEES	(52,566.40)		(1,331.97)	(53,898.37)			(53,898.37)	NSA	3
SUBTOTAL		(52,566.40)	-	(1,331.97)	(53,898.37)	-	-	(53,898.37)		
TRANSPORTATION										
34-300-03000-70300	RESERVE-FLEET EQUIPMENT	(59,732.55)	434,534.00	(517,591.00)	(142,789.55)	477,000.00	(477,000.00)	(142,789.55)	NSA	4
34-300-70120-71174	DEVELOPMENT CHARGES-PUBLIC WORKS TRANS.	(225,663.64)	157,016.50	(7,950.53)	(76,597.67)	66,030.50		(10,567.17)	Investment	2
34-300-70200-71210	RESERVE FUND-GRAVEL PIT	(4,903.64)		(2,687.60)	(7,591.24)			(7,591.24)	Investment	3
34-300-70200-71211	RESERVE FUND-SAND PIT	(7,204.70)		(182.56)	(7,387.26)			(7,387.26)	Investment	3
34-300-70200-71212	RESERVE FUND-TROOPS RD AND BIRMINGHAM ST	(6,039.05)		(153.02)	(6,192.07)			(6,192.07)	Investment	3
34-300-70200-71213	RESERVE FUND-ALLEN RD	(1,595.25)		(40.42)	(1,635.67)			(1,635.67)	Investment	3
34-300-70200-71214	RESERVE FUND-WALKERS DRIVE	(3,182.85)		(80.65)	(3,263.50)			(3,263.50)	Investment	3
34-300-70200-71215	RESERVE FUND-EMERSON ST IMPROVEMENTS	(51,102.31)		(1,294.87)	(52,397.18)			(52,397.18)	Investment	3
SUBTOTAL		(359,423.99)	591,550.50	(529,980.65)	(297,854.14)	543,030.50	(477,000.00)	(231,823.64)		
ROADS										
34-310-03100-70131	DEV CHGS BY#14-10-PUBLIC WORKS	(981.16)		(4,369.22)	(5,350.38)			(5,350.38)	Investment	2
34-310-70100-71104	DEV CHARGES-PUBLIC WORKS BALANCE	(407,746.80)		(27,598.50)	(435,345.30)			(435,345.30)	Investment	2
34-310-70110-71151	DEV CHARGES-ROAD WORKS BALANCE	(364,237.67)		(18,389.71)	(382,627.38)			(382,627.38)	Investment	2
34-310-70130-71184	DEV CHARGES-PUBLIC WORKS BL#7-05	(168,896.28)		(12,283.42)	(181,179.70)			(181,179.70)	Investment	2
SUBTOTAL		(941,861.91)	-	(62,640.85)	(1,004,502.76)	-	-	(1,004,502.76)		
STREET LIGHTING										
34-380-70200-71203	RESERVE FUND-STREET LIGHT BALANCE	(21,495.13)		(544.66)	(22,039.79)			(22,039.79)	Investment	3
34-382-03820-70300	MT BRYDGES STREET LIGHT RESERVE	(14,129.33)	-	-	(14,129.33)			(14,129.33)	NSA	4
34-383-03830-70300	MELBOURNE STREET LIGHT RESERVE	(90.88)	-	-	(90.88)			(90.88)	NSA	4
SUBTOTAL		(35,715.34)	-	(544.66)	(36,260.00)	-	-	(36,260.00)		
WASTEWATER										
34-400-04000-70131	DEV CHGS BY#14-10-MT. BRYDGES WASTEWATER	-		(10,433.85)	(10,433.85)			(10,433.85)	Investment	2
34-400-70200-71226	MOUNT BRYDGES FUTURE SEWERS-RESERVE FUND	(34,463.53)		(1,650,667.26)	(1,685,130.79)			(1,685,130.79)	NSA	3
34-410-04100-70131	STRATHROY SEWERS-DC BYLAW 14-10	(4,921.15)		(18,494.01)	(23,415.16)			(23,415.16)	Investment	2

2011 - 2012 Reserve and Reserve Refund Activity Summary
UNAUDITED

Account #	Description	2010 Closing Balance	2011 Expenditures	2011 Revenues	2011 Closing Balance	Proposed 2012 Expenditures	2012 Revenues	2012 Closing Balance	Asset	Reserve Type
34-410-04100-7030C	WARD 1 SEWER RESERVE	(3,056,186.00)	1,627,574.00		(1,428,612.00)			(1,428,612.00) NSA		4
34-410-70110-71152	DEV CHGS-SANITARY SEWERS	(246,408.85)	249,174.85	(2,766.00)	-	57,978.00		57,978.00 NSA		2
34-410-70110-71153	DEV CHGS-WASTEWATER	(84,945.86)	86,271.86	(1,326.00)	-			-		2
34-410-70130-71188	DEV CHGS-SANITARY SEWERS DC BYLAW 7-05	(476,874.67)	503,394.67	(26,520.00)	-			-		2
34-410-70200-71215	RESERVE FUND-LAGOON FUNDING	(1,102,389.50)		(27,933.18)	(1,130,322.68)	582,103.00		(548,219.68) NSA		3
34-411-70200-71208	RESERVE FUND-ADEL/METCALFE FLOW MONITOR \$\$	(33,716.51)		(854.33)	(34,570.84)			(34,570.84) NSA		3
34-400-70200-71127	MOUNT BRYDGES SEWERS-AMORTIZATION RES FUND	(2,613,627.17)			(2,613,627.17)			(2,613,627.17) NSA		3
	SUBTOTAL	(7,653,533.24)	2,466,415.38	(1,738,994.63)	(6,926,112.49)	640,081.00	-	(6,286,031.49)		
DRINKING WATER										
34-460-04600-70131	DEV CHGS-STRATHROY WATER DC BYLAW 14-1C	(2,284.27)		(8,591.78)	(10,876.05)			(10,876.05) Investment		2
34-460-04600-7030C	RESERVE-STRATHROY WATER	(4,761,924.76)	-	(263,807.00)	(5,025,731.76)			(5,025,731.76) NSA		4
34-460-70100-71106	DEVELOPMENT CHARGES-WATER	(17,571.37)		(1,839.70)	(19,411.07)			(19,411.07) Investment		2
34-460-70110-71155	DEVELOPMENT CHARGES-WATER SERVICING	(51,123.41)	37,041.50	(6,102.82)	(20,184.73)	37,041.50		16,856.77 Investment		2
34-460-70130-71187	DEV CHGS-WATER SERVICES DC BYLAW 7-05	(264,970.96)	241,508.00	(20,029.82)	(43,492.78)			(43,492.78) Investment		2
34-470-04700-70131	DEV CHGS-MT BRYDGES WATER DC BYLAW 14-10	-		(892.04)	(892.04)			(892.04) Investment		2
34-470-04700-7030C	RESERVE-MOUNT BRYDGES WATER	(3,291,177.10)	3,089,633.11	(463,068.00)	(664,611.99)			(664,611.99) NSA		4
34-470-70120-71178	DEV CHGS-MT BRYDGES AREA WATER	(4,087.16)		(5,570.67)	(9,657.83)			(9,657.83) Investment		2
34-470-70200-71227	MOUNT BRYDGES WATER-AMORTIZATION RES FUND	-		(2,294,848.07)	(2,294,848.07)			(2,294,848.07) NSA		3
	SUBTOTAL	(8,393,139.03)	3,368,182.61	(3,064,749.90)	(8,089,706.32)	37,041.50	-	(8,052,664.82)		
STORM DRAINAGE										
34-480-04800-7030C	URBAN STORM SEWERS-RESERVE FOR FUTURE GROWTH	-			-			-		4
34-480-70110-71154	DEV CHGS-STORM DRAINAGE	(210,339.73)		(9,039.42)	(219,379.15)	100,000.00		(119,379.15) Bank		2
34-480-70200-71216	RESERVE FUND-SCHACHT STORMWATER	(5,110.23)		(129.49)	(5,239.72)			(5,239.72) Investment		3
	SUBTOTAL	(215,449.96)	-	(9,168.91)	(224,618.87)	100,000.00	-	(124,618.87)		
CEMETERY										
34-560-05600-7030C	RESERVE-CEMETERY MEMORIAL	(2,671.94)	-	-	(2,671.94)			(2,671.94) NSA		4
34-560-05600-70310	RESERVE-CEMETERY EQUIPMENT	(7,821.00)	-	-	(7,821.00)			(7,821.00) NSA		4
34-560-05600-7050C	CEMETERY TRUST FUND	(501,453.74)		(12,560.00)	(514,013.74)			(514,013.74) NSA		5
34-560-05600-70501	CEMETERY-PUBLIC TRUSTEE PRE-NEED FUND	(29,586.73)	-	-	(29,586.73)			(29,586.73) NSA		5
34-560-05610-70500	CAMPBELL CEMETERY TRUST FUND	(7,100.00)	-	-	(7,100.00)			(7,100.00) NSA		5
34-560-05620-70500	BURWELL CEMETERY TRUST FUND	(551.59)	-	-	(551.59)			(551.59) NSA		5
	SUBTOTAL	(549,185.00)	-	(12,560.00)	(561,745.00)	-	-	(561,745.00)		
RECREATION										
34-600-70100-71105	DEVELOPMENT CHARGES-RECREATION	(364,162.44)		(21,314.12)	(385,476.56)			(385,476.56) Investment		2
34-600-70110-71157	DEVELOPMENT CHARGES-RECREATION	(323,706.88)		(13,911.42)	(337,618.30)			(337,618.30) Investment		2
34-600-70120-71175	DEVELOPMENT CHARGES-RECREATION	(93,283.79)		(7,022.01)	(100,305.80)			(100,305.80) Investment		2
34-640-06400-70131	DEV CHARGES RECREATION-DC BYLAW 14-10	(7,441.52)		(30,671.88)	(38,113.40)			(38,113.40) Investment		2
34-640-06400-7030C	RESERVE-ARENA CAPITAL REPLACEMENT	(32,679.61)	-	(26,181.42)	(58,861.03)	65,000.00		6,138.97 NSA		4
34-600-70130-71183	DEV CHGS-RECREATION & PARKS BYLAW 7-05	(113,176.73)		(22,537.86)	(135,714.59)			(135,714.59) Investment		2
34-672-70200-71202	RESERVE FUND-PUBLIC DONATIONS FOR BASKETBALL	(45,629.18)		(1,156.18)	(46,785.28)			(46,785.28) NSA		3
	SUBTOTAL	(980,080.07)	-	(122,794.89)	(1,102,874.96)	65,000.00	-	(1,037,874.96)		
PARKS										
34-620-06200-70131	DEV CHGS PARKS-BYLAW 14-10	(886.11)		(3,945.40)	(4,831.51)			(4,831.51) Investment		2
34-620-06200-7030C	RESERVE-MACKINLAY-PAUL PARK	(1,703.01)	-	-	(1,703.01)			(1,703.01) NSA		4
34-620-06210-7030C	RESERVE-FUTURE DOG PARK	(1,139.46)	1,397.39	(2,193.89)	(1,935.96)			(1,935.96) NSA		4
34-620-70110-71158	DEVELOPMENT CHARGES-PARKS	(149,882.31)		(4,283.84)	(154,166.15)	100,000.00		(54,166.15) Investment		2
34-620-70200-71201	RESERVE FUND-CASH-IN-LIEU	(2,663.85)		(25,137.03)	(27,800.88)			(27,800.88) NSA		3
34-620-70200-71204	RESERVE FUND-CARADOC PARKLAND	(104,678.78)		(2,652.43)	(107,331.21)			(107,331.21) NSA		3
34-621-70200-71206	PARKS-WARD 2-MT BRYDGES SKATEBOARD PARK-RF	(3,104.38)		(78.66)	(3,183.04)			(3,183.04) NSA		4
	SUBTOTAL	(264,057.90)	1,397.39	(38,291.25)	(300,951.76)	100,000.00	-	(200,951.76)		
AQUATIC CLUB										
31-70200-71207	RESERVE FUND-STRATHROY AQUATIC CLUB	(26,161.35)	5,907.00	(3,325.72)	(23,580.07)			(23,580.07) NSA		3
	SUBTOTAL	(26,161.35)	5,907.00	(3,325.72)	(23,580.07)	-	-	(23,580.07)		
MUSEUM AND LIBRARY										
34-650-06500-7030C	MUSEUM RESERVE	(2,643.82)	-	-	(2,643.82)			(2,643.82) NSA		4
34-650-06500-70500	ART GALLERY TRUST FUND	(1,265.59)		(84.36)	(1,349.95)			(1,349.95) NSA		5
34-660-06600-7030C	RESERVE-LIBRARY	(20,852.27)			(20,852.27)			(20,852.27) NSA		4
	SUBTOTAL	(24,761.68)	-	(84.36)	(24,846.04)	-	-	(24,846.04)		
ENGINEERING										
34-710-07100-70131	DEV CHGS BL 14-10-ENGINEERING	(6,104.68)		(27,186.72)	(33,291.40)			(33,291.40) Investment		2

2011 - 2012 Reserve and Reserve Refund Activity Summary

UNAUDITED

Account #	Description	2010 Closing Balance	2011 Expenditures	2011 Revenues	2011 Closing Balance	Proposed 2012 Expenditures	2012 Revenues	2012 Closing Balance	Asset	Reserve Type
34-710-70130-71186	DEV CHGS TWP WIDE ENGINEERING DC BYLAW 7-05	(908,076.50)	510,000.00	(54,419.34)	(452,495.84)			(452,495.84)	Investment	2
	SUBTOTAL	(914,181.18)	510,000.00	(81,606.06)	(485,787.24)	-	-	(485,787.24)		
	INDUSTRIAL LAND									
34-750-07500-70300	RESERVE-INDUSTRIAL LAND NEEDS	(29,460.18)	29,460.18		-			-	NSA	4
	SUBTOTAL	(29,460.18)	29,460.18	-	-	-	-	-		
	TOTALS	(22,130,255.95)	8,988,966.79	(6,867,410.69)	(20,008,699.85)	1,976,772.00	(1,088,782.00)	(19,120,709.85)		

TOTAL PER SPREADSHEET 22,130,255.95

18,112,844.12 TOTAL PER TRIAL BALANCE
 2,264,114.00 AUDITOR ENTRIES REQUIRED
 (413,338.00) ADJ FOR GAS TAX FUNDS USED IN 2011
 45,079.73 BAL OF FUTURE NEEDS RESERVE
20,008,699.85

Asset Type Summary

NSA = No

specified asset

Bank

Investment

TOTAL

Type

Reserves

Reserve Funds

Dev. Charges

Gas Tax

Trust Funds

TOTAL

2012

Spending

Reserve Type

375,000.00 Gas Tax - 1

367,450.00 Development Charges - 2

582,103.00 Reserve Funds - 3

652,219.00 Reserves - 4

- Trust Funds - 5

1,976,772.00

(7,744,982.09)

(8,151,742.17)

(3,269,777.07)

(289,596.51)

(552,602.01)

(20,008,699.85)

5 YEAR CAPITAL PLAN - MUNICIPALITY OF STRATHROY-CARADOC
 J McPherson 29/02/2012; KM Updated March 27, 2012

TOTAL PROJECTS	TAX \$ REQUIRED	DEPARTMENT	PROPOSED RANKING	GROSS EXPENDITURES	TAX FUNDED EXPENDITURES	GAS TAX	RESERVE FUNDS	DEV CHARGES	RESERVES	USER FEES	OTHER
45,000	30,000	INFORMATION TECHNOLOGY									
		Police and Fire Phone system replacement-both systems are obsolete	1	35,000							
		Tower	1	10,000	30,000					15,000	Interdepartment transfer - police \$15,000
94,263	72,250	TRI TOWNSHIP ARENA									
		Flooder		72,250	72,250						0 This is S-C's share of 85% Deferred project reserve
		Completion of roof restoration work		22,013					22,013		
83,000	39,701	FIRE									
		Melbourne Station Exhaust Extractor		24,000					24,000		Deferred project reserve
		SCBA Air Pack upgrades & replacements		45,000	33,000				12,000		Fire equipment reserve
		Radio & pager replacements		9,000	1,701				7,299		Fire equipment reserve
		Administration Office improvements		5,000	5,000						
67,000	50,100	POLICE									
		Vehicle Replacement	1	35,000	35,000						
		Balckberry Mobile solution	1	17,000	3,100			3,400	10,500		Police equipment reserve \$10,500
		Upgraded phone system	1	15,000	12,000			3,000	0		
477,000	0	FLEET		477,000					477,000		Fleet reserve
475,000	0	ROADS									
		Storm Water Management Master Plan		100,000				100,000			Storm Drainage DC acct # 34-480-70110-71154
		Ward #2 Paving		375,000		375,000					
10,000	4,200	CEMETERY									
		Paving laneway		10,000	4,200				5,800		Deferred project reserve
476,085	0	LIBRARY									
		Expansion		476,085					20,000		460,500 Loan from Middlesex County; Deferred project reserve
1,075,000	10,000	RECREATION									
		Aquatic Centre		1,000,000							1,000,000 Grant from Province
		Lions Poot-Floor and deck repair		10,000	10,000						
		Gemini Condensor		65,000					65,000		Reserve - Arena capital equipment replacement
10,000	10,000	COMMUNITY DEVELOPMENT									
		Repair Town Hall Roof	1	5,000	5,000						
		Drywall repair and painting (water damage)	1	5,000	5,000						
60,000	60,000	STORM WATER MANAGEMENT									
		Parkview Estates		60,000	60,000						
2,074,073	0	STRATHROY SEWERS									
		Projects carried forward		2,019,073			582,103			1,436,970	Lagoon reserve fund
		(Metcalfe St Pumping Stn & South Strathroy Sewage Works)									
		Truck box modifications - new crane		30,000						30,000	
		McNab Pump replacement		25,000						25,000	
316,538	0	STRATHROY WATER									
		Project carried forward-Park St watermain works		146,538						146,538	
		SCADA panel upgrades		100,000						100,000	
		Watermain design		45,000						45,000	
		Truck Utility Box replacement		25,000						25,000	
1,037,630		MT BRYDGES SEWER									
		Pumping Stn, Treatment Plant, etc. completion-carry over from 2011		1,037,630							1,037,630 Part of \$2.1M loan
50,000	0	MT BRYDGES WATER									
		SCADA system Upgrades		50,000						50,000	
6,350,589	276,251	Total		6,350,589	276,251	375,000	582,103	106,400	643,612	1,873,508	2,498,130

53											
TOTAL	TAX \$	DEPARTMENT									
PROJECTS	REQUIRED	2013	PROPOSED	GROSS	TAX FUNDED	GAS TAX	RESERVE	DEV	RESERVES	USER FEES	OTHER
125,000	90,000	INFORMATION TECHNOLOGY	RANKING	EXPENDITURES	EXPENDITURES		FUNDS	CHARGES			
		Great Plains Software - Cemetery, Bylaw and Web and payment online r	1	20,000	20,000						
		Environmental Services Building cable replacement	2	35,000						35,000	Water Rates
		Gemini network/phone cable replacement	2	20,000	20,000						
		New key fob system and hardware for Town Hall	1	20,000	20,000						
		Council Chamber Improvements IT	2	30,000	30,000						
118,000	100,300	TRI TOWNSHIP ARENA									
		Paint Metal Siding	3	10,000	8,500						1,500 85% is ours
		6 cyl compressor 50 hp	2	30,000	25,500						4,500 85% is ours
		4 cyl compressor upgrade to 60 cyl	2	30,000	25,500						4,500 85% is ours
		Cold Brine Pump	2	8,000	6,800						1,200 85% is ours
		Electric Panel	2	40,000	34,000						6,000 85% is ours
		FIRE									
830,000	723,000	SCBA Air Pack upgrades & replacements	1	30,000	30,000						
		Melbourne Tanker replacement in 2013	1	250,000	143,000					107,000	Southwest Middlesex Contribution
		Strathroy Pumper replacement in 2013	1	450,000	450,000						
		Strathroy Aerial replacement in 2016	2	100,000	100,000						place in reserve
175,000	175,000	POLICE									
		Vehicle Replacement	1	100,000	100,000						
		Live Scan, RTID	1	50,000	50,000						
		Exhibit drying cabinets (2)	delete	0	0						
		Furniture refresh & replacement	defer	0	0						
		radio system improvements	1	25,000	25,000						
2,650,000	1,150,000	ROADS									
		Queen Street, Strathroy; storm, curb & Pave	3	1,500,000				1,500,000			DC's and Gas Tax
		Ward 1 - Repave	1	225,000	225,000						
		Ward 2 - Tar & Chip	1	375,000	375,000						
		Sidewalks	3	70,000	70,000						
		McKellar	3	80,000	80,000						
		Bridge Repairs - various locations	2	200,000	200,000						
		McEvoy Road - Pulverize, pave, ditching	2	200,000	200,000						
2,591,600	2,118,100	RECREATION									
		Gemini Grill	2	2,800	2,800						
		Fencing Improvements Phase 2	3	10,000	10,000						various locations in Ward 1 & 2
		Energy Conservation -- Gemini Arena Lights	3	50,000	50,000						significant savings with 1.5 year payback
		Train -- Electrical Service & Building	3	6,500	6,500						hydro \$1,500/bldg \$5,000
		Gemini Marquee Sign	2	12,000	12,000						as per CDAC recommendation
		Alexandra Park Phase 2 (Splashpad)	1	250,000	50,000					200,000	possible partnerships - Rotary, Ont Trillium Foundation
		Train -- Signs	3	4,000	4,000						as per CDAC recommendation
		New Plow for Truck	3	5,000	5,000						old and too small
		Security System WMMC & Gemini Upgrade	3								
		Alexandra Park Bridge Repair/Replacement	2								
		Strathroy Skatepark Project Phase 2	3	100,000	50,000					50,000	partners?
		Playground Equipment (Brennan, High Street, Southfield)	3	30,000					30,000		CIL parkland account?
		CCC-New refrigerator	1	4,000	4,000						as noted by MLHU inspector
		CCCentre (HVAC, ceiling tile, stove/oven, tables/chairs)	3	15,000	15,000						create reserve & discussion
		WMMC-compressor rebuild/replacement	1	20,000	15,000				5,000		annual commitment/replace old compressor/some financing Arena Capital Reserve
		MB ballpark lighting standards	1	10,000							
		Mower large capacity	3	55,000	27,500					27,500	Soccer donation/fleet program
		Health & Safety	delete								nothing identified presently
		Energy Conservation -- Automated Controls Compressors	3	10,000	10,000						software for control systems
		Trail groomer	3	3,500							3,500 tbd
		Volunteer Plan	delete								
		Bleachers & Concrete Pads	3	10,000	2,500						
		Alexandra Park Phase 3 (Washrooms & Parking)	3	1,500,000	1,500,000						7,500 possible funding co-ed baseball
		CC Centre	delete								
		Picnic table replacement	3	5,000	5,000						Reserve funding
		Western Lands park development	3	25,000	25,000						under 100
		Structural Inspection WMMC (as per Prov regulation)	2	6,500	6,500						
		Health & Safety	delete								
		Playground	3	35,000	35,000						
		Parking Lot Improvements Yorkview Community Park	3	250,000	200,000			50,000			Development Charges RF
		Recreation Master Plan (Survey, facilities, strategic direction)	2	100,000	10,000			90,000			Development Charges RF
		Scout House -- Roof	3								discussion
		Gemini -- Cover over rear stairwell	3	60,000	60,000						
		Hard Cab Attachment	3	4,300	4,300						
		Royals Field Upper Sign	3	8,000	8,000						Wrigley Field mock
		Erosion concerns	3								tbd
		Energy Conservation -- Royals Field ball lights	3								tbd
		WMMC Dehumidifier Replacement	2								
16,000	16,000	LIBRARY									
		Replacement of Luxaire A/C Units	1	16,000	16,000						
8,200	8,200	MUSEUM									
		Replacement of Exterior Doors (3) Storage Facility	2	8,200	8,200						
24,000	24,000	COMMUNITY DEVELOPMENT									
		Replacement of Rooftop units - Senior's Centre		24,000	24,000						
30,000	0	MT BRYDGES SEWERS									
		Phase II Sewer design (Queen St to Glendon Dr, Regent, Young St)	3	30,000						30,000	
2,021,096	0	STRATHROY SEWERS									
		Oxford/McVicar Streets Sanitary Sewer Improvements	2	100,000							100,000
		Metcalfe St Sewer (Ashby to Richmond)	1	1,248,000					624,000		624,000
		Caradoc Street Sanitary Sewer Improvements	2	50,000							50,000
		Carroll St Sanitary Sewer (Park St to Adelaide St)	1	623,096					311,548		311,548
1,233,603	0	STRATHROY WATER									
		Oxford St Watermain replacement	2	260,000					41,404		218,596
		Richmond St watermain replacement	2	36,542							36,542

Proposed Ranking -
1=immediate need
2=could be deferred for 1 year
3=could be deferred for 2 or more years

4/5/2012

54		
TOTAL	TAX \$	DEPARTMENT
		MacVicar St watermain replacement
		Metcalfe St W watermain replacement
		Caradoc St N watermain replacement (Hull to bridge to North St)
		Carroll St-Park St watermain loop Phase II
9,822,499	4,404,600	Total

3	22,952				22,952		
1	153,000		153,000				
2	600,000		189,750		410,250		
1	161,109		40,277		120,831		
	9,822,499	4,404,600	0	2,999,979	35,000	1,987,219	385,700

54

55											
TOTAL	TAX \$	DEPARTMENT	PROPOSED	GROSS	TAX FUNDED	GAS TAX	DEV	RESERVES	USER FEES	OTHER	55
TOTAL	TAX \$		RANKING	EXPENDITURES	EXPENDITURES		CHARGES				
PROJECTS	REQUIRED	2014									
40,000	20,000	INFORMATION TECHNOLOGY									
		Works Management System integrated with financials systems	1	40,000	20,000				20,000	Water & Tax Rates	
125,000	106,250	TRI TOWNSHIP ARENA									
		Sewer Connection - Frontage & Hookup	3	50,000	42,500					7,500 85% is ours	
		Dehumidifiers - Electric Dessicant	1	60,000	51,000					9,000 85% is ours	
		Interior walls - Cover & Insulation	2	15,000	12,750					2,250 85% is ours	
480,000	480,000	FIRE									
		SCBA Air Pack upgrades & replacements	1	30,000	30,000						
		Strathroy Aerial replacement in 2016	1	100,000	100,000						
		Strathroy Rescue replacement in 2014	2	350,000	350,000						
240,000	240,000	POLICE									
		Vehicle Replacement	1	90,000	90,000						
		299 Frances renovation (1/2)	1	150,000	150,000						
2,920,000	2,920,000	ROADS									
		Ward 1 - Repave	1	225,000	225,000						
		Ward 2 - Tar & Chip	1	375,000	375,000						
		Sidewalks	3	70,000	70,000						
		Bridge Repairs - various locations	2	200,000	200,000						
		Head Street - repaving, storm, curb, gutter	3	1,700,000	1,700,000						
		Drury Lane - pave, curb, storm Sulsbury to Albert	3	150,000	150,000						
		Glengyle Rd - pulverize, ditch & pave	3	200,000	200,000						
		RECREATION									
405,000	305,000	Alexandra Park Phase 4 (Pavilion & bridges)	3	200,000	200,000						
		Scout House	3	0							
		Gemini Compressors (2)	1	15,000	15,000						
		CCC (Kitchen)	2	10,000	10,000						
		Picnic table replacement	3	5,000	5,000						
		Tennis Court Construction - Gemini	3	150,000	50,000					100,000	
		Playground	3	25,000	25,000						
		Health & Safety	3								
5,000	5,000	MUSEUM									
		Efficiency Upgrades for Storage system	3	5,000	5,000						
54,000	54,000	COMMUNITY DEVELOPMENT									
		Replacement of Townhall Roof	1	54,000	54,000						
300,000	0	MT BRYDGES SEWERS									
		Phase II Sewer construction	3	300,000						300,000	
1,073,799	0	STRATHROY SEWERS									
		Queen Street Sanitary Sewer Replacement	1	177,230			0			177,230	
		English Street Surcharge Outlet	1	50,000			0			50,000	
		Trout Creek Trunk Sewer (Carroll to Adelaide Rd)(oversize portion)	3	100,000			100,000				
		Hwy 81 Sewer (Twin Elms to Trout Sewer Trunk to Trout Creek Crossing)	3	210,000			210,000				
		Albert St sewer replacement - Carrie St to Drury St.	1	100,000			50,000			50,000	
		Alvert St forcemain extension-Carrie St to Ellen St	1	41,272			41,272				
		Albert St sewer replacement - Drury Lane to Dominion St	1	202,932			202,932				
		Rapley St sewer replacement (Albert to Peach St)	2	92,365						92,365	
		Pump station upgrades	1	50,000						50,000	
		Sewage Treatment Plant upgrades	1	50,000						50,000	
463,982	0	STRATHROY WATER									
		Henry St Watermain Replacement	3	112042						112042	
		Queen Street Water Services	1	10000			0			10000	
		Ellor Street watermain replacement (Clarence to Henry St)	2	19932						19932	
		Ellor Street watermain replacement (Henry St to Rosewood Ct)	2	122008						122008	
		Water Meter Changeout program	1	200000						200000	
6,106,781	4,130,250	Totals		6,106,781	4,130,250	0	604,204	0	1,253,577	118,750	

56		DEPARTMENT		PROPOSED		GROSS	TAX FUNDED	GAS TAX	DEV	RESERVES	USER FEES	OTHER
TOTAL	TAX \$			RANKING		EXPENDITURES	EXPENDITURES		CHARGES			
PROJECTS	REQUIRED	2015										
75,000	75,000	INFORMATION TECHNOLOGY										
		Electronic Records Management and Document Imaging		1		75,000	75,000					
125,000	106,250	TRI TOWNSHIP ARENA										
		Sewer Connection - Frontage & Hookup		3		50,000	42,500				7,500	85% is ours
		Seating replacement		3		50,000	42,500				7,500	85% is ours
		Interior walls - Cover & Insulation		1		25,000	21,250				3,750	85% is ours
130,000	130,000	FIRE										
		SCBA Air Pack upgrades & replacements		1		30,000	30,000					
		Strathroy Aerial replacement in 2016		1		100,000	100,000					
		POLICE										
250,000	250,000	Vehicle Replacement				100,000	100,000					
		299 Frances renovation (1/2)		1		150,000	150,000					
3,170,000	3,170,000	ROADS										
		Ward 1 - Repave		1		225,000	225,000					
		Ward 2 - Tar & Chip		1		375,000	375,000					
		Sidewalks		2		70,000	70,000					
		Bridge Repairs - various locations		2		200,000	200,000					
		Hich Street , Queen - pave storm		3		2,000,000	2,000,000					
		Caradoc Street, Hull Rd to Front St - paving		3		100,000	100,000					
		Carroll St - pulverize, pave & ditch		3		200,000	200,000					
605,000	605,000	RECREATION										
		Compressor Repairs		1		15,000	15,000					
		Park Development Strathroy North		3		50,000	50,000					
		Alexandra Park Phase 5		3		500,000	500,000					Pavilion and bridges
		Asset Reserve Fund (PSAB)		3		50,000	50,000					
		Picnic table replacement		3		5,000	5,000					
		Health & Safety		3								
5,000	5,000	COMMUNITY DEVELOPMENT										
		Exterior Painting - Town Hall		1		5,000	5,000					
30,000	0	MT BRYDGES SEWERS										
		Phase III Sewer Design (Queen to Adelaide St, Helen, Bowan St)		3		30,000					30,000	
600,202	0	STRATHROY SEWER										
		High st/york St to soccer facility		3		200,202					200,202	
		Sewer replacement in conjunction with Road projects		1		300,000					300,000	
		Pump station upgrades		1		50,000					50,000	
		Sewage Treatment Plant upgrades		1		50,000					50,000	
566,687	0	STRATHROY WATER										
		Front Street East Watermain Replacement (Mill Pond to Head St)		3		104,598					104,598	
		Queen Street Watermain (Metfaffe to Tanton St)		1		157,932			78,966		78966	
		Drury Lane Watermain Replacement (Maple to Albert St)		1		240,435					240,435	
		Anderson Ave (Drury Lane to Carrie St)		1		63,722					63,722	
5,556,889	4,341,250	Totals				5,571,889	4,356,250	0	78,966	0	1,117,923	18,750

TOTAL TOTAL PROJECTS	57 TAX \$ TAX \$ REQUIRED	DEPARTMENT	PROPOSED RANKING	GROSS EXPENDITURES	TAX FUNDED EXPENDITURES	GAS TAX	DEV CHARGES	RESERVES	USER FEES	OTHER
115,000	97,750	TRI TOWNSHIP ARENA								
		Sewer Connection - Frontage & Hookup	3	50,000	42,500					7,500 85% is ours
		Interior walls - Cover & Insulation	1	25,000	21,250					3,750 85% is ours
		Impact Flooring	1	40,000	34,000					6,000 85% is ours
730,000	730,000	FIRE								
		SCBA Air Pack upgrades & replacements	1	30,000	30,000					
		Strathroy Aerial replacement in 2016	1	700,000	700,000					
90,000	90,000	POLICE								
		Vehicle Replacement	1	90,000	90,000					
1,120,000	1,120,000	ROADS								
		Ward 1 - Repave	1	225,000	225,000					
		Ward 2 - Tar & Chip	1	375,000	375,000					
		Sidewalks	2	70,000	70,000					
		Bridge Repairs - various locations	2	250,000	250,000					
		Parkhouse Drive - ditch, pulverize, pave	3	200,000	200,000					
100,000	100,000	RECREATION								
		Compressor Repairs	1	15,000	15,000					
		Asset Reserve Fund (PSAB)	3	50,000	50,000					
		Park Improvements	3	25,000	25,000					
		Gemini	3	20,000	20,000					
		Scout House	3	5,000	5,000					
		Picnic table replacement	3							
		Health & Safety	3							
350,000	0	MT BRYDGES SEWERS								
		Phase III Sewer Sewer Construction (Queen to Adelaide, Helen, Bowan & ...)	3	350,000					350,000	
570,625	0	STRATHROY SEWERS								
		Jean St sanitary (Albert to South St - new construction)	3	125,125					125,125	
		Caradoc St N watermain replacement (Hull to bridge to North St)	3	45,500					45,500	
		Sewer replacement in conjunction with Road projects	1	300,000					300,000	
		Pump Station upgrades	1	50,000					50,000	
		Sewage Treatment Plant upgrades	1	50,000					50,000	
414,000	0	STRATHROY WATER								
		Darcy Drive to Centre Road Loop (new construction)	3	30,000			30,000		0	
		Water Meter Changeout program (1000 meters installed in 1989 and bef...	1	200,000					200,000	
		Reservoir (increase pump 1 from 80L/s to 139 L/s)	1	100,000					100,000	
		Dominion North (Saulsbury to Pannell Ln)(New construction-up sizing)	3	84,000			84,000		0	
		MT BRYDGES WATER								
40000	0	Reservoir roof replacement	1	40,000					40,000	
3,529,625	2,137,750	Totals		3,544,625	2,152,750	0	114,000	0	1,260,625	17,250